

## **LONG TERM PLAN 2013-22 COMMITTEE AGENDA**

**8 MAY 2012**

**AT 9AM**

**IN COMMITTEE ROOM 1, CIVIC OFFICES, 53 HERFORD STREET**

**Committee:** The Mayor Bob Parker (Chairperson),  
Councillors Helen Broughton, Sally Buck, Ngaire Button, Tim Carter, Barry Corbett, Jimmy Chen,  
Jamie Gough, Yani Johanson, Aaron Keown, Glenn Livingstone, Claudia Reid and Sue Wells.

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**1. APOLOGIES**

Mayor Bob Parker.

**2. DEPUTATIONS BY APPOINTMENT**

Nil.

**3. CONFIRMATION OF MINUTES – LONG TERM PLAN 2012-22 COMMITTEE MEETING OF  
17.4.2012**

Attached.

## LONG TERM PLAN 2013-22 COMMITTEE 8. 5. 2012

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### CHRISTCHURCH CITY COUNCIL

#### MINUTES OF A MEETING OF THE LONG TERM PLAN 2013-2022 COMMITTEE HELD AT 9 AM ON TUESDAY 17 APRIL 2012

**PRESENT:** Mayor Bob Parker, Councillors Peter Beck, Helen Broughton, Sally Buck, Tim Carter, Jimmy Chen, Barry Corbett, Jamie Gough, Yani Johanson, Aaron Keown, Glenn Livingstone, Claudia Reid, and Sue Wells.

#### 1. APOLOGIES

Apologies were accepted by the Committee from Councillor Button.

#### 2. DEPUTATIONS BY APPOINTMENT

Nil.

#### 3. SUMMARY OF THE LONG TERM PLAN PROCESS

Staff provided a verbal presentation on the Long Term Plan (LTP) process. This included:

- a timeline of the process through to final sign-off of the LTP by Council in 2013
- explanations of Activity Management Plans (AcMPs), performance standards and benchmarks
- at future meetings discussion will be over recommended levels of service (LoS) for specific AcMPs
- after each meeting where AcMPs are discussed, there will be a running sheet at the next meeting – this will note and clarify directions from the Council and include potential financial implications of Council's direction
- noting that this is a 9 year plan, rather than a 10 year plan, because the LTP would usually have started from 2012
- noting that the process will be under close observation by the Office of the Auditor General, Treasury and the Canterbury Earthquake Recovery Authority (CERA)
- noting that this is a very detailed process, which should lead to ownership by Councillors and high levels of staff accountability.

#### 4. COMMUNITY OUTCOMES – ISSUES ARISING

Staff presented 60 proposed community outcomes and noted that:

- these are the medium to long-term states that the Council aims to achieve
- agreement of these by the LTP Committee is the first step in the LTP process
- the theme of earthquake recovery is reflected in these outcomes
- twenty five of the outcomes that are most relevant to the recovery and rebuild over the next 5 years have been highlighted.

Councillors noted the need for an over-arching vision statement at the start of the LTP document which includes an emphasis that this is an earthquake recovery LTP.

It was agreed that all of Councillors' suggestions for alterations to the Community Outcomes would be compiled and brought back to the LTP Committee on 8 May. At this time councillors will decide which of these suggestions to endorse.

The Mayor left at 10.40am. Councillor Corbett assumed the Chair in his absence.

## 5. STRATEGIC ISSUES OVERVIEW

Staff provided a verbal presentation and a memo was tabled at the meeting giving an overview of strategic issues and their implications for the LTP.

These issues included:

- earthquake impacts:
  - water and waste water network damage
  - road damage
  - closed council facilities
- the challenge of accelerating recovery
- population change
  - ageing population
  - increasing ethnic diversity
  - population growth scenarios – high uncertainty, however planning based on a “quick” recovery scenario
- proposed changes to residential land availability and associated infrastructure requirements
- infrastructure challenges, for example due to low lying land.

The context has changed hugely since the last the LTP as a result of:

- decreased population and revenue
- more capital required for infrastructure.

During discussion Councillors suggested that the following also be considered:

- social impact assessment information on population change and movement
- more detail on identifying and understanding natural hazards.

Implications of the strategic issues for the LTP were noted, including:

- clarifying Council's role in meeting challenges
- identifying priorities
- determining what activities and actions can be deferred
- investigating different ways of delivering services and activities
- responding to population shifts and changes within communities
- working with other agencies, and
- engaging with the community.

Councillors requested that copies of the '*Greater Christchurch Household Scenarios 2011-2041*' report that informed this presentation be sent to them.

Councillor Reid left at 12.07 PM.

Councillor Buck left at 12.40 PM.

The Mayor returned at 1 PM.

**6. LONG TERM FINANCIAL STRATEGY PRESENTATION**

Staff gave a presentation that provided an overview of the Council's long term financial strategy, including:

- earthquake impacts
- funding requirements
- rates implications, and
- Council borrowing.

The Council's financial strategy for inclusion in the LTP 2013-22 will be developed using the direction provided by councillors during the LTP Committee process, in particular:

- the level of service to be provided in respect of each activity
- direction on the amount of fees and charges for each activity and its resulting budget
- the management of assets (especially renewal) required to deliver the activity
- prioritisation of the growth and aspirational capital programme required to deliver Council levels of service to the community, and
- review of financial and development contributions policies.

The meeting closed at 2.40pm.

**CONFIRMED THIS 8TH DAY OF MAY 2012**

**MAYOR BOB PARKER (CHAIR)**

**4. CONFIRMATION OF DRAFT COMMUNITY OUTCOMES**

Staff will present the draft Community Outcomes (circulated separately). These have been updated to include Councillors' suggestions from the last committee meeting on 17 April 2012. The Committee will decide which of these suggestions to endorse so that the draft community outcomes can be finalised at today's meeting. The draft community outcomes will be circulated separately.

**5. OVERVIEW OF THE LONG TERM PLAN PROCESS**

Staff will provide an overview of the Long Term Plan 2013-22 process.

**6. DISCUSSION OF ACTIVITY MANAGEMENT PLANS**

Group of Activity (GoA)	Activity Management Plans (AcMPs)
Economic Development	<ul style="list-style-type: none"> <li>• Christchurch Economic Development Leadership and Coordination</li> <li>• Civic and International Relations</li> <li>• City Promotions</li> </ul>
Democracy and Governance	<ul style="list-style-type: none"> <li>• City Governance and Decision Making</li> <li>• Public Participation in Democratic Processes</li> </ul>

Staff will present draft Activity Management Plans providing an overview view of what each activity will deliver over the next nine years, including:

- how the activity aligns with Community Outcomes and strategic directions
- levels of service, targets and operational budgets
- associated capital projects (for information only), and
- a summary of supporting assets, plus their renewal and replacement schedules.

Once each Activity Management Plan has been presented the Committee will have the opportunity to discuss the plan and make recommendations. These recommendations will be captured and recorded, and the plans will be adjusted as required. The resulting changes and their implications will be collated and tabled before the next meeting.

**Note:** The Activity Management Plans will be circulated separately.