# council activities and programmes / council's activities and services



# Recreation and leisure





I chat on the net with my friends and hang around the mall and stuff or in town. It's pretty safe, but we need more places to go. Lots of places cost heaps and so do the buses. They've just gone up.

Some of the places you can go at night aren't very safe because there's people doing drugs and stuff. Now, there's only pretty much the malls. Maybe if they're making new malls the Council could get them to build in some decent space where it's OK to hang out and you're not always getting hassled to keep moving.

*Carmen Wilkinson* High school student Burwood

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### Why is the Council involved in recreation and leisure?

The Council is involved in recreation and leisure activities in order to promote healthy and active lifestyles for everyone.

### What activities are included in recreation and leisure?

### Pools, leisure centres, stadia and sporting facilities

We provide accessible pools and leisure centres, stadia and sporting facilities so that people can participate in sport and physical activity at whatever level they choose, including local, national and international sport.

#### **Recreation programmes**

The Council provides a range of accessible recreational, arts and sporting programmes for the community to participate in at all levels.

#### Sports support and promotion

We assist clubs, associations and event organisers to promote Christchurch as a national and international sports destination.

#### **Events and festivals**

The Council delivers a year-round calendar of free or accessible events for all in Christchurch to attend. For festivals and events that are delivered by other organisations, the Council provides process and regulation support, and makes funding available for events held in the Christchurch area.

# How does the Council's work contribute towards our Community Outcomes?

Community Outcome	How the Council contributes	How much?
Safety	By providing opportunities to learn personal and community safety skills.	<b>J J</b>
Community	By giving everybody the opportunity to participate in sport and physical activity, particularly those who are most vulnerable.	J J J
Environment	By managing recreation and leisure activities to minimise damage to the environment.	1
Prosperity	By providing economic benefits to the city through its involvement in events and festivals, and hosting of sporting events.	J J J
Health	By encouraging people in Christchurch to live healthy and active lifestyles.	J J J
Recreation	By encouraging more people to participate in leisure, physical and sporting activities. By providing effective process support for events and festivals to enable quality implementation. By positioning Christchurch as an event-friendly city.	<i>」</i> 」

## What does the Council plan to do in the future?

What is the Council's objective?	What policies, strategies or drivers support this objective?	What is the Council doing now?	What will we do in years 1 to 3?	What will we do in years 4 to 10?	How will we know if we achieve our objective?
	<ul> <li>Recreation and Sport Policy</li> <li>Physical Recreation and Sport Strategy</li> <li>Sports Facilities Strategy</li> </ul>		35		
To provide accessible aquatic and dry sporting and recreational experiences at all levels.	<ul> <li>Aquatic Facilities Plan</li> <li>Occupational Health and Safety</li> <li>Industry standards and legal requirements</li> <li>Recognised industry best practice</li> <li>Size and demographic makeup of the community</li> </ul>	Providing a range of pools, leisure centres, stadia and sporting facilities.	Continue to do the same.	Continue to do the same.	Attendance at leisure centres, aquatic facilities, stadia and sporting facilities is, at least, maintained. WSNZ "PoolSafe" accreditation for indoor and summer pools.
	<ul> <li>Changing customer preferences and expectations</li> <li>Changing target groups within the community</li> </ul>	Providing a range of accessible recreational programmes.	Continue to do the same.	Continue to do the same.	Customers are satisfied with the range and quality of aquatic facilities, stadia and sporting facilities. Maintaining, at least, attendance numbers, and satisfaction with programmes.
To ensure that events and festivals contribute to the enjoyment of living in Christchurch.	Events Strategy     Public Affairs Group business plans	Delivering and supporting events and festivals. Evaluating delivery options for events.	Develop an up-to-date events strategy.	Implement the events strategy.	Resident satisfaction with the quality of events provided.
To deliver economic benefits to the city by hosting sporting events.	Canterbury Regional Economic Development Strategy     Prosperous Christchurch	Hosting sporting events.	Continue to do the same.	Continue to do the same.	Value of economic benefits provided to the city by hosting sporting event each year.
To provide a high level of expertise and support to ensure successful sports bidding and hosting.	<ul> <li>Physical Recreation and Sport Strategy</li> <li>Expectations from sports organisations</li> <li>Professional / established practice</li> <li>Bid requirements</li> </ul>	Supporting sports bidding and hosting.	Continue to do the same.	Continue to do the same.	Number of successfully-hosted national/ international sporting events.



