

## COUNCIL 10. 4. 2012 AND 11. 4. 2012

### 2. DRAFT ANNUAL PLAN 2012/13

<b>General Manager responsible:</b>	General Manager Corporate Services, DDI 941-8528
<b>Author:</b>	Ian Thomson, Solicitor

#### PURPOSE OF REPORT

1. To recommend to the Council a Draft Annual Plan for 2012/13. Attached are documents comprising the draft Plan and the proposals for the rebuild of major facilities:
  - (a) Appendix 1: Financial Strategy
  - (b) Appendix 2: Financial Overview
    - (i) Schedule 1: Capital changes
    - (ii) Schedule 2: Operational changes
    - (iii) Schedule 3: Internal changes
    - (iv) Schedule 4: Non-Rates funded
  - (c) Appendix 3: Detailed Capital Works Programme 2012/13
  - (d) Appendix 4: Major Community Facilities Rebuild
  - (e) Appendix 5: Changes to Fees and Charges
  - (f) Appendix 6: Funding Impact Statement and Rating Policy
  - (g) Appendix 7: Financial Statements
  - (h) Appendix 8: Changes to Levels of Service
  - (i) Appendix 9: Statements of Proposal
    - (i) Draft Annual Plan 2012/13
    - (ii) Major Community Facilities Rebuild.
2. Appendix 9 contains two Statements of Proposal. The first Statement of Proposal is for the Draft Annual Plan 2012/13. The second Statement of Proposal is for the Major Community Facilities Rebuild and is subject to a separate, but concurrent, special consultative procedure. This is because the capital budgets proposed for the Major Community Facilities Rebuild are for a longer period than is covered by the Draft Annual Plan 2012/13.
3. Councillors will be asked to:
  - (a) approve the fees and charges
  - (b) approve the rates requirement
  - (c) approve the Draft Annual Plan and the Statements of Proposal for distribution and consultation.

#### EXECUTIVE SUMMARY

4. The Draft Annual Plan for 2012/13 proposes a rate increase of 7.47 per cent.
5. The increase for 2012/13 contained in the LTCCP 2009-19 is 4.19 per cent. The reasons for the increase are included in the Draft Annual Plan.

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6. The special consultative procedure is being used in respect of the Statement of Proposal for the Draft Annual Plan 2012/13 and the Statement of Proposal for the Major Community Facilities Rebuild referred to above.

#### FINANCIAL IMPLICATIONS

7. In accordance with the requirements of the Local Government Act 2002, the Draft Annual Plan 2012/13:
  - (a) contains the proposed annual budget and funding impact statement for the 2012/13 year
  - (b) identifies any variation from the financial statements and funding impact statement included in the LTCCP 2009-19 for the 2012/13 year.
8. The Draft Annual Plan 2012/13:
  - (a) has been prepared in accordance with the principles and procedures that apply to the preparation of the financial statements and funding impact statement included in the LTCCP 2009-19
  - (b) contains appropriate references to the LTCCP 2009-19 in which the Council's activities for the 2012/13 year are set out
  - (c) includes the information required by part 2 of schedule 10 of the Local Government Act 2002 (forecast financial statements and funding impact statement).

#### LEGAL CONSIDERATIONS

9. Section 95 of the Act requires the Council to prepare and adopt an Annual Plan for each financial year. The Council must use the special consultative procedure and adopt its Annual Plan before 1 July 2012.
10. In addition to the financial information referred to earlier, the Annual Plan is to:
  - (a) support the LTCCP 2009-19 in providing integrated decision-making and co-ordination of the resources of the Council
  - (b) contribute to the accountability of the Council to its community
  - (c) extend opportunities for participation by the public in decision-making processes relating to the costs and funding of activities to be undertaken by the Council.
11. The Canterbury Earthquake (Local Government Act 2002) Order (No 2) 2011 has modified the requirements of the Act with regard to the 2012/13 Annual Plan. This means that the Council must comply with schedule 10 as it was before it was amended by the Local Government Act 2002 Amendment Act 2010. This modification only applies to this year's Plan.
12. It is recommended that the Council consult with its community in respect of decisions about a number of Council-owned facilities that have suffered extensive earthquake damage. Included in the documents attached to this report are Statements of Proposal for distribution and consultation by way of a special consultative procedure.
13. Section 83 A of the Local Government Act 2002 allows the Council to combine this consultation with the special consultative procedure that it is required to carry out with regard to the Draft Annual Plan.
14. Section 97 of the Act identifies certain decisions that can only be made if provided for in the Council's Long Term Plan. These include decisions to alter significantly the intended level of service provision for any significant activity undertaken by or on behalf of the Council, including decisions to commence or cease any such activity.

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15. The options contained in the Statement of Proposal in respect of the Council-owned facilities referred to in it, centre around their repair or replacement. The purpose will be to restore the levels of service provided by the Council to what they were before the earthquakes. There will be no significant alterations that would trigger compliance with section 97.
16. The advice of the Legal Services Unit is therefore that the decisions to repair or replace the facilities are not decisions that would be subject to section 97. Funding the work required would be included in the Long Term Plan 2013/22.
17. The decisions are significant however and this is why the special consultative procedure should be used to obtain and consider the views and preferences of the community.
18. Even if this was not the case, the Canterbury Earthquake (Local Government Act 2002) Order (No 2) 2011 modifies section 97 by allowing the Council to make significant decisions without explicitly providing for them in its Long Term Plan. Further, the Council may make those decisions if it has used the special consultative procedure in considering whether or not to make them.

### STAFF RECOMMENDATION

It is recommended that the Council resolves to:

- (a) Approve the rate requirement of \$308,236,405 (net of GST) for the year 2012/13.
- (b) Approve the Draft Annual Plan 2012/13.
- (c) Approve for distribution and consultation
  - (i) The Statement of Proposal for the Draft Annual Plan 2012/13
  - (ii) The Statement of Proposal for the Major Community Facilities Rebuild.
- (d) Adopt the following timetable for consultation
  - (i) Public notification ("The Star", "The Press" and the Council's website) by Friday 20 April 2012
  - (ii) Closing date for submissions - 5.00 pm on Monday, 21 May 2012
  - (iii) Hearing of submissions – 31 May, 5, 6 and 8 June 2012
  - (iv) Council meeting to formally adopt the Annual Plan 2012/13 and make a decision with regard to the Statements of Proposal - 25, 26, 27 June 2012.
- (e) Authorise the General Manager Corporate Services to make any necessary amendments to the documents referred to in this resolution.

## Appendix 1: Council Financial Strategy

### Introduction

This paper explains the financial strategy recommended for inclusion in the Draft Annual Plan for Christchurch City Council to manage its share of the costs of the earthquake rebuild (response, infrastructure rebuild and Major Community Facilities) as well as continue to provide its levels of service to the community. The strategy builds on the previous strategy adopted by Council as part of the 2011/12 Annual Plan and contains the latest-available information on cost forecasts, subsidies and insurance proceeds.

### Background

Christchurch City Council approved a financial strategy for funding its share of the earthquake recovery costs in June 2011 as part of its 2011/12 Annual Plan deliberations. This strategy did not include the impact of the 13 June 2011 aftershocks, the 23 December aftershocks, nor the costs of replacing some Council facilities with significantly improved facilities.

The 2011/12 strategy was based on early estimates of the cost of repairing the earthquake damage and comprised three main elements:

- **Operating Deficit for 2010/11.** The 2010/11 operating deficit of \$33.1 million was funded through increased Council borrowing. This increased borrowing was partly offset by surpluses accumulated in the previous four years of \$23.8 million.
- **Forecast Operating Deficits (2011/12 – 2013/14).** Forecast operating deficits of \$73.8 million for the three years to June 2014 (largely the result of reduced operating revenue and the impact on the Council's rating base) is funded by a special earthquake charge of 1.76% on rates for five years. This charge raises sufficient funds to repay the borrowing and interest on the three years of operating deficits. After the five year period, the increase in rates revenue is assumed to be used to contribute towards the repayment of the earthquake response and recovery costs outlined below.
- **Earthquake Response and Recovery Costs.** Total earthquake response and recovery costs were estimated to be \$2,558 million. Funding for these costs was expected to come from a combination of insurance, government subsidies (NZTA and MCDEM) and deferral of a portion of the Council's renewals programme.

## Revised Financial Strategy

It is recommended that Council continues to fund its normal activities and capital works programme in accordance with its existing Revenue & Financing and Liability Management Policies. These policies provide as follows:

- Council activity operational costs (excluding response & recovery costs) are funded through fees & charges (see appendices 4 & 5), operational subsidies (eg. NZTA) and rates. Total operational costs of \$433.1 million in 2012/13 are funded by \$154.1 million of fees, charges and operational subsidies with the residual funded through rates, reserves and investment income.
- Renewal of existing Council assets of \$41.1 million (excluding earthquake damage) is funded through NZTA subsidies on roading projects and rates.
- Capital projects either for growth, or for new or enhanced Council services, are funded through borrowing. Debt servicing (interest plus debt repayment over 30 years) on growth projects is funded through development contributions and on other projects by rates. The 2012/13 Annual Plan requires \$142 million of borrowing for growth and aspirational projects (excluding earthquake recovery projects outlined below).

In addition to these operating and capital costs, Council faces significant costs for its share of the earthquake response and recovery costs and the costs of rebuilding its major metropolitan facilities. Proposals for funding these costs are outlined below.

### **Response and Recovery Costs**

The latest cost estimates indicate that total response and recovery costs will be \$570 million higher than the original estimates, partly due to the continuing aftershocks and partly due to estimates being further refined. Comparison to the estimates made at the time of the 2011/12 Annual Plan are shown below:

	<b>Annual Plan Forecasts</b>		
	<b>2011/12*</b>	<b>2012/13</b>	<b>Difference</b>
Infrastructure Costs	1,639	1,907	268
Council Facilities, Parks & Stormwater	857	890	33
Emergency & Response Costs	307	576	269
<b>Total Response &amp; Recovery Costs</b>	<b>2,803</b>	<b>3,373</b>	<b>570</b>

\* Adjusted for Vbase assets - Convention Centre, AMI Stadium, CBS Arena, Town Hall

The main areas of increases to the forecast response and recovery costs are:

- Infrastructure rebuild costs have increased by \$268 million largely as a result of the ongoing damage to roads from aftershocks and ongoing deterioration as land settlement occurs.
- The main difference in the change in the estimate to repair Council facilities is a recommended \$25 million increase in the allowance Council has made for strengthening its facilities and investing in infrastructure improvements and an adjustment to the costs forecast to address damage to the city's parks and stormwater systems.

- Emergency and Response costs have increased by \$269 million with the inclusion of the full response costs to the February earthquake (\$48 million increase) and June & December response costs (\$40 million) and higher costs for temporary works such as operation and maintenance of temporary sewerage and water supply systems and temporary traffic management (\$135 million increase). The revised estimate also includes an update of estimated costs of managing rockfall, although this will be subject to Council decisions on the extent of remediation work required.

The table on the following page shows that Council's estimated contribution to the earthquake response and recovery costs is \$982 million. Of the total costs of \$3.373 billion, \$821 million is covered by insurance and \$1.547 billion is covered by the Crown's contribution to the response and recovery costs under its existing policies. The cost recoveries assume:

- **Underground Assets.** Council expects to secure \$208 million of insurance cover from the Local Authority Protection Programme (LAPP) for the repair of its underground assets. The total amount payable by the LAPP programme is limited by the reinsurance it took leaving a shortfall, which is estimated at \$196 million. Council has asked the Crown to consider funding 50% of this shortfall. Notwithstanding that request, this strategy assumes that Council will be required to fund the entire shortfall with no Crown assistance. NZTA subsidies for eligible roading have been assumed at 83% as approved by the NZTA Board and Crown Subsidies of 60% on underground assets based on the national Disaster Recovery Plan have been assumed.
- **Buildings, Facilities and Other Assets.** The forecasts assume Council secures insurance settlement for rebuild/repair of its facility assets on a like-for-like basis (less a 2.5% excess). Any improvements or strengthening of Council assets in excess of their pre-earthquake strength is assumed to be funded through a \$175 million "shortfall allowance" in these estimates. This category of costs includes \$87 million of estimated costs for remediating assets that were not possible to insure such as parks, riverbanks and riverbeds (dredging). The Council share also includes \$11 million for repairs to the composting plant (not insured), 2.5% excess on buildings claims and an \$8 million extraordinary contribution to LAPP.
- **Emergency & Response Costs.** Of the \$576 million expected to be incurred for emergency and response costs, \$67 million is eligible for insurance cover (from LAPP & Civic). Other costs are eligible for government subsidies as follows: NZTA subsidies of 75% for 2010/11 and 83% subsequently, 100% for eligible Welfare costs, 60% for ongoing maintenance of temporary works (100% for the February emergency period), 60% for rockfall and demolition costs.

There are a number of costs expected to be incurred above, for which there is no existing Government policy (for example maintenance of temporary services in the red zones, rockfall, infrastructure betterment). Government officials are developing cost sharing principles and the estimates provided above reflects Council officials' view of the most likely outcome. Council officials will work with Government officials over the next year as the Council's 2013-22 Long Term Plan is produced to help to ensure that the respective contributions of the Crown and Council to the response and recovery costs are equitable.

Earthquake Response and Recovery Cost Estimates - 2012/13 Draft Annual Plan Forecast

(\$ million)	Estimated Cost	Insurance Cover	Government Subsidy	Other Contributions	Net Cost to Council
<b>Infrastructure (Below Ground)</b>					
Roads	1,007	-	699	-	308
Sewer	694	278	416	-	-
Water	140	56	84	-	-
Stormwater	67	27	40	-	-
LAPP Liability Limitation	-	(196)	-	-	196
	1,907	164	1,240	-	504
<b>Buildings, Facilities and Other Assets</b>					
Buildings and Facilities	463	453	-	-	11
Sewer above-ground assets	103	103	-	-	-
Water above-ground assets	27	27	-	-	-
Stormwater above-ground assets	1	1	-	-	-
Park Facilities	4	4	-	-	-
Council Buildings / Infrastructure - shortfall allowance	175	-	-	-	175
Increased Costs of Working	6	3	-	-	3
Uninsured Assets (Parks, Stormwater)	87	-	-	8	79
Insurance Excesses	24	-	-	-	24
	890	590	-	8	292
<b>Emergency &amp; Response Costs</b>					
Roading Emergency Work	88	2	67	-	18
Welfare and other emergency work	74	13	55	-	6
Other response costs	51	22	12	3	14
Maintenance of Temporary Services	285	29	166	11	79
Demolition Costs	10	-	6	-	5
Rockfall	55	-	1	-	54
Unbudgeted Staff Costs	12	-	-	-	12
	576	67	308	15	187
<b>Total Costs</b>	<b>3,373</b>	<b>821</b>	<b>1,547</b>	<b>23</b>	<b>982</b>

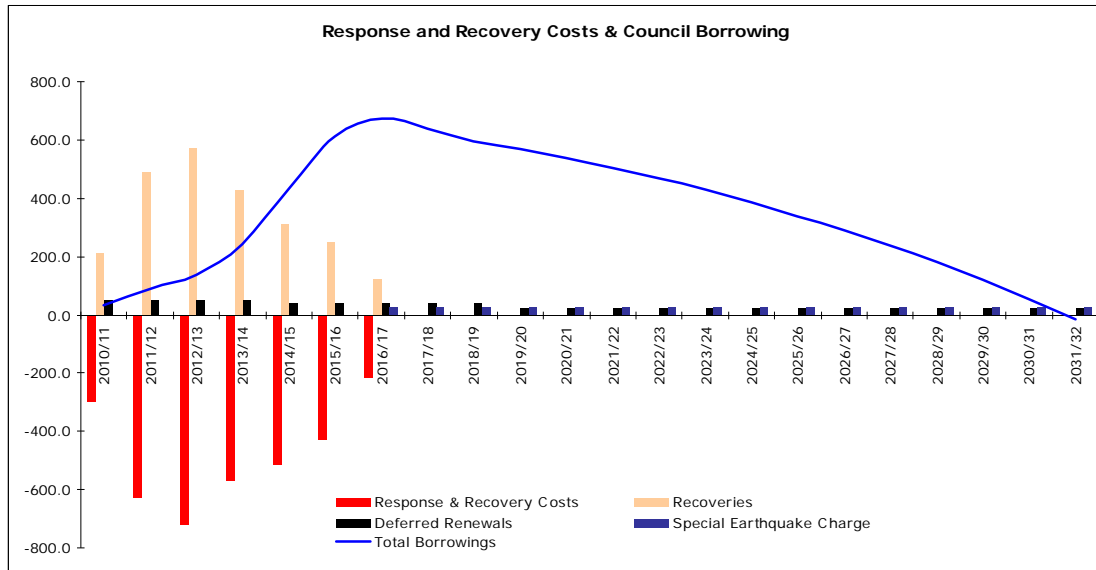
Consistent with the strategy adopted by Council last year, it is proposed that Council funds its \$982 million share of the response and recovery costs through a combination of deferred renewals and the increase in rates revenue available from the 1.76% Special Earthquake Charge after the operating deficits are repaid in 2015/16.

The Council will target reductions in renewals expenditure of \$50 million per annum for four years (2012/13 is the third year of these reductions), \$40 million per annum for the following six years and \$25 million per annum for the following twelve years. This provides \$700 million towards the repayment of the debt raised. A partial reduction in the renewals programme over this period is reasonable because over the five-year period of the rebuild, assets to a value of \$2.6 billion will be renewed, which will reduce the requirement for Council projects to renew these assets in the medium term.

Combined with the additional rates revenue forecast from the Special Earthquake Charge from 2016/17, the renewals savings will repay the response and recovery costs in 20 years (2031/32), well within the 30-year limit in the Council's Liability Management Policy.

The chart below shows that Council borrowings for response and recovery costs increase as the rebuild progresses and peaks at \$705 million in 2016/17. As the

upfront costs of the rebuild subsidy, the borrowings are then repaid by 2031/2032 (20 years).



### **Major Community Facilities Rebuild**

During this Annual Plan process, the Council will also consider proposals for the rebuild of ten major community facilities. This provides Council with the opportunity to make a commitment to the community to repair or rebuild these assets and commence this work ahead of next year’s Long Term Plan.

The total cost of the recommended option for the rebuild of these facilities is estimated to be \$767 million and is partly funded by insurance proceeds on the damaged facilities of \$367 million. It is also recommended that Council seeks a \$70 million contribution for the \$205 million cost of the new Convention Centre from the Crown, leaving a net cost to Council of \$330 million. This net cost to Council results from recommendations to strengthen or significantly improve these assets. Some of the projects, such as the proposed Hornby Service Centre or the Central City Multi-Sport Facility, represent substantial new facilities, while others, such as the Convention Centre project represents a major improvement from the pre-earthquake facility.

Staff propose that the Council funds the \$330 million net cost to Council partly through the response and recovery infrastructure / buildings improvement allowance with the remainder funded through borrowings, to be repaid over 30 years in line with the Council’s Revenue & Financing Policy.

The following recommended projects are considered to be improvements to existing Council facilities and therefore proposed for funding from the buildings shortfall allowance:



(\$ million)	Total Cost	Insurance Proceeds	Net Cost to Council	Reason for Cost to Council
Art Gallery	36.4	24.0	12.4	Strengthening to new code, base isolation
Lichfield Street Carpark	8.7	1.1	7.6	Strengthening to new code, visual improvements
Manchester Carpark	6.2	0.8	5.4	Strengthening to new code, visual improvements
Athletic Track	6.5	4.4	2.1	Track and amenity improvements
Town Hall	120.2	68.9	51.3	Strengthening to new code, renewal programme
Central Library	8.7	8.2	0.5	Strengthening to new code
<b>Total Cost to Buildings Shortfall Allowance</b>			<b>79.3</b>	

As well as the buildings shortfall allowance, Council had allowed for borrowing capacity in the remaining seven years of the 2019-19 LTCCP to fund its growth and aspirational projects. Over the seven years to 2019, the LTCCP contains aspirational and growth projects totalling \$999 million for which the Council planned to borrow for. These projects include a number, which will be replaced by the projects recommended in the ten major community facilities in this Annual Plan. It is recommended that these projects are brought forward to align with the timing of the projects approved by Council in this Annual Plan.

These projects, together with their LTCCP timing, are outlined below:

(\$ million)	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	Total
Hornby - Library / Service					0.2	3.5	6.0		9.7
Convention Centre Expansion	6.7	15.0	23.8						45.6
Centennial Fitness Centre	1.3	1.3							2.6
QE II New Scoreboard				0.4					0.4
<b>Total</b>									<b>58.3</b>

Bringing forward these projects uses some of the borrowing capacity that Council had already built into its LTCCP. That is, the cost of servicing this debt was included in the LTCCP rates increases, which averaged 4.0% over the ten years of the plan.

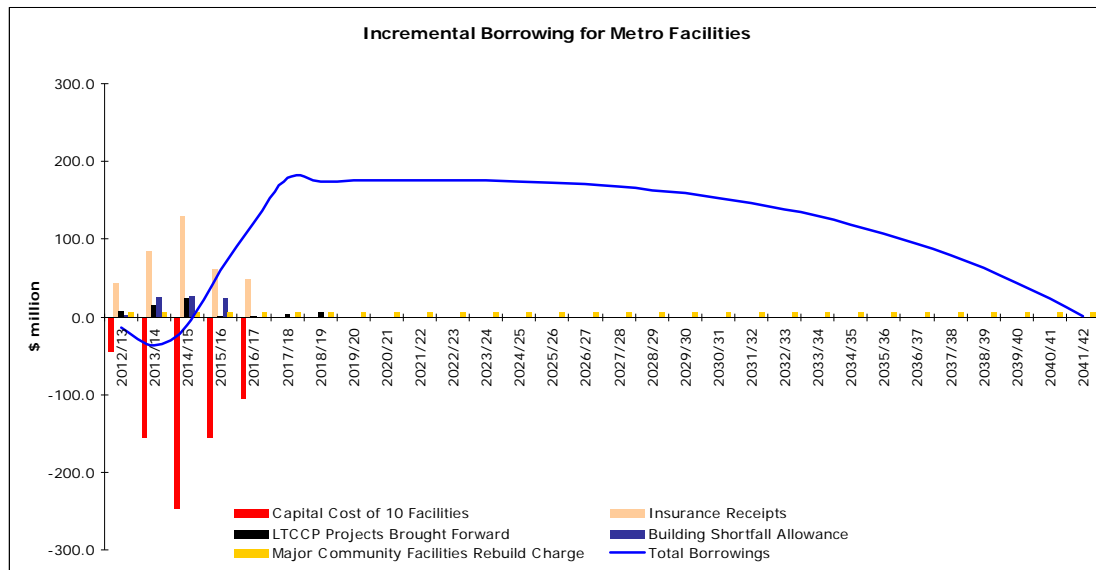
However, bringing forward \$58.3 million of existing LTCCP projects and using \$79.3 million of the buildings shortfall allowance is not sufficient to fund the entire \$330 million net cost to Council. For this reason, it is proposed that Council resolve to introduce a one-off Major Community Facilities Rebuild Rates Charge of 2.0%.

This Major Community Facilities Rebuild Rates Charge would raise sufficient additional rates to ensure the incremental \$192.4 million of debt required to rebuild these facilities is repaid over 30 years. For the average ratepayer, a 2% increase in rates represents a \$3 increase in rates per month. The table below shows the new borrowing required by Council, which is proposed to be funded by the 2.0% Major Community Facilities Rebuild Rates Charge.

(\$ million)	Total Cost
Major Community Projects - Total Capital Cost	766.8
Expected Insurance Proceeds	-366.9
Crown Contribution to Convention Centre	-70.0
<b>Net Cost To Council</b>	<b>330.0</b>
LTCCP Projects Brought Forward	-58.3
Funded from Infrastructure / Building Improvement Allowance	-79.3
<b>New Borrowing Required</b>	<b>192.4</b>

The graph below shows that with the combination of insurance proceeds, building shortfall allowance, bringing forward existing LTCCP projects and a 2% Major Community Facilities Rebuild Rates Charge, the Council borrowing required is repaid within 30 years. If Council resolved on a new site for the Convention Centre, the

proceeds of the sale of the land from the current site would also contribute towards retiring this debt.



It is important to note that if the Council resolves to bring these projects forward, it will still have considerable borrowing capacity in its future years. As noted above, the seven remaining years in the LTCCP contained debt-funded projects totalling \$999 million (\$596 million for growth and \$403 million for aspirational projects). The major community facilities rebuild involves \$58.3 million of these projects, thereby leaving Council with significant scope to reprioritise its aspirational and growth capital works programmes during the 2013-22 LTP process.

The assumptions above also assume that insurance settlements on the Council facilities will be concluded as outlined. Council staff and advisors have been working with our insurer's loss adjustors to quantify the damage, repair or reinstatement costs and to establish agreement on Council's insurance entitlement against each facility.

Under its policy, Council is entitled to claim for the repair or rebuild of a damaged facility to the greater of 33% of the New Building Standard or its pre-earthquake strength and up to scheduled value (adjusted for cost escalation to 110%). The estimates of insurance proceeds presented reflect the best advice the Council has to date, but have not yet been agreed to by the Council's insurers. Following Council's approval of the preferred option for each of these facilities staff will seek to conclude the respective insurance settlements, which will then be brought back to Council for approval.

### **Rates Growth and Remissions**

Prior to the earthquakes, Christchurch City Council enjoyed steady growth in its ratepayer base of around 1% per annum, resulting in a \$3 million increase to rates revenue each year. However, this growth is now less due to slower natural growth of the city and the demolition of earthquake-damaged properties. Rates revenue is also lower due to Council's decision to grant rates remissions to ratepayers where properties are unable to be occupied.

For the 2011/12 year, Council expects to grant rates remissions of \$7 million to owners of properties that have been demolished or are otherwise unable to be occupied. Council has also requested from the Government the ability to decrease

rates when a property is demolished and to increase rates from when a property is rebuilt (referred to below as within year reassessments). This would remove the need to grant remissions for demolished properties, because rates on those properties would immediately revert to land value only.

For the 2012/13 year , there are two main factors that have been taken into account:

- The capital value of the city used to set rates on 1 July 2012 will be negatively affected by the number of demolitions completed to that date (expected to be 1,131 properties). This is partially offset by new subdivisions and new builds completed during 2011/12 (estimated at 650 properties). This is expected to have an overall impact of \$0.500 million on rates.
- The cost of rates remissions is expected to be \$2.968 million and is partially offset by and within year reassessments of \$2.007 million. This allows for adjustment to the capital value or remissions to 6,025 residential buildings and 500 commercial buildings (over and above those buildings already demolished as at 1 July 2013).

These forecasts are based on current estimates of the speed of the demolition and rebuild process. The table below shows the impact of rates remissions and rates growth on the overall rates revenue.

	Actual <u>2010/11</u>	Forecast <u>2011/12</u>	Budget <u>2012/13</u>
Total Capital Value (\$ billion)	78.771	79.524	79.105
Growth in Capital Value		1.0%	-0.5%
Growth in Rates Revenue (\$ million)		2.500	-0.500
Rates reassessments (\$ million)			2.007
Rates Remissions (\$ million)		-7.000	-2.968
<b>Total Rates Impact</b>		<b>-4.500</b>	<b>-1.461</b>

### ***Total Council Borrowing***

At the time of the 2009-19 LTCCP, Council resolved on borrowings over ten years that would increase Council's total debt from \$303 million in 2009/10 to \$870 million in 2019/20. Council also resolved on Treasury Policy limits at a level it expected to maintain its strong AA credit rating. CCC's low debt position relative to other metropolitan councils puts it in a strong position to use its ability to borrow to fund its response & recovery costs.<sup>1</sup>

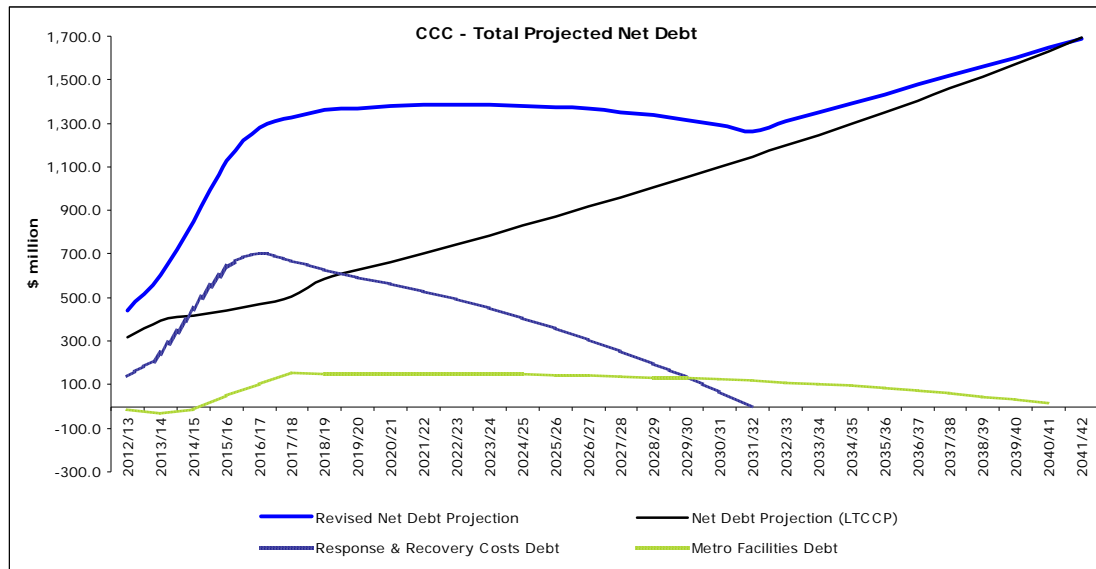
The magnitude of the costs faced by the Council means that to enable it to keep rates increases to an affordable level and to deliver the rebuild within a short period of time, Council must increase its debt levels. However, as is outlined in the two sections above, the increase in debt required in the next six years will be repaid by Council within 30 years. This will return the Council to a similar financial position to what it would have been prior to the earthquakes.

The chart below shows the debt projection as included in the 2009-19 LTCCP. The black line is the level of debt projected to 30 years. This debt was planned to be

<sup>1</sup> Government figures show CCC's debt/capita at \$816, which compares favourably to other metro Councils such as Auckland (\$2,134), Wellington (\$1,433) and Hamilton (\$2,183).

incurred for aspirational and growth projects on the basis that that rates in future years, received from ratepayers who are benefiting from those new assets, are servicing the debt on those new assets. This is known as intergenerational equity.

The blue line on the graph shows Council's revised debt projection as a result of the new debt required to fund the Council's share of the infrastructure rebuild and facilities rebuild in the city. This shows that the Council's net debt position is at the same level after 30 years as it would have been without the earthquakes.



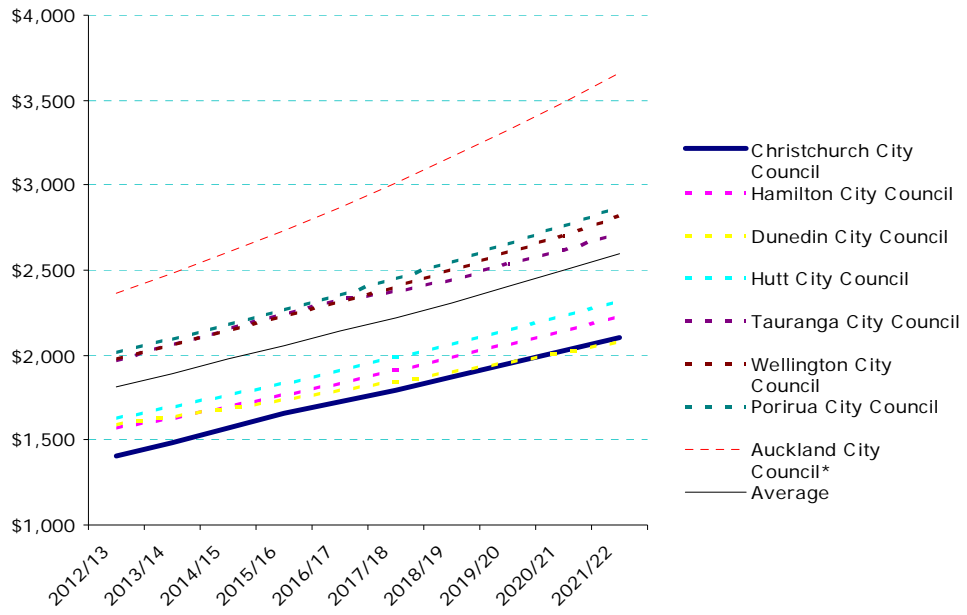
Rating agency Standard & Poors commented in their last review (December 2011) that CCC's financial management is "a very positive rating factor", citing the Council's "significant responsiveness" including implementing recovery efforts and back-up plans, and a five-year earthquake rates levy. Standard & Poors also noted that Council's forecasts included uncertainty regarding capital grants from the Crown; greater certainty of payments from the Crown would improve the certainty of Council's forecast.

While the chart above shows that the proposed financial strategy is sustainable in the long-term, this assumes that the Crown will fund its share of the rebuild and that insurance proceeds are received in a timely way. The increase in debt in the short to medium term is likely to lead to a decrease in the Council's credit rating. Council's Treasury limits will need to be examined and updated when Council considers its 2013/22 LTP. Notwithstanding this, we expect the Council's credit rating to be restored over time as the certainty around Crown contributions increases and the debt returns to LTCCP levels.

**CCC Rates Compared with other Metropolitan**

Similar to the relatively low levels of existing debt, CCC's rates levels remain low when compared with other metropolitan councils. The chart below shows that, despite the special rates charges for funding community facilities and Council's short-term operating deficits, CCC's rates remain more than 19% lower than the average of these other Councils by 2021/22.

**Estimated Average Residential Rates by Metro Council**



## Summary

The table below provides a summary of the Council's proposed financial strategy:

Funding required for	Consisting of	External Sources of Funds	Council Share Funded by
Council Activities - Operating Costs	Ongoing operational costs of \$433 million per annum	- Fees and Charges under the Revenue & Financing Policy cover 36% of operating costs  - NZTA subsidies available for eligible roading works (approx \$16 million in 2012/13)	- Rates including 1.76% Special Earthquake Charge for five years  - Interest and dividends
Council Activities - Capital Renewals	Ongoing capital costs of \$50 - \$100 million per annum	- NZTA subsidies on eligible works	- Rates
Council Aspirational & Growth Projects	Aspirational and growth capital programmes of \$100 million - \$150 million per annum	- NZTA subsidies on eligible works	- Borrowing per Liability Management Policy  - Growth Projects funded by Development Contributions
Earthquake Response & Recovery Costs	Total costs of \$3.373 billion, with a net cost to Council of \$982 million	- Government subsidies estimated at \$1.547 billion  - Insurance proceeds of \$821 million	- Deferral of \$700 million of capital renewals over 20 years  - Increased rates revenue from Special Earthquake Charge from year six (\$29.1 million)
Major Community Facilities Rebuild	Total capital costs of \$767 million	- Business case to be prepared for Government funding of \$70 million for Convention Centre  - Insurance proceeds (\$367 million)	- Bring Forward existing LTCCP Projects (\$58 million)  - Council Infrastructure / Buildings Shortfall Allowance (\$79 million)  - Major Community Facilities Rates Charge of 2% for one year

The strategy requires Council to increase its borrowings over the next six years to fund its share of the emergency costs and the costs for rebuilding its infrastructure and facilities. The increased borrowing is repaid through a combination of a one-off Major Community Facilities Rates Charge, savings of \$700 million through the capital renewals programme and higher rates revenue after five years of the Special Earthquake Charge (1.76% per annum for five years).

## Appendix 2: Financial Overview

### Rates for 2012/13

The table below shows the total rates collection anticipated for the 2012/13 financial year compared to the amount forecast in the LTCCP:

\$000s	LTCCP 2012/13	Annual Plan 2012/13
Rates	298,472	308,236
Rate increase	4.19%	7.47%

Further information about rates for 2012/13 is provided below. Full details of rates, including indicative rates for individual properties, is provided in the Funding Impact Statement and Rating Policy section of this Draft Annual Plan.

