Nature and Scope

- Prepare concept plans for urban renewal and environmental improvements of the city, including the Central City, which address the effects of urban renewal on people and communities.
- Provide policy advice on planning and development, conservation, design and heritage, transportation and environmental health issues, that affect the city.
- Administer funds set aside for promoting heritage retention and the removal of non-conforming activities.
- Promote an awareness of the environmental issues and values of the city.
- Maintaining the City Centre as the focal point of the city by marketing the City Centre as a place to shop, visit and do business.
- Monitor the preparation and administration of policy statements and plans prepared by Environment Canterbury and adjacent local authorities.
- Prepare, review, monitor and implement the objectives and policies of the City
 Plan prepared under the Resource Management Act 1991.
- Work with adjoining TLAs, ECan, relevant agencies and our community to develop
 a Metropolitan Urban Development Strategy which ensures integrated planning
 of land use, transport, infrastructure, open space, natural systems and community
 facilities for more sustainable development and improved quality of life.



The Canterbury Innovation Incubator (CII)

City Monitoring and Research

The Council monitors and analyses information about social, economic and environmental changes in the City. These changes often need to be considered when developing plans and policies for the future. Published reports on these topics are available to the public.

Performance Measures

Service	Performance Measure
Environmental	
Supply information and analysis on trends and issues regarding the City's built and natural environments to staff, elected members, government agencies and the general public.	Requests for information from staff, elected members, government agencies and the general public are responded to within 3 working days.
General	
Community Outcome Monitoring report of the LTCCP to be prepared for 2006/07.	Trend monitoring progressed in preparation for this 3 yearly report.
Social	
Supply information and analysis on trends and issues on the social environment in the City.	Website is updated with current data regularly. Requests for information from staff, elected members, government agencies and the general public are responded to within 3 working days.

Contribution to Outcomes

Outcome	How City Monitoring and Research Contributes to this Outcome
Strong and Inclusive Communities	This activity provides essential information on the quality of life within the community. Opportunities for change can be identified
A Sustainable City	Monitoring and research activity helps to show how sustainable the City's environment is. It indicates where changes need to be made to improve the city's sustainability
Strong and Inclusive Communities	Information is provided about the quality of the City's built environment, and where changes are necessary

36 2004/14 CCC Plan

City Plan Urban Renewal and Area Plans

Future developments in the City are the result of strategies, policies and planning in advance. The Council carries out renewal projects and other improvements in individual neighbourhoods and integrated development and resource planning in areas at the urban edge that are experiencing growth pressures.

Performance Measures

Service	Performance Measure
Environmental	
To make further parts of the City Plan operative by June 2005.	Report to Council by February 2005 on which further parts of the City Plan are ready to be made operative, and prepare and lodge application to Environment Court Accordingly.
	Decisions from the Environment Court are favourable or largely favourable to the Council's position (target: at least two thirds).
To promote ongoing improvements to the Proposed Plan which enhance environmental outcomes and sustainable development through the management of the City's natural and physical resources.	Address items on the defined programme of proposed variations and changes.
Provide advice to applicants for resource consents and planners on design and layout of new buildings and sites, landscaping, signage and subdivision design, including advice for proposed changes to the City Plan.	Advice provided within 10 working days (target 90%).
Promote good urban design by providing guides, advice to the public and displays as required.	Residents' satisfaction with the look of the city (target 80%).

Prepare and implement neighbourhood and other plans for older parts of the City to renew and enhance the neighbourhood environment, and strengthen the local community.	Continue preparing and implementing community renewal plans
The City's environment remains satisfactory to its residents	Residents' satisfaction with the value for rates money spend on overall city and environmental planning (target 60%).

Contribution to Outcomes

Outcome	How City Plan Urban Renewal and Area Plans Contributes to this Outcome
A Livable City	The plans and projects are designed to improve neighbourhoods. They often address social issues as well as the physical environment
A Well Governed City	Residents are able to participate in designing the plans that affect their City, area or neighbourhood
A Sustainable City	Plans and projects always involve enhancing the environment through plantings, landscaping and/or conservation plans
A Safe City	Elements to enhance safety, from natural or man-made hazards, are included whenever possible
Strong and Inclusive Communities	Plans and projects are intended to improve the liveability of the City by offering a diversity of urban landscapes. They are designed to encourage and support human activity

2004/14 CCC Plan

Heritage Protection

Heritage buildings comprise 0.45% of the buildings in Christchurch. In order to help conserve Christchurch's heritage buildings, places and objects protect this heritage, the Council provides grants to property owners and community organisations. The Council also provides advice on heritage conservation issues for planning and consents processes.

Performance Measures

Service	Performance Measure
Environmental	
Provide advice on heritage conservation issues to applicants for resource consents and planners, and advice on heritage issues for proposed changes to the City Plan	Advice is provided within 10 working days for Resource Consent processing.
Promote and advocate for heritage conservation, including facilitating conservation covenants and providing guidelines and articles.	Advocate for heritage conservation in resource consent applications and by negotiation.
	Buildings, places and objects receiving a covenant (target 3) or agreement (target 7).
	Percentage of identified Group 1 and 2 heritage listed buildings, objects and places which have a conservation plan, conservation management plan, asset management plan or cyclical maintenance plan in place (target 30%).
	Residents' satisfaction with recognition and support for heritage (target 70%)
Maintaining our heritage stock	Allocated discretionary grant funding is committed for the financial year (target 100%).

Contribution to Outcomes

Outcome	How Heritage Protection Contributes to this Outcome
Strong and Inclusive Communities	Heritage buildings and environments add to the unique character of Christchurch and help people to identify with their City and its history

Policy Development

The Council provides advice to elected members and its staff to ensure that its activities align with the longer-term social, economic, environmental and cultural objectives of the community. It also analyses and researches the social conditions and environmental factors which affect people's wellbeing. This helps the Council to make informed decisions.