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## Measuring our achievements

Measures and targets	Current performance	06/07	07/08	08/09	09/10	10/11	11/12	12/13	13/14	14/15	15/16
Number of customer visits to leisure centres per year.	2.5 million	2.6 million	Over 2.6 million	Maintain	Increase to at least 2.7 million visits per year.						
Provision of 1 multi-use leisure centre per 50,000 population.	5 centres	Maintain	6 centres	Maintain	Maintain.						
Area of pool provided per capita (m <sup>2</sup> = square metres).	1m <sup>2</sup> per 105 persons	Maintain	Maintain	Maintain			Maintain 1r	n² pool area pe	r 105 persons	i.	
Facilities meet legislative requirements measured by WSNZ "PoolSafe" accreditation.	All indoor pools are PoolSafe accredited.	All indoor and summer pools are PoolSafe accredited.	Maintain	Maintain	Maintain						
Attendance numbers at Council recreation, arts and sporting programmes per year.	570,000 attendees.	Maintain	Maintain	Maintain	570,000 attendees at programmes per year.						
% of customers satisfied with range and quality of recreation, arts and sporting programmes.	90%	Maintain	Maintain	Maintain	Maintain at 90%.						
Number of customer visits per year to Council - operated stadia and sporting facilities.	400,000 visits	410,000 visits	Maintain	Maintain	Maintain at 410,000 visits per year.						
% satisfaction with the quality of major festivals and events provided.	96.5%	At least 90%	Maintain	Maintain	Maintain at least 90% satisfaction.						
Number of national or international events hosted in Christchurch per year.	6 international events 12 national events	Maintain	Maintain	Maintain	Maintain 6 international and 12 national events per year.						
\$ value of economic benefits delivered to the city per year, through hosting of sporting events.	\$17 million	At least \$18 million	At least \$20 million	At least \$22 million			Maintain at le	ast \$22 million	benefit per ye	ear.	



## What negative effects or risks can occur in relation to our recreation and leisure activities?

Negative effects	Mitigation options
Higher costs of meeting health and safety standards, and legal obligations.	• Proactive management and anticipating future requirements to meet future health and safety standards, and legal obligations.
Increasing costs of energy and other raw materials.	Sustainable energy initiatives.
Asset failure and/or retaining aged facilities.	On-going programme of asset maintenance and renewal, and exploring ways to deliver more efficiently.
Activities fail to meet the changing needs of the community.	Design and adapt programmes to meet changing customer needs. Improve accessibility of programmes and facilities.
Loss of economic benefits due to inability to retain international reputation as a host city.	<ul> <li>Maintain the reputation for providing high levels of service.</li> <li>Continue to promote special strengths of Christchurch.</li> <li>Keeping up-to-date with requirements and trends to remain competitive.</li> </ul>





Pools - 13 (four indoor, nine outdoor) Leisure centres - five (QEII, Pioneer, Centennial, Wharenui and Jellie Park) Stadia - three (QEII, Cowles and Pioneer)

### Maintaining our assets

The cost of maintaining the city's recreation and leisure services is expected to keep increasing over the next 10 to 15 years. The current assets are continually assessed to meet the demands of the community.

Maintenance on recreation and leisure assets is primarily carried out by a service provider under

### **Changes Planned for Assets**

a long-term contract. Some maintenance is provided under short-term contracts as required.

Assets are renewed based on their condition and changing expectations of the community. Renewal projects are tendered. Asset renewal may also result in improvements, for example: QEII's last renewal included development of the Atlantis theme pool.

Typical renewal / replacement periods (approximate) for key assets include:

- Leisure pool refurbishment every 6 to 12 years
- Building refurbishment every 15 to 20 years; building replacement every 30 to 50 years
- Plant refurbishment at pools and recreational facilities every 10 to 20 years Some assets are owned and maintained by external parties for example, the hydroslides at QEII.

Driver	What will be done?	Year 1 cost (\$ 000)	Year 2 cost (\$ 000)	Year 3 cost (\$ 000)	Years 4 to 10 cost (\$ 000)
Renewals and replacements	Refurbishment of Jellie Park.	2,710	8,428		
	<ul> <li>Pools and leisure centres, replacement of swimming pools and plant.</li> </ul>	1,073	1,358	1,446	17,594
	Stadia and sporting facilities.	327	392	552	3,860
Increased levels of service	New northern area pool.	1,500	4,146	3,216	
	• New childs' pool at Pioneer as per the Aquatic Facilities Plan.				1,683
Increased demand	Above changes to assets will meet the requirements of increasing demand.				

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### **Proposed Changes for Aquatic Facilities**

Council has been developing a plan for the provision of aquatic facilities over the forthcoming 30 years. As a result there are changes proposed to the levels of service in regards to aquatic facilities. Changes are summarised in the table below.