### Financial Overview

<b>Financial Overview</b>	<b>2012/13 LTCCP \$000</b>	<b>2012/13 Plan \$000</b>	<b>Variance To LTCCP</b>
<b>Funding Summary</b>			
Operating expenditure	364,003	433,075	69,072
Capital programme	258,083	852,421	594,338
Transfers to reserves	13,600	14,787	1,187
Interest expense	32,397	36,507	4,110
Debt repayment	7,781	4,306	(3,475)
<b>Total expenditure</b>	<b>675,864</b>	<b>1,341,096</b>	<b>665,232</b>
<b>funded by :</b>			
Fees, charges and operational subsidies	131,100	154,081	22,981
Dividends and interest received	74,780	58,836	(15,944)
Transfers from reserves	5,065	90,630	85,565
Minor Asset sales	1,206	1,205	(1)
Development contributions	33,948	8,655	(25,293)
Capital grants and subsidies	33,802	515,149	481,347
<b>Total funding available</b>	<b>279,901</b>	<b>828,556</b>	<b>548,655</b>
<b>Balance required</b>	<b>395,963</b>	<b>512,540</b>	<b>116,577</b>
Less Borrowing for Capital programme/grants/opex	97,491	204,304	106,813
<b>Rates</b>	<b>298,472</b>	<b>308,236</b>	<b>9,764</b>

### ***Operating Expenditure***

The Council plans \$433 million of operating expenditure in 2012/13, \$69 million higher than indicated in the LTCCP. The major changes from the LTCCP are:

- **Waterways and land drainage.** Costs have increased by \$7.2 million as a result of earthquake related costs.
- **Regulatory Approvals.** An additional \$16.7 million has been provided to meet the demand for increased building consents, building inspections and code compliance costs. These are offset by revenue received. A further \$0.8 million has been provided for increased resource consents.
- **Waste collection and disposal.** Kerbside collection costs are higher than was modelled resulting in an increase of \$1.5 million.
- **Road Network.** Costs have increased due to the inclusion of \$10.2 million of earthquake response costs, offset by reductions in depreciation, normal maintenance and network planning leaving a net increase of \$5.1 million.
- **Parking.** Costs are down due to the closure of parking buildings. Revenue has fallen by a larger amount due to the loss of buildings and parking meters. The net cost to council is \$5.0 million.
- **Wastewater collection.** Wastewater collection costs have increased by \$24.0 Million of which \$22.0 is recoverable under insurance and other remedies.
- **Water supply.** Water supply costs have increased by \$4.8 million, \$3.6 million of which relates to recovery costs most of which will be reimbursed. The balance is the result of increased depreciation. In addition, excess water charges are reduced as a number of properties are affected by earthquake damage.
- **Economic development grants.** \$1.5 million has been provided for transitional earthquake recovery and incentive grants.
- **Heritage incentive grants.** An additional \$2.7 million has been provided for heritage grants.
- **Central city and suburban centres programmes.** An additional \$2.4 million has been provided for additional staff and consultants to implement these programmes.
- **Canterbury Museum Operational Grant.** The Museum's redevelopment programme has been delayed until 2013 and as a result the grant has been deferred resulting in savings of \$9.0 million from both the grant and operational costs.
- **QEII and Centennial Pools.** Net costs have reduced by \$3.4 million due to the closure of these facilities.



- **Bus exchange.** The closure of the old bus exchange and opening of the temporary facility has resulted in net savings of \$4.4 million.
- **Libraries.** Costs are reduced by \$3.6 million as the Central Library is closed for at least the next twelve months.
- **Royal Commission Costs.** An allowance has been made for costs incurred for legal advice, scanning of commercial files and expert witness costs.
- **Christchurch and Canterbury Tourism (CCT) Funding.** A shared funding agreement between Council, CCT, Christchurch International Airport Limited and Ministry of Economic Development was developed in 2011 to re-attract visitors to Christchurch. Council has extended the funding of \$0.5 million for a further year.
- **Canterbury Development Corporation.** The grant of \$0.35 million paid to CDC has been extended for a further year.
- **Removal of Central City Shuttle.** The Central City Shuttle service is still unavailable, saving \$1,050,000.
- **Increase in Above-Ground Insurance Premium** Allowance has been made for a \$6.7 million increase in above ground insurance premiums. Limited cover has been obtained and further will be sought as buildings are repaired. \$2.72 million of this increase relates to housing which is non-rates funded.
- **Rates Remissions.** Rates remissions recommended to Council, which will extend the current remissions policy for a further twelve months and provide for 100% remission to residential properties within the CBD cordon, will cost \$3.0 million in 2012/13.

### ***Capital programme expenditure***

The Council's capital programme has increased by \$594 million from the \$258 million in the LTCCP to \$852 million. The key changes to the LTCCP programme are:

- **Earthquake Rebuild.** The infrastructure rebuild will continue and Facilities reconstruction commence, totalling \$645 million.
- **Renewals Deferred.** A significant number of renewals have been deferred to enable funding of the rebuild.
- **Salvation Army Citadel purchase.** Commitment to provide a base for the Christchurch Symphony Orchestra and support the performing arts in Christchurch.
- **Botanic Gardens Entry Pavilion.** This project is planned to proceed this year. It was planned in earlier years in the LTCCP.

- **Public Transport.** The Central City, Hornby, Sumner and New Brighton bus priority and Transport Interchange projects have been deferred pending the Central City Plan impact on the Public Transport programme.
- **Intersection Improvements.** The Marshlands /Prestons, and Deans/Riccarton intersection improvements have been deferred pending review of requirements.
- **Growth in the South West.** A number of projects have been brought forward from future years to meet timeframes required for accelerated growth in that area. These include wastewater pump station 105 and pressure mains, the Wilmers water pump station, stormwater detention facilities and a new overbridge that will span Curletts Road.
- **Convention Centre.** The expansion planned in the LTCCP has been superseded by the Major Community Facilities Rebuild plan as a result of the earthquakes.

The table below summarises the high-level changes to the capital programme.

Programme	LTCCP for 2012/13 as Amended	Changes from LTCCP	Recommended for 2012/13
Renewal Programme	98,241	(57,177)	41,064
Growth Projects	72,827	31,774	104,601
Aspirational Projects	79,985	(33,568)	46,417
Reduction in projects carried forward		15,000	15,000
EQ Rebuild Programme	-	645,335	645,335
<b>Total</b>	<b>251,053</b>	<b>601,364</b>	<b>852,417</b>

### ***Interest expense and revenue***

Interest costs have increased by \$5.3 million due to the debt servicing costs of borrowing undertaken to fund earthquake costs, along with the debt servicing costs relating to the transfer of \$41 million of VBase debt to Council. These are partially reduced due to the Town hall refurbishment not proceeding. Interest revenue is \$3.3 million below LTCCP due to interest rates being lower than forecast at the time the 2009/19 was adopted.

### ***Debt repayment***

Debt repayment rated for is \$3.5 million less than the LTCCP as a result of delays in delivering the normal capital works programme. The Council had always fallen slightly short on the capital programme each year but in more recent years delivery has been severely impacted by the earthquakes.

### ***Fees, charges and operational subsidies***

Although a number of Council facilities and rental buildings are closed, and parking and parking infringement revenue will be reduced in 2011/12, this reduction in revenue is offset by earthquake related recoveries from insurers, NZ Transport Agency and central

Government. Overall Fees charges and operational subsidies are expected to be \$23 million higher in 2012/13 than forecast in the LTCCP.

**Dividends received**

The Christchurch City Holdings Limited dividend is \$8.0 million below that forecast in the LTCCP. In addition the Transwaste dividend has reduced by \$0.76 million and Local Government Insurance Corporation's (Civic) dividend of \$0.06 million will not be paid.

**Asset Sales**

Asset sales are in line with those forecast in the LTCCP.

**Development Contributions**

Development contribution revenue has been reduced by \$25 million from the LTCCP to reflect the net slowing of new development following the earthquake and the amount of development contribution credits that will be available to developers rebuilding their existing properties.

**Capital Grants and Subsidies**

Overall Capital Grants and Subsidies are planned to be \$481 million higher in 2012/13 than forecast in the LTCCP. This is the result of earthquake related funding received from insurers, NZ Transport Agency and central Government.

**Rates**

	2012/13 LTCCP \$000s	2012/13 Annual Plan \$000s	Variance To LTCCP
<b>Rates Collected</b>			
General Rate	207,358	192,528	(14,830)
Uniform Annual General Charge	23,300	20,364	(2,936)
Targeted Rates			
Water Supply			
Full Charge	24,258	29,346	5,088
Half Charge	251	278	27
Restricted Supply	130	130	0
Excess Water <sup>1</sup>	-	-	-
Fire Service Connection	104	95	(10)
Land Drainage	18,797	27,934	9,137
Sewerage	45,229	60,483	15,253
Waste Minimisation	23,775	23,395	(380)
Governors Bay Water Loan	16	18	2
Governors Bay Sewer Loan	24	29	4
	343,242	354,599	11,357
<i>including GST of</i>	44,770	46,363	1,592
<b>Rates Collected (GST excl.)</b>	<b>298,472</b>	<b>308,236</b>	<b>9,764</b>

This Annual Plan sets total rates for 2012/13 at \$308 million (GST exclusive), which is \$9.8 million higher than forecast in the LTCCP. This is a 7.28% nominal increase and a 7.47% increase to existing ratepayers. This higher percentage to existing ratepayers reflects the reduction in the value of rateable properties within the City as a result of demolitions during 2011/12.

Proposed targeted rates for Water Supply, Land Drainage and Sewerage (\$15.253 million) rates for 2012/13 are higher than forecast in the LTCCP. This is principally due to earthquake related costs.

Water Supply rates (\$5.088 million above LTCCP, or \$4.4 million excluding GST) are higher than forecast because \$3.6 million of earthquake related response costs are now included in the budget. In addition, depreciation costs have increased by \$1.2 million due to revaluation of Water Supply assets in 2010.

Land Drainage rates are higher than forecast (\$9.137 million, or \$7.9 million excluding GST) primarily due to earthquake-related response costs.

Sewerage rates are \$15.253 million higher than forecast, or \$13.3 million excluding GST due to additional earthquake-related maintenance and operating costs, an increase in underlying operating costs associated with Wastewater Collection, and increased insurance and electricity costs.

Under Council's Revenue and Financing Policy, general rates including the Uniform Annual General Charge (UAGC), are the final source of funding once all other revenue sources and rate types are taken into account. The net \$18 million decrease in General Rates from the LTCCP (\$15 million General Rate and \$2 million UAGC) is the result of cost recoveries relating to the earthquake response and rebuild.

### **Surplus, operating deficits, and sustainability**

Council's budget for 2012/13 shows an accounting surplus of \$465 million. Under accounting standards Council is required to show all revenue, including earthquake related recoveries from insurance, central Government and NZ Transport Agency, as income for the year. However, these recoveries reimburse Council for emergency response and recovery expenditure as well as compensating it for damage to its assets and infrastructure. Once these revenues are stripped away Council estimates that it will record an operating deficit of \$26.3 million for the year, and \$73.9 for the three years 2011/12 to 2012/14.

Council resolved in June 2011 to borrow to fund these deficits and will repay the debt along with interest costs by adding a special earthquake charge of 1.76 per cent to rates for 2011/12, 2012/13 and each of the next three years.

Council does not consider that these anticipated operating deficits will undermine its financial sustainability.

### **Borrowing**

The budget estimates new borrowing of \$204 million, \$106 million higher than forecast in the LTCCP. Despite this anticipated increase in debt, the Council is continuing to ensure prudent and sustainable financial management of its operations. The implication

of this is that Council will not borrow beyond its ability to service and repay that borrowing. This is demonstrated by the Ratio Tables below which show that Council will not pay more than 2 percent of its annual revenue on interest costs, and plans to remain within its maximum borrowing limits for the Annual Plan year.

**Credit rating**

Council’s international credit rating from Standard and Poor’s (S&P) is reviewed annually and was downgraded in 2011 from AA+ to AA with a negative outlook. The negative outlook reflected that little insurance cover was in place at the time of the review.

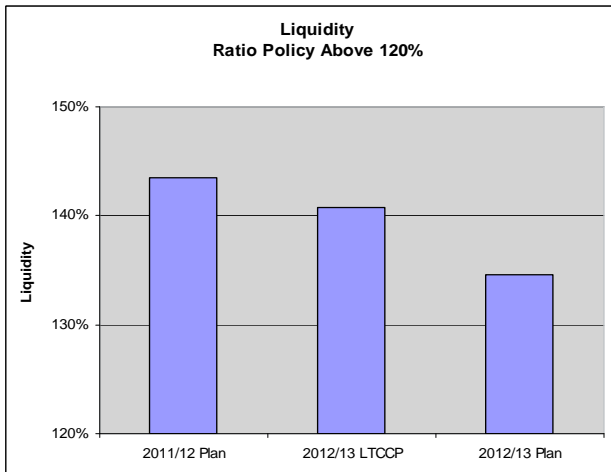
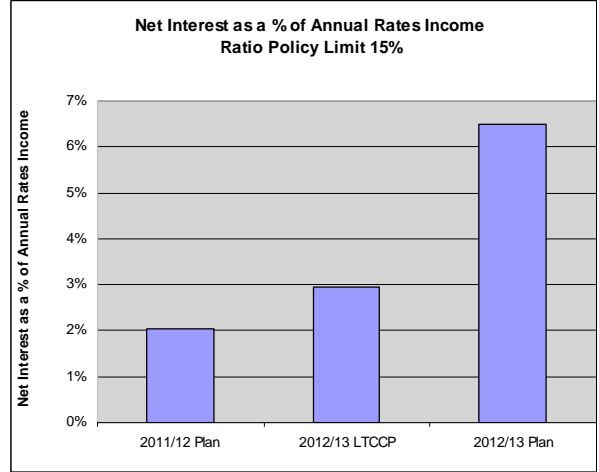
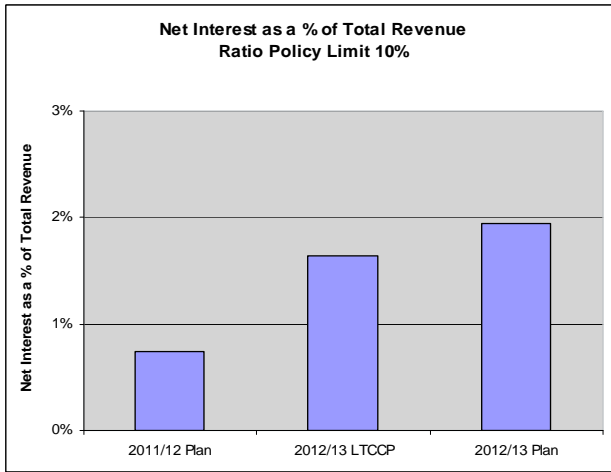
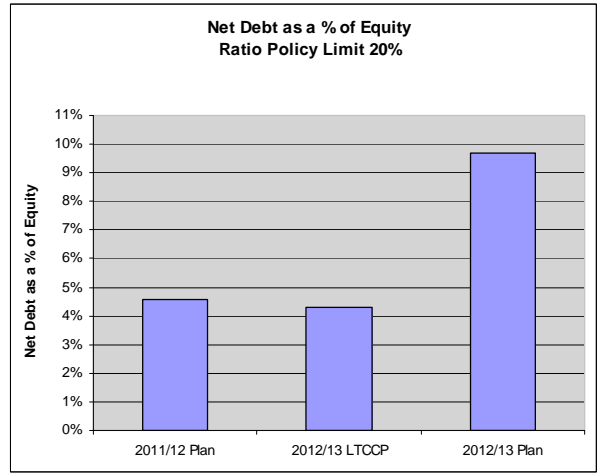
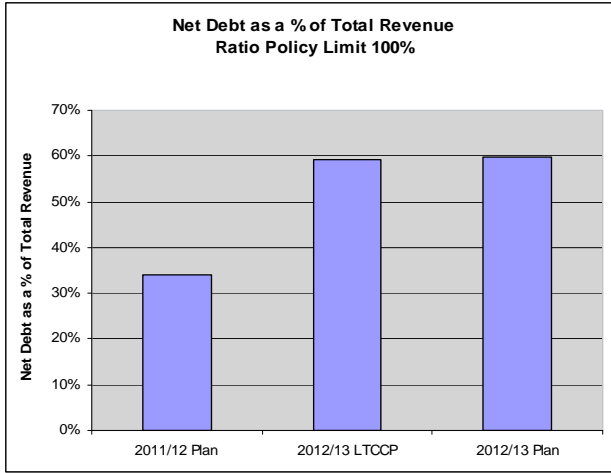
**Financial Risk Management Strategy**

Council has policies to assist in managing its financial risk, including liquidity and funding risk management, interest rate exposure and counterparty credit risk. Further detail is provided within the Liability Management Policy. An important element in assessing the value of Council’s risk management strategy is its five key financial ratios.

<b>Key Financial Ratios</b>	
net debt as a percentage of equity	<20%
net debt as a percentage of total revenue*	<100%
net interest as a percentage of total revenue*	<10%
net interest as a percentage of annual rates income (debt secured under debenture)	<15%
liquidity (term debt + committed loan facilities + liquid investments to current external debt)	>120%
<i>*excludes non government capital contributions</i>	
<i>Net debt is defined as total consolidated debt less liquid financial assets/investments.</i>	

As shown in the ratio tables below the Council anticipates staying well within its ratio limits in 2012/13.

# Ratio tables



# Draft Annual Plan 2012/13 - Financial Overview

## SUMMARY OF PROPOSED CHANGES

All figures (\$000)

Year 4  
2012/13 %

### Rates Forecast

<b>2011/12 Annual Plan</b>		287,313	
Capital Programme per schedule 1		3,171	1.10%
Operational Changes per schedule 2		2,658	0.93%
Internal Changes per schedule 3		4,290	1.49%
Expected decrease in Rating Base (Reduction in Capital Values)	-500		0.19%
<b>Rates Increase to Existing Ratepayers comparable to LTP</b>	<b>4.19%</b>	<b>297,433</b>	<b>3.71%</b>
1.76% Special Earthquake charge (year two of five years)		5,057	1.76%
2.0% Major Community Facilities rebuild rates charge (one-off charge)		5,746	2.00%
<b>Total Rates - Draft Annual Plan / Increase to existing ratepayers</b>		<b>308,236</b>	<b>7.47%</b>

### Schedule 1 - 2012/13 Capital Programme

Capital Programme	852,421
Capital Grants	5,345
Sundry asset sales	-1,205
Development contributions	-8,655
Renewals rated for	-96,199
Capital subsidies and grants	-9,032
Housing and Dogs separate accounts	-1,177
Earthquake recoveries and contributions	-506,117
Earthquake Recovery Fund	-80,542
Major Community Facilities Rebuild Rates Charge	-5,746
Earthquake Rebuild borrowing	-1,994
<b>Total rates funded borrowing for capital programme</b>	<b>147,098</b>
<b>Partial year (40%) interest cost on borrowing at 5.39%</b>	<b>3,171</b>

### Schedule 2 - Operational Changes

Additional Consent personnel to meet increased earthquake-related workload	10,300
Additional non Consent personnel to meet increased earthquake-related workload	4,369
Consent related revenue increases	-12,650
Detailed engineering examinations (non Housing)	889
Insurance costs (non Housing)	1,458
Audit Fee increase	168
Urban design panel applications increase	238
Maori Liaison	120
Central City Business Association grant continuation	150
ChCh & Canterbury Tourism funding continuation	150
Canterbury Development Corporation grant continuation	350
Inner City Shuttle not reinstated	-1,000
CBD maintenance level reinstated	270
EQ related rates remissions and reassessments	-2,154
<b>Total change</b>	<b>2,658</b>

## SUMMARY OF PROPOSED CHANGES

All figures (\$000)

Year 4  
2012/13

%

<b>Schedule 3 - Internal Changes</b>	
Inflation allowance for salaries and other costs	7,817
Data storage - increased costs for online data storage	100
Temp Bus Interchange operating costs	600
Christchurch Events Village	90
Increased Tanker Waste revenue	-1,106
Reduced Excess Water revenue	400
Reduced Trade Waste revenue	746
Reduced Parking revenue	1,212
Wastewater Plant - chemical costs	480
Increase in Kerbside collection costs	1,000
Increase in residual waste disposal costs	435
NZTA Operational Subsidy Increase	-1,964
RPS Legal fees reduction	-400
Facilities savings	-500
Loan Repayment Contribution on 11/12 capex	1,080
Full year interest cost on 11/12 capex	980
Inflation on asset renewals rated for	4,660
Reinstatement of renewals rated for to normal level	1,543
Central City Business Association grant	-150
Christchurch & Canterbury Tourism survival funding	-150
Canterbury Development Corporation grant	-350
Rugby World Cup costs removed	-729
Music Centre grant removed	-100
Public Space investigations project	-450
Central City plan costs removed	-2,770
Centre of Excellence funding	-200
Dividends	-7,741
General cost savings	-243
<b>Total change</b>	<b>4,290</b>

<b>Schedule 4 - Non-Rates Funding</b>		
Housing rentals reduction	Housing	528
Detailed engineering examinations	Housing	444
Housing insurance increase	Housing	776
Antarctic Festival funding increase	CEF	215
CCT - Australia Campaign 2 year grant completed	CEF	-350
CCT - Reinstatement of Australia Campaign grant	CEF	350
EQ response - land drainage	EQ Response	7,080
EQ response - parks and cemeteries	EQ Response	1,300
EQ response - roading	EQ Response	958
EQ response - wastewater	EQ Response	9,500
EQ response - water supply	EQ Response	240
Rockfall assessment work	EQ Response	2,876
EQ Transitional projects	EQ Response	565
Interest costs on Earthquake related borrowing	EQ Response	10,934
<b>Total change</b>		<b>35,416</b>



# Schedule 1 – Capital Programme

The capital works programme results in additional rates-funded borrowing of \$147.1 million, which increases rates in 2012/13 by \$3.171 million (1.10%).

**Capital Programme** – Total capital programme including earthquake rebuild work. Detail of the Capital Works Programme is provided in Appendix 3.

**Capital Grants** – comprises an annual grant of \$60,000 for Riccarton Bush Trust and \$5,285,000 for proposed new earthquake transitional incentive grants as follows:

Central City Heritage incentives	\$2,700,000
Residential incentives	\$ 500,000
Commercial incentives	\$1,000,000
Creative Industry support and grants	\$ 520,000
Gap Filler / Greening the Rubble	\$ 565,000

**Asset Sales** – annual provision for vehicle and plant sales and miscellaneous roading related and other surplus property sales.

**Development Contributions** – the 2012/13 budget is conservatively based on the 2011/12 estimate and equates to 550 new subdivisions. Little development contribution revenue is expected from commercial developments as developers take advantage of Development Contribution Credits and the discounts proposed in the Central City Plan. Should the residential rebuild proceed as expected, with 1124 new subdivisions in calendar year 2012, and 2292 in 2013, actual Development Contribution receipts will be higher than budgeted, and this higher level of activity can be reforecast during the 2012/13 financial year for consideration in the Long Term Plan 2013/22..

**Renewals Rated For** – based on long-run renewals set in the 2009/19 LTCCP. \$51.6 million of this amount is allocated to funding the rebuild following the deferral of some renewals.

**Capital Grants and Subsidies** – comprises \$5 million NZTA subsidy towards the capital programme, \$0.78 million revenue from new water connections, and a contribution of \$3.25 million towards the purchase of the Salvation Army Citadel.

**Separately Funded Accounts** – funding from the Dog Control account (\$80,000), and Housing account (\$1,097,000) to fund relevant items in the capital programme.

**Earthquake Recoveries and Contributions** – estimated insurance recoveries from Civic Assurance and LAPP, and contributions from NZTA and the Crown based on the planned earthquake rebuild.

**Earthquake Recovery Fund** – a draw down of forecast remaining unallocated funds in the Earthquake Recovery fund, generated from deferred renewals in 2010/11 and 2011/12 is planned.

**Earthquake Rebuild Borrowing** – represents the shortfall of funds required to meet planned 2012/13 rebuild expenditure. These funds will be borrowed, with interest and principal repaid from future renewal deferrals.

**Major Community Facilities Rebuild Rates Charge** – revenue generated from this rate will be applied to appropriate projects within the Rebuild programme.

**Total Rates Funded Borrowing for Capital Programme** – this represents the borrowing required for the normal capital works programme, ie excluding any borrowing for the rebuild (above), response costs, or the operating deficit. Total new borrowing planned including these items is \$204.3 million.

## Schedule 2 – Operational Changes

Operating budget changes proposed in Schedule 2 represent staff recommendations for additional budget to support required Council work. Total budget changes of \$2.658 million are proposed (0.93% rates increase).

**Additional personnel to meet increased earthquake-related workload** – In order to ensure delivery against earthquake related issues (Infrastructure Rebuild, Facilities Rebuild, insurance and Government claims and consenting), 125 new positions are proposed. 72 of these positions are in the consenting area where we are expecting to recover the costs against applications for consents in the years ahead as residents embark on the repair/rebuild of their homes and businesses. 14 new positions are for managing insurance claims for infrastructure and engineers to develop recovery plans for our assets with a further 8 new positions for the delivery of the Infrastructure plans. 5 staff are in our community services teams including two staff to administer the Mayor's Welfare Fund and the Mayoral Earthquake Fund. There is also a further 19 roles in our support teams to manage an increased capital programme, staff to work on insurance claims, increased recruitment requirements and increased requirements around communication and consultation. The remaining 7 staff are for work on Central City planning and the Suburban Centre Masterplans.

**Consent related revenue increases** – With the rebuild it is expected that more revenue will be generated from consenting for building, land use and inspections.

**Detailed engineering examinations (non-Housing)** – Council has agreed to a comprehensive assessment programme as part of the facilities rebuild plan. Funding is required for DEE Engineering assessments, and estimation services to support the DEE assessment process. This is expected to be a three-year programme with the net rates impact for the 2012/13 year estimated at \$889,000.

**Insurance costs (non-Housing)** – Insurance advice is to allow for a 6 times increase in pre earthquake premiums as opposed to a 5 times increase advised for the 2010/11 annual plan.

**Audit Fee increase** – Given the delay to the LTP and the increased work surrounding the Annual Report it is anticipated the Audit fee will need to be increased to LTP levels for the 2012/13 year.

**Urban Design Panel applications increase** – More applications are assumed in 2012/13 (130 versus 50). Panel training is required and the hourly rate for panellists recently increased from \$150 to \$180/hour.

**Maori Liaison** – Workshop with Councillors in December 2011 agreed to increase funding from \$200,000 to \$320,000 per annum.

**Central City Business Association grant** – The Central City Business Association (CCBA) has been operating now for just under five years with support from the Christchurch City Council. The request is to extend the annual funding of \$150,000 per annum for a further year.

**Christchurch and Canterbury Tourism funding** – CCT wish to continue the 2011/12 funding of \$150,000 to support their tourism recovery work for a further year,

**Canterbury Development Corporation projects grant** – CDC request that the \$350,000 per annum funding that finishes June 2012 be extended for a further year. If funding is dropped CDC will potentially have to set aside some planned projects.

**Inner City Shuttle** – Budget proposed to be removed as shuttle service no longer running in the CBD for the foreseeable future.

**CBD maintenance level reinstated** – The operating budget of maintaining the CBD amenity areas is proposed to be partially returned to pre-earthquake levels based on some areas starting to reopen to the public from July 2012.

**EQ-related rates remissions and re-assessments** – Earthquake related rates remissions are expected to decline over time as eligible properties are repaired or demolished. Rates reassessments are forecast to provide a net revenue source in 2012/13 as the value of subdivisions and new builds exceeds the value lost through demolitions. This budget is less than for 2011/12 because some properties that received remissions in 2011/12 will have their capital values reduced for rating purposes in 2012/12 (and thus won't receive remissions). Further, this assumes \$2.007 million additional rates revenue from reassessments during 2012/13.

## Schedule 3 – Internal Changes

During the preparation of the 2012/13 Annual Plan, a number of routine year-on-year budget changes have been incorporated reflecting previous Council decisions, refinement to budgets, corrections etc. These changes amount to \$4.290 million (1.49% rates). The proposed changes to budgets are outlined below:

**Inflation allowance for salaries and other costs** – Inflation increases based on BERL estimates for 2012/13 have been incorporated in budgets. The overall average is 3.7%

**Increased costs of Data Storage** – IM&CT have been experiencing data volume increases over the last year beyond that expected, with \$100,000 unable to be absorbed via the inflation increase above. This is partially driven by the earthquakes accelerating the Council's transition to electronic records (eg. scanning and electronic storage of documents for efficient retrieval).

**Temporary Bus Interchange operating costs** – Full-year operating costs are included. These are subject to NZTA subsidy.

**Christchurch Events Village – Council approved** request to extend a 'reduced-size' Christchurch Events Village with two Geo-Domes, to be sited in the 'Events Triangle' area of North Hagley Park through to 31 October 2012.

**Increased Tanker Waste revenue** – The budgeted revenue increase is due to receiving more sucker truck waste as a result of the earthquakes.

**Reduced Excess Water revenue** - Lower revenue is planned as the premises of a number of excess water consumers are not accessible due to earthquake damage.

**Reduced Trade Waste revenue** – Fewer businesses exist, and some have been restarted as smaller or more efficient operations, as a result of the earthquakes.

**Reduced Parking revenue** – Following the June and December aftershocks, car parking revenue has been revised downwards given the number of operating facilities and customer numbers.

**Wastewater Plant (chemical costs)** – CWTP additional cost of chemicals due to higher flows and during repair work. Also due to low pond levels, additional midge control is required.

**Increase in Kerbside Collection costs** – Increases in contract costs for Kerbside Collections reflects the actual contract costs based on current volumes.

**Increase in Residual Waste Disposal costs** –The increase in Kate Valley dump fees is due to increased volumes.

**Increased NZTA Operational Subsidy** – Increased NZTA operational subsidy relating to higher eligible maintenance costs.

**RPS Legal Fees reduction** – Less legal fees anticipated as being required for Council plan changes and Regional policy statement PC1.

**Facilities savings** – Budget associated with re-opening facilities post-earthquake not required.

**Loan Repayment contribution on 2011/12 Capex** – Principal contribution based on 30 year loan repayment for 2011/12 borrowing for the capital programme.

**Full year interest costs on 2011/12 Capex** – In the year of borrowing only 40% of annual interest costs are budgeted for. Full annual interest costs are incurred in subsequent years.

**Inflation on Asset Renewals rated for** – Based on the BERL inflation expectation of 4.6% for capital renewals.

**Reinstatement of renewals rated for to normal level** – In 2011/12 a one off reduction was made to renewals rates for due to an insurance recovery on the Palmers Road pumping station. This adjustment restores the renewals funding to the long-term average required.

**Central City Business Association grant** – Funding was agreed for just two years (2010/11 and 2011/12). (This is proposed to be reinstated in schedule two above).

**Christchurch and Canterbury Tourism survival funding** – Funding agreed was just for the 2011/12 financial year. (This is proposed to be reinstated in schedule two above).

**Canterbury Development Corporation grant** – Project funding was approved for 3 years in the 2009/19 LTP. The last year of funding was to be 2011/12. (This is proposed to be reinstated in schedule two above).

**Rugby World Cup costs** – Rugby World Cup event budget has been removed as it was a one-off event which has now completed.

**Music Centre grant** – Building demolished, therefore grant removed.

**Public Space investigations project** – Funding for the Jan Gehl “Public Space Public Life” study of Christchurch’s central city finished in 2011/12.

**Central City Plans costs** – Increased costs for developing the Central City Plan no longer required. Plan delivered December 2011.

**Centre of Excellence funding** – Following the closure of QEII, the final year of the Centre of Excellence funding was removed from the 2012/13 Annual Plan, resulting in savings of \$200,000.

**Dividends / Subvention receipts** – The increase reflects the improved CCHL dividend proposed, \$8 million higher than 2011/12, offset by a reduction in subvention receipts.

**Miscellaneous budget changes** – Other minor budget adjustments have resulted in additional savings.

## Schedule 4 – Non-Rates Funded

The budget changes in Schedule four have no rating impact because they are funded through special funds established by Council for specific purposes.

**Housing rentals reduction** – There has been a loss of rental income from over 400 uninhabitable housing units following the earthquakes. Maintenance budgets have been reduced to cover the shortfall in rental income.

**Housing detailed engineering examinations** – Funding required for comprehensive engineering assessments of the housing stock as part of the facilities rebuild plan.

**Housing insurance increase** – Insurance advice is to allow for a 6 times increase in pre earthquake premiums as opposed to a 5 times increase advised for the 2010/11 annual plan.

**Antarctic Festival funding increase** – The contribution to the Antarctic festival is proposed to be increased by a further \$150,000 to gain additional outside sponsorship to make the event an iconic celebration. There is also a further \$64,599 which was funding held over from the 2010/11 Annual Plan.

**CCT Australia campaign** – The grant was approved for two years, finishing in 2011/12. The request is to reinstate the grant for a further year.

**Earthquake response costs** – Response and temporary works costs net of insurance recoveries and/or Crown contributions.

**Rockfall assessment work** – Estimated net costs for Rockfall assessment work based on the original \$22m figure mentioned.

**Transitional projects** – As part of the Central City recovery plan implementation, funding has been provided for Life in Vacant Spaces and Greening the Rubble projects.

**Interest costs on response and cashflow borrowing** – Interest costs incurred on borrowing for response/rebuild costs once the Earthquake Recovery Fund is fully utilised, and interest costs on temporary funding required until other parties contributions are received.

## Appendix 3: Capital Programme Changes

Below is a summary of changes to the BAU and Rebuild programmes identified through the Annual Plan review process. Included is provision for the Major Metropolitan Facility Rebuilds in addition to the Infrastructure and Facilities Rebuild programmes.

Programme	LTP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13
1 - Renewals	98,241	(57,177)	41,064
2 - Growth	72,827	31,774	104,601
3 - Aspirational	79,985	(33,568)	46,417
4 - Rebuild		654,335	654,335
5 - Special Projects		5,285	5,285
<b>Grand Total</b>	<b>251,053</b>	<b>600,649</b>	<b>851,702</b>

Columns:		
LTP for 2012/13 as Amended	=	Long Term Plan for 2012/13 year as amended by interim Annual Plans and Council Decisions
Proposed changes in draft	=	Changes identified for Draft Annual Plan
Recommend for 2012/13	=	Net plan recommended after changes

1. Renewal reductions are similar to those identified for the 2011/12 Annual Plan and support the Council's Financial Strategy adopted as part of that review. These reductions are where savings have been identified for portions of the programme that would have been applied to the damage areas or facilities. The reductions, net of NZTA subsidy, is \$51.6 million. These funds are used to finance the Council's share of the earthquake response and recovery costs.
2. Growth Programme (including Legal and Committed categories) – there are several projects totalling \$44.9 million for advancing the timing of growth projects to enable new greenfield developments. This is partly offset by a number of growth programmes and projects (approx \$18 million) that have been deferred for more detailed planning in the 2013/22 LTP.

There are a number of Road Network projects to be brought forward (increase approx. \$8 million) in both the South West and the North of the City to cater to new greenfield developments in those areas. These budgets are largely to enable investigation work to commence so as to align the future works to the expected growth in demand and to align with the Roads of National Significance to be reviewed as part of the 2012/13 LTP. The recommended programme also includes the accelerated delivery of the Southern Motorway Cycleway and Auxiliaries project (\$3.4 million) in line with NZTA's advanced delivery of the motorway.