Performance Measures

Service	Performance Measure
General	
Lead the development of the Community Outcomes Report for the 2006 LTCCP	Community Outcomes Report prepared by 31 March 2005.
Social	
Provide advice regarding the development of bylaws and other formal policies.	Reports meet committee deadlines and LGA quality standards.
Prepare submissions on behalf of the Council to external agencies, on issues and legislation affecting the City.	Submissions are prepared by closing deadlines.

38 2004/14 CCC Plai

Provide evidence-based policy advice on social issues.	Reports meet committee deadlines and LGA quality standards.
Develop collaborative partnerships with other agencies which contribute to the quality of life of the people of Christchurch.	Relationship agreements developed between Council and other agencies regarding the identification of Community Outcomes, by 31 March 2005.

Contribution to Outcomes

Outcome	How Policy Development Contributes to this Outcome
Strong and Inclusive Communities	Policies are developed to guide and support planning and projects which improve the community's well-being

Supporting the City Centre

The Council plans and carries out projects to maintain and re-vitalise the Central City. These projects aim to make the Central City a great place to live, work and play.

Performance Measures

Service	Performance Measure
Economic	
Carry out projects in the Central City that aim to encourage people to return, enjoy and spend time in the heart of the City.	Projects to be progressed or completed include the Turners and Growers site, Poplar and Ash Streets, and greening of the Central City.
	Increase in hourly pedestrian counts on main streets in Central City (target 5%).

	Residents rating the Central City area is a lively and happening place (target 7/10).
Promoting the Central City as a place to be, including advocating on behalf of businesses and enterprises that are located there.	Provide promotional displays and contact points, support the Central City Mayoral Forum, and promote living in the Central City to residents.
	Additional "A" grade commercial floor space, 10,000 square metres by 2010.
	Number of people living in the city centre to be 10,000 by 2010 (target 8,000 by 2005)
	Central City businesses who have confidence in the future of business in the Central City (baseline level of confidence to be established)

Contribution to Outcomes

Outcome	How Supporting the City Centre Contributes to this Outcome						
A Cultural and Fun City	The City Centre has a variety of attractions, including places to eat and socialise, and a range of entertainment						
A Well Governed City	Plans and programmes are changed as the City evolves to ensure the centre remains the heart of the City						
Strong and Inclusive Communities	The City Centre provides places to meet and gather for peoples of all backgrounds and cultures						
A Prosperous City	A vital, vibrant City Centre attacts visitors and businesses. The attractiveness of a city is rapidly becoming a major source of international competitiveness						

Sustainability and Environmental Protection

To ensure that Christchurch's development is sustainable, and to protect the City's environment for the future, the Council makes policies and provides advice and other services. In particular this includes advice on establishing priorities, implementation of activities, and monitoring progress.

Performance Measures

Service	Performance Measure						
Environmental							
Provide advice on sustainable development to elected members and business units	Advice provided on issues as required						
Develop pilot programmes in collaboration with business units to assist members of the community to adopt sustainable practices	Pilot programmes developed as opportunities allow						

Contribution to Outcomes

Outcome	How Sustainability and Environmental Protection Contributes to this Outcome
A Sustainable City	Programmes are developed to improve environmental awareness, and encourage sustainable practices
A Sustainable City	Policies and systems are designed so that the environment can be sustained indefinitely, while supporting human prosperity

40 2004/14 CCC Plai

Cost of Proposed Services

Budget		Plan	Forecast	Forecast	Projection						
2003/04		2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
\$000's		\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
11,497	Expenditure (After Internal Recoveries)	12,976	12,812	12,522	11,861	11,799	11,967	11,952	12,072	12,149	12,301
(1,022)	Revenue	(1,154)	(1,154)	(1,154)	(1,154)	(1,154)	(1,154)	(1,154)	(1,154)	(1,154)	(1,154)
10,475	Net Cost of Service	11,821	11,657	11,367	10,707	10,644	10,813	10,797	10,917	10,994	11,147

The Net Cost of Service is funded from rates and other revenue. See the Funding Impact Statement in volume 3 for details.

Consisting of the following Activities

521	City Monitoring and Research	504	505	506	513	521	527	531	535	540	545
5,095	City Plan Urban Renewal and Area Plans	6,647	6,382	6,072	5,271	5,236	5,327	5,336	5,405	5,422	5,505
2,489	Heritage Protection	2,618	2,710	2,725	2,775	2,698	2,741	2,694	2,722	2,755	2,793
769	Policy Development	678	680	680	690	701	709	715	720	726	733
816	Supporting the City Centre	517	521	525	536	550	560	567	573	581	590
785	Sustainability and Environmental Protection	857	859	860	922	937	948	955	962	970	980
10.475	Net Cost of Service	11.821	11.657	11.367	10.707	10.644	10.813	10.797	10.917	10.994	11.147

Capital Expenditure

2003/04		2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
\$000's		\$000's	\$000 's	\$000's							
297	Renewals and Replacements	-	-	-	-	-	-	-	-	-	-
1,191	Improved Service Levels	3,391	400	1,400	1,400	400	400	400	400	400	400
-	Increased Demand	-	-	-	-	-	-	-	-	-	-
1,488	Total Capital Expenditure	3,391	400	1,400	1,400	400	400	400	400	400	400

Notes

Capital Expenditure is corporately funded from asset sales, rates (depreciation and surplus), capital revenues, special funds, and loans. See Capital Funding Summary in volume 1, and the Funding Impact Statement in volume 3 for details. For details of capital projects, see the 5 year Capital Works Programme pages in volume 1.

2004/14 CCC Plan