### Changes planned for assets

Proposal to Change Levels of Service for Aquatic Facilities in the Draft Aquatic Facilities Plan											
City Area	Major Actions	Major Action Timing	Suggested Closures	Closure							
Northwest	Complete the Jellie Park redevelopment	2005/6 to 2007/8	Sockburn	2006 onward							
North	Negotiate a land and support Papanui partnership with Papanui High School and Northlands Mall for an aquatic facility and school gym at Papanui High.	2006/7 to 2008/9	Papanui Belfast Edgeware	2006 onward							
South	Add a children's shallow pool to existing Pioneer facility.	2008/9 to 2009/10									
West	Develop new area facility in the Hornby or Halswell area.	2015/16 to 2017/18	Templeton	2006 onward							
East	Develop new area facility in Linwood or Woolston area, or retention of aquagym.	2017/18 to 2019/2020	Woolston	2006 onward							

Reasons for the proposal to change levels of service are:

- To offer a long term planning framework for the provision of aquatic facilities that caters to current need and anticipated growth.
- To plan the provision from a city wide perspective and, over time, provide an indoor facility in every broad geographical area of the city.
- To provide a comprehensive network of facilities throughout the city, one multi use aquatic facility per 50,000 population.
- To provide the opportunity to participate in all major swimming pool sports.
- To support existing provision and to increase participation rather than switch participation from one facility to another.
- To close facilities that will no longer meet community need.

A comprehensive analysis of the options for change that have lead to this proposal is contained within the draft Aquatic Facilities Plan. Options relate to the location, timing and features of new aquatic facilities and the timing of the closure of facilities that no longer meet community need.

Copies of the draft Aquatic Facilities Plan may be obtained from the Council offices.



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### **Recreation and Leisure**

Cost of Proposed Services	CCC 2006/07 \$000's	BPDC 2006/07 \$000's	Total Plan 2006/07 \$000's	Plan 2007/08 \$000's	Plan 2008/09 \$000's	Forecast 2009/10 \$000's	Forecast 2010/11 \$000's	Forecast 2011/12 \$000's	Forecast 2012/13 \$000's	Forecast 2013/14 \$000's	Forecast 2014/15 \$000's	Forecast 2015/16 \$000's
Activity Operational Cost -												
Pools and Leisure Centres, Stadia and Sporting Facilities	16,583	303	16,886	17,453	19,511	20,523	21,667	22,397	23,007	23,552	24,060	24,419
Recreation and Leisure	2,871	-	2,871	2,964	3,046	3,167	3,290	3,364	3,436	3,500	3,556	3,601
Recreation Programmes	2,782	-	2,782	2,895	2,958	3,044	3,179	3,267	3,346	3,418	3,483	3,516
Sports Support and Promotion	1,344	-	1,344	1,415	1,482	1,511	1,571	1,606	1,640	1,671	1,697	1,722
Total Expenditure	23,580	303	23,883	24,727	26,997	28,245	29,707	30,634	31,429	32,141	32,796	33,258
Activity Operational Revenue -												
Pools and Leisure Centres, Stadia and Sporting Facilities	6,866	33	6,899	7,120	7,334	7,535	7,728	7,910	8,078	8,233	8,371	8,511
Recreation and Leisure	216	-	216	222	229	235	241	247	252	257	261	266
Recreation Programmes	627	-	627	647	667	685	703	719	735	749	761	774
Sports Support and Promotion	2	-	2	2	2	3	3	3	3	3	3	3
Capital Revenues	507	-	507	628	754	886	1,022	1,095	1,128	1,159	1,189	1,219
Total Operational Revenue	8,218	33	8,251	8,619	8,986	9,344	9,697	9,974	10,196	10,401	10,585	10,773
Fees and charges	7,860	33	7,893	8,250	8,606	8,954	9,297	9,564	9,777	9,974	10,151	10,332
Grants and subsidies	358		358	369	380	390	400	410	419	427	434	441
Total Operational Revenue (by source)	8,218	33	8,251	8,619	8,986	9,344	9,697	9,974	10,196	10,401	10,585	10,773
Net Operational Cost	15,361	270	15,632	16,108	18,011	18,901	20,010	20,660	21,233	21,740	22,211	22,485
Vested Assets	-	-	-	-	-	-	-	-	-	-	-	-
Net Cost of Services	15,361	270	15,632	16,108	18,011	18,901	20,010	20,660	21,233	21,740	22,211	22,485
Capital Expenditure												
Renewals and Replacements	4,104	5	4,109	10,184	1,999	3,508	2,546	2,691	2,617	2,678	2,726	2,779
Improved Service Levels	1,486	15	1,501	4,140	3,215	831	854	-	-	-	-	1,907
Increased Demand	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	5,590	20	5,610	14,324	5,214	4,339	3,400	2,691	2,617	2,678	2,726	4,686

Rationale for activity funding (see also the Revenue and Financing Policy, page 258)

User charges for certain services, such as entry fees and hire, are collected at levels considered reasonable by the Council, in line with Council's policy of providing open access to services. The level of revenue sought from these activities by the Council for the 10 years covered by the LTCCP is illustrated above. The balance of the net operating cost is funded by General rates, as the whole community benefits from these activities.

Development contributions are applied towards appropriate capital expenditure. The balance is funded corporately in accordance with the Revenue and Financing Policy.

Refer to page 259 for a summary of the corporate funding approach for capital expenditure.