Similarly there are a number of Wastewater and Water Supply projects (increase approx. \$27 million) to be brought forward to meet the expected demand in the South West area. For the increased demand expected in the Northern City, there is sufficient capacity for the first stages of development to connect to the existing networks. Specific works to provide for the total growth in demand expected in the North will be identified as part of the 2013/22 LTP. It is also necessary to advance the delivery of the Wairakei Diversion Wastewater project (\$8 million) in order to enable rebuild work to be carried out on the Northern Relief (this will also provide growth capacity for the increase in demand in the North of the City).

3. Aspirational Programme reduction (including Choice category) – this reflects the deferral of planned spend on Aspirational projects for consideration during the 2013/22 LTP.

During February and March, Council officers visited all eight Community Boards in order to gather feedback on both infrastructure rebuild priorities within their wards and also on the draft Annual Plan BAU choice and aspirational projects. Each Board was presented with a list of the proposed choice and aspirational projects for their ward ahead of the meeting. At the meeting they were asked to either rank the projects in order of importance or to identify which projects were important to proceed next year and which projects could be potentially deferred for the LTP. The priorities were identified either through general discussion or, in the cases where there were only a few projects, by members voting on the priority of each project.

In general the Community Boards accepted that the BAU choice and aspirational projects would need to be limited in the Annual Plan due to the priorities for the rebuild. They also recognised where some projects should not proceed either in their current proposed form or their proposed timeframe as a result of the rebuild programme. However, Boards were reluctant to remove any specific projects from the long term planning horizon and also identified where there were critical projects that should not be deferred and should proceed as planned.

The findings from the Board visits have been incorporated into the recommended programme for aspirational and choice projects in 2012/13 and are detailed in the following tables.

### **Riccarton/Wigram: Capital Programme 2012/2013**

Priority	Project Name	Vote	Draft 2012/13 Annual Plan
1	<b>Road Network:</b> University Crossing #542/001781	7	Recommended
2	<b>Public Transport Infrastructure:</b> Bus Priority Routes – Hornby #542/001438	1	Deferred to LTP

### **Akaroa/Wairewa: Capital Programme 2012/2013**

Priority	Project Name	Vote	Draft 2012/13 Annual Plan
1	<b>Water Supply:</b> WS Akaroa Water Upgrade #522/000758	Discussion took place, rather than voting.	Recommended

### **Spreydon/Heathcote: Capital Programme 2012/2013**

Priority	Project Name	Vote	Draft 2012/13 Annual Plan
1	<b>Road Network:</b> Brougham / Burlington Intersection #542/001483	100%	Recommended
2	<b>Road Network:</b> Centaurus / Dyers Pass Intersection	(discussed, but not on choice list for 2012/13)	
3	<b>Active Travel:</b> Centaurus-Cashmere Cycleway #542/001396	0	Deferred to LTP

### **Fendalton/Waimari: Capital Programme 2012/2013**

Priority	Project Name	Vote	Draft 2012/13 Annual Plan
1			

\*\*\*\*\*No 2012/13 Choice / Aspirational projects for this ward\*\*\*\*\*

**Lyttelton/Mt Herbert: Capital Programme 2012/2013**

Priority	Project Name	Vote	Draft 2012/13 Annual Plan
1	<b>WW Collection and Treatment:</b> WW Extension to Charteris Bay #522/000774	Discussion took place, rather than voting.	Recommended
2	<b>Water Supply:</b> WS Charteris Bay Extension #522/000760		
3	<b>Streets and Transport:</b> Lyttelton Port Access (Norwich) #542/001381	1,2,3 will be voted as 1=	Deferred to LTP
4	<b>Parks &amp; Open Spaces:</b> Harbours and Marine Structures #562/001824	4 can be deferred.	Deferred to LTP

**Shirley/Papanui: Capital Programme 2012/2013**

Priority	Project Name	Vote	Draft 2012/13 Annual Plan
1	<b>Road Network:</b> Greers / Northcote / Sawyers Arms #542/001365	Discussion took place, rather than voting.	Recommended
2	<b>Road Network:</b> Belfast / Marshland #542/001351		Deferred to LTP
3	<b>Community Facilities:</b> Expansion of St Albans Resource Centre #462/121		Deferred to LTP

**Burwood/Pegasus: Capital Programme 2012/2013**

Priority	Project Name	Vote	Draft 2012/13 Annual Plan
1=	<b>Road Network:</b> Pages Rd / Breezes Intersection #542/001499	Discussion took place, rather than voting.	Recommended
1=	<b>Road Network:</b> Bridge St Footpath #542/001917		Deferred to LTP
2	<b>Public Transport Infrastructure:</b> Bus Priority Routes, New Brighton #542/001663		Deferred to LTP

**Hagley/Ferrymead: Capital Programme 2012/2013**

Priority	Project Name	Vote	Draft 2012/13 Annual Plan
1	<b>Sports Parks:</b> Botanical Gardens Entry Pavillion #562/000969	Discussion took place, rather than voting.	Recommended
2	<b>Road Network:</b> Deans/Riccarton #542/001353		Deferred to LTP
3	<b>WW Treatment &amp; Disposal:</b> - CWTP Pond Data Collection Equipment #522/000623 - Flare Upgrade #522/001051 - Backup Power Generator #522/001052		Recommended



4. Rebuild Programme – This is made up of \$555.9 million to cover the Facilities and Infrastructure Rebuild Programmes while a further \$94.6 million is required to fund the Major Community Facilities Rebuild, including provision for advance purchase of land required in later years. The rebuild programme also includes \$3.9 million for central city transitional projects.

The Major Metropolitan Facilities Rebuild is made up as follows:

\$000s	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Art Gallery Repairs	26,500	9,900				
Town Hall Repairs	2,000	22,000	72,000	24,200		
Convention Centre Replacement	3,000	40,000	65,000	50,000	47,500	
Former AMI Stadium Replacement	4,000	10,000	40,000	50,000	59,000	55,000
Recreation and Sport Facility at QEII	1,000	7,000	21,000			
Central City Multi-Sport Facility	1,500	40,000	45,000	29,500		
Athletic Track at QEII	1,800	4,700				
Hornby Service Centre & Library	750	4,500	4,980	2,000		
Central Library Repairs	4,000	4,700				
Lichfield Street Carpark Repairs	650	8,000				
Manchester Street Carpark Repairs	500	5,650				
	45,700	156,450	247,980	155,700	106,500	55,000

5. Special Projects – this category includes the addition of a number of Central City Plan transitional projects. While these projects are operational expenditure, as part of the rebuild and recovery it is intended they be borrowed for along with the rest of the rebuild.

**CENTRAL CITY PLAN - DISTINCTIVE CITY** An increase of \$2.7 million to existing Council funding to support the retention and strengthening of heritage buildings damaged in the 2010/11 earthquakes. The increased funding would secure the future of a number of key heritage buildings at a time when property owners are making key decisions about their future.

**CENTRAL CITY PLAN - TRANSITIONAL CITY** Supporting community and private sector initiatives of \$0.6 million which improve the central city amenity and environment.

**CENTRAL CITY PLAN - CITY LIFE** \$0.5 million to stimulate new household growth in the central city. Initiative includes Development Contribution rebates for all multi-unit residential developments that meet size and urban design requirements.

**CENTRAL CITY PLAN - MARKET CITY** Funding of \$1.0 million for the per employee grant and the policy development for the retail attraction grant.

**CENTRAL CITY PLAN - CITY LIFE** \$0.5 million toward providing affordable studio, exhibition and retail solutions for the creative sector to help stem creative flight from Christchurch, and attract residents and visitors to the central city, supporting wider retail and business investment.

Detailed tables of the recommended programme and changes made follow:

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
<b>1 - Renewals</b>											
		<b>Active Travel</b>									
		Off Road Cycleway Surfacing	73		73					1	1
		Coloured Cycleways	45		45					2	1
		Footpath Resurfacing	4,448	(3,322)	1,126	(3,322)				3	2
		<b>Art Gallery and Museums</b>									
		FA RR General and Lighting	48		48					4	1
		<b>Cemeteries</b>									
		Cemeteries Tree Replacements		45	45	45				5	New renewal project
		<b>City Promotions</b>									
		Marketing Fixed Assets Improvements	55		55					6	1
		Marketing Fixed Assets R&R	57		57					7	1
		Events Equipment	56		56					8	1
		<b>Civil Defence Emergency Management</b>									
		Civil Defence Capital	61		61					9	1
		<b>Community Facilities</b>									
		Community Support Fixtures and Fittings	13		13					10	1
		Renewal & Replacements - Facilities	282	(134)	148	(134)				11	2
		<b>Corporate Support</b>									
		Surplus Property Development	118		118					12	1
		Lytleton Service Centre Refurbishmt	60	(60)		(60)				13	3
		Corp Accom - Renewals & Replacment	294	(11)	283	(11)				14	2
		Aerial Photography	445	(445)		(445)				15	3
		Fleet and Plant Asset Purchases	1,690		1,690					16	1
		<b>Early Learning Centres</b>									
		Improvements -ELC	21		21					17	1
		<b>Enforcement and Inspections</b>									
		Dog Control Funded Assets		80	80	80				18	New renewal project
		<b>Harbours &amp; Marine Structures</b>									
		Wharfs and Jetties (R&R)	111		111					19	1

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
<b>1 - Renewals</b>		<b>Heritage Protection</b>									
		Restricted Assets - Renew & Replacements	1,321	(469)	852	(469)				20 2	
		<b>IM&amp;CT</b>									
		IM&CT Renewals and Replacements	4,325		4,325					21 1	
		<b>Libraries</b>									
		Library Built Asset Renewal & Replacemnt	127		127					22 1	
		Windows Library Renewals	26		26					23 1	
		Low Cost Capital Library Renewals	32	(13)	19	(13)				24 2	
		Security Library Renewals	11		11					25 1	
		Roof Renewal. Library Renewals	27	(2)	25	(2)				26 2	
		HVAC Library Renewals	54		54					27 1	
		Fixtures & Fittings Library Renewals	76	(52)	24	(52)				28 2	
		Carpark & Landscape Library Renewal	38	(31)	7	(31)				29 2	
		Floor Coverings Library Renewals	39	(39)		(39)				30 3	
		Fire Systems Library Renewals	5		5					31 1	
		FA RR Furniture & Equipment	92		92					32 1	
		Content Capital Project	5,479	(1,071)	4,408	(1,071)				33 2	
		<b>Neighbourhood Parks</b>									
		Neighbourhood Parks - Playgrounds and re	524	(274)	250	(274)				34 2	
		Sport Parks - Playgrounds and recreation	238	(100)	138	(100)				35 2	
		Regional Parks - Playgrounds and recreat	663	(663)		(663)				36 3	
		Garden and Heritage Parks - Structures (	45		45					37 1	
		Neighbourhood Parks - Structures (R&R)	248	(106)	142	(106)				38 2	
		Neighbourhood Parks - Planted areas and	979	(629)	350	(629)				39 2	
		Regional Parks - Planted areas and Tree	271	(71)	200	(71)				40 2	
		Garden and Heritage Parks -Planted areas	436	(106)	330	(106)				41 2	
		<b>Parking</b>									
		FA RR Off Street Parking	940	(640)	300	(640)				42 2	
		Parking BE R&R	263	(263)		(263)				43 3	
		Building Improvements & Branding	108	(108)		(108)				44 3	
		FA RR On Street Parking	60		60					45 1	
		<b>Parks &amp; Open Spaces</b>									
		Regional Parks - Structures R&R	271		271					46 1	
		Sports Parks - Structures R&R	60		60					47 1	
		Garden/Heritage Pks-Structures RR	91		91					48 1	
		<b>Public Transport Infrastructure</b>									
		New Bus Stops (New Routes)	53		53					49 1	

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
<b>1 - Renewals</b>	<b>Public Transport</b>	Bus Shelter Renewals	298	(163)	135	(163)				50	2
		Real Time Information (RTI) System Renew	296	(116)	180	(116)				51	2
		Transport BE R&R	54	(54)		(54)				52	3
		<b>Recreation and Sports Services</b>									
		Buildings - R & R	209	96	305	96				53	2
		Window and Door Joinery - R & R	11		11					54	1
		RSU Sanitary Serv & Site Drainage -R & R	5		5					55	1
		Vinyl and Carpet Replacements -R & R	21	3	24	3				56	2
		Bathroom,Changing Room,Kitchen Remod	26	(16)	10	(16)				57	2
		Pool Tiling Replacement -R & R	270	(186)	84	(186)				58	2
		Re-theme -R & R	106	(96)	10	(96)				59	2
		Specialist Lighting -R & R	13		13					60	1
		Disability Access -R & R	21	12	33	12				61	2
		Pool Equipment R & R	82	(66)	16	(66)				62	2
		Gym Equipment R & R	319	(99)	220	(99)				63	2
		Activity Equipment R & R	41	(18)	23	(18)				64	2
		Administration Equipment R & R	18	(3)	15	(3)				65	2
		Asphalt and Landscaping R & R	40	(27)	13	(27)				66	2
		Fence Replacement R & R	73	(42)	31	(42)				67	2
		Irrigation Systems R & R	5	22	27	22				68	2
		Lighting and Car Park Lighting R & R	5	(5)		(5)				69	3
		Sports Fields R & R	21	179	200	179				70	2
		Pool Mech & Elec Pumps & Motors -R & R	46	(9)	37	(9)				71	2
		Other Mechanical and Electrical R & R	12	25	37	25				72	2
		<b>Regional Parks</b>									
		Regional Parks - Car parks, driveways,	751	(451)	300	(451)				73	2
		<b>Residual Waste Collection and Disposal</b>									
		Recyclable Materials Collection and Proc	60		60					74	1
		Waste Transfer Stations and Bins (R&R	205		205					75	1
		SW Miscellaneous Items - Closed landfill	46		46					76	1
		Recyclable Materials Collection and Proc	33		33					77	1
		SW Miscellaneous Items - Recyclable Mate	33		33					78	1
		<b>Road Network</b>									
		FA NA Office Equipment	36		36					79	1
		Tram Track Joints	108		108					80	1
		Tram Shelter Refurb /Replacement	11		11					81	1
		Overhead Supply Poles and Arms	54		54					82	1
		New Retaining Walls	74		74					83	1
		BPDC Street Lighting Upgrades	64		64					84	1
		New Grassed Berms	311		311					85	1
		BPDC New Kerb & Channel	37		37					86	1

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment	
1 - Renewals	<b>Road Network</b>											
		ANTTS Installation	44		44					87	1	
		Signs parking	38		38					88	1	
		Advanced Direction Signage	62		62					89	1	
		Strategic Directional Signage	108		108					90	1	
		Carriageway Sealing and Surfacing	10,766	(6,372)	4,394	(6,372)				91	2	
		Carriageway Smoothing	713		713					92	1	
		K&C Renewal Contingency	25,911	(24,865)	1,046	(24,865)				93	2	
		Landscaping Renewals	455	(401)	54	(401)				94	2	
		Berms Renewals	218	(191)	27	(191)				95	2	
		Street Tree Renewals	528	(178)	350	(178)				96	2	
		Road Pavement Replacement	792		792					97	1	
		BPDC road metalling	557		557					98	1	
		Signs Renewals	117		117					99	1	
		Retaining Walls Renewals	123		123					100	1	
		Bridges	425	(225)	200	(225)				101	2	
		Fitzgerald Ave Twin Bridges	652		652					102	1	
		Pages Road Bridge	310	(310)		(310)				103	3	
		Central City Historic Bridges	79		79					104	1	
		Banks Peninsula Drainage	53		53					105	1	
		Traffic Signals Renewals	528	518	1,046	518				106	2	
		<b>Social Housing</b>										
		Housing Improvements / Remodelling	1,097	(110)	987	(110)				107	2	
		Heaters & Extractors - Project 1	364	(254)	110	(254)				108	2	
		Stoves - Project 1	279	(279)		(279)				109	3	
		Path Safety Upgrade plan	210	(210)		(210)				110	3	
		Landscaping / Site Imprvmnts - Prj 1	239	(239)		(239)				111	3	
		Housing - Carpet	625	(625)		(625)				112	3	
		Vinyl Replacements	335	(335)		(335)				113	3	
		Curtains & Blinds - Project 1	148	(148)		(148)				114	3	
		<b>Sports Parks</b>										
		Fire Fighting Equipment Replacement- P&G	77		77					115	1	
		Botanic Gardens Boiler	105		105					116	1	
		Sport Parks - Buildings (R&R)	605		605					117	1	
		Regional Parks - Buildings (R&R)	22		22					118	1	
		Neighbourhood Parks - Structures (R&R)	113		113					119	1	
		Sport Parks - Car parks, Driveways, Path	606	(506)	100	(506)				120	2	
		Parks-Carparks (R&R)	265	(215)	50	(215)				121	2	
		Garden/Heritage Parks-Car Parks R&R	22		22					122	1	
		Garden and Heritage Parks - Planted area	34		34					123	1	
		Sport Parks - Planted areas and Trees (R	593	(143)	450	(143)				124	2	

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
<b>1 - Renewals</b>											
		<b>Wastewater Collection</b>									
		WW Pump Scada System	401		401					125	1
		WW pumping stations -Electronic new	53		53					126	1
		WW Pumping Buildings & Civil R & R	370		370					127	1
		WW Odour Control	106		106					128	1
		WW Infra R&R Pumping	581	(316)	265	(316)				129	2
		WW Business Entity R&R	37		37					130	1
		WW Infra R&R Wastewater Reticulation	4,671	(3,805)	866	(3,805)				131	2
		<b>Wastewater Treatment &amp; Disposal</b>									
		Business Asset Improvements - FA	34		34					132	1
		LW Laboratory Renewals and Replacements	120		120					133	1
		WW CWTP Raw Sludge Pump Replacement	255		255					134	1
		WW CWTP Improvements Unallocated	368		368					135	1
		WW Lyttelton WWTP R&R	185		185					136	1
		Digester 2-4 Refurb	226		226					137	1
		Southern Toe Drain Pump Station Upgrade	6		6					138	1
		Electrical Renewals (balance)	592		592					139	1
		CWTP Ongoing Renewals Programme	292		292					140	1
		<b>Water Supply</b>									
		WS System Control - I&C	301		301					141	1
		WS Headworks Pump Replacements	552		552					142	1
		WS Primary Switchboard	146		146					143	1
		WS Headworks Well Renewals	423		423					144	1
		WS - Kerrs P/Stn Renewal	108		108					145	1
		WS - Reservoir Replacement	236		236					146	1
		WS Mains Renewals	3,892	(3,491)	401	(3,491)				147	2
		WS R&R Submains Meter Renew	275		275					148	1
		WS Lyttelton R&R Rd Tunnel Replacement	486	(486)		(486)				149	3
		WS Infra R&R Reticulation Submains	890	(720)	170	(720)				150	2
		<b>Waterways &amp; Land Drainage</b>									
		Natural Waterways (R&R)	2,024	(1,501)	523	(1,501)				151	2
		Surface Water Management and General (R&	17		17					152	1
		Shirley/Philpotts Drain	454		454					153	1
		Piped Systems - Pipe Drains (R&R)	1,570	(1,570)		(1,570)				154	3
		Waterways Detention and Treatment Facili	532	(532)		(532)				155	3
		Open Water Systems - Box Drains (R&R)	260		260					156	1
		Open Water Systems - Unlined drains (R&R	370	(170)	200	(170)				157	2
		Surface Water Pumping Stations (R&R)	124		124					158	1

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment	
1 - Renewals	Waterways	Open Water Systems - Unlined drains (R&R Steamwharf Stream @ St Johns St	332		332					159	1	
			24		24					160	1	
		Waterways Detention and Treatment Facili	116		116					161	1	
<b>1 - Renewals Total</b>			<b>98,241</b>	<b>(57,177)</b>	<b>41,064</b>	<b>(57,177)</b>						
2 - Growth	Cemeteries	Neighbourhood Reserve Purchases	3,530	(3,530)			(3,530)			162	Deferred to LTP	
		Neighbourhood Parks - Land Purchase (New	3,128	(3,128)			(3,128)			163	Deferred to LTP	
		Sports Parks - Land Purchase (New)	332	(332)			(332)			164	Deferred to LTP	
		Cemeteries (New)	749		749					165		
		<b>City &amp; Community Long-Term Policy &amp; Plan</b>										
		Urban Renewal		264		264					166	
		Strategic Land Acquisitions		11,120		11,120					167	
		SLP Land Value Offset		(15,865)	3,667	(12,198)		3,667			168	Partially deferred as underlying projects have been deferred to LTP
		<b>Civil Defence Emergency Management</b>										
		New Civil Defence Bldg (Emerg Ops Cntr)		3,996	(3,496)	500		(3,496)			169	Deferred to LTP
		<b>Community Facilities</b>										
		Halswell - new Suburban Community Cen		1,084	1,949	3,033		1,949			170	Scope and estimate revisions to account for increased earthquake strength, fit-out and land
		<b>Enforcement and Inspections</b>										
		FA RR Enforcement		5		5					171	
		<b>Libraries</b>										
		Halswell - New Library		2,906	2,742	5,648		2,742			172	Scope and estimate revisions to account for increased earthquake strength, fit-out and land
		<b>Neighbourhood Parks</b>										
		Neighbourhood Parks - Playgrounds and re		227	(227)			(227)			173	Deferred to LTP
		Neighbourhood Parks - Planted areas and		1,054	(1,054)			(1,054)			174	Deferred to LTP
		Neighbourhood Parks - Furniture (New)		39	(39)			(39)			175	Deferred to LTP
Brooklands Lagoon Reserve Development		97		97					176			
<b>Recyclable Materials Collection and Processing</b>												
Invessel Compost Plant Expansion		111	(111)			(111)			177	deferred to LTP		
<b>Residual Waste Collection and Disposal</b>												

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment	
2 - Growth	Residual	SW Closed landfills (New)	50		50					178		
		Closed Landfills Aftercare	189		189					179		
		Closed L'fill A'care Burwood Stg2C2D2E	386		386					180		
		<b>Road Network</b>										
			Hills Road Extension		200	200		200			181	This project is for a proposed 2nd link from QEII Drive to the City. Funding brought forward to enable ongoing investigations and project options to be developed to support growth areas to the North of the City and take account of the impact of RoNS
			Cranford Street (4 Laning)		200	200		200			182	This project is for a proposed upgrade of the existing Cranford Street corridor between the new Northern Arterial Extension and Innes Road intersection. Funding brought forward to enable ongoing investigations and project options to be developed to support growth areas to the north of the City and take account of the impact of RoNS
			Northern Arterial Ext (Cranford - QEII)		250	250		250			183	This project is for a new proposed road link from the new Northern Arterial proposed by NZTA as part of the RoNS programme to the Cranford Street corridor. Funding brought forward to enable ongoing investigations and project options to be developed to support growth areas to the north of the City and take account of the impact of RoNS
			Northcote Road 4 laning.		100	100		100			184	This project is for a proposed upgrade of the existing Northcote Road corridor between Main North Road and Sawyers Arms Road. Funding brought forward to enable ongoing investigations and project options to be developed to support growth areas to the North of the City and take account of the impact of RoNS
			Marshlands/Prestons	1,641	(1,446)	195		(1,446)			185	Project is to upgrade the existing intersection at Marshlands / Prestons Road. Project delayed so that full impact of development areas are fully investigated and understood so that design is robust and will support the new development areas. Aim is to reschedule project as part of the 2013/22 LTP
			Ferry-Moorhouse (Aldwins-Fitzgerald)		100	100		100			186	Project is to upgrade the existing Ferry Road corridor between Aldwins Road and Fitzgerald Ave. Funding brought forward to enable some initial investigations and options to be developed that will support the Central City Plan Avenues project, the Ferry Road master plan and assist with traffic congestion issues to support earthquake recovery
			Lincoln Road (Curletts - Sylvan)	128		128					187	
			Stihl Mway Cycleway & Auxiliaries	2,335	3,412	5,747		3,412			188	Change to align with accelerated delivery programme for the Southern Motorway.
			Wigram Rd Extension		30	30		30			189	This project is for a proposed link of Wigram Road between Halswell Junction Road and Quaifes/Marshs Road Funding brought forward to enable ongoing investigations and project options to be developed to support growth areas to the South West of the City and take account of the impact of RoNS
			Frankeigh/Lyttelton Intersect	524	(524)			(524)			190	Deferred to LTP
			Hoon Hay/Sparks Intersect	46		46					191	



**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
<b>2 - Growth</b>	<b>Road Netw</b>	Awatea/Dunbars Route Upgde		30	30		30			192	This project is for an upgrade of the Awatea / Dunbars link. Funding brought forward to enable ongoing investigations and project options to be developed to support growth areas to the South West of the City and take account of the impact of RoNS
		Wigram Rd Upgrade		30	30		30			193	This project is for a proposed upgrade of Wigram Road between Dunbars Road and Halswell Junction Road. Funding brought forward to enable ongoing investigations and project options to be developed to support growth areas to the South West of the City and take account of the impact of RoNS.
		Wigram Magdala Grade Separation	7,130	3,520	10,650		3,520			194	This is a new overbridge that will span the Curletts Road corridor close to the Curletts / Southern Motorway intersection. Project provides a key link to the City from the South West which is to see accelerated development. Cost estimates for the bridge structure have increased above that included in the LTCCP and requires additional funding to complete the project. Council has already invested \$ in the construction of the bridge pier foundations as part of the southern motorway works.
		Aidenfield Drive Overbridge	1,431	(301)	1,130		(301)			195	phasing changed
		Canterbury Park Access	1,526		1,526					196	
		Carrs Rd Overbridge	1,495	(1,495)			(1,495)			197	phasing changed
		Whincops Rd	124	(54)	70		(54)			198	Deferred to LTP
		Subdivisions	1,056		1,056					199	Required to support greenfield developments
		BPDC Subdivisions Upgrade Contribution	28	(28)			(28)			200	
		Avonside / Fitzgerald	166		166					201	
		Signs Regulatory	133		133					202	
		New Markings	70		70					203	
		<b>Sports Parks</b>									
		Sports Parks - Structures (New)	387	(387)			(387)			204	Deferred to LTP
		Neighbourhood Parks - Structures (New)	83	(83)			(83)			205	Deferred to LTP
		Sports Parks - Buildings (New)	276	(276)			(276)			206	Deferred to LTP
		Inner City Park Dev.	510		510					207	
		Sports Parks - Planted areas and Trees (	441	(441)			(441)			208	Deferred to LTP
		Skateboard Facility-Sumner/Redcliffs(H/F	38		38					209	
		Sports Parks - Playgrounds and recreatio	257	(257)			(257)			210	Deferred to LTP
		<b>Walk In Customer Services</b>									
		Co-Locate With New Halswell Library	217		217					211	
		<b>Wastewater Collection</b>									
		WW Pumping Station 60 Upgrade	299	(249)	50		(249)			212	Project is to upgrade existing station capacity, design options have identified that initial capacity increase can be done by enhancing existing pump controls further upgrade can then be confirmed through the LTP process

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
<b>2 - Growth</b>	<b>Wastewater</b>	WW Pump Stn 64 Upgrade	239		239					213	
		WW Northern Relief & PS (PS 6,7,39,40,41 WW Riccarton Trunk Main Project	556	50	556 50		50			214 215	Earthquake damage to the waste water system is causing significant operational problems in the Riccarton area, advance funding required to investigate and determine options
		WW Wigram PM & PS 105	7,232	15,918	23,150		15,918			216	Project includes new waste water pumping station and pressure main that is required to service development areas in the South West. This project is critical and has been included in the SCIRT work programme to ensure delivery of the project can be achieved to meet developers programmes
		WW Major Trunk Expansion (Inc SW)		5,459	5,459		5,459			217	These works are required to enable the accelerated growth areas in the south west to be serviced in the timeframes now required
		WW WI Future Stages	264		264					218	
		WW Wainui Sewer Retic & WWTP	111		111					219	
		WW Wairakei Diversion		7,700	7,700		7,700			220	This project provides for a new trunk sewer that will link the Northern Relief to the new Fendalton Duplication and western interceptor. Originally this project was phased to be completed in a few years time, however earthquake damage to the Northern Relief now requires this project to be brought forward so that investigation work can then start on the repair replacement options for the Northern Relief and also provide an alternative way of serving new development areas to the north of the City
		WW South West Area Growth	418	2,420	2,838		2,420			221	These works are required to enable the accelerated growth areas in the south west to be serviced in the timeframes now required
		WW Pumping New Stns for Growth		453	453		453			222	The previous programme was designed around a pre earthquake situation the accelerated development in the south west and the North of the city now requires these stations to be constructed earlier than planned
		WW Cracroft RM Ext to Cashmere Rd	276	(276)			(276)			223	deferred to LTP
		WW New Mains Programme	475	529	1,004		529			224	These works are required to enable the accelerated growth areas in the south west and north of the City to be serviced in the timeframes now required
		WW Shalamer Drive Sewer	651	(651)			(651)			225	deferred to LTP
		WW Worsleys Sewer (Lower Blocks 3& 4	73	(43)	30		(43)			226	
		WW Subdivisions Add Infra for Dev-GenO/H	142		142					227	
		<b>Wastewater Treatment &amp; Disposal</b>									
		WW CWTP Secondary Treatment Upgrade	105	(105)			(105)			228	deferred to LTP
		WW Akaroa WWTP Improvements	251		251					229	
		New Pipeline Into Ponds	190		190					230	
		Additional Sludge Dewatering Capacity	11	(11)			(11)			231	deferred to LTP
		Enlarge Grit Tank & Sedimentation Tank I	901		901					232	
		Primary Sedimentation Tank Upgrades	1,362		1,362					233	
		<b>Water Supply</b>									

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment		
<b>2 - Growth</b>	<b>Water Sup</b>	WS Little River Increased Supply	2,049		2,049					234			
		NW NZDWS Compliance	3,253		3,253					235			
		WS New Wells for Growth	524		524						236		
		WS NewHeadworksSecondaryStation (Growth)	638		638						237		
		WS New Reservoirs (Growth)	614		614						238		
		WS Wilmers Pump Station	2,168	2,076	4,244			2,076			239	Project includes new water pumping station that is required to service development areas in the South West. This project is critical and has been included in the SCIRT work programme to ensure delivery of the project can be achieved to meet developers programmes	
		WS HWorks Land Purchase for Pump Station		368	368			368			240	These works are required to enable the accelerated growth areas in the south west and north of the City to be serviced in the timeframes now required	
		Water Res/Pump - New Plant	434		434						241		
		Water Res/Pump - New Electronics	22		22						242		
		WS New Connections	882		882						243		
		WS Reticulation New Submains	26		26						244		
		WS Subdivisions Add Infra for Developmnt	211		211						245		
		WS Reticulation New Mains	1,046		1,046						246		
		<b>Waterways &amp; Land Drainage</b>											
				Owaka & Awatea Green Corridor	217		217					247	
				Natural Waterways (New)	317	(317)			(317)			248	Deferred to LTP
				Piped Systems - Pipe Drains (New)	1,585	(1,585)			(1,585)			249	Deferred to LTP
				Open Water Systems - Open Drains (New)	113	(113)			(113)			250	Deferred to LTP
				Waterways Detention and Treatment Facili	9,758	3,100	12,858		3,100			251	These projects provided stormwater detention and treatment facilities that are required to service development areas in the South West and North of the City. These projects are critical to meet developers programmes and form part of the wider catchment management plans currently being developed by Council
				Applefields	1,970	(1,970)			(1,970)			252	Deferred to LTP
		<b>2 - Growth Total</b>			<b>72,827</b>	<b>31,774</b>	<b>104,601</b>		<b>31,774</b>				
		<b>3 - Aspirational</b>	<b>Active Travel</b>	Centaurus - Cashmere	421	(421)				(421)		253	Deferred to LTP
				Cycleways Improvement Programme	723	(723)				(723)		254	Deferred to LTP
New Footpaths Programme	264			(264)					(264)		255	Deferred to LTP	
<b>Art Gallery and Museums</b>													
				FA NA Collections Acquisitions	506		506					256	Continuing collections development as a core activity and a key business driver for art gallery
				Art in Public Places	272		272					257	Continuing programme to support the aims of the Public Art Advisory Group established to champion, encourage & commission public works of art in Christchurch.

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment	
3 - Aspirational	<b>Community Facilities</b>											
		Expansion of St Albans Resource Centre Salvation Army Citadel property purchase	254 5,492	(254)	5,492			(254)		258 259	Deferred to LTP Purchase is contractually committed. Discussions with CSO Foundation are continuing.	
	<b>Harbours &amp; Marine Structures</b>											
		Marina - Other Capex	221	(221)				(221)		260	Deferred to LTP	
	<b>IM&amp;CT</b>											
		IM&CT BusSolutions Delivery	5,783		5,783					261	IT/Business process improvements to improve and upgrade systems and to achieve budgeted operational savings.	
	<b>Libraries</b>											
		FA AI Libraries	684	(621)	63			(621)		262	Deferred to LTP	
		Purchase Restricted Assets	206		206					263		
	<b>Neighbourhood Parks</b>											
		Botanic Gardens Entry Pavilion	7,677		7,677					264	Recommended to proceed with this project as the current facilities are inadequate for staff and housing the collection; the project is planned to coincide with the 150th anniversary; and it supports the aspirations of the Central City Plan by providing a focal point for visitors.	
		Avon River Park		6,400	6,400			6,400		265	The Avon River embankments to the city centre will be enhanced to allow stronger integration of the streetscape and adjacent buildings with the river environment. The initial phase will include establishing the design team, stakeholder consultation, finalising the design criteria, strategic land acquisitions, and construction of an initial inner city component of the river park.	
	<b>Parking</b>											
		Pay Machines Installation	130	(130)				(130)		266	Deferred to LTP	
	<b>Public Transport Infrastructure</b>											
		Bus Shelter Installation:	121		121					267	Continuing programme for bus stops facilities and encourage the use of bus service.	
		Bus Stop Seating	106		106					268	Continuing programme for bus stops facilities and encourage the use of bus service.	
		City South Bus Priority - Colombo	94	(94)				(94)		269	Deferred to LTP	
		Chch Transport Interchange	11,597	(11,597)				(11,597)		270	Deferred to LTP	
		Bus Priority Routes - Hornby	3,921	(3,921)				(3,921)		271	Deferred to LTP	
		RTI Bus Finder installations	62		62					272	Continuing programme for bus stops facilities and encourage the use of bus service.	
		RTI VMS installations	25		25					273	Continuing programme for bus stops facilities and encourage the use of bus service.	
		Bus Priority Routes - New Brighton	1,294	(1,294)				(1,294)		274	Deferred to LTP	
		Bus Priority Routes - Sumner via Ferry	271	(271)				(271)		275	Deferred to LTP	

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
3 - Aspirational	Public Transport	Central City Bus Priority	2,566	(2,566)				(2,566)		276	Deferred to LTP
		<b>Recreation and Sports Services</b>									
		Centennial Fitness Centre Upgrade	1,301	(1,301)				(1,301)		277	Project proposed to be replaced by Metro Facilities Rebuild
		Test Cricket		1,650	1,650			1,650		278	Increased budget required for scope change to replace lost facility at QEII and AMI. Work on wicket block and outfield is under way. Further development is subject to consents and Council decision.
		<b>Road Network</b>									
		Inner City Transport	4,988	(4,988)				(4,988)		279	Deferred to LTP
		Tram Base	4,511	(3,681)	830			(3,681)		280	Deferred to LTP - balance required to conclude the contract for Stage 1.
		High St (Cashel-Lichfield)	49	(49)				(49)		281	Deferred to LTP
		Hagley Park Environs	304	(304)				(304)		282	Deferred to LTP
		Wilson Reserve	446	(446)				(446)		283	Deferred to LTP
		Ferrymead Bridge	882	4,500	5,382			4,500		284	Increase approved by Council
		Deans/Riccarton/Riccarton	1,073	(1,073)				(1,073)		285	Deferred to LTP
		Lyttelton Port Access Road	334	(334)				(334)		286	Deferred to LTP
		Brougham/Burlington Inter	20		20					287	
		Streetlight Conversion - Capital	302	(302)				(302)		288	Deferred to LTP
		Streetlight Improvements	1,056	(1,056)				(1,056)		289	Deferred to LTP
		Lighting - Safety Contingency	236	(236)				(236)		290	Deferred to LTP
		NIP Contingency	264	(264)				(264)		291	Deferred to LTP - \$500k retained for Urgent Road Safety works
		Blackspot Remedial Works -Dyers Pass G/R	138	(138)				(138)		292	Deferred to LTP - \$500k retained for Urgent Road Safety works
		Minor Safety Projects	117	(117)				(117)		293	Deferred to LTP - \$500k retained for Urgent Road Safety works
		Pedestrian Safety Initiatives	173	(173)				(173)		294	Deferred to LTP - \$500k retained for Urgent Road Safety works
		Road Safety At Schools 2002/03	264	(264)				(264)		295	Deferred to LTP - \$500k retained for Urgent Road Safety works
		Safe Routes To School	85	(85)				(85)		296	Deferred to LTP - \$500k retained for Urgent Road Safety works
		Safety Improvements Contingency - BP	28	(28)				(28)		297	Deferred to LTP - \$500k retained for Urgent Road Safety works
		Belfast/Marshland	1,062	(1,062)				(1,062)		298	Deferred to LTP
		Greers/Northcote/Sawyers Arms	1,221		1,221					299	CB priority project
		Pole Relocation	181	(181)				(181)		300	Deferred to LTP
		Pages Road	35		35					301	Deferred to LTP
		Pedestrian Priority	21	(21)				(21)		302	Deferred to LTP - \$500k retained for Urgent Road Safety works
		University Crossings	1,046		1,046					303	CB priority project
		Bridge Street Footpath	150	(150)				(150)		304	Deferred to LTP
		Urgent Road Safety Contingency		500	500			500		305	\$500k allowance to fund urgent Safety Improvements where needed
		School Crossing Equipment	22	(22)				(22)		306	Deferred to LTP

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment	
<b>3 - Aspirational</b>	<b>Road Netw</b>	School Speed Zone Signs	121	(121)				(121)		307	Deferred to LTP - \$500k retained for Urgent Road Safety works	
		New Residential Street Trees	21		21					308		
		New Central City Street Trees	21	(21)					(21)		309	Deferred to LTP
		Central City Signs	53	(53)					(53)		310	Deferred to LTP
	<b>Wastewater Collection</b>											
		WW Extension to Charteris Bay	3,859		3,859						311	Recommend to proceed as these improvements have been committed to the community through significant public consultation and engagement
	<b>Wastewater Treatment &amp; Disposal</b>											
		WW CWTP Pond Data Collection Equipment	108		108						312	
		Flare Upgrade	708		708						313	These works are currently in detailed design. Upgrade is required to meet increase in volume of gas to be flared, and to improve flare efficiency to meet carbon emission standards.
		Backup Power Generator	1,441		1,441						314	Project in detailed design. Required to improve security of supply to CWTP site.
	<b>Water Supply</b>											
		WS Water Supply Security	54		54						315	
		WS Akaroa Water Upgrade	1,552		1,552						316	This project is recommended to proceed there are currently service reliability issues and the site has recently been procured. CB priority project
		WS Charteris Bay Extention	943		943						317	Recommend to proceed as these improvements have been committed to the community through significant public consultation and engagement
	<b>Waterways &amp; Land Drainage</b>											
		Natural Waterways - Land Purchase (New)	1,084	(1,084)					(1,084)		318	Deferred to LTP
	<b>Corporate Investments</b>											
		Convention Centre Upgrade	6,687	(6,687)					(6,687)		319	Project recommended to be replaced by Metro Facilities Rebuild
		Energy Efficiency Projects (Budget only)	334		334						320	Recommend budget remains to achieve energy savings of 7% p.a.
	<b>3 - Aspirational Total</b>			<b>79,985</b>	<b>(33,568)</b>	<b>46,417</b>			<b>(33,568)</b>			
<b>4 - Rebuild</b>												
<b>Corporate Support</b>												
	Facilities Rebuild		34,000	34,000					34,000	321	Facilities Rebuild Programme	
	Rebuild Strategic Land Acquisitions		52,400	52,400				52,400		322	Advance land acquisition programme to support Major Metropolitan Facilities Rebuild Programme	
	Rebuild SLP Land Value Offset		(3,500)	(3,500)				(3,500)		323		

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
<b>4 - Rebuild</b>	<b>Libraries</b>										
		Art Gallery Repairs		26,500	26,500			26,500		324	Major Metropolitan Facilities Rebuild project
		Hornby Service Centre & Library		750	750			750		325	Major Metropolitan Facilities Rebuild project
		Central Library Repairs		4,000	4,000			4,000		326	Major Metropolitan Facilities Rebuild project
	<b>Parking</b>										
		Lichfield Street Carpark Repairs		650	650			650		327	Major Metropolitan Facilities Rebuild project
		Manchester Street Carpark Repairs		500	500			500		328	Major Metropolitan Facilities Rebuild project
	<b>Parks &amp; Open Spaces</b>										
		Greenspace Infrastructure Rebuild		12,900	12,900				12,900	329	Infrastructure Rebuild Programme
	<b>Recreation and Sports Services</b>										
		Recreation and Sport Facility at QEII		1,000	1,000			1,000		330	Major Metropolitan Facilities Rebuild project
		Central City Multi-Sport Facility		1,500	1,500			1,500		331	Major Metropolitan Facilities Rebuild project
		Athletic Track Replacement		1,800	1,800			1,800		332	Major Metropolitan Facilities Rebuild project
	<b>Residual Waste Collection and Disposal</b>										
		Solid Waste Infrastructure Rebuild		1,300	1,300				1,300	333	Infrastructure Rebuild Programme
	<b>Road Network</b>										
		Roading Infrastructure Rebuild		147,100	147,100				147,100	334	Infrastructure Rebuild Programme
		Temp Landscape & Amenity Improvements		2,335	2,335			2,335		335	CENTRAL CITY PLAN - TRANSITIONAL CITY The transitional streetscape improvements will support the early return of business and community to the central city by improving the environment and providing positive signals to the community and businesses of the Council's commitment to recovery and implementation of the CCP. Improvements will be temporary, re-useable solutions and managed in a manner that is flexible and able to respond quickly to cordon reduction and market signals.
		City Lanes / Blocks Land Purchases		1,500	1,500			1,500		336	CENTRAL CITY PLAN - DISTINCTIVE CITY Purchase of land for lanes/courtyards, building on the existing lane network to open up new 'internal' frontages within large blocks, providing an opportunity for pedestrian-oriented lanes and courtyards.
	<b>Wastewater Collection</b>										
		Wastewater Reticulation Infrastructure Rebuild		193,100	193,100				193,100	337	Infrastructure Rebuild Programme
		Wastewater Pump Station Rebuild		37,100	37,100				37,100	338	Infrastructure Rebuild Programme
	<b>Wastewater Treatment &amp; Disposal</b>										
		Wastewater Treatment Plant Infrastructure Rebuild		15,700	15,700				15,700	339	Infrastructure Rebuild Programme
	<b>Water Supply</b>										

**Planned Capital Programme**

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
<b>4 - Rebuild</b>	<b>Water Supply</b>	Water Supply Retic Infrastructure Rebuild		85,900	85,900				85,900	340	Infrastructure Rebuild Programme
		<b>Waterways &amp; Land Drainage</b>									
		Stormwater Retic Infrastructure Rebuild		28,800	28,800				28,800	341	Infrastructure Rebuild Programme
	<b>Corporate Investments</b>	Town Hall Repairs		2,000	2,000			2,000		342	Major Metropolitan Facilities Rebuild project
		Convention Centre Replacement		3,000	3,000			3,000		343	Major Metropolitan Facilities Rebuild project
Former AMI Stadium Replacement			4,000	4,000			4,000		344	Major Metropolitan Facilities Rebuild project	
<b>4 - Rebuild Total</b>				<b>654,335</b>	<b>654,335</b>			<b>98,435</b>	<b>555,900</b>		
<b>5 - Special Projects</b>											
	<b>Heritage Protection</b>										
		Central City Heritage		2,700	2,700			2,700		345	CENTRAL CITY PLAN - DISTINCTIVE CITY An increase to existing Council funding to support the retention and strengthening of heritage buildings damaged in the 2010/11 earthquakes. The increased funding would secure the future of a number of key heritage buildings at a time when property owners are making key decisions about their future.
	<b>Strengthening Communities</b>										
		Life in Vacant Spaces/Gap Filler/Greening the Rubble		565	565			565		346	CENTRAL CITY PLAN - TRANSITIONAL CITY Supporting community and private sector initiatives which improve the central city amenity and environment.
		Residential Incentives		500	500			500		347	CENTRAL CITY PLAN - CITY LIFE To stimulate new household growth in the central city. Initiative includes Development Contribution rebates for all multi-unit residential developments that meet size and urban design requirements.
	<b>Economic Development</b>										
		Commercial Incentives		1,000	1,000			1,000		348	CENTRAL CITY PLAN - MARKET CITY Funding for the per employee grant and the policy development for the retail attraction grant.
		Creative Industry Support & Grants		520	520			520		349	CENTRAL CITY PLAN - CITY LIFE Providing affordable studio, exhibition and retail solutions for the creative sector to help stem creative flight from Christchurch, and attract residents and visitors to the central city, supporting wider retail and business investment.
<b>5 - Special Projects Total</b>				<b>5,285</b>	<b>5,285</b>			<b>5,285</b>			
<b>Grand Total</b>			<b>251,053</b>	<b>600,649</b>	<b>851,702</b>	<b>(57,177)</b>	<b>31,774</b>	<b>70,152</b>	<b>555,900</b>		



## Planned Capital Programme

Programme	Activity	Project Name	LTCCP for 2012/13 as Amended	Proposed Changes in Draft	Recommend for 2012/13	Deferred Renewals	Growth Changes	Aspirational Changes	Rebuild	Item Ref.	Change Comment
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### Columns Definitions:

LTCCP for 2012/13 Amended	Long Term Council Community Plan for 2012/13 year as amended by interim Annual Plans and Council decisions
Proposed Changes in Draft	Changes identified
Recommend for 2012/13	Resulting capital programme recommended for the 2012/13 Annual Plan
<u>Split of changes in draft:</u>	
Deferred Renewals	Renewal reductions in line with EQ Financial Strategy to support Rebuild
Growth Changes	Changes to Growth, Legal and Committed projects
Aspirational Changes	Changes to Aspirational and Choice projects including Major Metropolitan Facilities Rebuild projects
Rebuild	Allowance for Infrastructure and Facilities Rebuild programmes

### Renewal Programme Changes:

- 1 Programme maintained to enable levels of service
- 2 Partially deferred; rebuild projects delivered under rebuild programme (SCIRT and CCC)
- 3 Project deferred - will be reprioritised at LTP 2013/22

## **Appendix 4: Major Community Facilities Rebuild**

# 1. Town Hall

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## Introduction

The Town Hall building and surrounding land was extensively damaged in the 22 February 2011 earthquake.

The Town Hall is a significant performance and entertainment venue for the people of Christchurch. Many Christchurch people have fond memories of attending a ballet performance, music concert or their university graduation at the venue. It is historically significant and is listed as a Group 1 heritage building in the Christchurch City Plan. Its performance spaces are recognised internationally for their impressive acoustics

## Facility Status

The facility is currently closed with severe cracking across the basement, service tunnels, ground floor slabs and shear walls.

There is severe cracking of the north shear wall of the Cambridge Room and the building generally has a lateral capacity of less than 33% of NBS and is therefore potentially earthquake prone.

The general land settlement in the area of the Town Hall is approximately 225mm.

The auditorium has differentially settled by up to 450mm.

The surrounding ground has spread laterally with some parts of the building and its foundation moving 150mm toward the river.

The damage to the building has been caused by this land movement rather than as a result of the shaking during the earthquake.

## Objectives

The primary objective is to reopen the Town Hall for Performing Arts to continue the previously realised community benefits. The Town Hall is a major contributor to the cultural wellbeing of this city and is an architectural icon. Key objectives of this project are:

1. To retain the existing Heritage building if possible; and
2. To safeguard the building and its occupants.

A secondary objective is:

3. To support the CCP.

## Option / Description

Option	Description	Benefits	Drawbacks
<b>1 Repair existing facility to 100% NBS</b>	<ul style="list-style-type: none"> <li>• Reconstruction of ground floor slab over new piling.</li> <li>• Install new micro piles to perimeter of building to limit the lateral spread.</li> <li>• Remove heritage fittings and fixtures and reinstate or replace to match if required.</li> <li>• Services repaired and replaced.</li> <li>• Ground floor finishes replaced.</li> <li>• Limes room re-levelled and repaired.</li> <li>• Cambridge room demolished and rebuilt.</li> </ul>	<ul style="list-style-type: none"> <li>• Heritage building retained.</li> <li>• Returns the building to its pre-earthquake state while providing security against future large earthquakes.</li> </ul>	<ul style="list-style-type: none"> <li>• Construction risks with foundations.</li> <li>• The micro piling requires specialist subcontractor.</li> </ul>
<b>2 Rebuild like for like</b>	<ul style="list-style-type: none"> <li>• Demolish and reconstruct building to match existing</li> </ul>	<ul style="list-style-type: none"> <li>• New building to new NBS requirements.</li> <li>• Easier to build</li> </ul>	<ul style="list-style-type: none"> <li>• Not a heritage building but a replica.</li> <li>• Loss of a significant heritage building to the city.</li> </ul>
<b>3 Rebuild a new Town Hall as new iconic design</b>	<ul style="list-style-type: none"> <li>• Demolish and construct a new building to new requirements and new iconic style</li> </ul>	<ul style="list-style-type: none"> <li>• New building to new NBS requirements.</li> <li>• Opportunity to make a statement</li> <li>• Opportunity to reconfigure position on site to support other CCP initiatives</li> <li>• Easier to build</li> </ul>	<ul style="list-style-type: none"> <li>• More expensive</li> <li>• Potential loss of internationally recognised acoustic performance.</li> <li>• Loss of another significant heritage building to the city.</li> </ul>

## Capital cost and programme

<b>Option - description</b>	<b>Design &amp; Construct costs</b>	<b>Land costs</b>	<b>Total Capital costs</b>	<b>Est. Insurance recoveries</b>	<b>Capital cost net of recoveries</b>	<b>Est. programme period</b>
1 Repair existing facility to 100% NBS	120.2	0.0	<b>120.2</b>	68.9	<b>51.3</b>	<i>3.5 years</i>
2 Demolish and rebuild existing facility	127.6	0.0	<b>127.6</b>	68.9	<b>58.7</b>	<i>4.0 years</i>
3 Demolish and build new iconic facility	152.0	0.0	<b>152.0</b>	68.9	<b>83.1</b>	<i>5.0 years</i>

*Note*

*Insurance proceeds subject to finalisation with insurance company. In \$ Millions - excl GST & excl escalation.*

## Conclusion

Proposed staff recommendation is option 1.

## 2. Convention Centre

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### Introduction

The Convention Centre was operated by Vbase. It attracted multiple functions and events:- 49 national and international conventions per year. The Convention Centre is regarded as a crucial economic driver for the City of Christchurch, particularly in supporting the hospitality industry.

### Facility Status

The Christchurch Convention Centre is nearing completion of being demolished, following suffering irreparable damage from the 22 February 2011 earthquake.

The Convention Centre was acknowledged as being undersized and convention centre business was being turned away due to its limited capacity. A Vbase proposal to expand the facility was “in principle” agreed by Council and Central Government. This plan was curtailed due to the earthquake.

### Objectives

A new convention centre to meet current and future delegate needs is required in Christchurch.

Key objectives of the new facility are:-

1. Be a world-class convention and exhibition facility that can take its place in the National Convention Centre Network – ability to host conventions of up to 2500 pax.
2. Be Flexible – the new facility should be able to be an all-purpose venue for banqueting, conventions, and exhibitions
3. Be Future-Proof – the new facility should be able to expand with growing demand
4. Provide confidence to the business and tourism sector – demonstrate that Christchurch is open for business
5. Act as a regeneration project for Christchurch City – attract national and international investment
6. To support the CCP.

## Option / Description

Option		Description	Benefits	Drawbacks
1	Replace like for like on existing site 7,500 sqm facility	1865 sqm exhibition / convention space divisible (x3) 7 meeting rooms (800 sqm total)	Lowest cost option Could be expanded as per VBase plans in the future to a 19,000sqm facility	We already have demand for more space Reliant on the Town Hall for larger conventions Exhibition space too small Lost 40 event days due to setup/breakdown time No tiered seating for conventions <1000 pax Not large enough for the national CC network
2	Replace Existing Facility with a new facility on existing location 19,000 sqm facility	As per Vbase expansion option; <ul style="list-style-type: none"> <li>• 1800 sqm auditorium</li> <li>• 1950 sqm auditorium</li> <li>• 2530 sqm plenary / auditorium</li> <li>• 575 sqm exhibition space</li> <li>• (Total:6855sqm total function space)</li> <li>• NZ archive site to be acquired</li> </ul>		Dependent on Town Hall for larger (1000 pax) events Very small exhibition space Not large enough to host a large convention and exhibition Inefficient floor plate No dedicated carpark provided

## Option / Description – cont'd

Option		Description	Benefits	Drawbacks
3	New facility on new site 21,000 sqm facility	2 x 2,000 sqm exhibition hall 2 x 1100 sqm theatre 1 x 2000 sqm banquet hall 16 breakout spaces Potential for 2,700 sqm expansion Approx 14,000 sqm site required	Large enough to hold multiple events Simultaneous banquet, plenary, and trade exhibition capability Strong rebuild signal Not dependent on the Town Hall	Higher cost Would require the purchase of a new site No dedicated carpark provided
4	New facility on new site 26,000 sqm facility	1 x 5500 sqm exhibition hall (dividable) 1 x 3750 sqm plenary auditorium 1 x 2500 sqm exhibition hall 8 x breakout spaces Approx 15,000 sqm site required	As per option 4 <b>Plus:</b> Can hold 2 conventions and an exhibitions simultaneously Size preferred by the Ministry of Economic Development	Highest initial capital cost Would require the purchase of a new site No dedicated carpark.



## Capital cost and programme

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<b>Option - description</b>		Design & Construct costs	Land costs	<b>Total Capital costs</b>	Est. Insurance recoveries	<b>Capital cost net of recoveries</b>	<b>Est. programme period</b>
1	Replace existing facility on existing site - 7,500 sqm facility	65.6	0.0	<b>65.6</b>	30.6	<b>35.0</b>	<i>2.5 years</i>
2	Replace existing facility with a new facility on existing location - 19,000 sqm facility	161.7	4.0	<b>165.7</b>	30.6	<b>135.1</b>	<i>3.0 years</i>
3	New facility on new site - 21,000 sqm facility	177.5	28.0	<b>205.5</b>	30.6	<b>174.9</b>	<i>3.5 years</i>
4	New facility on new site - 26,000 sqm facility	215.6	30.0	<b>245.6</b>	30.6	<b>215.0</b>	<i>4.0 years</i>

*Note*

*Insurance proceeds subject to finalisation with insurance company. In \$ Millions - excl GST & excl escalation.*

## Conclusion

Proposed staff recommendation is option 3.

### **3. Christchurch Art Gallery**

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#### **Introduction**

The Christchurch Art Gallery (CAG) sustained moderate damage in the 22 February 2011 earthquake. The building is repairable.

#### **Facility Status**

The facility is estimated to be at 67% of NBS for an IL3 building. It is currently closed to the public.

The building floor has sustained uplift of up to 100mm and also differential settlement of up to 150mm. This is outside of acceptable tolerances. There are also minor cracks to the concrete structure.

The secondary/ non structural elements such as the glass façade, cladding panels, the parapets, and services etc have also sustained damage. These require repair or replacement.

#### **Objectives**

The primary objective is to reopen the CAG to continue the previously realised community benefits. CAG is a major contributor to the cultural and economic wellbeing of this city. Key objectives of this project are:

1. To safeguard the art and the occupants; and
2. To reinstate the levels of service, including providing an optimal environment for art.

Secondary objectives are:

3. To ensure that the reputation of the CAG as a safe and secure environment for the storage and display of art is maintained to ensure that externally-sourced loans can be obtained and insured; and
4. To support the CCP.

## Option / Description

		<b>Description</b>	<b>Benefits</b>	<b>Drawbacks</b>
1	Repair to 67% of NBS	<ul style="list-style-type: none"> <li>Existing CAG repaired as new but will achieve only 67% of new NBS</li> <li>Floor is not physically re-levelled but floor levelling compounds are applied over the floor to make it appear level.</li> </ul>	<ul style="list-style-type: none"> <li>Quickest option to have gallery repaired</li> </ul>	<ul style="list-style-type: none"> <li>Significantly reduced capability to source external art loans due to lower seismic strength and perception of risk</li> <li>Ability to insure building and art reduced.</li> <li>Does not provide 100% of NBS</li> </ul>
2	Repair to 100% of NBS and Base isolate. Using neighbouring strip of land	<ul style="list-style-type: none"> <li>The existing building is repaired and re-levelled and the building is base isolated.</li> </ul>	<ul style="list-style-type: none"> <li>Base isolation reduces the risk to future damage and provides an "effectively" stronger building.</li> <li>Reduces risk to art in a seismic event.</li> <li>Enhanced capability to attract art loans.</li> <li>Significantly shorter downtime following a further quake</li> </ul>	<ul style="list-style-type: none"> <li>Requirement for purchase/ easement of neighbours land.</li> <li>Cost of securing neighbouring land.</li> </ul>
3	Repair to 100% of NBS and base isolate within existing footprint	<ul style="list-style-type: none"> <li>The existing building is repaired and re-levelled and the building is base isolated.</li> <li>A 500mm strip of the building needs to be demolished and the exterior walls rebuilt to allow seismic movement.</li> </ul>	<ul style="list-style-type: none"> <li>As above</li> </ul>	<ul style="list-style-type: none"> <li>Building made smaller by 500mm</li> <li>Large costs for demolition and rebuild of perimeter bay to Eastern boundary</li> <li>Additional constraints to basement vehicle access.</li> <li>Additional initial cost to base isolate</li> </ul>
4	Repair existing building to 67% of NBS IL3 and construct new base isolated "visiting exhibition gallery"	<ul style="list-style-type: none"> <li>Existing building as 1 above</li> <li>New building for visiting exhibitions.</li> </ul>	<ul style="list-style-type: none"> <li>Increased capacity of CAG.</li> <li>Enhanced capability to attract art loans</li> <li>Potential to relocate entry point to gallery</li> </ul>	<ul style="list-style-type: none"> <li>Cost of securing neighbouring land.</li> </ul>

## Capital cost and programme

<b>Option - description</b>		<b>Design &amp; Construct costs</b>	<b>Land costs</b>	<b>Total Capital costs</b>	<b>Est. Insurance recoveries</b>	<b>Capital cost net of recoveries</b>	<b>Est. programme period</b>
1	Repair to 67% of NBS.	26.5	0.0	<b>26.5</b>	21.9	<b>4.7</b>	<i>1.5 years</i>
2	Repair to 100% of NBS and base isolate using neighbouring strip of land.	32.9	3.5	<b>36.4</b>	24.0	<b>12.4</b>	<i>2.0 years</i>
3	Repair to 100%NBS and base isolate within footprint.	40.9	0.0	<b>40.9</b>	24.0	<b>16.9</b>	<i>2.5 years</i>
4	Repair to 67% of NBS and construct new base isolated "visiting exhibition gallery".	51.5	2.1	<b>53.6</b>	21.9	<b>31.8</b>	<i>3.5 years</i>

*Note*

*Insurance proceeds subject to finalisation with insurance company. In \$ Millions - excl GST & excl escalation.*

## Conclusion

Staff recommendation is option 2.

## 4. AMI Stadium

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### Introduction

The land and buildings at the AMI stadium were extensively damaged in the 22 February 2011 earthquake. The stadium is repairable but there are significant risks in following this option:

- The proposed methods for repair of ground conditions beneath the stands is untested and unproven
- The construction procedures required are difficult and risky, and
- There is a risk that Council is unable to obtain insurance both during construction and for a completed building.

We do not believe that the costs estimated for the repair options warrant the additional risk.

### Facility Status

The facility is closed with the Hadlee stand currently being demolished down to the level of the bleachers. The remaining stands have between 50% and 85% of the New Building Standard (NBS) requirements.

A temporary stadium has been constructed to host rugby. This has a design life of approximately 5 years and a lease until April 2016. The *city plan* currently permits the stadium to operate until the end of 2017.

The cricket oval at Hagley Park is currently being enhanced to host Test cricket.

### Objectives

The primary objective is to provide a stadium to host rugby and other sports and events to enhance the community benefits such as:

1. Defining Canterbury's identity and regional pride
2. Extensively showcasing Christchurch on the international stage
3. Energising the regional economy where sport and recreation generate \$760 million annually and employs over 7,000 people
4. Underpinning and re-invigorating Christchurch's hospitality and visitor industry.

Secondary objectives are to ensure the stadium will:

5. Provide sufficient capacity to meet its needs including securing hosting rights to tier 1 tests
6. Ensure the users are safe, and feel safe.

## Option / Description

Option	NBS Achieved	Description	Benefits	Drawbacks
1 Repair Deans stand and replace PKMC with new rectangular stand Approx. 35000 capacity	100%	<ul style="list-style-type: none"> <li>Deans stand repaired and additional seating at front to square off to ground.</li> <li>Replacement rectangular roofed stand built in close proximity to field to replace PKMC</li> </ul>	<ul style="list-style-type: none"> <li>Replacement rectangular roofed stand built in close proximity to field to replace PKMC</li> <li>Provides enhanced viewing.</li> </ul>	<ul style="list-style-type: none"> <li>Almost 5,000 less capacity than current stadium</li> <li>Construction risk</li> </ul>
2 Rebuild like for like 39,859 capacity	100%	<ul style="list-style-type: none"> <li>Existing stadium reconstructed as new</li> </ul>	<ul style="list-style-type: none"> <li>The stadium is built to new building codes.</li> </ul>	<ul style="list-style-type: none"> <li>Current Stadium design retained</li> </ul>
3 New rectangular stadium 30,000 capacity with playing surface uncovered	100%	<ul style="list-style-type: none"> <li>New rectangular stadium with roof over sideline stands but not goal line stands</li> </ul>	<ul style="list-style-type: none"> <li>A new intimate stadium with better viewing conditions.</li> <li>Iconic new build designed to modern standards.</li> <li>Designed to prevailing winds.</li> </ul>	<ul style="list-style-type: none"> <li>Almost 10,000 less capacity than current stadium</li> <li>Size will make more difficult to secure hosting rights for tier 1 tests</li> </ul>
4 New rectangular stadium 30,000 capacity with playing surface covered	100%	<ul style="list-style-type: none"> <li>New rectangular stadium with roof over all stands Roof over playing area</li> </ul>	<ul style="list-style-type: none"> <li>As 3 plus:</li> <li>Full roof option can expand opportunities to use for multi use – concerts etc.</li> </ul>	<ul style="list-style-type: none"> <li>Almost 10,000 less capacity than current stadium</li> <li>Size will make more difficult to secure hosting rights for tier 1 tests</li> </ul>
5 New rectangular stadium 35,000 capacity with playing surface uncovered	100%	<ul style="list-style-type: none"> <li>New rectangular stadium with roof over sideline stands but not goal line stands</li> </ul>	<ul style="list-style-type: none"> <li>As 3</li> </ul>	<ul style="list-style-type: none"> <li>Almost 5,000 less capacity than current stadium</li> </ul>
6 New rectangular stadium 35,000 capacity with playing surface covered	100%	<ul style="list-style-type: none"> <li>New rectangular stadium with roof over all stands</li> <li>Roof over playing area</li> </ul>	<ul style="list-style-type: none"> <li>As 3 plus:</li> <li>Full roof option can expand opportunities to use for multi use – concerts etc.</li> </ul>	<ul style="list-style-type: none"> <li>Almost 5,000 less capacity than current stadium</li> </ul>

## Capital cost and programme

<b>Option - description</b>	Design & Construct costs	Land costs	<b>Total Capital costs</b>	Est. Insurance recoveries	<b>Capital cost net of recoveries</b>	<b>Est. programme period</b>
1 Repair Deans stand and replace PKMC with new rectangular stand Approx. 35000 capacity	193.0	0.0	<b>193.0</b>	143.4	<b>49.6</b>	<i>4.5 years</i>
2 Rebuild like for like 39,859 capacity	210.0	0.0	<b>210.0</b>	143.4	<b>66.6</b>	<i>4.0 years</i>
3 New rectangular stadium 30,000 capacity with playing surface uncovered	183.0	0.0	<b>183.0</b>	143.4	<b>39.6</b>	<i>5.0 years</i>
4 New rectangular stadium 30,000 capacity with playing surface covered	253.0	0.0	<b>253.0</b>	143.4	<b>109.6</b>	<i>5.5 years</i>
5 New rectangular stadium 35,000 capacity with playing surface uncovered	218.0	0.0	<b>218.0</b>	143.4	<b>74.6</b>	<i>5.0 years</i>
6 New rectangular stadium 35,000 capacity with playing surface covered	288.0	0.0	<b>288.0</b>	143.4	<b>144.6</b>	<i>5.5 years</i>

*Note*

*Insurance proceeds subject to finalisation with insurance company. In \$ Millions - excl GST & excl escalation.*

## Conclusion

Staff recommendation is option 5.

## 5 & 6. QEII and Centennial

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### Recreation and sport facility at QEII Central city multi-sport facility

#### Introduction and Facility Status

The QEII Recreation and Sports facility and the Centennial Aquatic Centre were severely damaged beyond repair in the 22 February 2011 earthquake. The Insurer has agreed Centennial is a write-off and are close to agreeing a position on QEII.

There has been a significant loss of recreation and sport facilities that requires replacing as quickly as possible to fulfil the demands of the local community, the wider community and the high performance sporting community.

#### Objectives

Key objectives of both of the QEII and Centennial facilities replacement facilities are:

- To replace the level of service previously provided by QEII and Centennial
- Provide community accessible places to participate in recreation and sports at all levels
- To offer a prominent lifestyle incentive to retain and attract families to Christchurch
- Fostering community identity and regional pride through the provision of a world class sporting facility
- To attract central city locals, regional-national and international visitors and events.



## Option / Description

	Description	Benefits	Drawbacks
<b>Central City Multi-sports facility</b>			
<b>1.</b>	<b>Staged delivery of facility</b>		
a.	<p>Aquatic Centre only 14,010 sqm facility + 300 car spaces on grade</p> <ul style="list-style-type: none"> <li>• 50 &amp; 35M pools</li> <li>• Leisure pools</li> <li>• Swim education pool</li> <li>• Gym, exercise</li> <li>• Commercial space (600sqm)</li> <li>• Ancillary space</li> <li>• 300 car spaces</li> </ul> <p>30,000 sqm land requirement (for all stages)</p>	<ul style="list-style-type: none"> <li>• Superior inner city aquatic facility to previous inner city facility.</li> <li>• Replacement of lost aquatic facilities for local community and high performance users</li> <li>• Lower initial construction costs</li> <li>• Secure masterplan expansion &amp; flexibility in staging by acquiring total land requirements early.</li> <li>• Possibly a sooner start time</li> <li>• Fulfil CCP project</li> </ul>	<ul style="list-style-type: none"> <li>• Staging cost incurred (\$10m)</li> <li>• Reduced indoor facility for community and higher performance users in the medium term</li> </ul>
b.	<p>Indoor facility 14,400sqm facility + 500 car park building</p> <ul style="list-style-type: none"> <li>• 9 courts</li> <li>• Centre court &amp; 3,000 capacity stand</li> <li>• Sports management</li> <li>• Event Management</li> <li>• High Performance</li> <li>• Ancillary spaces</li> <li>• 500 car park building</li> </ul>		<ul style="list-style-type: none"> <li>• Possibly higher construction cost if costs escalate excessively</li> </ul>
<b>2.</b>	<b>Single stage delivery of facility</b>		
	<p>Aquatic Centre + indoor facility Total 28,410 sqm facility + 500 car park building</p> <p>As per option 1 above</p>	<ul style="list-style-type: none"> <li>• Superior inner city aquatic facility to previous inner city facility.</li> <li>• Fulfil CCP project</li> <li>• Reduced overall cost from single project</li> </ul>	<ul style="list-style-type: none"> <li>• Additional capital expenditure needed in earlier years</li> </ul>

**Option / Description**

	<b>Description</b>	<b>Benefits</b>	<b>Drawbacks</b>
<b>Recreation and Sports Facility at QEII</b>			
<b>Community aquatic and indoor sports Centre</b>	Facility to include; <ul style="list-style-type: none"> <li>• 25 &amp; 35M pools</li> <li>• Leisure pools</li> <li>• Swim education pool</li> <li>• Gym, exercise</li> <li>• Ancillary spaces</li> <li>• On grade car spaces</li> </ul> 10,000 sqm land requirement	<ul style="list-style-type: none"> <li>• Replacement community facility in the North East</li> <li>• Will cover growth in the North East area</li> </ul>	<ul style="list-style-type: none"> <li>• Additional in-ground costs</li> <li>• Questionable level of use given uncertainty of changing level of local population numbers</li> </ul>
<b>Athletics Track replacement</b>	<ul style="list-style-type: none"> <li>• Track and sand-based-pitch interior, including embankment stand</li> </ul> 45,000 sqm land requirement	<ul style="list-style-type: none"> <li>• Replacement of QEII track and field</li> <li>• Encourage track and field events linked to CHCH</li> <li>• Centre of a vibrant sports hub</li> <li>• Multi purpose with sand-based pitch interior</li> </ul>	<ul style="list-style-type: none"> <li>• Land must be stable due to very fine ground movement tolerances and may not be possible on the current QEII site</li> <li>• Capital cost is high relative to low usage</li> <li>• Land requirement is high</li> </ul>

## Capital cost and programme

Option - description & components		Design & Construct costs	Land costs	Total Capital costs	Est. Insurance recoveries	Capital cost net of recoveries	Est. programme period
<b>Central city Multi-sport facility</b>							
1a	Staged Multi-sport facility - Stage 1a Aquatic centre only on 30,000sqm land	95.0	21.0	<b>116.0</b>	77.7	<b>38.3</b>	3.5 years
1b	Stage 1b- Indoor facility + 500 carpark building	63.0	0.0	<b>63.0</b>	0.0	<b>63.0</b>	2.0 years
2	Single stage Multi-sport facility - Aquatic centre + indoor courts + 500 carpark building	148.0	21.0	<b>169.0</b>	77.7	<b>91.3</b>	4.5 years
	Recreation and sport facility at QEII - community aquatic and indoor centre	28.6	0.0	<b>28.6</b>	7.0	<b>21.6</b>	3.0 years
	Athletic track replacement	6.5	0.0	<b>6.5</b>	4.4	<b>2.1</b>	3.0 years

*Note*

Insurance proceeds subject to finalisation with insurance company. In \$ Millions - excl GST & excl escalation.

## Conclusion

Staff recommendation is:-

- Option 1a on the Red bus site with option 1b to be considered in the LTP
- Recreation and sport facility at QEII or agreed alternate location
- Athletic track replacement.

## 7. Central Library

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### Introduction

The Central Library on Gloucester Street was damaged from the 22 February 2012 earthquake. It is currently earthquake prone <33% of NBS. Structural assessments have revealed the existing foundation system is damaged beyond conventional repair. An alternate “rocker” foundation solution is proposed to repair the building and, combined with incorporating additional structural walls through the library spaces, the building should achieve 100% NBS.

A new larger central library has been proposed within the LTP. The benefits and drawbacks of repairing the existing library and of building a new library have been considered in the statement of proposal.

### Objectives

Key objectives of this project are:

- Maintain library service to the residents of Christchurch and develop the central library function in line with the Libraries 2025 Plan
- “Ensure Christchurch remains at the forefront of providing the best and easy access to information which will bring more than one million visitors to the central city annually”- *CCP Extract*
- Develop plans for central library in partnership with the National Library, National Archives, and Te Runanga o Ngai Tahu.

## Option / Description

	Description	Benefits	Drawback
<b>1. Repair existing facility to 100% NBS</b>	<ul style="list-style-type: none"> <li>Repair existing building by replacing the existing damaged foundation system and strengthening the super structure.</li> </ul>	<ul style="list-style-type: none"> <li>Most cost effective solution</li> <li>Structural solution resolution repairs allow library to come back on line sooner</li> <li>Provide early draw card for community to inner city</li> <li>Does not limit future expansion opportunities.</li> </ul>	<ul style="list-style-type: none"> <li>Current library is undersized compared to 2025 plan</li> <li>Structural solution unresolved until geotechnical investigation is carried out</li> </ul>
<b>2. Repair existing facility and expand library footprint by 6,750 sqm into neighboring sites to 100% NBS</b>	<ul style="list-style-type: none"> <li>Repair as above and grow into the adjacent Farmers site</li> <li>New size as per Libraries 2025 plan</li> </ul>	<ul style="list-style-type: none"> <li>Allows a staged development of the current library</li> <li>Satisfies the long term goals of the council</li> <li>The current location well linked to the city</li> </ul>	<ul style="list-style-type: none"> <li>Purchase of adjacent sites may be challenging</li> <li>Difficulty meeting aspirations of Libraries 2025 plan</li> <li>Difficulty in developing partnerships with other organisations</li> <li>New demand unknown</li> </ul>
<b>3. New central library in new location</b>	<ul style="list-style-type: none"> <li>New library based previous LTCCP</li> <li>Size as per Libraries 2025 plan</li> </ul>	<ul style="list-style-type: none"> <li>A new central library as described in the CCP would re-energise the city around it</li> <li>Ability to perform many more functions than the existing facility</li> <li>Releases value of existing library site</li> <li>Fulfil CCP project</li> </ul>	<ul style="list-style-type: none"> <li>Most expensive option</li> <li>Longest delivery period</li> <li>New site cost</li> <li>New demand unknown</li> </ul>

## Capital cost and programme

<b>Option - description</b>	<b>Design &amp; Construct costs</b>	<b>Land costs</b>	<b>Total Capital costs</b>	<b>Est. Insurance recoveries</b>	<b>Capital cost net of recoveries</b>	<b>Est. programme period</b>
1 Repair existing central library to 100% NBS	8.7	0.0	<b>8.7</b>	8.2	<b>0.5</b>	<i>2.5 years</i>
2 Repair and expand existing library footprint by 6,750sqm into neighbouring sites to 100%	44.8	5.7	<b>50.4</b>	8.2	<b>42.2</b>	<i>4.5 years</i>
3 New Central Library in new location	89.8	11.3	<b>101.0</b>	8.2	<b>92.8</b>	<i>5.0 years</i>

*Note*

Insurance proceeds subject to finalisation with insurance company. In \$ Millions - excl GST & excl escalation.

## Conclusion

Staff recommendation is option 1.

## 8 & 9. Lichfield St and Manchester St Carpark Buildings

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### Introduction

There has been a dramatic reduction in available spaces to carpark buildings to the city centre as a result of the 22 February earthquake. The business community, particularly the retail sector, has expressed a need for the provision of convenience carparking to attract people back into the city centre.

### Facility Status

Lichfield St carpark is closed as earthquake prone <33% NBS. Consulting engineers' initial assessment anticipate the carpark is repairable to 100% NBS.

Manchester carpark is closed as earthquake prone <33% NBS. Consulting engineers' initial assessment anticipate the carpark is repairable to 100% NBS.

### Objectives

The key car parking objectives are:

1. The Council will maintain previous public car park levels of service in the Central City, having made a commitment to repair or where necessary, rebuild those facilities to support the development of the city and retail initiatives. These will not necessarily be located on the same sites as pre-earthquake – *CCP extract*
2. Carparking to buildings to be set behind active facade – *CCP initiative*
3. Minimise cars and parking within slow core/ compact CBD – *CCP initiative*

## Option / Description

Option	Description	Benefits	Drawbacks
1. Lichfield Street repair to 100% NBS	Repair, enhance facade and improve street frontage	<ul style="list-style-type: none"> <li>• Cost effectively addresses short to medium term needs of the restart retail and local commercial precinct</li> </ul>	<ul style="list-style-type: none"> <li>• Older building; public perception of structural integrity</li> <li>• Potentially sterilise development opportunities</li> </ul>
2. Manchester Street repair to 100% NBS	Repair existing	<ul style="list-style-type: none"> <li>• Cost effectively address supply to area</li> </ul>	<ul style="list-style-type: none"> <li>• Orion agreement for repair works required</li> <li>• Low demand in area for short term parking</li> <li>• Poor quality amenity within parking area</li> <li>• Poor quality external visual amenity prominent corner site</li> </ul>



## Capital cost and programme

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<b>Option - description</b>	<b>Design &amp; Construct costs</b>	<b>Land costs</b>	<b>Total Capital costs</b>	<b>Est. Insurance recoveries</b>	<b>Capital cost net of recoveries</b>	<b><i>Est. programme period</i></b>
1 Lichfield Street - repair to 100% of NBS	8.7	0.0	<b>8.7</b>	1.1	<b>7.6</b>	<i>2.0 years</i>
2 Manchester Street - repair to 100% of NBS	6.2	0.0	<b>6.2</b>	0.8	<b>5.4</b>	<i>1.5 years</i>

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*Note*

Insurance proceeds subject to finalisation with insurance company. In \$ Millions - excl GST & excl escalation.

## Conclusion

Staff recommendation is option 1 & 2.

## 10. Sockburn Service Centre

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### Introduction

Sockburn Service Centre has been damaged by the 22 February 2012 earthquake. The South West area population is growing rapidly and the area plan anticipates improved level of service requirements to the area.

### Facility Status

The existing Sockburn Service Centre is approximately 1,450 sqm in gross floor area on 2.7 Ha of Crown land. The facility is designated earthquake prone <33% NBS and awaiting further assessment prior to resolving the insurance position.

### Objectives

Key objectives of this project are:

1. Provide a level of service to the local community through a co-located service centre, boardroom and library
2. Alignment with the “South West Area Plan” – dated April 2009
3. Alignment with the Libraries 2025 plan.

## Option / Description

	Description	Benefits	Drawbacks
1. Repair existing facility to 100% NBS	Reinstate existing facility and uses.	<ul style="list-style-type: none"> <li>• Lowest capital cost</li> <li>• Continued Council land use maintained.</li> <li>• Faster to reopen</li> </ul>	<ul style="list-style-type: none"> <li>• Poor location</li> <li>• Library not co-located</li> </ul>
2. New Service Centre on existing site	New 1,800 sqm facility to include: <ul style="list-style-type: none"> <li>• Service Centre</li> <li>• Community Board Room</li> <li>• Multi use space</li> <li>• On grade parking</li> </ul>	<ul style="list-style-type: none"> <li>• Continued Council land use maintained</li> </ul>	<ul style="list-style-type: none"> <li>• Doesn't align with the South West area plan objectives</li> <li>• Poor location</li> <li>• No co-location with library</li> </ul>
3. New multiuse Service Centre/Library on new site	New 2,500 sqm facility on 4,000 sqm of land, to include:- <ul style="list-style-type: none"> <li>• Service Centre</li> <li>• Library</li> <li>• Community Board Room</li> <li>• Multi use space</li> <li>• Cafe</li> <li>• On grade parking</li> </ul>	<ul style="list-style-type: none"> <li>• Co-located facility</li> <li>• Lower Opex</li> <li>• Better located facility</li> <li>• Higher level of service in growth area</li> </ul>	<ul style="list-style-type: none"> <li>• Suitable site needs to be acquired</li> <li>• Reduced accessibility for service to Sockburn residents</li> </ul>

## Capital cost and programme

<b>Option - description</b>	<b>Design &amp; Construct costs</b>	<b>Land costs</b>	<b>Total Capital costs</b>	<b>Est. Insurance recoveries</b>	<b>Capital cost net of recoveries</b>	<b>Est. programme period</b>
1 Repair existing facility to 100% NBS	2.9	0.0	<b>2.9</b>	1.5	<b>1.4</b>	<i>1.5 years</i>
2 New Service Centre at existing site	7.4	0.0	<b>7.4</b>	1.5	<b>5.9</b>	<i>2.0 years</i>
3 New multiuse Service Centre/ Library on new site	10.2	2.0	<b>12.2</b>	1.3	<b>10.9</b>	<i>3.0 years</i>

*Note*

Insurance proceeds subject to finalisation with insurance company. In \$ Millions - excl GST & excl escalation.

## Conclusion

Staff recommendation is option 3 on new site in Hornby.

## Appendix 5: Changes to Fees and Charges

The Council sets more than 700 fees and charges for a range of activities including discharge of waste, burial fees and swimming pool fees.

In the recommended 2012/13 Draft Annual Plan Council proposes to increase 70 per cent of these fees, with a median increase of 3 percent. A summary of changes is set out in the table below:

### Summary

	Fees	Changes	Increases	Average Change	Median Change
<i>Fees set under s.12</i>					
Art Gallery	20	6	5	0%	0%
Our City	0	0	0	0%	0%
Library	21	0	0	0%	0%
Recreation & Leisure	64	29	29	4%	0%
Community Support	23	23	22	9%	10%
Parks, Open Spaces, and Marine	151	143	143	4%	4%
Events & Park hire	19	19	19	4%	4%
Economic Development	5	5	5	3%	3%
City Plan	1	0	0	0%	0%
City Water & Waste	1	0	0	0%	0%
	305	225	223	4%	3%
<i>Fees set under SCP</i>					
Refuse Minimisation and Disposal	6	4	4	3%	5%
District Plan	5	4	4	5%	6%
Regulatory Services	257	207	197	5%	3%
Animal Control	42	25	25	1%	0%
Parking Enforcement	1	1	1	3%	3%
Streets & Transport	70	28	28	2%	0%
Water & Wastewater	20	17	15	3%	4%
	401	286	274	4%	2%
	706	511	497	4%	3%

Changes to fees and charges that require explanation are:

### Recreation and Sports Centres

The proposed fee changes for Recreation and Sports, in particular space hire, swims, and memberships, are above the rate of inflation and will keep Council fees up to the lower end of the market nationally.

### Community Halls

It is proposed that Community Hall hire costs be increased by 10 percent to meet increased costs.

### Refuse Minimisation and Disposal

Kerbside collection fees are determined by Council's contractors.

### District Plan

Fees are being adjusted to ensure they align with proposed charges in Regulatory Services.

## Summary

	<b>Fees</b>	<b>Changes</b>	<b>Increases</b>	<b>Average Change</b>	<b>Median Change</b>
<i>Fees set under s.12</i>					
Art Gallery	20	6	5	0%	0%
Our City	0	0	0	0%	0%
Library	21	0	0	0%	0%
Recreation & Leisure	64	29	29	4%	0%
Community Support	23	23	22	9%	10%
Parks, Open Spaces, and Marine	151	143	143	4%	4%
Events & Park hire	19	19	19	4%	4%
Economic Development	5	5	5	3%	3%
City Plan	1	0	0	0%	0%
City Water & Waste	1	0	0	0%	0%
	<b>305</b>	<b>225</b>	<b>223</b>	<b>4%</b>	<b>3%</b>
<i>Fees set under SCP</i>					
Refuse Minimisation and Disposal	6	4	4	3%	5%
District Plan	5	4	4	5%	6%
Regulatory Services	257	207	197	5%	3%
Animal Control	42	25	25	1%	0%
Parking Enforcement	1	1	1	3%	3%
Streets & Transport	70	28	28	2%	0%
Water & Wastewater	20	17	15	3%	4%
	<b>401</b>	<b>286</b>	<b>274</b>	<b>4%</b>	<b>2%</b>
	<b>706</b>	<b>511</b>	<b>497</b>	<b>4%</b>	<b>3%</b>







**Proposed City Council Fees & Charges 2012/13**

**Fees and charges set under Section 12 Local Government Act 2002**

Fees to be set by Council in the 2012-13 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%)	Fees for 2012/13 GST Inclusive (15%)	Notes	\$ change	%age change
<b>Library</b>						
<b>Stock:</b>						
Bestseller collection	5.10	5.10	5.10		0.00	0%
<b>Non-book stock:</b>						
Audio Visual Materials:						
Singles	1.00	1.00	1.00		0.00	0%
Doubles	2.00	2.00	2.00		0.00	0%
Cancelled Stock	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
<b>Non City resident Charges</b>						
Adult non resident : additional fee on all loan of items or requests	3.10	3.10	3.10		0.00	0%
Annual subscription as an alternative to the per item charge	102.20	102.20	102.20		0.00	0%
<b>Overdue Fines</b>						
per item per day	0.50	0.50	0.50		0.00	0%
Maximum fine per item	15.30	15.30	15.30		0.00	0%
<b>Reservations &amp; interloans</b>						
Adults - per item	2.00	2.00	2.00		0.00	0%
Interloan - per item	7.20	7.20	7.20		0.00	0%
Urgent interloan - full charge per item	27.60	27.60	27.60		0.00	0%
Same day holds	2.00	2.00	2.00		0.00	0%
<b>Replacements (General Revenue)</b>						
Membership cards: - Adults	5.10	5.10	5.10		0.00	0%
Membership cards: - Children	2.00	2.00	2.00		0.00	0%
Lost stock	Replacement cost plus \$10.20 fee	Replacement cost plus \$10.20 fee	Replacement cost plus \$10.20 fee			
Handling Fee						
Cassette and CD cases	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
<b>Other services</b>						
Information products	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
Reprographics	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
Products	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
Bindery	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
<b>Hire of Meeting rooms and Public Spaces</b>						
<b>Subsidised/Community</b>						
Meeting rooms			No charge			
Computer Room			No charge			
Computer Room block bookings, negotiated on time and set up			No charge			
VC Facilities - Negotiated at time of setup			No charge			
Resource production			Cost Recovery			
Admin Support indicative hourly rate for tasks eg Marketing and Communications			Set fee in relation to agreed tasks and recovery cost			
Staffing Hourly charge			45.00 or as negotiated \$65.00 per 1.5 hour session			
<b>User pays/Non Commercial</b>						
Meeting rooms			15.00		15.00	New fee
Computer Room			50.00		50.00	New fee
VC Facilities - Test and setup charge on dial out only			25.00		25.00	New fee
Resource production			Cost plus 25.00			
Staffing - hourly charge			65.00		65.00	New fee
<b>Commercial</b>						
Meeting rooms			50.00		50.00	New fee
Computer Room One off booking			75.00		75.00	New fee
Computer Room block bookings			50.00		50.00	New fee
VC Facilities - Negotiated at time of setup			\$ negotiated at time of set up			
Resource production - cost plus 10%			Cost plus 10%			
Admin Support indicative hourly rate for tasks eg Marketing and Communications			Cost plus 50.00			
Staffing Hourly charge			120.00		120.00	New fee
General Manager has discretion to change fees in response to external funding/sponsorship opportunities						
			<b>Fees</b>		changes	0
			21		increases	0
					mean change	0%
					median change	0%

## Proposed City Council Fees & Charges 2012/13

Fees and charges set under Section 12 Local Government Act 2002  
Fees to be set by Council in the 2012-13 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%)	Fees for 2012/13 GST Inclusive (15%)	Notes	\$ change	%age change
<b>Recreation and Leisure</b>			1.037			
<i>Note: General Manager has discretion to modify timing of scheduled increases in response to developing market and community conditions</i>						
<b>Rawhiti Golf Links</b>						
<b>Round Fees</b>						
18 Holes, includes weekends and stats	18.40	20.00	20.00		0.00	0%
18 Holes, Monday - Friday	15.30	15.00	15.00		0.00	0%
9 Holes, Weekend and statutory days	13.30	15.00	15.00		0.00	0%
9 Holes, Monday - Friday		13.00	13.00		0.00	0%
Concessions can apply to Group Bookings						
Tournament Fees	General Managers discretion to set fee	General Managers discretion to set fee	General Managers discretion to set fees			
Concession Card x 5	71.60	80.00	80.00		0.00	0%
Concession Card x 10	132.90	150.00	150.00		0.00	0%
Concession Card x 20		240.00	280	Increase with effect from 1 October 2012	40.00	17%
Children under 16	50% Discount	50% Discount	50% Discount			
Social League	50% Discount	50% Discount	50% Discount			
Students with Identification	\$2.00 Discount	\$2.00 Discount	\$2.00 Discount			
Community Service Card and NZ Supercard Holders	\$2.00 Discount	\$2.00 Discount	25% Discount	Change with effect from 1 October 2012		
Kiwi Card		50% Discount	50% Discount			
<b>Recreation and Sport Centres</b>						
* Items identified with this symbol have a beneficiary discount of 25% on the full costs						
<b>Multi Membership: Pool &amp; Fitness, all Recreation &amp; Sport Centres:</b>						
* FLEXI - Direct Debit (monthly fee example)	65.40	65.40	75.00	Increase with effect from 1 October 2012. A pre-pay option for nominated period greater than minimum term may apply. Range of payment frequencies available. Minimum term and cancellation period applies.	9.60	15%
* FIXED - 12 Month Fee	654.20	654.20	750.00	Increase with effect from 1 October 2012.	95.80	15%
<b>Swim</b>						
* Adult	5.00	5.00	5.00		0.00	0%
Children	3.00	3.00	3.00		0.00	0%
Additional child	2.50	2.50	2.50		0.00	0%
Parent/caregiver with preschooler	3.00	3.00	3.00		0.00	0%
School Student	2.50					
School Group - Minimum charge	1.50	1.50	1.50		0.00	0%
Family of 4 (2 Adults, 2 children)	13.00	13.00	13.00		0.00	0%
Family of 3 (1 adult, 2 children)	9.00	9.00	9.00		0.00	0%
Family of 2 (1 adult, 1 child)	6.50	6.50	6.50		0.00	0%
(includes all Recreation and Sport Centres, and the outdoor pools: Halswell, Lyttelton and Waltham)						
<b>Hydroslides - Jellie Park</b>						
* Adult Indoor (winter)		5.10	5.30	Increase with effect from 1 October 2012	0.20	4%
Child Indoor (winter)		3.60	3.75	Increase with effect from 1 October 2012	0.15	4%
* Adult Indoor & outdoor (summer)		8.20	8.50	Increase with effect from 1 October 2012	0.30	4%
Child Indoor & outdoor (summer)		6.60	6.85	Increase with effect from 1 October 2012	0.25	4%
<b>Group Fitness</b>						
* Adult	8.20	9.00	9.50	Increase with effect from 1 October 2012	0.50	6%
* Adult 10 Concessions/ Block	73.60	81.00	85.50	Increase with effect from 1 October 2012	4.50	6%
<b>SwimSmart</b>						
* Adults, Child, Pre Schooler - 25-30 min	9	10.00	11.00	Increase with effect from 1 January 2013	1.00	10%
* Individual lessons - 13-15 min	18	21.00	23.00	Increase with effect from 1 January 2013	2.00	10%
* Shared lessons - 13-15 min	12	14.00	15.50	Increase with effect from 1 January 2013	1.50	11%
* Parent and Child - 25-30 min	8	8.00	8.00		0.00	0%

**Proposed City Council Fees & Charges 2012/13**

**Fees and charges set under Section 12 Local Government Act 2002**  
**Fees to be set by Council in the 2012-13 Annual Plan**

See also Fees and charges set under Section 83, Local Government Act 2002

	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%)	Fees for 2012/13 GST Inclusive (15%)	Notes	\$ change	%age change
<b>Swimsafe/Learn to Swim - Schools</b>						
per group per 25-30 min lesson		27.00	30.00	Change with effect from 1 January 2013	3.00	11%
<i>General Manager has discretion to change fees in response to external funding/sponsorship opportunities</i>						
<b>Coaching</b>						
Range of programmes (monthly fee examples)		22.50-80.00	40-160.00	Increase with effect from 1 September 2012		
<b>Pool Membership: all Recreation &amp; Sport Centres (single facility)</b>						
* FLEXI - Direct Debit (monthly fee example)	46.00	46.00	50.00	Increase with effect from 1 October 2012. A pre-pay option for nominated period greater than minimum term may apply. Range of payment frequencies available. Minimum term and cancellation period applies.	4.00	9%
* FIXED - 12 Month Fee	460.00	460.00	500.00		40.00	9%
<b>Pool Concessions</b>						
Child x 10	25.00	27.00	27.00		0.00	0%
Child x 20	45.00	51.00	51.00		0.00	0%
Child x 50	100.00	120.00	120.00		0.00	0%
* Adult x 10	45.00	45.00	45.00		0.00	0%
* Adult x 20	80.00	85.00	85.00		0.00	0%
<b>Pool Hire: (per 25m lane/hour)</b>						
School - 25m lane		7.65	8.00	Plus 50% of admission rate per child Increase with effect from 1 January 2013	0.35	5%
Community - 25m lane		7.65	8.00	Plus admission per person for adult or child. Increase with effect from 1 January 2013	0.35	5%
Major event and Commercial		Price by negotiation	Price by negotiation			
<i>General Manager has discretion to work with customers who have had a lower pricing structure in the previous year, to progress them to these new charges over a reasonable timeframe, i.e.. 3 years.</i>						
<b>Suburban Pools</b>						
Adult	2.00	2.00	2.00		0.00	0%
Child	2.00	2.00	2.00		0.00	0%
<b>Fitness Membership: all Recreation &amp; Sport Centres (single facility)</b>						
* FLEXI - Direct Debit (monthly fee example)	53.20	53.20	65.00	Increase with effect from 1 October 2012. A pre-pay option for nominated period greater than minimum term may apply. Range of payment frequencies available. Minimum term and cancellation period applies.	11.80	22%
* FIXED - 12 Month Fee	526.40	526.40	650.00	Increase with effect from 1 October 2012.	123.60	23%
<b>Fitness Casual:</b>						
* Adult Casual	10.20	12.00	14.50	Increase with effect from 1 October 2012	2.50	21%
Assessment Programme preparation						
<b>Fitness Concession</b>						
* Adult x 10	92.00	108.00	130.50	Increase with effect from 1 October 2012	22.50	21%
<b>Recreation Programmes:</b>						
* Adult		9.00	9.00		0.00	0%
Children	6.50	7.00	7.00		0.00	0%
Children - additional sibling		5.00	5.00		0.00	0%
Tumble times	3.10	3.50	3.50		0.00	0%
Tumble times - additional sibling	2.00	2.50	2.50		0.00	0%
Older Adults Gentle Exercise	4.10	4.50	4.50		0.00	0%
Specialist Programmes & Services - based on costs		General Managers discretion	General Managers discretion to set fees at cost recovery level			
<b>Outdoor Stadia: per hour:</b>						
QEII Athletics Stadium -	102.20	105.00		Increase from 1 January 2012		
Major Events - By negotiation		General Managers discretion to set fee	General Managers discretion to set fees			
Per head by negotiation		General Managers discretion to set fee	General Managers discretion to set fees			
<b>Indoor Stadia Hire: (per basketball court/hour)</b>						

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Pioneer, QEII	107.30					
Pioneer, QEII-Commercial	184.00					
Cowles	71.60					
Cowles Commercial	122.70					
Child (school students)		30.00	31.20	Increase with effect from 1 January 2013	1.20	4%
Adult (based on activity and more than 50% of participants)		40.00	41.60	Increase with effect from 1 January 2013	1.60	4%
Major Events and Commercial		Price by negotiation	Price by negotiation			
<i>General Manager has discretion to work with customers who have had a lower pricing structure in the previous year, to progress them to these new charges over a reasonable timeframe, i.e.. 3 years.</i>						
<b>Group Membership</b>						
10-25 people	10% discount	10% discount	10% discount			
26-50 people	15% discount	15% discount	15% discount			
51+ people	20% discount	20% discount	20% discount			
Other group memberships by negotiation (includes community, sport, education, cultural groups etc).						
<b>Southern Centre - Multi-Sensory Facility</b>						
(One caregiver free per participant)						
* Individual sessions with inducted caregiver, entry per person (½ hour) 25-30 min	6.10	6.70	6.70		0.00	0%
<del>Individual sessions with inducted caregiver, entry per person (½ hour) – beneficiary</del>	<del>4.10</del>	<del>5.00</del>				
<del>Session with Facility Staff and caregiver</del>	<del>22.50</del>					
<del>Group Session (for 6 people)</del>	<del>30.70</del>	<del>33.50</del>				
<del>Group Session (for 6 people) – beneficiary</del>	<del>20.40</del>	<del>25.00</del>				
<del>additional person in Group Session</del>	<del>2.60</del>	<del>4.00</del>				
* Swim Combo - Adult	9.20	9.20	9.20		0.00	0%
<del>Swim Combo – Adult – beneficiary</del>	<del>7.20</del>	<del>7.50</del>				
* Swim Combo - Child	7.20	8.20	8.20		0.00	0%
<del>Swim Combo – Child – beneficiary</del>	<del>5.10</del>	<del>6.50</del>				
All Feet can Dance course Programmes - 45 min	51.10	57.50	57.50		0.00	0%
<del>Group Session – Adapted (maximum 8 people)</del>	<del>35.80</del>	<del>40.00</del>				
<del>Group Session – Adapted (maximum 8 people) – beneficiary</del>	<del>30.00</del>	<del>30.00</del>				
<del>Santa's Grotto – per person</del>	<del>2.00</del>	<del>2.50</del>				
Specialist Programmes - based on costs		Based on costs	Based on costs			
<b>Holiday Programs</b>	15.3	20.00	22.50-27.50	Increase with effect from 29 September 2012. Range enables extra charge for activity days	2.50+	13%+
<b>Community Recreation Programmes – cost recovery fee</b>				General Managers discretion to set fees at cost recovery level		
<b>Lytelton Recreation Centre - Regular Bookings</b>						
Sports Gym Adult Group per hour	20.40	22.00	23.00	Increase with effect from 1 January 2013	1.00	5%
Sports Gym Child Group per hour	15.30	16.50	17.00	Increase with effect from 1 January 2013	0.50	3%
Sports Gym Commercial per hour	32.70	Price by negotiation	Price by negotiation			
Sports Gym Function (9 hrs +)	184.00	Price by negotiation	Price by negotiation			
Hall Adult Group per hour	15.30	16.50	17.00	Increase with effect from 1 January 2013	0.50	3%
Hall Child Group per hour	11.50	12.50	13.00	Increase with effect from 1 January 2013	0.50	4%
Hall Commercial per hour	24.50	Price by negotiation	Price by negotiation			
Hall Function (9 hrs +)	138.00	Price by negotiation	Price by negotiation			
Meeting Room Adult Group per hour	12.30	13.00	13.50	Increase with effect from 1 January 2013	0.50	4%
Meeting Room Child Group per hour	9.20	10.00	10.50	Increase with effect from 1 January 2013	0.50	5%
Meeting Room Commercial per hour	19.60	21.00	Price by negotiation	Increase with effect from 1 January 2013		
Meeting Room Function (9 hrs +)	110.40	Price by negotiation	Price by negotiation			
Function Whole Complex (9 hrs +)	408.90	Price by negotiation	Price by negotiation			
Key Bond	20.00	20.00	20.00		0.00	0%

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		<b>Fees</b> 64		changes	29
				increases	29
				mean change	4%
				median change	0%

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<b>Childcare Facilities</b>						
Pioneer Early Learning Centre - Fees - per hour	6.10	7.20	7.00	Low occupancy in U2s with highest fees in CHCH. Reduce fees to improve occupancy.	-0.20	-3%
<b>Community Halls</b>						
<b>Base charge - all Council managed Community Halls</b>						
Usage Type:						
Not for profit community programmes - with or without nominal entrance fee						
Category A - see below	8.00	8.80	9.68		0.88	10%
Category B	8.00	8.80	9.68		0.88	10%
Category C	6.30	6.90	7.59		0.69	10%
Self Employed Tutors & Franchised programmes - entrance fee charged						
Category A	15.30	16.80	18.48		1.68	10%
Category B	15.30	16.80	18.48		1.68	10%
Category C	10.20	11.20	12.32		1.12	10%
Private social events - family functions						
Category A	46.00	50.60	55.66		5.06	10%
Category B	28.60	31.50	34.65		3.15	10%
Category C	17.40	19.10	21.01		1.91	10%
Commercial events - hires by corporates, government, and seminars						
Category A	81.80	90.00	99.00		9.00	10%
Category B	56.20	61.80	67.98		6.18	10%
Category C	35.80	39.40	43.34		3.94	10%
Community Events - with door charges or prepaid tickets Including organisation run dances, social events & concerts						
Category A	37.80	41.60	45.76		4.16	10%
Category B	28.60	31.50	34.65		3.15	10%
Category C	17.40	19.10	21.01		1.91	10%
<b>Weekend Event Hire (Friday and Saturday night hireage from 6pm to midnight for the following venues)</b>						
North New Brighton War Memorial & Community Centre (Upstairs)	245.30	269.80	296.78		26.98	10%
North New Brighton War Memorial & Community Centre (Downstairs)	168.70	185.60	204.16		18.56	10%
Templeton Community Centre	194.20	213.60	234.96		21.36	10%
Harvard Lounge	194.20	213.60	234.96		21.36	10%
<b>Additional charges for halls</b>						
Bond for events - refund subject to condition of the facility after the event	300.00	300.00	330.00		30.00	10%
Security charge - to ensure the facility has been vacated	18.40	18.40	20.24		1.84	10%
Additional costs for materials & services associated with a facility hire						
Deposit (non-refundable) - for bookings with a value of \$150 or more.	\$50.00	50.00	55.00		5.00	10%
<b>Definition and scope:</b>						
<b>Category A Facilities - large facilities with capacity for more than 50 people:</b>						
Templeton Community Centre						
North New Brighton War Memorial & Community Centre (Upstairs)						
Bishopdale Community Centre (Main Hall)						
The Gaiety Akaroa (Auditorium)						
<b>Category B Facilities - large facilities with capacity for more than 50 people:</b>						
Fendalton Community Centre (Hall)						
Fendalton Community Centre (Auditorium)						
Harvard Lounge						
Parklands Community Centre (Recreation Hall)						
Riccarton Community Centre (Downstairs Hall)						
General Manager has discretion to change fees in response to external funding/sponsorship opportunities						
Wainoi / Aranui Family Centre (Main Hall)						
The Gaiety Supper Room						
Hire of 2 of the "C" sized facility spaces						



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<b>Parks and Open Spaces</b>						
<b>Land Drainage</b>						
<b>Information &amp; advice</b>						
Plan Sales (together with Waste Management) per A4 sheet	11.20	11.50	12.00		0.50	4%
<b>Garden Parks</b>						
<b>Lectures</b>						
Lecture and demonstrations	5.10	5.50	5.70 per person		0.20	4%
Garden Club talks at Botanic Gardens (1 hr)	51.10	53.00	55.00		2.00	4%
Garden Club talks at Botanic Gardens with walks (1.5 Hrs)	95.10	98.00	102.00		4.00	4%
Overseas Tour Group talks at Botanical gardens with walk - 1.5 Hrs	189.10	195.00	202.00		7.00	4%
<b>Botanic Gardens</b>						
<b>Miscellaneous</b>						
Parking Infringements	48.00	49.00	51.00		2.00	4%
Sale Of Plants	5.10	\$5.00 average per unit	\$5.00 average per unit			
<b>Arboriculture</b>						
Timber and Firewood Sales - per truck load -Fee determined by City Arborist	257.60	265.00	Market Rates			
Lectures, etc for private individuals, and groups of students	72.60	100.00	104.00		4.00	4%
Tree pruning		Cost Recovery as determined by Community Board	as determined by Community Board			
Tree removal		Cost Recovery as determined by Community Board	as determined by Community Board			
Commemorative tree planting		Recovery of actual cost	Recovery of actual cost			
<b>All Parks City Wide</b>						
<b>Miscellaneous</b>						
Brochures & Publications	56.20	up to \$58.00	up to \$100.00			
Photocopying	0.20	\$0.20 per copy	\$0.20 per copy			
Horse Grazing - specific charge at the General Managers discretion	\$10.20 - \$15.30	\$10.00 - \$17.00 per week	\$10.00 - \$17.00 per week			
<b>Fairs/Carnivals &amp; Weddings (Any Park excl Hagley) - Replaced in All Parks &amp; Reserves and Inner City Areas (Cathedral Square/ City Mall/Victoria Square etc) Events &amp; Bookings below</b>						
Garage Sales/ Fundraising Events on Parks & Reserves						
Application Fee - all bookings	34.80	36.00				
Commercial - per day or 1/2 day	218.80	225.00				
Set Up and dismantle -	50% of daily fee	50% of daily fee				
Bond - Level dependent on nature of activity	\$200.00 to \$5,000.00	\$200.00 to \$5,000.00				
Weddings & / or Wedding Photos in Parks	61.30	63.00				
Community Groups and Schools, Churches etc	101.20	104.00				
If financially Supported by Community Board	No Charge	No Charge				
Any additional Services - recovered at cost	General Managers discretion to set fees	General Managers discretion to set fees				
<b>Picnics &amp; Park Group Bookings - Replaced in Events &amp; Bookings Fee Structure</b>						
Note: no charge is made for groups who visit Christchurch City Council's parks and gardens without making a booking						
<b>Booking Fee</b>						
Small Groups - less than 20 people	27.60	29.00				
Medium Groups - 21 to 60 people approx	57.20	59.00				
Large Groups - 61 to 150 people approx	106.30	109.00				
Large Groups -150 to 300 people plus bond (see below)	127.80	132.00				
Large Groups -300 people plus bond (see below)	252.50	260.00				
Booking Fee for Non Payment on Day	25.60	26.00				
Bond for key	50.00	50.00				
<b>Picnics - Schools, Universities and Polytechs and Church Groups - Replaced in Events &amp; Bookings Fee Structure</b>						
Monday to Friday	No Charge	No Charge				
Weekends & Stat Holidays up to 20 people	No Charge	No Charge				
Weekends & Stat Holidays above 20 people	51.10	53.00				
<b>Fun Runs - Replaced in Events &amp; Bookings Fee Structure</b>						
Club/ Community Runs & Orienteering - Per Day	50.10	52.00				
<b>River Activities - Replaced in Events &amp; Bookings Fee Structure</b>						
Administration Fee	29.60	31.00				
General Manager has discretion to change fees in response to external funding/sponsorship opportunities	60.30	62.00				
Non Commercial (Community Groups)	29.60	31.00				
<b>Miscellaneous Non Sporting Events - Replaced in Events &amp; Bookings Fee Structure</b>						
Commercial Fee plus Bond	114.50	118.00				
Non Commercial	51.10	53.00				
<b>Beach Activities - New Brighton &amp; Sumner - Replaced in Events &amp; Bookings Fee Structure</b>						
Beach Volleyball - per court/day	18.40	19.00				
Beach Cricket - pitch/ day	18.40	19.00				
Beach Soccer - pitch/day	18.40	19.00				
Beach Dig	51.10	53.00				
American Football	18.40	19.00				



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Fundraising Activities (cost related to restoration)	General Managers discretion to set fees	General Managers discretion to set fees				
<b>Filming (all parks/ public areas excl Cathedral Square/ Victoria Square Cashel Mall) — Replaced in Events &amp; Bookings Fee Structure</b>						
Administration Fee	29.60	31.00				
Commercial Filming - per venue / 1/2 day	178.90	184.00				
Commercial Filming - per venue / full day	356.80	368.00				
Educational Institutions - Admin Fee plus Fee	General Managers discretion to set fees	General Managers discretion to set fees				
<b>City Council Funded Events</b>						
Admin Fee	58.30	60.00	62.50		2.50	4%
Venue Hire 2 hrs or less	11.20	11.50	12.00		0.50	4%
Venue Hire 1/2 Day	18.40	19.00	20.00		1.00	5%
Venue Hire Full Day	28.60	30.00	31.50		1.50	5%
<b>Recreation Concessions</b>	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
<b>Consents - Commercial Applications</b>	\$255.60 - \$633.80 plus additional charges for time based on a quotation basis in advance	\$263.00 - \$653.00 plus additional charges for time based on a quotation basis in advance	\$273.00 - \$677.00 plus additional charges for time based on a quotation basis in advance			
<b>Sports Grounds - Association &amp; Clubs</b>						
Ground Markings	98.10	101.00	105.00		4.00	4%
<b>Hockey, Rugby, League, Soccer, Softball</b>						
Tournaments - daily charge per ground (Outside normal Season Competition)	39.90	41.00	42.50		1.50	4%
<b>Cricket</b>						
Grass Prepared - Senior	1202.10	1238.00	1284.00		46.00	4%
Grass Prepared - Junior side wicket		618.00	642.00		24.00	4%
Junior/ Secondary School Prepared wicket (50% of preparation cost only)	600.00	618.00	642.00		24.00	4%
Daily Hire - Club prepared/ artificial (Outside normal Season Competition)	39.90	41.00	42.50		1.50	4%
Artificial - Council Owned - season	518.30	534.00	554.00		20.00	4%
Practice nets per time	14.30	15.00	15.50		0.50	3%
<b>Hagley Park Wickets - CCC Prepared Rep Matches</b>						
Level 1 - club cricket / small rep matches - cost per day	232.00	239.00	248.00		9.00	4%
Level 2 - first class domestic 1 day match	996.70	1027.00	1065.00		38.00	4%
Level 3 - first class domestic 3 or 4 day or 5 day international	684.90	705.00	731.00		26.00	4%
Non CCA Events/ Charity Match	1098.90	1132.00	1174.00		42.00	4%
<b>Casual Hires - Not Affiliated Clubs</b>						
Casual Hires and Miscellaneous Events - Application Fee	29.60	31.00	32.50		1.50	5%
Hockey, Rugby, League, Soccer	90.00	93.00	97.00		4.00	4%
Touch	44.00	45.00	47.00		2.00	4%
Softball	90.00	93.00	97.00		4.00	4%
Cricket - Prepared wicket	107.30	111.00	115.00		4.00	4%
Daily Hire - Club prepared - plus payment to club	39.90	41.00	42.50		1.50	4%
Artificial Wicket	39.90	41.00	42.50		1.50	4%
Samoan Cricket	39.90	41.00	42.50		1.50	4%
Korfball	39.90	41.00	42.50		1.50	4%
<b>Athletics</b>						
Training Track Season	392.50	404.00	419.00		15.00	4%
Athletic Meetings (Hansens Park)	56.20	58.00	60.50		2.50	4%
<b>Fun Runs. Replaced in Events &amp; Bookings Fee Structure</b>						
Sponsored Commercial Runs	184.00	190.00				
Club/ Community Runs - Hagley Park - Per Day	50.10	52.00				
Band and Marching Practice	184.00	190.00				
Ribbon Parades	90.00	93.00				
Multisport Event - Any Park - Club/ Community Event	50.10	52.00				
<b>Car parking associated with other Events -</b>						
Any Park (excluding Hagley)	44.00	45.00	47.00		2.00	4%
Any Events or Activities Solely for Children under 15 (Sports Related)	No charge	No charge				
<b>Skateboarding Parks and Basketball Courts (outdoor). Replaced in Events &amp; Bookings Fee Structure</b>						
Admin Fee	29.60	31.00				
Commercial Promotion/ activity 1/2 day	60.30	62.00				
Commercial Promotion/ activity full day	101.20	104.00				
<b>Regional Parks</b>						
<b>Spencer Park</b>						

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Beach Permits	28.60	30.00	31.50		1.50	5%
<b>Halswell Quarry - stone sales. Supply is at General Manager's discretion</b>						
Flat Stones	232.00	239.00	248.00 per Cu Metre		9.00	4%
Boulders	46.00	47.00	49.00 per Cu Metre		2.00	4%
<b>Hagley Park</b>						
Mobile Shops: per day	77.70	80.00	83.00		3.00	4%
Mobile Shops: per half day	35.80	37.00	38.50		1.50	4%
Parking Infringements	51.10	53.00	55.00		2.00	4%
<b>Cemeteries</b>						
<b>Plot purchases</b>						
Childs plot	574.50	574.50	596.00		21.50	4%
Ashes beam	349.60	349.60	363.00		13.40	4%
Full size plot	1149.00	1149.00	1,192.00		43.00	4%
Side x side	2298.00	2298.00	2,383.00		85.00	4%
<b>Burial Fees</b>						
Stillborn (up to 20 weeks)	146.20	151.00	157.00		6.00	4%
Birth - Up to 12 Months	331.20	341.00	354.00		13.00	4%
12 Months to 6 Years	547.90	564.00	585.00		21.00	4%
6 Years and over	831.10	856.00	888.00		32.00	4%
Ashes interment	146.20	151.00	157.00		6.00	4%
Additional Burial Fees -Saturday & Public Holidays	484.50	499.00	517.00		18.00	4%
Poor & Destitute						
Disinterment - Adult Casket	1184.8	Greater of \$1,220.00 or actual costs	Greater of \$1,265.00 or actual costs			
Disinterment - Child Casket	888.30	Greater of \$915.00 or actual costs	Greater of \$949.00 or actual costs			
Disinterment - Ashes	295.40	Greater of \$304.00 or actual costs	Greater of \$315.00 or actual costs			
Use of lowering device	82.80	85.00	88.00		3.00	4%
Less than 6 hours notice	216.70	223.00	231.00		8.00	4%
Burials after 4.00pm	216.70	223.00	231.00		8.00	4%
Ashes interment on Saturday - attended by Sexton	150.30	155.00	161.00		6.00	4%
Transfer of burial right	25.60	26.00	27.00		1.00	4%
Muslim Boards		258.00	268.00		10.00	4%
<b>Memorial Work</b>						
New plots	54.20	56.00	58.00		2.00	4%
Additions	22.50	23.00	24.00		1.00	4%
Renovating work	28.60	30.00	31.50		1.50	5%
<b>Search Fees</b>						
Written Information	25.60	26.00	27.00		1.00	4%
<b>Marine Facilities</b>						
<b>All Wharfs (except Wainui Wharf)</b>						
<b>Casual Charter Operators</b>						
Rate per surveyed passenger head per vessel per day (Seasonal);	1.40	1.50	1.60 per person		0.10	7%
With a minimum charge per vessel (Seasonal)	402.80	415.00	430.00		15.00	4%
<b>Regular Charter Operators</b>						
Rate per surveyed passenger head per vessel (Annual); or	132.90	137.00	142.00		5.00	4%
Minimum charge per vessel (Annual)	666.50	687.00	712.00		25.00	4%
Casual charter operator rate applies for up to 8 weeks. Longer than 8 weeks then operator is considered regular.						
Rate excludes berthage. Maximum time alongside wharf is 1 hour.						
Operators who do not have alternative overnight berthage will be charged an additional overnight berthage rate						
Where the appropriate fee is paid for this wharf then no additional fee will be charged for the use of any other wharf, except for Wainui or Diamond Harbour Wharf						
Casual charter operators who wish to use the wharf landing must give priority to the regular operator and the scheduled timetable.						
<b>Commercial Operators</b>						
Boat Length less than 10m - Seasonal	402.80	415.00	430.00		15.00	4%
Boat Length less than 10m - Annual	632.80	652.00	676.00		24.00	4%
Boat Length greater than 10m - Seasonal	632.80	652.00	676.00		24.00	4%
Boat Length greater than 10m - Annual	885.20	912.00	946.00		34.00	4%
Includes fishing, service vessels. Rate applies to those vessels with access to a swing mooring.						
Rate provides for set down of catches. Maximum time alongside wharf of 1 hour, apart from maintenance periods.						
Seasonal rate applies for 6 months or less consecutive usage.						
<b>Passenger Cruise Vessels</b>						
Minimum charge per vessel for each visit to Akaroa Harbour						
0 - 50 (passenger capacity)	276.00	284.00	295.00		11.00	4%
51 - 150 (passenger capacity)	817.80	842.00	873.00		31.00	4%
151 - 350 (passenger capacity)	1916.70	1974.00	2047.00		73.00	4%

**Proposed City Council Fees & Charges 2012/13**

**Fees and charges set under Section 12 Local Government Act 2002**

Fees to be set by Council in the 2012-13 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%)	Fees for 2012/13 GST Inclusive (15%)	Notes	\$ change	%age change
351 - 750 (passenger capacity)	4109.30	4233.00	4390.00		157.00	4%
751 - 1500 (passenger capacity)	8218.70	8465.00	8778.00		313.00	4%
1501 - 2000 (passenger capacity)	9384.00	9666.00	10024.00		358.00	4%
Above 2000 (passenger capacity)	10426.70	10740.00	11137.00		397.00	4%
Council reserves the right to negotiate a higher rate depending on the size of the passenger cruise vessel or the number of annual visits or length of stay.						
Passenger cruise operators who wish to use the wharf landing must give priority to the regular operator and the scheduled timetable.						
<b>Commercial/Charter Operator - overnight or temporary berthage</b>						
Boat Length less than 10m - per night	37.80	39.00	40.50		1.50	4%
Boat Length greater than 10m - per night	50.10	52.00	54.00		2.00	4%
Rates to apply for a maximum period of 7 consecutive days. For periods greater than 7 days are by arrangement with an authorised officer of the Council						
<b>Recreation Boats</b>						
Per Night	31.70	33.00	34.50		1.50	5%
Private vessels, not used commercially, requiring temporary overnight berthage requiring overnight berthage on a temporary basis.						
Maximum stay of 7 nights. During daylight hours, vessels are only permitted to lay alongside the wharf for a maximum of 1 hour, unless undertaking maintenance.						
<b>Service Vehicles</b>						
Per annum fee						
Vehicles over 4 tonnes will be required to pay an annual access charge to use the Akaroa wharf due to the size and wear and tear on the wharf:	632.80	652.00	676.00		24.00	4%
<b>Wainui Wharf</b>						
<b>Commercial Operators</b>						
- Seasonal	632.80	652.00	676.00		24.00	4%
- Annual	1264.50	1302.00	1350.00		48.00	4%
Casual Charter Operators						
Rate per surveyed passenger head per vessel per day (Seasonal)	1.30	1.40	1.50 per person		0.10	7%
With a minimum charge per vessel (Seasonal)	316.90	326.00	338.00		12.00	4%
<b>Regular Charter Operators</b>						
Rate per surveyed passenger head per vessel (Annual); or Minimum charge per vessel (Annual)	101.20	104.00	108.00		4.00	4%
Casual charter operator rate applies for up to 8 weeks. Longer than 8 weeks operator is considered regular. Rate excludes berthage. Maximum time alongside wharf is 1 hour.	695.10	716.00	742.00		26.00	4%
Where the appropriate fee is paid for this wharf then no additional fee will be charged for the use of any other wharf, except for Wainui or Akaroa Wharf.						
<b>Slipway Fees</b>						
Boat ramps subject to fees set by the Council; e.g. Lyttelton, Purau, Wainui, Duvachelle and Akaroa						
<b>Commercial Users</b>						
per month	75.60	78.00	81.00		3.00	4%
per annum (non ratepayer)	176.80	182.00	189.00		7.00	4%
per annum (ratepayer)	113.50	117.00	122.00		5.00	4%
<b>Private/Recreational Users</b>						
per day	5.00	5.20	5.40 per person		0.20	4%
per month	50.10	52.00	54.00		2.00	4%
per annum (non ratepayer)	113.50	117.00	122.00		5.00	4%
per annum (ratepayer)	44.00	45.00	47.00		2.00	4%
<b>Diamond Harbour</b>						
Mooring (with dinghy shelter)	506.00	521.00	540.00		19.00	4%
Mooring (without dinghy shelter)	380.30	392.00	407.00		15.00	4%
<b>Cass Bay Dinghy Shelter</b>						
12 months per dinghy	123.70	127.00	132.00		5.00	4%
<b>Akaroa Boat Compound</b>						
12 months per vessel site	666.50	687.00	712.00		25.00	4%
6 months	414.00	426.00	442.00		16.00	4%
3 months	276.00	284.00	295.00		11.00	4%
Per week	46.00	47.00	49.00		2.00	4%
Per day	9.20	9.50	10.00		0.50	5%

**Proposed City Council Fees & Charges 2012/13**

**Fees and charges set under Section 12 Local Government Act 2002**

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In addition there is an initial licence preparation fee of \$25.00 incl. GST and a \$20 refundable key bond.						
<b>Lyttelton - Magazine Bay</b>						
<b>Mooring Fee</b>						
Per day (7 days or less)	15.30	16.00	16.50		0.50	3%
Casual (3 Months or less) - per month	230.00	237.00	246.00		9.00	4%
Per Annum - annual fee invoiced monthly	2760.00	2843.00	2948.00		105.00	4%
<b>Live Aboard in addition to Mooring Fee</b>						
Per day (3 days or more)	10.20	10.50	11.00		0.50	5%
Per Month	127.80	132.00	137.00		5.00	4%
Per Annum - annual fee invoiced monthly	1226.70	1264.00	1311.00		47.00	4%
<b>Fixed Berth Licence - Permanent Berth (pre-existing Licences)</b>						
Per Annum - invoiced monthly	1533.30	General Managers discretion to set fees	General Managers discretion to set fees			
Sub-Licence Surcharge (Council rents berth out on Licensee's behalf) per month	102.20	General Managers discretion to set fees	General Managers discretion to set fees			
<b>Administration Fee</b>						
<b>Note</b> An administration fee will be charged on any fee or charge not paid on its due date to compensate the Council for its costs in recovering or enforcing payments due.	51.10	53.00	55.00		2.00	4%
<b>Other Facilities</b>						
Should any commercial operator wish to use a marine facility not covered in the above schedule then an appropriate fee will be set by negotiation	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
<b>Events and Bookings: All Parks &amp; Reserves and Inner City Areas (Cathedral Square/ City Mall/Victoria Square etc)</b>						
<b>Picnics</b>						
Note: no charge is made for groups who visit Christchurch City Council's parks and gardens without making a booking						
<b>Non Commercial (Schools, Churches, Universities, Polytechnics etc. with no sponsors)</b>						
(1-50)		59.00	61.50		2.50	4%
(51-150)		109.00	113.00		4.00	4%
(151-300)			197.00		197.00	New fee
(If over 300 increase in price relevant to park and organisation at General Managers discretion)						
<b>Commercial Community &amp; Non Ticketed Event</b>						
(1-50)			123.00		123.00	New fee
(51-150)			226.00		226.00	New fee
(151-300)			394.00		394.00	New fee
(If over 300 increase in price relevant to park and organisation at General Managers discretion)						
<b>Commercial Ticketed Event</b>						
(1-50)			245.00		245.00	New fee
(51-150)			678.00		678.00	New fee
(151-300)			788.00		788.00	New fee
(If over 300 increase in price relevant to park and organisation at General Managers discretion)						
<b>Fund Raiser/Not For Profit (with no sponsorship) - No charge</b>						
-						
<b>Sporting Events (e.g. Fun Run, Skating, Orienteering, Mountain Bike Booking Fee &amp; Supporting Events)</b>						
Non Commercial (Schools, Churches, Universities, Polytechnics etc. with no sponsors)		53.00	54.00		1.00	2%
Commercial Community & Non Ticketed Event			97.00		97.00	New fee
Commercial Ticketed Event			197.00		197.00	New fee
Fund Raiser/Not For Profit (with no sponsorship) - Admin Fee only						
<b>Fair/Carnival</b>						
Non Commercial (Schools, Churches, Universities, Polytechnics etc. with no sponsors)			65.50		65.50	New fee
Commercial Community & Non Ticketed Event		225.00	233.00		8.00	4%
<b>Concert</b>						
<b>Non Commercial (Schools, Churches, Universities, Polytechnics etc. with no sponsors)</b>						
(1-400)			47.00		47.00	New fee
(401-1000)			202.00		202.00	New fee
(1,001-5,000)			270.00		270.00	New fee
(5,001-10,000)			384.00		384.00	New fee
(10,001-50,000)			473.00		473.00	New fee
50,000+			539.00		539.00	New fee
<b>Commercial Community &amp; Non Ticketed Event</b>						
(1-400)			94.00		94.00	New fee
(401-1000)			266.00		266.00	New fee
(1,001-5,000)			444.00		444.00	New fee

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(5,001-10,000)			1003.00		1,003.00	New fee
(10,001-50,000)			1056.00		1,056.00	New fee
50,000+			2987.00		2,987.00	New fee
<b>Commercial Ticketed Event</b>						
(1-400)			208.00		208.00	New fee
(401-1000)			477.00		477.00	New fee
(1,001-5,000)			1889.00		1,889.00	New fee
(5,001-10,000)			3400.00		3,400.00	New fee
(10,001-50,000)			7778.00		7,778.00	New fee
50,000+			13769.00		13,769.00	New fee
<b>Fund Raiser/Not For Profit (with no sponsorship) Admin Fee Only</b>						
<b>Other Event Types</b>						
Dependant on Event Type & Organisation - General Managers discretion to set fees				General Managers discretion to set fees		
<b>Set Up/ Dismantle Fee</b>						
50% of Daily Fee						
<b>Admin Fee</b>						
Non Commercial (Schools, Churches, Universities, Polytechnics etc. with no sponsors)			37.50		37.50	New fee
Commercial Community & Non Ticketed Event			37.50		37.50	New fee
Commercial Ticketed Event			76.00		76.00	New fee
Fund Raiser/Not For Profit (with no sponsorship) Admin Fee only			37.50		37.50	New fee
<b>Bond refundable if no damage occurs</b>						
Event -Dependent on the Nature of the Activity Park Managers discretion to set bond			\$200.00 - \$5,000.00			
Key Hire			50.00		50.00	New fee
<b>Power Fee</b>						
Dependent on Event Type, Organisation & Power Used				Park Managers discretion to set fees		
<b>Restoration to Land Fees</b>						
Dependent on Event & Park - Park Managers discretion to set fees				Park Managers discretion to set fees		
<b>Parking Fees</b>						
Car parking fee paid to CCC (based on car counter)			1.00		1.00	New fee
Maximum Car Park Fee by Event Organiser			3.20		3.20	New fee
A max of \$3.20 per car in Hagley Park (\$1 of which must go to the Park)						
<b>Petitions Raffles &amp; Surveys</b>			31.50		31.50	New fee
<b>Promotional Activities</b>			191.00		191.00	New fee
<b>Street Appeal</b>			55.00		55.00	New fee
<b>Wedding Ceremonies</b>		63.00	65.50		2.50	4%
<b>Mountain Bikes Track Maintenance Fee</b>						
Park Managers discretion to set fees			\$1 - \$5 per bike			
<b>Filming Fees and Charges</b>						
Special conditions apply - Park Managers discretion to set fees				Park Managers discretion to set fees		
\$0 to \$1235 per day depending on event and level of impact						
			<b>Fees</b>		changes	143
			151		increases	143
					mean change	4%
					median change	4%

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**Fees to be set by Council in the 2012-13 Annual Plan**

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<b>Mountain Bike Events - Booking Fee Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
Mountain Bike Events - 1 Off	50.10	52.00		Replaced in events & bookings fee structure		
Mountain Bike Events - Series	101.20	104.00		Replaced in events & bookings fee structure		
<b>Miscellaneous Sports Events Replaced in All Parks Events &amp; Bookings Fee Structure</b>	General Managers discretion to set fees	General Managers discretion to set fees		Replaced in events & bookings fee structure		
<b>Cathedral Square and Cashel Mall Amphitheatre and Victoria Square Amphitheatre</b>						
<b>Non-Commercial Groups Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
Fee Per Day						
Street Appeals	No charge	No charge		Replaced in events & bookings fee structure		
Market Stalls	51.10	53.00		Replaced in events & bookings fee structure		
Parades	28.60	30.00		Replaced in events & bookings fee structure		
Petitions/ Surveys	28.60	30.00		Replaced in events & bookings fee structure		
Raffles - First day charge	28.60	30.00		Replaced in events & bookings fee structure		
Raffles - After first Day/ per day charge	11.20	11.50		Replaced in events & bookings fee structure		
Rallies	28.60	30.00		Replaced in events & bookings fee structure		
Displays	28.60	30.00		Replaced in events & bookings fee structure		
Launches/ Promotions	28.60	30.00		Replaced in events & bookings fee structure		
Other non-commercial uses (per half day)	88.90	92.00		Replaced in events & bookings fee structure		
Late Application Fee (Discretionary)	34.80	36.00		Replaced in events & bookings fee structure		
Filming Full Day	28.60	30.00		Replaced in events & bookings fee structure		
<b>Commercial - Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
Administration fee	34.80	36.00		Replaced in events & bookings fee structure		
Commercial (per hour)	127.80	132.00		Replaced in events & bookings fee structure		
Parades	63.40	65.00		Replaced in events & bookings fee structure		
Filming - Application Fee	34.80	36.00		Replaced in events & bookings fee structure		
Filming Per Half Day	230.00	237.00		Replaced in events & bookings fee structure		
Filming Full day	471.20	485.00		Replaced in events & bookings fee structure		
<b>Concerts, Events, Product Launches, Displays Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
<b>Commercial-</b>						
Admin Fee	58.30	60.00		Replaced in events & bookings fee structure		
Venue Hire 2 hrs or less	28.60	29.00		Replaced in events & bookings fee structure		
Venue Hire 1/2 Day	114.50	118.00		Replaced in events & bookings fee structure		
Venue Hire Full Day	230.00	237.00		Replaced in events & bookings fee structure		
<b>Concerts, Events, Product Launches, Displays - Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
<b>Commercial - Proceeds to Charity</b>						
Admin Fee	58.30	60.00		Replaced in events & bookings fee structure		
Venue Hire 2 hrs or less	18.40	19.00		Replaced in events & bookings fee structure		
Venue Hire 1/2 Day	28.60	30.00		Replaced in events & bookings fee structure		
Venue Hire Full Day	58.30	60.00		Replaced in events & bookings fee structure		
<b>City Council Funded Events - Moved to All Parks City Wide</b>						
Admin Fee	58.30	60.00		Moved to All Parks City Wide		
Venue Hire 2 hrs or less	11.20	11.50		Moved to All Parks City Wide		
Venue Hire 1/2 Day	18.40	19.00		Moved to All Parks City Wide		
Venue Hire Full Day	28.60	30.00		Moved to All Parks City Wide		
<b>Major Events (Can be core funded) Replaced in All Parks Events &amp; Bookings Fee Structure</b>				Replaced in events & bookings fee structure		
Fees by Negotiation based on North Hagley Park Rates						
<b>Cathedral Square Licence fee Applications</b>						
3 month Licence	172.80	178.00	185.00		7.00	4%
6 month Licence	288.30	297.00	308.00		11.00	4%
more than 6 month Licence	460.00	474.00	492.00		18.00	4%
<b>Electric</b> General Manager has discretion to change fees in response to external funding/s	Actual cost recovered	Actual cost recovered		Replaced in events & bookings fee structure		
Set Up and dismantle - Same charges as for hire						
<b>Bond Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
Major Events	\$1,500.00 to \$5,000.00	\$1,500.00 to \$5,000.00		Replaced in events & bookings fee structure		
Minor Events (Discretionary)	282	290.00		Replaced in events & bookings fee structure		
Non Commercial Events (Discretionary)	225	232.00		Replaced in events & bookings fee structure		
<b>Hagley Park</b>						

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<b>Banner Frame Hire (for use by Hagley Park Events Only)</b>						
Weekly Hire per frame	30.70	32.00	33.00		1.00	3%
Bond (per hire)	225.00	232.00	241.00		9.00	4%
<b>Rugby Clubrooms (separate hire only) No longer available for hire</b>						
Per Day Hire	58.30	60.00		Used by CCC Events Team		
Weekly charge	General Managers discretion to set fees	General Managers discretion to set fees		Used by CCC Events Team		
<b>Non Commercial Park Hire Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
Application Fee 50 - 2,500	63.40	65.00		Replaced in events & bookings fee structure		
Application Fee 2,501 - 5,000	127.80	132.00		Replaced in events & bookings fee structure		
Application Fee 5,000 +	189.10	195.00		Replaced in events & bookings fee structure		
<b>3 Fees are discretionary to individual units:</b>						
Car parking Unit Admin Fee *	General Managers discretion to set fees	General Managers discretion to set fees		Replaced in events & bookings fee structure		
City Streets Admin Fee*	General Managers discretion to set fees	General Managers discretion to set fees		Replaced in events & bookings fee structure		
Ground Mark Out Fee & Consultation * (Parks)	252.50	260.00		Replaced in events & bookings fee structure		
<b>Event Day Charge</b>						
50 - 1,000	127.80	132.00		Replaced in events & bookings fee structure		
1,001 - 2,500	189.10	195.00		Replaced in events & bookings fee structure		
2,501 - 7,500	252.50	260.00		Replaced in events & bookings fee structure		
7,501 - 15,000	316.90	326.00		Replaced in events & bookings fee structure		
15,001 - 25,000	380.30	392.00		Replaced in events & bookings fee structure		
25,001 - 50,000	442.60	456.00		Replaced in events & bookings fee structure		
50,000 +	505.00	520.00		Replaced in events & bookings fee structure		
Set up and dismantle days	63.40	65.00		Replaced in events & bookings fee structure		
Car parking fee paid to CCC (based on car counter)	1.00	\$1.00 per car		Replaced in events & bookings fee structure		
Maximum Car Park Fee by Event Organiser	3.10	\$3.20 per car		Replaced in events & bookings fee structure		
<b>Bond refundable if no damage occurs</b> Replaced in All Parks Events & Bookings Fee Structure	\$200.00 - \$5,000.00	\$200.00 - \$5,000.00		Replaced in events & bookings fee structure		
Dependent on the Nature of the Activity						
<b>Hagley Park Commercial 1 Park Hire Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
Application Fee 50 - 2,500	322.00	332.00		Replaced in events & bookings fee structure		
Application Fee 2,501 - 5,000	645.00	664.00		Replaced in events & bookings fee structure		
Application Fee 5,000 +	966.00	995.00		Replaced in events & bookings fee structure		
Car parking Unit Admin Fee *	189.10	195.00		Replaced in events & bookings fee structure		
City Streets Admin Fee*	88.90	92.00		Replaced in events & bookings fee structure		
Ground Mark Out Fee & Consultation * (Parks)	252.50	260.00		Replaced in events & bookings fee structure		
Note Above 3 Fees are discretionary to individual units						
<b>Event Day Charge</b>						
50 - 1,000	322.00	332.00		Replaced in events & bookings fee structure		
1,001 - 2,500	644.00	664.00		Replaced in events & bookings fee structure		
2,501 - 7,500	1288.00	1327.00		Replaced in events & bookings fee structure		
7,501 - 15,000	1932.00	1990.00		Replaced in events & bookings fee structure		
15,001 - 25,000	4518.20	4654.00		Replaced in events & bookings fee structure		
25,001 - 50,000	7738.20	7970.00		Replaced in events & bookings fee structure		
50,001 +	12890.20	13277.00		Replaced in events & bookings fee structure		
Set up and dismantle days	257.60	265.00		Replaced in events & bookings fee structure		
Car parking fee paid to CCC (based on car counter)	1.00	\$1.00 per car		Replaced in events & bookings fee structure		
Maximum Car Park Fee by Event Organiser	3.10	\$3.20 per car		Replaced in events & bookings fee structure		
<b>Bond refundable if no damage occurs</b>	\$200.00 - \$5,000.00	\$200.00 - \$5,000.00		Replaced in events & bookings fee structure		
Dependent on the nature of the activity						
<b>Power Box Maintenance Fee - per Event Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
1 Power Box hired	63.40	65.00		Replaced in events & bookings fee structure		
2 Power Boxes hired	127.80	132.00		Replaced in events & bookings fee structure		
3 power Boxes or more hired	255.60	263.00		Replaced in events & bookings fee structure		
Bond for Key access	60.00	62.00		Replaced in events & bookings fee structure		
Electricity Usage per Kw/hr (based on reading)	0.30	0.30		Replaced in events & bookings fee structure		
Set up and dismantle days	189.10	195.00		Replaced in events & bookings fee structure		
Car parking fee paid to CCC (based on car counter)	1.00	1.00		Replaced in events & bookings fee structure		
Maximum Car Park Fee by Event Organiser	3.10	3.20		Replaced in events & bookings fee structure		
<b>Bonds Replaced in All Parks Events &amp; Bookings Fee Structure</b>						
<b>Bond refundable if no damage occurs</b>	\$200.00 - \$5,000.00	\$200.00 - \$5,000.00		Replaced in events & bookings fee structure		
Dependent on the nature of the activity						
The imposition of a bond on bookings is to enable the Council to recover expenses incurred to rectify any damage or clean up costs related directly or indirectly to the organisation making the booking						

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<b>Banks Peninsula charges - where not elsewhere included</b>						
<b>Open Space Amenity</b>						
<b>Recreation Grounds - Akaroa, Diamond Harbour and Lyttelton</b>						
Seasonal Users (including use of pavilion) - for season	562.20	579.00	600.00		21.00	4%
Seasonal Users (excluding use of pavilion) - for season	276.00	284.00	295.00		11.00	4%
Akaroa Netball / Tennis Courts	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
Akaroa Croquet Club	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
<b>Casual Users with exclusive use of the Ground only</b>						
Commercial Use - Half day	58.30	60.00	62.50		2.50	4%
Commercial Use - Full day	115.50	119.00	124.00		5.00	4%
Community / Charitable Use - Half day	18.40	19.00	20.00		1.00	5%
Community / Charitable Use - Full day	31.70	33.00	34.50		1.50	5%
<b>Casual Users with exclusive use of the Ground and Building Areas</b>						
Commercial Use - Half day	143.10	147.00	153.00		6.00	4%
Commercial Use - Full day	286.20	295.00	306.00		11.00	4%
Community / Charitable Use - Half day	31.70	33.00	34.50		1.50	5%
Community / Charitable Use - Full day	58.30	60.00	62.50		2.50	4%
Note - additional charges will be made for cleaning, materials and supplies etc	General Managers discretion to set fees	General Managers discretion to set fees	General Managers discretion to set fees			
<b>Bonds - Seasonal Users Key Bond</b>						
Occasional Users Bond - dependent on event - minimum	21.00	22.00	23.00		1.00	5%
Occasional Users Bond - dependent on event - maximum	260.00	\$268.00 up to General Managers discretion	\$268.00 up to General Managers discretion			
<b>Banks Peninsula Reserves</b>						
<b>Triathlon and Duathlon use of Council Maintained areas</b>						
Up to 4 hours - beach and slipway usage	58.30	60.00	62.50		2.50	4%
4 to 8 hours - beach and slipway usage	116.50	120.00	125.00		5.00	4%
Approval of traffic management plans	116.50	120.00	125.00		5.00	4%
			<b>Fees</b>		changes	19
			19		increases	19
					mean change	4%
					median change	4%



**Proposed City Council Fees & Charges 2012/13**

**Fees and charges set under Section 12 Local Government Act 2002**

Fees to be set by Council in the 2012-13 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

**Economic Development**

**International Relations**

**Hosting visiting delegations**

	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%)	Fees for 2012/13 GST Inclusive (15%)	Notes	\$ change	%age change
Standard visit briefing - one hour minimum fee	153.30	153.30	158.00		4.70	3%
Site visit to facilities - escorted - one hour minimum	204.40	204.40	211.00		6.60	3%
Technical visit - expert staff and written material - administration charge	306.70	306.70	316.00		9.30	3%
Programme administration fee						
base fee for 1 to 10 people	102.20	102.20	105.00		2.80	3%
additional fee for 11 plus people	5.10	5.10	5.30		0.20	4%
Catering	actual cost	actual cost	actual cost			

<b>Fees</b>	changes	5
5	increases	5
	mean change	3%
	median change	3%

**Proposed City Council Fees & Charges 2012/13**

**Fees and charges set under Section 12 Local Government Act 2002**

Fees to be set by Council in the 2012-13 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

**Regulatory Services**

	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%)	Fees for 2012/13 GST Inclusive (15%)	Notes	\$ change	%age change
<b>City Plan</b>						
Sales of Plan: - Former CCC area	153.3	153.30	153.30		0.00	0%
Sales of Plan: - Former Banks Peninsula area						
Major Zoning Pattern maps (from City Plan)						
Building Consent List (monthly publication)						
			<b>Fees</b>		changes	0
			1		increases	0
					mean change	0%
					median change	0%

**Proposed City Council Fees & Charges 2012/13**

**Fees and charges set under Section 12 Local Government Act 2002**

Fees **to be** set by Council in the 2012-13 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

**City Water and Waste**

	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%)	Fees for 2012/13 GST Inclusive (15%)	Notes	\$ change	%age change
Sales of Plans levied per A4 Sheet	11.20	11.20	11.20		0.00	0%
			<b>Fees</b> 1		changes	0
					increases	0
					mean change	0%
					median change	0%

**Proposed City Council Fees & Charges 2012/13**

TRIM: 11/598102[v2]

**Fees and charges set under Section 150 and in accordance with Section 83 of the Local Government Act 2002**  
**Set under the Special Consultative Procedure**  
**Fees to be set by Council in the 2012-13 Annual Plan**

See also Fees and charges set under Section 12 Local Government Act 2002

**Refuse Minimisation and Disposal**

	Fees for 2010/11		Fees for 2011/12				Fees for 2012/13			
	1 Oct 2010 to 30 Jun 2011 GST Inclusive (15%)		GST Inclusive (15%)	Notes	\$ change	%age change	GST Inclusive (15%)	Notes	\$ change	%age change
<b>Waste Minimisation levy</b>										
Council rubbish bags - pack of 5 - CBD collection only	10.20		10.20		0.00	0%	10.20		0.00	0%
Recycling bags for the CBD recycling collection user pays service - pack of 5	4.10		4.10		0.00	0%	4.10		0.00	0%
Wheelie Bins - change size of one bin	92.00		96.60	The 5% increase was advised by our contractors,	4.60	5%	101.00		4.40	5%
Wheelie Bins - change size of two bins at the same time	103.80		108.70	The 5% increase was advised by our contractors,	4.90	5%	114.00		5.30	5%
Wheelie Bins - change size of three bins at the same time	115.00		120.75	The 5% increase was advised by our contractors,	5.75	5%	127.00		6.25	5%
Opt into kerbside collection for all three services - for non-rateable properties or properties with rates	245.30		245.30		0.00	0%	258.00		12.70	5%
							<b>Fees</b>		changes	4
							6	increases	4	
								mean change	3%	
								median change	5%	

## Appendix 6: Funding Impact Statement and Rating Policy

### Funding Impact Statement

This Funding Impact Statement shows the sources of revenue that Council will use to fund its activities during the 2012/13 financial year. These funding sources were developed from an analysis of the Council activities and funding requirements. This analysis is set out on pages 34 to 80 of Volume 2 of the 2009-19 LTCCP and was amended by the 2011/12 Annual Plan.

All rate types set in the 2012/13 rating year are those planned in the 2009-19 LTCCP.

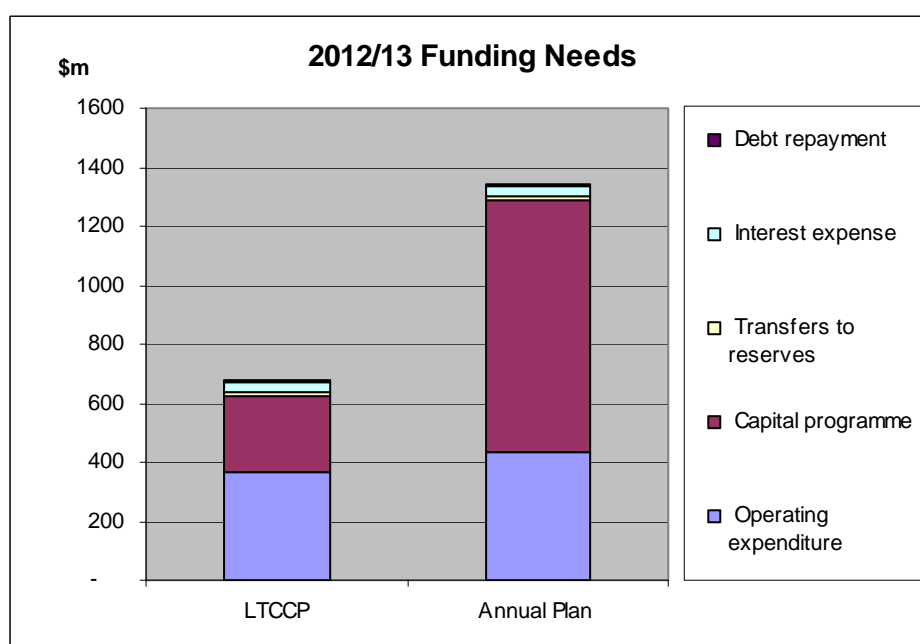
### Revenue and Financing Mechanisms

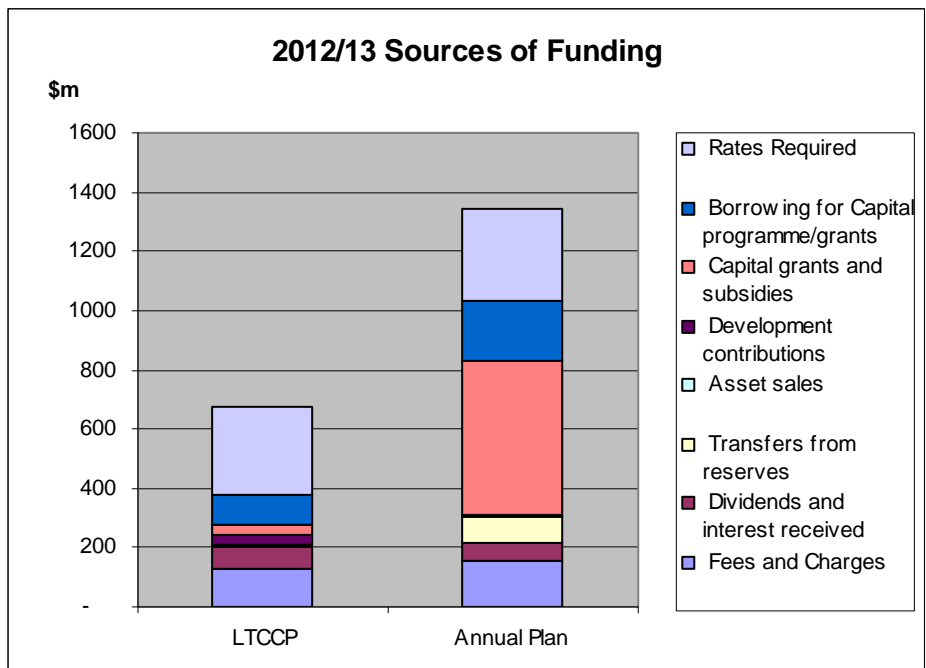
As a result of the series of Canterbury earthquakes Council's revenue sources have changed considerably in 2012/13 from those forecast in the LTCCP. Also, because of the effects of the earthquake the Council has and will record operating deficits in 2010/11 to 2013/14 financial years. The Council has resolved to borrow to fund these deficits and repay the borrowing by increasing the General Rate by 1.76 per cent per year in 2011/12 and each of the subsequent four years.

The Council also proposes to borrow to fund the rebuilding of significant community facilities as set out in this Draft Annual Plan. This debt will be funded by increasing the General Rate by 2 per cent.

### Funding Needs and Sources of Funding

The Council has identified the following funding needs and budgeted to receive revenue from the following funding sources (net of GST):





**Development Contributions**

The Local Government Act 2002 (LGA) allows councils to require development contributions from developers to assist in funding community facilities if the effect of their developments requires the councils to provide new or upgraded infrastructure.

The Council has adopted a Development Contributions Policy, and associated development contribution charges, as part of its 2009-19 Long Term Council Community Plan (LTCCP). During the 2012/13 Annual Plan period the Council intends to continue to collect development contributions based on the 2009-19 LTCCP policy.

## Funding Impact Statement 2012/13

	2012/13 LTCCP \$000s	2012/13 Annual Plan \$000s	Variance To LTCCP
<b>costs:</b>			
Operating expenditure	364,003	433,075	69,072
Capital programme	258,083	852,421	594,338
Transfers to reserves	13,600	14,787	1,187
Interest expense	32,397	36,507	4,110
Debt repayment	7,781	4,306	(3,475)
<b>Total expenditure</b>	<b>675,864</b>	<b>1,341,096</b>	<b>665,232</b>
<b>funded by:</b>			
Fees and Charges	131,100	154,081	22,981
Dividends and interest received	74,780	58,836	(15,944)
Transfers from reserves	5,065	90,630	85,565
Asset sales	1,206	1,205	(1)
Development contributions	33,948	8,655	(25,293)
Capital grants and subsidies	33,802	515,149	481,347
<b>Total funding available</b>	<b>279,901</b>	<b>828,556</b>	<b>548,655</b>
	0.0	0.0	0.0
<b>Balance required</b>	<b>395,963</b>	<b>512,540</b>	<b>116,577</b>
Borrowing for Capital programme/grants	97,491	204,304	106,813
<b>Rates Required</b>	<b>298,472</b>	<b>308,236</b>	<b>9,764</b>
<b>Rates Collected</b>			
General Rate	207,358	192,528	(14,830)
Uniform Annual General Charge	23,300	20,364	(2,936)
Targeted Rates			
Water Supply			
Full Charge	24,258	29,346	5,088
Half Charge	251	278	27
Restricted Supply	130	130	0
Excess Water <sup>1</sup>	-	-	-
Fire Service Connection	104	95	(10)
Land Drainage	18,797	27,934	9,137
Sewerage	45,229	60,483	15,253
Waste Minimisation	23,775	23,395	(380)
Governors Bay Water Loan	16	18	2
Governors Bay Sewer Loan	24	29	4
	343,242	354,599	11,357
<i>including GST of</i>	44,770	46,363	1,592
<b>Rates Collected (GST excl.)</b>	<b>298,472</b>	<b>308,236</b>	<b>9,764</b>

Note 1. Excess Water, although a rate, is accounted for as a user charge in Council's budgeting.

## **RATING POLICY**

Rates are used by Council to fund the balance of its costs once all other funding sources are taken into account.

Christchurch City Council sets rates under Clause 10 of Schedule 10 of the Local Government Act 2002 and Section 23 of the Local Government (Rating) Act 2002.

The Council has set rates totalling \$308 million (excluding GST) in accordance with this Annual Plan for the 2012/13 financial year.

### **Valuation system used for rating**

Where rates are set based on the rateable value of a property, Christchurch City Council uses capital value (the value of the land plus any improvements).

The value of each rating unit is set by independent valuers and based on values as at 1 August 2007. A rating unit is the property which is liable for rates and is generally a separate property with its own certificate of title.

The Government passed an Order in Council in June 2011 which limits any changes to rating valuations to situations where:

- rating units are created or abolished, or the boundaries between rating units are adjusted (i.e. subdivisions);
- new work or building takes place which increases the value of improvements beyond that currently on the District Valuation Roll for that rating unit;
- errors exist that pre-date 4 September 2010, or omissions;
- individual buildings on a rating unit have been totally demolished or total demolition has been ordered by an appropriate authority – the local authority, CERA, or the National Civil Defence Controller during the state of national emergency;
- changes have occurred in the provisions of an operative district plan; or
- administrative alterations (e.g. changing the name of a ratepayer as a result of a property sale).

Effectively this means that property valuations will not reflect the value reduction caused by earthquake damage. The only changes to property values will be to reflect subdivisions, new buildings or improvements, demolitions, zoning changes, or error corrections.

The Council is seeking a further Order in Council that allows the Council to re-assess rates on properties as the value of that property changes throughout the year. This would mean that, as a property is demolished, constructed or improved rates would be reassessed on the new value from the date of completion of the demolition or construction until March 2016.

### **Inspection of rates information**

The capital values, the District Valuation Roll, and the Rate Information Database information, along with the estimated liability for 2012/13 rates for each rating unit are available for inspection on the Council's Internet site ([www.ccc.govt.nz](http://www.ccc.govt.nz)) under the heading 'Rates info' or by enquiry at any Council Service Centre.

### ***Rates for 2012/13***

The rates described below will be set for the rating year commencing 1 July 2012 and ending 30 June 2013.

All of the rates and amounts set out in this Policy include GST of 15 percent.

### **General Rates**

General Rates are set on capital values on a differential basis for rating units liable for General Rates under the Local Government (Rating) Act 2002.



Purpose of General Rate:

General Rates [including the Uniform Annual General Charge, (UAGC)] provide for approximately two thirds of the total rate requirement of the Council, being the net rate requirement after targeted rates are determined. General Rates (and UAGCs) therefore fund all activities of the Council except those funded by targeted rates.

Differential rates

Differential rating is used for General Rates only. Other targeted rates are set without differentials. The quantum of General Rates required from each differential sector is based on the Revenue and Financing Policy and Funding Impact Statement calculations on an activity-by-activity basis, giving the Council-wide rate requirement.

The differential basis and the definition of differential categories used for assessing General Rates are as follows:

- (a) Business
- (b) Residential and other properties
- (c) Rural (Farming and Forestry)

The objective of differentials is to implement the Revenue and Financing Policy and in particular:

- allow for a higher rate requirement on the Business sector from the Road Network activity. Analysis by the Council shows that the majority of expenditure on maintaining the City's streets and roadways is incurred because of the movement of heavy vehicles. The movement of cars causes comparatively little damage. The Business sector is the primary cause of, and beneficiary of, heavy traffic movements.

For the 2012/13 rating year the differential factor for Business properties has been set at 1.660, meaning that for every dollar of capital value a Business ratepayer would pay 66% more General Rates than a Residential and Other property. This is the same differential as set for the 2010/11 and 2011/12 rating years. When total rates are considered, rather than just the General Rate, Business ratepayers pay 44% higher rates than residential properties with the same value.

- a reduced General Rate applied by capital values for the Rural sector to reflect generally the remote location from services and the assumed lower consumption of services for each rating unit. The reduced rates are 75% of the General Rate decimal applicable to the Residential and Other sector.

The full text of the differential category definitions is detailed in the LTCCP, and further information about the business differential is set out in this Annual Plan under the section Changes to Revenue and Financing Policy.

General Rates (in cents per dollar of capital value) for the 2012/13 year are:

Differential category	Rate decimal (cents / \$)	Differential factor	Revenue sought (\$'000)
Business	0.393852	1.660	56,792
Residential and Other	0.236835	1.000	130,461
Rural (Farming and Forestry)	0.177626	0.750	5,275

### **Uniform Annual General Charge**

The Council has decided a portion of General Rates is to be assessed as a Uniform Annual General Charge (UAGC) per rating unit on each separately-used or inhabited part of a rating unit. This is not based on a calculation of part of any activity costs but is assessed to be a reasonable amount.

The UAGC is set under section 15(1)(b) of the Local Government (Rating) Act 2002.

The full text of the differential category definitions is detailed in the LTCCP.

The full details of liability for the UAGC and entitlements to remission of the rate are set out in the LTCCP.

Differential category	Uniform Annual General Charge (\$)	Revenue sought (\$'000)
Business	117.56	2,171
Residential and Other	117.56	17,831
Rural (Farming and Forestry)	117.56	362

### **Targeted rates**

Targeted rates are set under sections 16(3)(b), 16(4)(a), 18(1), schedule 2 clause 5, and schedule 3 clause 8 of the Local Government (Rating) Act 2002.

There is no differential applying to these targeted rates.

#### Water Supply Targeted Rate – full charge and half charge:

The purpose of this rate is to recover the net operating cost of water supply. It is assessed on every separately rated property to which water is supplied through the on-demand water reticulation system. The half charge is assessed on rating units which are serviceable, i.e. situated within 100 metres of any part of the on-demand water reticulation system, but which are not connected to that system.

Liability for the Water Supply Targeted Rate is calculated as a number of cents in the dollar of capital value.

Categories	Rates decimal (cents / \$)	Revenue sought (\$'000)
Connected	0.041182	29,346
Serviceable	0.020591	278

#### Restricted Water Supply Targeted Rate:

The purpose of this rate is to recover the net operating cost of water supplied through restricted water supply systems. A Restricted Water Supply Targeted Rate is assessed on every rating unit receiving the standard level of service as defined by the City Water and Waste unit manager. Where a rating unit receives multiple levels of service, they will be assessed multiple Restricted Water Supply Targeted Rates.

Liability for the Water Supply Targeted Rate is calculated as a uniform amount for each standard level of service received by a rating unit.

Categories	Rates (\$)	Revenue sought (\$'000)
Connected	153.00	130

Land Drainage Targeted Rate:

The purpose of this rate is to recover the net operating cost of waterways and land drainage. It is assessed on every separately rated property which is within the serviced area.

The full details of liability for the Land Drainage Targeted Rate are set out in the LTCCP.

Liability for the Land Drainage Targeted Rate is calculated as a number of cents in the dollar of capital value.

Categories	Rates decimal (cents / \$)	Revenue sought (\$'000)
Within serviced area	0.040260	27,934

Sewerage Targeted Rate:

The purpose of this rate is to recover the net operating cost of wastewater collection, treatment and disposal. It is assessed on every separately rated property which is in the serviced area.

Liability for the Sewerage Targeted Rate is calculated as a number of cents in the dollar of capital value.

Categories	Rates decimal (cents / \$)	Revenue sought (\$'000)
Within serviced area	0.083123	60,483

Waste Minimisation Targeted Rate:

The purpose of this rate is to recover the net operating cost of the collection and disposal of recycling and organic waste.

The Full Charge is assessed on every separately used or inhabited part of a rating unit, as defined by the UAGC definition, in the serviced area.

The charge will be made to non-rateable rating units where the service is provided.

The charge will not be made to rating units in the serviced area which do not receive the service as defined by the City Water and Waste unit manager. These may include:

- rating units (land) on which a Uniform Annual General Charge is not made,
- land which does not have improvements recorded,
- land with a storage shed only and the capital value is less than \$30,000,
- CBD properties (as defined by the CBD refuse map).

Where ratepayers elect and Council agrees, additional levels of service may be provided. Each additional level of service will be rated at the Full Charge.

For rating units outside the kerbside collection area, where a limited depot collection service is available, a uniform targeted rate of 75% of the full rate will be made.

Liability for the Waste Minimisation Targeted Rate full charge and part charge is calculated as a uniform amount for each rating unit receiving service.

Categories	Rates (\$)	Revenue sought (\$'000)
Full charge	144.00	23,213
Part charge	108.00	182

#### Water Supply Fire Connection Rate

The purpose of the Water Supply Fire Connection Rate is to recover costs of water supply fire connection on a per-connection basis. It is assessed on a uniform basis to the rating units serviced.

Categories	Rates (\$)	Revenue sought (\$'000)
Connected	102.22	95

#### Excess Water Supply Targeted Rate

The purpose of the Excess Water Supply Targeted Rate is to recover water-supply costs beyond those included in the water-supply rates. It is assessed as the water meters are read on every separately rated liable property as defined by the bylaw (see below) which has a metered water supply, and invoiced after each reading.

This targeted rate is set under section 19(2) (b) of the Local Government (Rating) Act 2002, in addition to sections 16(3)(b), 18(1), schedule 2 clause 5, and schedule 3 clause 8 of the Local Government (Rating) Act 2002.

Categories	Rates (\$ per m <sup>3</sup> of excess water supplied)	Revenue sought (\$'000)
Liable	0.62	2,200

Rating units having an ordinary supply as defined in the Water Related Services Bylaw 2008, i.e. non-commercial consumers being principally residential single units on a rating unit, will not be charged an excess water supply targeted rate.

The full definition of the Excess Water Supply Rate is set out in the LTCCP.

#### Uniform Targeted Rates for loan servicing costs for the Governors Bay water and sewerage Schemes

The Uniform Targeted rates for loan servicing costs for the Governors Bay water and sewerage schemes is a continuation of the original agreements between liable ratepayers and the Banks Peninsula District Council to fund the capital costs of those schemes. These uniform charge rates are charged only to rating units where the ratepayer elected to pay the capital contribution over time rather than as a lump sum.

These rates will end on 30 June 2016.

Categories	Rates (\$)	Revenue sought (\$'000)
Liabile rating units: sewerage loan	179.91	29
Liabile rating units: water supply loan	113.47	18

### Indicative rates

The following table shows the impact of Christchurch City Council rates for 2012/13 against those for the 2011/12 year:

Rates Payable Capital Values	2011/12 Rates (incl. GST 15%)	2012/13 Draft AP	
		Rates (incl. GST 15%) TOTAL	% change
<b>Residential</b>	\$	\$	
200,000	994	1,064	7.1%
300,000	1,366	1,466	7.3%
322,000 Median Capital Value	1,448	1,554	7.3%
383,000 Average Capital Value	1,675	1,799	7.4%
400,000	1,738	1,867	7.4%
500,000	2,110	2,269	7.5%
600,000	2,482	2,670	7.6%
700,000	2,854	3,071	7.6%
800,000	3,226	3,473	7.6%
900,000	3,598	3,874	7.7%
1,000,000	3,970	4,276	7.7%
<b>Business</b>			
200,000	1,329	1,378	3.7%
300,000	1,868	1,937	3.7%
400,000	2,407	2,495	3.7%
500,000	2,947	3,054	3.6%
600,000	3,486	3,612	3.6%
700,000	4,025	4,170	3.6%
800,000	4,564	4,729	3.6%
900,000	5,104	5,287	3.6%
1,000,000	5,643	5,846	3.6%
2,000,000	11,036	11,430	3.6%
5,000,000	27,215	28,182	3.6%
<b>Rural</b>			
(not water, sewerage, or drainage rates, but includes part waste minimisation rate)			
200,000	598	581	-2.8%
300,000	788	758	-3.7%
400,000	978	936	-4.3%
500,000	1,168	1,114	-4.6%
600,000	1,358	1,291	-4.9%
700,000	1,548	1,469	-5.1%
800,000	1,738	1,647	-5.3%
900,000	1,928	1,824	-5.4%
1,000,000	2,118	2,002	-5.5%

### **Rates Postponement Policy**

Section 102 of the Local Government Act 2002 provides that the Council may adopt a Rates Postponement Policy and must use the special consultative procedure in adopting that policy.

The Council has an existing Rates Postponement Policy that allows for the postponement of rates on residential properties that are the primary place of residence of the owner and where payment of rates would create financial hardship. This policy is set out on page 103 of Volume 2 of the Christchurch Long Term Council Community Plan 2009-19.

The Council proposes to amend its existing Rates Postponement Policy by adding the following earthquake related rates postponement to the existing postponement criteria:

#### **Earthquake Related Rates Postponement**

##### **Objective of the postponement**

To provide temporary financial relief for the owners of Residential property within the Canterbury Earthquake Recovery Authority Red Zone which was vacant or under construction, and therefore not eligible for Earthquake Commission insurance cover, as at 22 February 2011.

##### **Conditions and criteria for the postponement**

The postponement applies to properties classified as Residential for rating purposes which are within the Canterbury Earthquake Recovery Authority Red Zone and which were vacant or under construction as at 22 February 2011.

100% of rates will be postponed rates until 30 June 2013 or the Crown makes a decision on the fate of these titles, whichever is sooner.

Appendix 7:  
Financial Statements

2011/12 Plan \$000	Financial Overview	Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Funding Summary</b>					
405,442	Operating expenditure	1	364,003	433,075	69,072
481,910	Capital programme	5	258,083	852,421	594,338
10,368	Transfers to reserves	2	13,600	14,787	1,187
26,606	Interest expense	3	32,397	36,507	4,110
3,226	Debt repayment	4	7,781	4,306	(3,475)
<b>927,552</b>	<b>Total expenditure</b>		<b>675,864</b>	<b>1,341,096</b>	<b>665,232</b>
<i>funded by :</i>					
160,518	Fees, charges and operational subsidies	6	131,100	154,081	22,981
55,060	Dividends and interest received		74,780	58,836	(15,944)
6,211	Transfers from reserves	7	5,065	90,630	85,565
1,140	Minor Asset sales	8	1,206	1,205	(1)
9,000	Development contributions		33,948	8,655	(25,293)
294,368	Capital grants and subsidies		33,802	515,149	481,347
<b>526,297</b>	<b>Total funding available</b>		<b>279,901</b>	<b>828,556</b>	<b>548,655</b>
<b>401,255</b>	<b>Balance required</b>		<b>395,963</b>	<b>512,540</b>	<b>116,577</b>
113,942	Less Borrowing for Capital programme/grants/opex		97,491	204,304	106,813
<b>287,313</b>	<b>Rates</b>		<b>298,472</b>	<b>308,236</b>	<b>9,764</b>
6.67%	Nominal Rates increase		5.30%	7.28%	
7.10%	Percentage rate increase to existing ratepayers		4.19%	7.47%	



2011/12 Plan \$000	Note 1 Operating Expenditure	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
27,176	City planning and development	20,538	26,485	5,947
59,140	Community support	45,269	42,762	(2,507)
45,788	Cultural and learning services	60,500	47,451	(13,049)
10,768	Democracy and governance	10,796	12,512	1,716
9,499	Economic development	8,980	13,989	5,009
58,095	Parks, open spaces and waterways	58,820	66,650	7,830
30,017	Recreation and leisure	39,855	32,371	(7,484)
39,507	Refuse minimisation and disposal	42,901	43,600	699
34,605	Regulatory services	30,673	49,049	18,376
108,312	Streets and transport	115,926	109,625	(6,301)
60,316	Wastewater collection and treatment	47,319	73,894	26,575
26,118	Water supply	26,733	31,585	4,852
23,540	Corporate	24,863	35,274	10,411
<b>532,881</b>	<b>Total Group of Activity expenditure</b>	<b>533,173</b>	<b>585,247</b>	<b>52,074</b>
100,467	Less depreciation	136,773	115,299	(21,474)
26,606	Less interest expense	32,397	36,507	4,110
366	Less non cash expenditure	-	366	366
<b>405,442</b>	<b>Operating expenditure</b>	<b>364,003</b>	<b>433,075</b>	<b>69,072</b>

**Note 2  
Transfers to Reserves**

7,464	Interest earned credited to funds	8,595	7,861	(734)
162	Ratepayer funding of 8% of Dog Control costs	146	175	29
25	Kilmore St Carpark Depreciation Reserve Fund	20	-	(20)
2,584	Housing operating cash surplus	4,711	838	(3,873)
133	Dog Control operating cash surplus	128	167	39
-	Metro Facilities levy	-	5,746	5,746
<b>10,368</b>		<b>13,600</b>	<b>14,787</b>	<b>1,187</b>

**Note 3  
Interest Expense**

7,850	Borrowing for capital works and grants	13,125	9,271	(3,854)
2,001	Borrowing for earthquake related costs	-	11,616	11,616
9,378	Borrowings for equity investments	7,588	8,102	514
7,355	Borrowings for advances	11,658	7,503	(4,155)
22	Separately funded activities borrowing	26	15	(11)
<b>26,606</b>		<b>32,397</b>	<b>36,507</b>	<b>4,110</b>

**Note 4  
Debt Repayment provided for**

74	Targeted Rates - loan principal	74	74	-
3,152	Existing capital works debt repayment	7,707	4,232	(3,475)
<b>3,226</b>		<b>7,781</b>	<b>4,306</b>	<b>(3,475)</b>

2011/12 Plan \$000	Note 5 Capital Programme Summary *	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
-	City planning and development	745	1,116	371
3,470	Community support	5,662	10,583	4,921
6,865	Cultural and learning services	10,601	42,793	32,192
160	Economic development	111	167	56
42,885	Parks, open spaces and waterways	33,267	76,206	42,939
4,310	Recreation and leisure	4,651	7,063	2,412
7,934	Refuse minimisation and disposal	1,109	2,301	1,192
45	Regulatory services	5	85	80
134,003	Streets and transport	115,055	196,435	81,380
160,888	Wastewater collection and treatment	39,420	300,945	261,525
23,091	Water supply	21,165	105,373	84,208
98,259	Corporate	26,292	109,354	83,062
<b>481,910</b>	<b>Total capital programme</b>	<b>258,083</b>	<b>852,421</b>	<b>594,338</b>
	<i>funded by :</i>			
1,140	Sale of assets	1,206	1,205	(1)
89,418	Rates (for renewals)	96,474	95,624	(850)
626	Rates (for landfill aftercare)	573	575	2
3,260	Reserve drawdowns	2,914	87,465	84,551
9,000	Development contributions	33,948	8,655	(25,293)
294,368	Capital grants, subsidies and recoveries	33,802	515,149	481,347
397,812	Total funding available	168,917	708,673	539,756
<b>84,098</b>	<b>Capital programme borrowing</b>	<b>89,166</b>	<b>143,748</b>	<b>54,582</b>
570	Borrowing for grants	8,325	4,780	(3,545)
29,274	Borrowing for opex deficit/response	-	55,775	55,775
113,942	Total new borrowing	97,491	204,303	106,812
3,234	Less debt repayment (incl Housing)	14,117	4,357	(9,760)
<b>110,708</b>	<b>Net change in borrowing</b>	<b>83,374</b>	<b>199,946</b>	<b>116,572</b>
<b>475,465</b>	<b>Cumulative debt</b>	<b>537,096</b>	<b>790,577</b>	<b>253,481</b>

\* Note the total Capital Programme shown here differs from the total of the detailed capital programme as it includes a net carryforward amount of \$15m.

2011/12 Plan \$000	Note 6 Fees, charges and operational subsidies	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
1,992	City planning and development	1,834	2,422	588
35,094	Community support	21,397	15,874	(5,523)
3,311	Cultural and learning services	4,896	32,138	27,242
47	Economic development	89	2,892	2,803
20,573	Parks, open spaces and waterways	16,237	32,118	15,881
11,838	Recreation and leisure	20,079	15,446	(4,633)
8,551	Refuse minimisation and disposal	8,931	9,069	138
25,075	Regulatory services	24,639	38,559	13,920
108,698	Streets and transport	66,290	132,224	65,934
163,179	Wastewater collection and treatment	14,217	253,143	238,926
18,514	Water supply	7,279	93,186	85,907
67,224	Corporate	12,962	52,105	39,143
<b>464,096</b>	<b>Total Group of Activity revenue</b>	<b>198,850</b>	<b>679,176</b>	<b>480,326</b>
9,000	Less Development Contributions	33,948	9,000	(24,948)
294,368	Less Capital Grants & Subsidies	33,802	515,149	481,347
210	Less non cash revenue	-	946	946
<b>160,518</b>	<b>Fees, charges and operational subsidies</b>	<b>131,100</b>	<b>154,081</b>	<b>22,981</b>

**Note 7  
Transfers from Reserves**

-	Olive Stirratt Bequest - art works	14	-	(14)
3,260	Housing - capital programme	2,900	1,097	(1,803)
-	- Dog Account - capital programme	-	80	80
1	Housing - interest expense	1	1	0
2,950	Capital endowment fund - grants	2,150	3,165	1,015
-	- Earthquake recovery fund - rebuild	-	86,287	86,287
<b>6,211</b>		<b>5,065</b>	<b>90,630</b>	<b>85,565</b>

**Note 8  
Minor Asset Sales**

209	Plant and vehicle disposals	222	219	(3)
524	Surplus property sales	554	560	6
407	Surplus roading land sales	430	426	(4)
<b>1,140</b>		<b>1,206</b>	<b>1,205</b>	<b>(1)</b>

# City planning and development

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
18,627	City & Community Long-Term Policy and Planning	1	11,711	14,074	2,363
3,062	District Plan	2	2,833	4,126	1,293
4,792	Heritage Protection	3	4,944	7,598	2,654
695	Energy Conservation	4	1,050	687	(363)
<b>27,176</b>			<b>20,538</b>	<b>26,485</b>	<b>5,947</b>
<b>Revenue from proposed services</b>					
629	City & Community Long-Term Policy and Planning		374	476	102
250	District Plan	2	55	933	878
338	Heritage Protection	5	631	238	(393)
775	Energy Conservation		774	775	1
<b>1,992</b>			<b>1,834</b>	<b>2,422</b>	<b>588</b>
<b>Revenue by source</b>					
1,992	Fees and charges		1,834	2,422	588
-	Grants and subsidies		-	-	-
<b>1,992</b>			<b>1,834</b>	<b>2,422</b>	<b>588</b>
<b>25,184</b>	<b>Net operational cost (funded by rates)</b>		<b>18,704</b>	<b>24,063</b>	<b>5,359</b>
-	Vested assets		-	-	-
<b>25,184</b>	<b>Net cost of services</b>		<b>18,704</b>	<b>24,063</b>	<b>5,359</b>
<b>Cost of capital expenditure</b>					
-	Renewals and replacements	6	482	852	370
-	Improved service levels		-	-	-
-	Increased demand		263	264	1
-	<b>Total capital expenditure</b>		<b>745</b>	<b>1,116</b>	<b>371</b>
<b>This capital expenditure is funded by</b>					
-	Rates		482	852	370
-	Borrowing		263	264	1
-	Transfers from Reserves		-	-	-
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
-			<b>745</b>	<b>1,116</b>	<b>371</b>

*Rationale for activity funding (see also the Revenue and Financing Policy)*

Revenue is sought from fees, sponsorship and subsidies where possible. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

## Explanation of operational variances from the LTCCP

1. Additional staff and consultants have been included to enable the initial implementation of the Central City and Suburban Centres programmes.
2. Private plan change volumes have increased from the LTCCP which has resulted in an increase in both costs and revenues.
3. Includes \$2.7 million for Heritage incentive grants in the 2012/13 year.
4. The Energy show home was decommissioned during the 2009/10 year.
5. Heritage properties rental revenue is \$0.4 million lower due to earthquake damage.

## Explanation of capital variances from the LTCCP

6. The renewal programme has been increased to include work that is in the heritage protection area. There will be further assessment of these requirements in the LTCCP.

## Community support

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
2,455	Community Facilities		2,417	2,609	192
828	Early Learning Centres	1	2,342	758	(1,584)
5,474	Strengthening Communities	2	6,154	6,408	254
10,759	Community Grants		9,831	10,205	374
18,002	Social Housing	3	19,561	19,507	(54)
19,170	Civil Defence and Emergency Management	4	1,789	1,168	(621)
2,452	Walk in Customer Services	5	3,175	2,107	(1,068)
<b>59,140</b>			<b>45,269</b>	<b>42,762</b>	<b>(2,507)</b>
<b>Revenue from proposed services</b>					
613	Community Facilities		571	487	(84)
733	Early Learning Centres	1	2,246	653	(1,593)
434	Strengthening Communities	2	473	164	(309)
214	Community Grants		350	214	(136)
14,853	Social Housing	3	17,554	14,325	(3,229)
18,163	Civil Defence and Emergency Management		-	-	-
84	Walk in Customer Services		203	31	(172)
<b>35,094</b>			<b>21,397</b>	<b>15,874</b>	<b>(5,523)</b>
<b>Revenue by source</b>					
15,874	Fees and charges		19,283	14,992	(4,291)
18,163	Earthquake cost recoveries		-	-	-
1,057	Grants and subsidies		2,114	882	(1,232)
<b>35,094</b>			<b>21,397</b>	<b>15,874</b>	<b>(5,523)</b>
<b>24,046</b>	<b>Net operational cost (funded by rates)</b>		<b>23,872</b>	<b>26,888</b>	<b>3,016</b>
-	Vested assets		-	-	-
<b>24,046</b>	<b>Net cost of services</b>		<b>23,872</b>	<b>26,888</b>	<b>3,016</b>
<b>Cost of capital expenditure</b>					
3,449	Renewals and replacements	6	3,590	1,341	(2,249)
-	Improved service levels	7	776	5,992	5,216
21	Increased demand	8	1,296	3,250	1,954
<b>3,470</b>			<b>5,662</b>	<b>10,583</b>	<b>4,921</b>
<b>This capital expenditure is funded by</b>					
189	Rates		690	244	(446)
21	Borrowing		2,072	5,992	3,920
3,260	Social Housing separate account		2,900	1,097	(1,803)
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	3,250	3,250
<b>3,470</b>			<b>5,662</b>	<b>10,583</b>	<b>4,921</b>

Rationale for activity funding (see also the Revenue and Financing Policy)

Housing expenditure is fully funded from Housing revenue and is not subsidised by rates.

User charges for services provided are collected at a level considered reasonable by the Council. For some services, making a user charge would counter Council's policy of providing open access to services. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

### Explanation of operational variances from the LTCCP

- Expenditure and revenue has been reduced to reflect the closure of both the QEII and Tuam St Early Learning Centres during 2010/11 following the February earthquake.
- Strengthening Communities expenditure has increased due to provision for \$1.1m million of grants relating to transitional projects following the earthquakes. This is partly offset by cost reductions in the Graffiti Office and Safe City Officers area. Revenue has decreased following the removal of the Ministry of Justice graffiti grant.
- Social Housing revenue has decreased as a result of there being fewer housing units available following the Canterbury earthquakes. In addition the CGPI inflation increase was lower than what was forecast in the LTCCP. Social Housing expenditure has decreased due to maintenance contract savings as well as a reduced maintenance programme. Offsetting this is higher insurance premiums.
- Depreciation charges are \$0.7 million lower due to the delayed start in building the new Civil Defence Building.
- Walk-in services budgets were reduced by \$0.45 million in 2011/12 to reflect the true cost split between Walk-in services and Phone services, which are part of the Corporate activity. The balance of the variance relates to the removal of the rubbish bag services which are no longer required due to the three bin service, and savings due to damaged facilities.

### Explanation of capital variances from the LTCCP

- The renewal programme has been reduced to remove works that are in the community housing area that are now covered by the Facilities Rebuild Programme.
- Contractual commitment to purchase the Salvation Army Citadel property to provide a base for the Christchurch Symphony Orchestra and support the performing arts in Christchurch.
- The Halswell Community Centre includes scope and estimate revisions to account for increased earthquake strengthening, land assessment and fitout.

# Grants Summary

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Rates-funded Discretionary Grants</b>					
9,432	Strengthening Communities	1	10,737	9,454	(1,283)
809	Heritage	1	995	808	(187)
-	- Grants reduction (allocated to appropriate category in 2012/13 Plan column)	1	(1,500)	-	1,500
652	Events	1/2	1,674	730	(944)
1,028	Specified recipient/time period grants		500	578	78
<b>11,921</b>	<b>Total Rates-funded Discretionary Grants</b>		<b>12,406</b>	<b>11,570</b>	<b>(836)</b>
<b>Canterbury Dvpt Corp / Christchurch &amp; Canterbury Tourism</b>					
3,526	Canterbury Development Corporation (CDC) base funding		3,623	3,632	9
350	CDC Special Projects		-	350	350
1,768	Christchurch & Canterbury Tourism (CCT) base funding		1,816	1,820	4
-	- CCT Special Projects		-	-	-
<b>5,644</b>	<b>Canterbury Dvpt Corp / Christchurch &amp; Canterbury Tourism</b>		<b>5,439</b>	<b>5,802</b>	<b>363</b>
<b>Statutory Grants</b>					
6,096	Canterbury Museum Trust Board		6,698	6,361	(337)
276	Riccarton Bush Trust		283	286	3
<b>6,372</b>	<b>Total Statutory Grants</b>		<b>6,981</b>	<b>6,647</b>	<b>(334)</b>
<b>23,937</b>	<b>Total Rates-Funded Grants</b>		<b>24,826</b>	<b>24,019</b>	<b>(807)</b>
<b>Capital Endowment Fund Grants</b>					
1,350	Iconic Events	3	900	1,565	665
200	One-off Events		200	200	-
500	CCT Special Projects		500	500	-
350	CCT Australia Campaign (2 years)		-	350	350
350	Canterbury Economic Dvpt Fund		350	350	-
150	CDC Special Projects		150	150	-
50	Civic & Community		50	50	-
-	- Unallocated advancing of Community capital projects		850	-	(850)
<b>2,950</b>	<b>Total Capital Endowment Fund Grants</b>		<b>3,000</b>	<b>3,165</b>	<b>165</b>
<b>Community Grants made on behalf of other organisations</b>					
18	Disability/SPARC/Roadshow/Other		158	-	(158)
214	Creative NZ (Arts Council) Scheme		211	214	3
<b>232</b>	<b>Community Grants made on behalf of other organisations</b>		<b>369</b>	<b>214</b>	<b>(155)</b>
<b>Capital Grants</b>					
500	Wigram Air Force Museum		-	-	-
-	- Canterbury Museum Redevelopment	4	8,260	-	(8,260)
-	- Transitional Incentive Grants	5	-	4,720	4,720
70	Riccarton Bush Trust		65	60	(5)
<b>570</b>	<b>Total Capital Grants</b>		<b>8,325</b>	<b>4,780</b>	<b>(3,545)</b>
<b>27,689</b>	<b>TOTAL GRANT FUNDING</b>		<b>36,520</b>	<b>32,178</b>	<b>(4,342)</b>

## Explanation of variances from the LTCCP

1. The grants reduction agreed by Council in the 2009/19 LTCCP has been allocated across the areas affected.
2. Council managed events originally included in this schedule in error in the LTCCP have been removed.
3. A further iconic event was added in 2011/12, and further funding for the Antarctic festival is proposed for 2012/13.
4. The museum redevelopment commencement has been deferred until 2013/14.
5. A number of incentive grants are proposed in 2012/13 following the Canterbury earthquakes.

## Cultural and learning services

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
15,591	Art Gallery and Museums	1	25,501	16,067	(9,434)
30,197	Libraries	2	34,999	31,384	(3,615)
<b>45,788</b>			<b>60,500</b>	<b>47,451</b>	<b>(13,049)</b>
<b>Revenue from proposed services</b>					
1,324	Art Gallery and Museums	3	1,783	1,327	(456)
1,792	Libraries	2	2,126	1,866	(260)
195	Capital Revenues	4	987	28,945	27,958
<b>3,311</b>			<b>4,896</b>	<b>32,138</b>	<b>27,242</b>
<b>Revenue by source</b>					
2,732	Fees and charges		4,468	2,829	(1,639)
305	Earthquake cost recoveries		-	29,035	29,035
274	Grants and subsidies		428	274	(154)
<b>3,311</b>			<b>4,896</b>	<b>32,138</b>	<b>27,242</b>
<b>42,477</b>	<b>Net operational cost (funded by rates)</b>		<b>55,604</b>	<b>15,313</b>	<b>(40,291)</b>
-	Vested assets		-	-	-
<b>42,477</b>	<b>Net cost of services</b>		<b>55,604</b>	<b>15,313</b>	<b>(40,291)</b>
<b>Cost of capital expenditure</b>					
5,901	Renewals and replacements	5	5,729	4,847	(882)
-	Infrastructure Rebuild	6	-	31,250	31,250
757	Improved service levels		1,673	1,048	(625)
207	Increased demand	7	3,199	5,648	2,449
<b>6,865</b>			<b>10,601</b>	<b>42,793</b>	<b>32,192</b>
<b>This capital expenditure is funded by</b>					
5,901	Rates		5,729	4,847	(882)
769	Borrowing		3,871	6,501	2,630
-	Transfers from Reserves		14	2,500	2,486
195	Development Contributions		987	195	(792)
-	Infrastructure Rebuild Recoveries		-	28,750	28,750
-	Grants, Subsidies and other		-	-	-
<b>6,865</b>			<b>10,601</b>	<b>42,793</b>	<b>32,192</b>

*Rationale for activity funding (see also the Revenue and Financing Policy)*

Due to the customer focus of this activity user charges are collected for services at a level considered reasonable by the Council and in line with Council's policy of open access to services.

Revenue is also sought from grants and subsidies where possible. The balance of the net operating cost is funded by general rates as the whole community benefits from these activities.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

### Explanation of operational variances from the LTCCP

- The Canterbury Museum redevelopment project has been further delayed with an earliest start date of July 2013 so the redevelopment grant has been removed and will be included in the next LTCCP. There are also lower operational costs as the Christchurch Art Gallery is closed for at least the next year for repairs.
- Libraries expenditure and revenue is lower due to the Central Library being closed to the public for at least the next year.
- Art Gallery revenue has been reduced as the Gallery is closed External sponsorship targets have been reduced due to the current economic and fundraising climate.
- Development Contributions reflect the current level of subdivisions being developed.

### Explanation of capital variances from the LTCCP

- The renewal programme has been reduced to remove works for facilities that are closed.
- Earthquake repairs to the Central Library and Art Gallery are planned.
- The Halswell Library includes scope and estimate revisions to account for increased earthquake strengthening, land assessment and fitout.

# Democracy and governance

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
8,922	City Governance and Decision-making		9,242	9,617	375
1,846	Public Participation in Democratic Processes	1	1,554	2,895	1,341
<b>10,768</b>			<b>10,796</b>	<b>12,512</b>	<b>1,716</b>
<b>Revenue from proposed services</b>					
-	Public Participation in Democratic Processes		-	-	-
<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenue by source</b>					
-	Fees and charges		-	-	-
-	Grants and subsidies		-	-	-
<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>
<b>10,768</b>	<b>Net operational cost (funded by rates)</b>		<b>10,796</b>	<b>12,512</b>	<b>1,716</b>
-	Vested assets		-	-	-
<b>10,768</b>	<b>Net cost of services</b>		<b>10,796</b>	<b>12,512</b>	<b>1,716</b>
<b>Cost of capital expenditure</b>					
-	Renewals and replacements		-	-	-
-	Improved service levels		-	-	-
-	Increased demand		-	-	-
<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>
<b>This capital expenditure is funded by</b>					
-	Rates		-	-	-
-	Borrowing		-	-	-
-	Transfers from Reserves		-	-	-
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>

*Rationale for activity funding (see also the Revenue and Financing Policy)*

There are few opportunities for direct revenue from these activities. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

## Explanation of operational variances from the LTCCP

1. Corporate charges had not been previously included against this activity in the LTCCP, a \$0.36 million charge accounts for this change. A small portion of the balance relates to an increase in the Maori Liaison service, with the balance against the external Communications service. External Communications have been increased to cover the higher demands coming from the Infrastructure and Facility Rebuild programmes.

## Explanation of capital variances from the LTCCP

There are no variances.



# Economic development

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
1,026	Civic and International Relations		990	1,170	180
7,689	Regional Economic Development, Business Support and Employment Development	1	7,060	12,206	5,146
784	City Promotions	2	930	613	(317)
<b>9,499</b>			<b>8,980</b>	<b>13,989</b>	<b>5,009</b>
<b>Revenue from proposed services</b>					
30	Civic and International Relations		33	30	(3)
-	Regional Economic Development, Business Support and Employment Development	1	38	2,845	2,807
17	City Promotions		18	17	(1)
<b>47</b>			<b>89</b>	<b>2,892</b>	<b>2,803</b>
<b>Revenue by source</b>					
27	Fees and charges		67	2,872	2,805
20	Grants and subsidies		22	20	(2)
<b>47</b>			<b>89</b>	<b>2,892</b>	<b>2,803</b>
<b>9,452</b>	<b>Net operational cost (funded by rates)</b>		<b>8,891</b>	<b>11,097</b>	<b>2,206</b>
-	Vested assets		-	-	-
<b>9,452</b>	<b>Net cost of services</b>		<b>8,891</b>	<b>11,097</b>	<b>2,206</b>
<b>Cost of capital expenditure</b>					
160	Renewals and replacements		111	167	56
-	- Improved service levels		-	-	-
-	- Increased demand		-	-	-
<b>160</b>			<b>111</b>	<b>167</b>	<b>56</b>
<b>This capital expenditure is funded by</b>					
160	Rates		111	167	56
-	- Borrowing		-	-	-
-	- Transfers from Reserves		-	-	-
-	- Development Contributions		-	-	-
-	- Grants, Subsidies and other		-	-	-
<b>160</b>			<b>111</b>	<b>167</b>	<b>56</b>

*Rationale for activity funding (see also the Revenue and Financing Policy)*

There are few opportunities for direct revenue from these activities.

Revenue is sought from fees, grants and subsidies where possible. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

## Explanation of operational variances from the LTCCP

1. In June 2011 the Council restructured the governance arrangements of Vbase, bringing management of it in-house. Vbase owns the Town Hall, Convention Centre, and AMI Stadium. The 2012/13 Annual Plan includes staff and overhead costs for managing Vbase which are recovered from Vbase. An extension of project funding of \$0.35 million for the Canterbury Development Corporation (CDC) and \$0.5 million for Christchurch and Canterbury Tourism (CCT) is also included, in addition to \$1.5 million of transitional earthquake recovery incentive grants.

2. The reduction comprises reallocated staffing costs and reduced depreciation due to a delay in asset purchases due to the damaged central city.

## Explanation of capital variances from the LTCCP

There are no significant variances

## Parks and open spaces

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
11,939	Neighbourhood Parks	1	13,008	12,636	(372)
8,907	Sports Parks		9,487	9,506	19
6,778	Garden and Heritage Parks		7,076	7,320	244
8,051	Regional Parks	2	8,115	9,206	1,091
1,627	Cemeteries		1,605	1,999	394
19,160	Waterways and Land Drainage	3	17,851	24,294	6,443
674	Harbours and Marine Structures		665	776	111
959	Rural Fire Fighting		1,013	913	(100)
<b>58,095</b>			<b>58,820</b>	<b>66,650</b>	<b>7,830</b>
<b>Revenue from proposed services</b>					
1,576	Neighbourhood Parks	4	238	437	199
173	Sports Parks		110	168	58
299	Garden and Heritage Parks		284	184	(100)
546	Regional Parks		615	758	143
839	Cemeteries	5	1,159	839	(320)
3,509	Waterways and Land Drainage		17	4	(13)
138	Rural Fire Fighting		180	138	(42)
220	Harbours and Marine Structures	6	98	325	227
13,273	Capital revenues	7	13,536	29,265	15,729
<b>20,573</b>			<b>16,237</b>	<b>32,118</b>	<b>15,881</b>
<b>Revenue by source</b>					
6,389	Fees and charges		16,209	6,628	(9,581)
14,175	Earthquake cost recoveries		-	25,481	25,481
9	Grants and subsidies		28	9	(19)
<b>20,573</b>			<b>16,237</b>	<b>32,118</b>	<b>15,881</b>
<b>37,522</b>	<b>Net operational cost (funded by rates)</b>		<b>42,583</b>	<b>34,532</b>	<b>(8,051)</b>
1,450	Vested assets		6,679	1,450	(5,229)
<b>36,072</b>	<b>Net cost of services</b>		<b>35,904</b>	<b>33,082</b>	<b>(2,822)</b>
<b>Cost of capital expenditure</b>					
4,620	Renewals and replacements	6	13,072	5,959	(7,113)
23,300	Infrastructure Rebuild	7	-	41,700	41,700
3,140	Improved service levels	8	2,574	14,258	11,684
11,825	Increased demand	9	17,621	14,289	(3,332)
<b>42,885</b>			<b>33,267</b>	<b>76,206</b>	<b>42,939</b>
<b>This capital expenditure is funded by</b>					
4,620	Rates		13,072	5,959	(7,113)
24,992	Borrowing		6,659	24,820	18,161
-	Transfers from Reserves		-	16,507	16,507
4,073	Development Contributions		13,536	3,727	(9,809)
9,200	Infrastructure Rebuild Recoveries		-	25,193	25,193
-	Grants, Subsidies and other		-	-	-
<b>42,885</b>			<b>33,267</b>	<b>76,206</b>	<b>42,939</b>

*Rationale for activity funding (see also the Revenue and Financing Policy)*

User charges for certain services, such as cemeteries and ground hire, are collected at levels considered reasonable by the Council. In many areas, such as providing access to open spaces, charging is not feasible.

Revenue from Grants and Subsidies are sought where possible. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Development contributions are applied towards appropriate capital expenditure. The balance is funded corporately in accordance with the Revenue and Financing Policy.

#### **Explanation of operational variances from the LTCCP**

1. Depreciation is lower by \$1.0 million. \$1.1 million of earthquake-related operational expense has been included.
2. Includes earthquake-related Geotech costs of \$0.5 million.
3. Increase due to \$7.2 million of earthquake-related response cost, partially offset by lower depreciation of \$0.3 million and lower fees of \$0.5 million partly due to less consent monitoring than planned.
4. Increase is due to extra commercial rent revenue from gravel pits.
5. Actual cemetery revenues comparable to 2011/12 are lower than planned in the LTCCP.
6. Commercial rental and fees revenue have been adjusted based on current results.
7. Development Contributions reflect the current level of subdivisions being developed, however earthquake rebuild recoveries of \$25.2 million have been included.

#### **Explanation of capital variances from the LTCCP**

6. The renewal programme has been reduced to remove works that are in the rebuild areas covered by the Infrastructure Rebuild Programme. Reductions include carparks and driveways in regional and sports parks, and playgrounds and recreational facilities in neighbourhood, sports and regional parks.
7. An assessment of the cashflow for the rebuild based on the current estimate and likely programme is included.
8. The projects that have been included are the Botanic Gardens Pavilion (in earlier years in the LTCCP) and the Avon River Park.
9. Programmes of work in neighbourhood parks and reserves and land drainage have been deferred in the earthquake damaged areas for reassessment in the LTCCP.

## Recreation and leisure

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
20,028	Recreation and Sports Services	1	31,760	22,673	(9,087)
9,989	Events and Festivals	2	8,095	9,698	1,603
<b>30,017</b>			<b>39,855</b>	<b>32,371</b>	<b>(7,484)</b>
<b>Revenue from proposed services</b>					
7,973	Recreation and Sports Services	1	14,535	8,911	(5,624)
3,484	Events and Festivals		3,607	3,654	47
381	Capital Revenues	3	1,937	2,881	944
<b>11,838</b>			<b>20,079</b>	<b>15,446</b>	<b>(4,633)</b>
<b>Revenue by source</b>					
10,222	Fees and charges		18,098	11,288	(6,810)
-	Earthquake cost recoveries		-	2,500	2,500
1,616	Grants and subsidies		1,981	1,658	(323)
<b>11,838</b>			<b>20,079</b>	<b>15,446</b>	<b>(4,633)</b>
<b>18,179</b>	<b>Net operational cost (funded by rates)</b>		<b>19,776</b>	<b>16,925</b>	<b>(2,851)</b>
-	Vested assets		-	-	-
<b>18,179</b>	<b>Net cost of services</b>		<b>19,776</b>	<b>16,925</b>	<b>(2,851)</b>
<b>Cost of capital expenditure</b>					
1,890	Renewals and replacements	4	1,720	1,113	(607)
-	Infrastructure Rebuild	5	-	4,300	4,300
2,158	Improved service levels	6	1,850	1,650	(200)
262	Increased demand	7	1,081	-	(1,081)
<b>4,310</b>	<b>Total capital expenditure</b>		<b>4,651</b>	<b>7,063</b>	<b>2,412</b>
<b>This capital expenditure is funded by</b>					
1,890	Rates		1,720	1,113	(607)
2,039	Borrowing*		994	1,269	275
-	Transfers from Reserves		-	1,800	1,800
381	Development Contributions		1,937	381	(1,556)
-	Infrastructure Rebuild Recoveries		-	2,500	2,500
-	Grants, Subsidies and other		-	-	-
<b>4,310</b>			<b>4,651</b>	<b>7,063</b>	<b>2,412</b>

### Notes

\* In those years when the collection of Development Contributions provides funds for capital expenditure in future years these funds are used to reduce Council's borrowing requirements (shown here as negative borrowing).

### Rationale for activity funding (see also the Revenue and Financing Policy)

User charges for these activities are collected at a level considered reasonable by Council and in line with Council's policy of promoting recreational and leisure activities. Revenue is also sought from Grants and Subsidies where they are available. The balance of the Net Cost of Services is funded by general rates as the whole community benefits from these activities.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

### Explanation of operational variances from the LTCCP

- Both the QEII Park and Centennial Recreation and Sport Centres are closed to the public following the Canterbury earthquakes. There are no costs or revenue for these facilities included in the 2012/13 Annual Plan.
- Events and Festivals expenditure is higher than the LTCCP due to an increase of \$0.67 million for Iconic events (funded from the Capital Endowment Fund), an increase to the Events and Festival fund of \$0.6 million (to maintain the existing programme and protect from inflationary impact not accounted for in the LTCCP), and a \$0.3 million increase due to amortisation of events assets.
- Development Contributions reflect the lower level of subdivisions being developed in the current market.

### Explanation of capital variances from the LTCCP

- The renewal programme has been reduced to remove works that are in the rebuild areas that are now covered by the Infrastructure Rebuild Programme.
- Initial repair work on the QEII Athletics track, replacement for Centennial Pool, and a multi sport facility is proposed.
- The Centennial Fitness Centre upgrade and the Hockey Pitches project have been removed pending the outcome of the Central City Plan and the facilities rebuild programme. This has largely been offset by an increased amount that has been included to cover the change in scope of a Test Cricket venue replacing the loss of facilities at QEII and AMI Stadium.
- The planned QEII Traffic Management and Parking project has been removed.

## Refuse minimisation and disposal

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
7,376	Recyclable Materials Collection and Processing	1	7,115	8,031	916
15,099	Residual Waste Collection and Disposal	2	15,441	16,878	1,437
16,303	Organic Material Collection and Composting	3	19,491	18,148	(1,343)
729	Commercial and Industrial Waste Minimisation		854	543	(311)
<b>39,507</b>			<b>42,901</b>	<b>43,600</b>	<b>699</b>
<b>Revenue from proposed services</b>					
1,172	Recyclable Materials Collection and Processing	1	392	1,161	769
2,708	Residual Waste Collection and Disposal	2,4	4,864	3,234	(1,630)
4,671	Organic Material Collection and Composting	4	3,675	4,674	999
-	Commercial and Industrial Waste Minimisation		-	-	-
<b>8,551</b>			<b>8,931</b>	<b>9,069</b>	<b>138</b>
<b>Revenue by source</b>					
7,451	Fees and charges		8,931	8,069	(862)
1,100	Grants and subsidies		-	1,000	1,000
<b>8,551</b>			<b>8,931</b>	<b>9,069</b>	<b>138</b>
<b>30,956</b>	<b>Net operational cost (funded by rates)</b>		<b>33,970</b>	<b>34,531</b>	<b>561</b>
-	Vested assets		-	-	-
<b>30,956</b>	<b>Net cost of services</b>		<b>33,970</b>	<b>34,531</b>	<b>561</b>
<b>Cost of capital expenditure</b>					
806	Renewals and replacements		375	376	1
6,900	Infrastructure Rebuild	5	-	1,300	1,300
228	Improved service levels		623	625	2
-	Increased demand		111	-	(111)
<b>7,934</b>			<b>1,109</b>	<b>2,301</b>	<b>1,192</b>
<b>This capital expenditure is funded by</b>					
806	Rates		375	376	1
7,128	Borrowing		734	625	(109)
-	Transfers from Reserves		-	1,300	1,300
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
<b>7,934</b>			<b>1,109</b>	<b>2,301</b>	<b>1,192</b>

*Rationale for activity funding (see also the Revenue and Financing Policy)*

User charges are collected for services considered reasonable by the Council to fulfil the objectives of the service and within the constraints of the market.

The net cost of Recyclable Materials Collection and Processing and Organic Material Collection and Processing is funded by a uniform targeted rate on serviced properties.

The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

### Explanation of operational variances from the LTCCP

1. The accounting treatment of the Materials Recovery Facility, not agreed at the time of completing the LTCCP, has resulted in an additional \$0.5 million of depreciation cost, with compensating additional income.

2. Residual Waste volumes under the kerbside collection system are higher than modelled in the LTCCP. This has resulted in \$1.5 million of additional disposal costs and \$0.9 million less in revenue from sale of bins and bin bags, especially in the central city. The additional disposal costs are partially offset by reduced depreciation costs of \$0.5 million at the Burwood landfill site which has now re-opened to accommodate earthquake waste, and whilst attracting \$0.6 million in extra revenue, is offset by a similar amount in maintenance costs applicable to operating the site.

3. Depreciation from the Organics Plant was overestimated by \$0.6 million in the LTCCP. Modelling of expected volumes of organic waste was also overestimated, resulting in a \$0.8 million reduction in Service Contracts.

4. The Waste Minimisation Levy income of \$1.0 million was included as part of the Residual Waste Activity in the LTCCP. This has been moved to the Organics Activity as the intent of the levy is to encourage a reduction in waste to landfill.

### Explanation of capital variances from the LTCCP

5. An assessment of the cashflow for the rebuild based on the current estimate and likely programme is included.

## Regulatory services

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
12,297	Enforcement and Inspections	1	11,576	11,995	419
22,308	Regulatory Approvals	2	19,097	37,054	17,957
<b>34,605</b>			<b>30,673</b>	<b>49,049</b>	<b>18,376</b>
<b>Revenue from proposed services</b>					
6,945	Enforcement and Inspections	3	10,443	7,601	(2,842)
18,130	Regulatory Approvals	4	14,196	30,958	16,762
<b>25,075</b>			<b>24,639</b>	<b>38,559</b>	<b>13,920</b>
<b>Revenue by source</b>					
25,075	Fees and charges		24,639	38,471	13,832
-	Earthquake cost recoveries		-	88	88
-	Grants and subsidies		-	-	-
<b>25,075</b>			<b>24,639</b>	<b>38,559</b>	<b>13,920</b>
<b>9,530</b>	<b>Net operational cost (funded by rates)</b>		<b>6,034</b>	<b>10,490</b>	<b>4,456</b>
-	Vested assets		-	-	-
<b>9,530</b>	<b>Net cost of services</b>		<b>6,034</b>	<b>10,490</b>	<b>4,456</b>
<b>Cost of capital expenditure</b>					
45	Renewals and replacements	5	5	80	75
-	Improved service levels		-	5	5
-	Increased demand		-	-	-
<b>45</b>			<b>5</b>	<b>85</b>	<b>80</b>
<b>This capital expenditure is funded by</b>					
45	Rates		5	-	(5)
-	Borrowing		-	5	5
-	Transfers from Reserves - Dog Control		-	80	80
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
<b>45</b>			<b>5</b>	<b>85</b>	<b>80</b>

*Rationale for activity funding (see also the Revenue and Financing Policy)*

User charges are collected for services considered reasonable by the Council and the costs of direct benefit activities are generally recovered in full.

The balance of the net operating cost is funded by general rates as the whole community benefits from these activities.

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

### Explanation of operational variances from the LTCCP

1. Costs have increased by \$0.8 million due to the complexity of new legislation and the increased disbursement of enforcement activities, with many inner city businesses now operating from the suburbs. Offsetting this, costs have reduced in the Parking Enforcement area by \$0.6m due to the closure of the CBD.

2. An increase in costs of \$6.7 million in Building Consents is due to the anticipated growth in this area as the rebuild continues. Building Inspections & Code Compliance costs have also increased \$4.3 million due to anticipated growth. These costs are offset by increased revenue (see note 4 below). Resource consents are also expected to grow, but less significantly, with a \$0.8 million increase in costs.

The weathertight homes allowance for claims settlement has increased by \$0.8 million.

\$2.6 million for Rockfall has been included as a result of the earthquake, as has \$0.3 million for the ongoing Royal Commission of Enquiry.

A \$1 million increase relates to the provision of Public Advice, of which \$0.6 million is due to the inclusion of scanning services. These costs are offset by \$0.4 million of additional revenue.

3. Parking revenue has decreased by \$3 million due to significant reduction of enforcement area in the CBD.

4. Revenue has increased due to the expected rise in consent application volumes as the rebuild continues: \$9.7 million Building Consents and PIMS, \$5.8 million Building Inspections and Code Compliance, \$1 million Resource Consents.

### Explanation of capital variances from the LTCCP

5. The renewal programme has been increased to include assets required for the dog control programme.

# Streets and transport

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
83,946	Road Network	1	82,050	87,179	5,129
13,836	Active Travel	2	17,169	16,052	(1,117)
4,650	Parking	3	8,683	3,779	(4,904)
5,880	Public Transport Infrastructure	4	8,024	2,615	(5,409)
<b>108,312</b>			<b>115,926</b>	<b>109,625</b>	<b>(6,301)</b>
<b>Revenue from proposed services</b>					
20,805	Road Network	5	14,447	17,833	3,386
512	Active Travel	6	195	532	337
3,041	Parking	7	12,724	2,750	(9,974)
257	Public Transport Infrastructure	8	1,506	535	(971)
84,083	Capital Revenues	9	37,418	110,574	73,156
<b>108,698</b>			<b>66,290</b>	<b>132,224</b>	<b>65,934</b>
<b>Revenue by source</b>					
8,411	Fees and charges		20,691	5,926	(14,765)
88,785	Earthquake cost recoveries		-	110,561	110,561
11,502	Grants and subsidies		45,599	15,736	(29,863)
<b>108,698</b>			<b>66,290</b>	<b>132,223</b>	<b>65,933</b>
<b>(386)</b>	<b>Net operational cost (funded by rates)</b>		<b>49,636</b>	<b>(22,599)</b>	<b>(72,235)</b>
1,650	Vested assets		7,331	1,650	(5,681)
<b>(2,036)</b>	<b>Net cost of services</b>		<b>42,305</b>	<b>(24,249)</b>	<b>(66,554)</b>
<b>Cost of capital expenditure</b>					
15,669	Renewals and replacements	10	48,252	13,124	(35,128)
102,700	Infrastructure Rebuild	11	-	152,085	152,085
9,834	Improved service levels	12	50,065	15,192	(34,873)
5,800	Increased demand	12	16,738	16,034	(704)
<b>134,003</b>			<b>115,055</b>	<b>196,435</b>	<b>81,380</b>
<b>This capital expenditure is funded by</b>					
15,669	Rates		48,252	8,531	(39,721)
34,251	Borrowing		29,385	29,912	527
-	Transfers from Reserves		-	47,418	47,418
901	Development Contributions		4,468	901	(3,567)
78,960	Infrastructure Rebuild Recoveries		-	104,667	104,667
4,222	Grants, Subsidies and other		32,950	5,006	(27,944)
<b>134,003</b>			<b>115,055</b>	<b>196,435</b>	<b>81,380</b>

*Rationale for activity funding (see also the Revenue and Financing Policy)*

User charges for certain services, such as parking fees, are collected at levels considered reasonable by the Council. Subsidies will be claimed from the New Zealand Transport Agency (NZTA) for both operational and capital expenditure to the maximum allowed. The balance of the net operating cost is funded by general rates, with a loading on the Business sector.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

## **Explanation of operational variances from the LTCCP**

1. Earthquake response costs of \$10.2 million are included. Depreciation costs are lower by \$2.2 million and there has been a cost reduction in normal maintenance of \$0.5 million. Costs of \$1.7 million for network planning have been moved to Corporate activities.
2. Amenity maintenance in the CBD red zone has reduced by \$0.8 million. Depreciation costs have reduced by \$0.6 million. This is offset by \$0.4 million due to Road Safety Schools and Cyclesafe programmes being moved from the Road Network activity.
3. Parking facility operational costs have reduced by \$2.6 million due to the impact of the earthquakes closing many of the facilities. Costs are also lower by \$1.5 million due to the automation of the parking facilities pre-earthquake. Depreciation costs are \$0.9 million lower.
4. The closing of the old Bus Exchange site due to the earthquakes, and the opening of the new temporary facility has resulted in a net operating cost saving of \$0.7 million, and maintenance savings of \$1.3 million. Depreciation costs have decreased by \$2.8 million, and other costs by \$0.7 million.
5. \$6.0 million of earthquake related NZTA operational subsidy has been added, offset by a \$2.2 million reduction in non-earthquake subsidies due to a reduction in subsidisable costs.
6. NZTA subsidy relating to Road Safety schools and cyclesafe programmes has been moved from the Road Network activity.
7. Significantly lower revenue from Parking is planned following the earthquake impact on the CBD and Parking buildings. Revenue is reduced by \$8.3 million for casual parking revenue (\$3.1 million On Street and \$5.2 million Off Street) and \$1.7 million for reserved parking.
8. Rental revenue on both the old and new Central City Bus Interchange sites is reduced as a result of the earthquakes.
9. Cash Development Contributions are \$3.6 million lower due to the expected level of development activity. Recoveries of \$73.6 million for additional earthquake-related capital expenditure are included.

## **Explanation of capital variances from the LTCCP**

10. The renewal programme across this group of activities has been reduced to remove works that are in the rebuild areas that are now covered by the Infrastructure Rebuild Programme. Reductions include \$24.8m in kerb and channel renewals and \$3.3m in footpath resurfacing.
11. An assessment of the cashflow for the rebuild based on the current estimate and likely programme is included.
12. A number of projects have been deferred for reassessment in the LTCCP. Ferrymead Bridge has had additional budget added due to the bridge now being rebuilt. The balance of the bridge rebuild will be funded by insurance proceeds. The Central City and Sumner bus priority projects and the Transport Interchange projects have been deferred pending the Central City Plan impact on the Public Transport programme. Reductions resulting from the post earthquake review have been made in the tram base, street lighting and cycleway improvement programmes.



## Wastewater collection and treatment

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
42,587	Wastewater Collection	1,2,3	28,272	52,285	24,013
17,729	Wastewater Treatment and Disposal	1	19,047	21,609	2,562
<b>60,316</b>			<b>47,319</b>	<b>73,894</b>	<b>26,575</b>
<b>Revenue from proposed services</b>					
21,043	Wastewater Collection	2	23	15,825	15,802
4,766	Wastewater Treatment and Disposal	4	4,360	5,475	1,115
137,370	Capital Revenues	5	9,834	231,843	222,009
<b>163,179</b>			<b>14,217</b>	<b>253,143</b>	<b>238,926</b>
<b>Revenue by source</b>					
7,358	Fees and charges		14,217	8,067	(6,150)
155,821	Earthquake cost recoveries		-	245,076	245,076
-	Grants and subsidies		-	-	-
<b>163,179</b>			<b>14,217</b>	<b>253,143</b>	<b>238,926</b>
<b>(102,863)</b>	<b>Net operational cost (funded by rates)</b>		<b>33,102</b>	<b>(179,249)</b>	<b>(212,351)</b>
200	Vested assets		1,993	200	(1,793)
<b>(103,063)</b>	<b>Net cost of services</b>		<b>31,109</b>	<b>(179,449)</b>	<b>(210,558)</b>
<b>Cost of capital expenditure</b>					
4,679	Renewals and replacements	7	8,162	4,177	(3,985)
136,400	Infrastructure Rebuild	8	-	245,900	245,900
11,646	Improved service levels	9	19,996	14,253	(5,743)
8,163	Increased demand	10	11,262	36,615	25,353
<b>160,888</b>			<b>39,420</b>	<b>300,945</b>	<b>261,525</b>
<b>This capital expenditure is funded by</b>					
4,679	Rates		8,162	4,177	(3,985)
18,839	Borrowing		21,424	48,298	26,874
-	Transfers from Reserves		-	16,627	16,627
2,570	Development Contributions		9,834	2,571	(7,263)
134,800	Infrastructure Rebuild Recoveries		-	229,272	229,272
-	Grants, Subsidies and other		-	-	-
<b>160,888</b>			<b>39,420</b>	<b>300,945</b>	<b>261,525</b>

Rationale for activity funding (see also the Revenue and Financing Policy)

User charges for certain services, such as trade waste, are collected at levels considered reasonable by the Council. The balance of the net operating cost is funded by a targeted rate on serviced properties based on capital value.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

### Explanation of operational variances from the LTCCP

1. Depreciation has reduced by \$2.1 million in Wastewater Collection, but increased by \$1.2 million in Wastewater Treatment. Insurance costs are \$1.1 million higher and electricity costs \$0.6 million higher than in the LTCCP.
2. Additional earthquake-related maintenance and operating costs of \$22 million are planned, of which \$15.8 million is recoverable and included in revenue.
3. Underlying operating costs associated with Wastewater Collection are \$2.8 million higher than in the LTCCP due to increased costs of sustaining a weakened earthquake-impacted infrastructure.
4. Tankered waste volumes have increased significantly due to the earthquakes, resulting in increased revenue of \$1.3 million.
5. Development Contributions are \$7.3 million lower. Recoveries of \$229.3 million for additional earthquake-related capital expenditure are included.

### Explanation of capital variances from the LTCCP

7. The renewal programme has been reduced to remove works that are in the rebuild areas covered by the Infrastructure Rebuild Programme.
8. An assessment of the cashflow for the rebuild based on the current estimate and likely programme is included.
9. Shalamer Drive sewer project is no longer required and savings have been identified in the Worsleys Road sewer project.
10. A number of projects in the south west of the city have been advanced from future years to enable greenfields development.

# Water supply

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
25,988	Water Supply	1	26,566	31,460	4,894
130	Water Conservation		167	125	(42)
<b>26,118</b>			<b>26,733</b>	<b>31,585</b>	<b>4,852</b>
<b>Revenue from proposed services</b>					
2,658	Water Supply	2	3,242	5,630	2,388
-	Water Conservation		-	-	-
15,856	Capital Revenues	3	4,037	87,556	83,519
<b>18,514</b>			<b>7,279</b>	<b>93,186</b>	<b>85,907</b>
<b>Revenue by source</b>					
4,314	Fees and charges		7,279	3,996	(3,283)
14,200	Earthquake cost recoveries		-	89,190	89,190
-	Grants and subsidies		-	-	-
<b>18,514</b>			<b>7,279</b>	<b>93,186</b>	<b>85,907</b>
<b>7,604</b>	<b>Net operational cost (funded by rates)</b>		<b>19,454</b>	<b>(61,601)</b>	<b>(81,055)</b>
200	Vested assets		1,620	200	(1,420)
<b>7,404</b>	<b>Net cost of services</b>		<b>17,834</b>	<b>(61,801)</b>	<b>(79,635)</b>
<b>Cost of capital expenditure</b>					
1,807	Renewals and replacements	4	6,798	2,611	(4,187)
14,200	Infrastructure Rebuild	5	-	85,900	85,900
2,013	Improved service levels		6,116	6,110	(6)
5,071	Increased demand	6	8,251	10,752	2,501
<b>23,091</b>			<b>21,165</b>	<b>105,373</b>	<b>84,208</b>
<b>This capital expenditure is funded by</b>					
1,807	Rates		6,798	2,611	(4,187)
5,428	Borrowing		10,330	15,206	4,876
-	Transfers from Reserves		-	-	-
879	Development Contributions		3,186	879	(2,307)
14,200	Infrastructure Rebuild Recoveries		-	85,900	85,900
777	Grants, Subsidies and other		851	777	(74)
<b>23,091</b>			<b>21,165</b>	<b>105,373</b>	<b>84,208</b>

*Rationale for activity funding (see also the Revenue and Financing Policy)*

User charges (technically classified as a rate) are made for excess water supplied at the average cost of water. The balance of the net operating cost is funded by a targeted rate on serviced properties based on capital value.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

## Explanation of operational variances from the LTCCP

1. Depreciation costs have increased by \$1.2 million due to revaluation of Water Supply assets in 2010. In addition, \$3.6 million of earthquake related response costs have been included.
2. Earthquake related cost recoveries of \$3.3 million are included. This is offset by a reduction of \$0.9 million in excess water charges as a number of premises are not accessible due to earthquake damage.
3. Development Contributions are lower than the LTCCP by \$2.3 million. Recoveries of \$85.9 million for additional earthquake-related capital expenditure are included.

## Explanation of capital variances from the LTCCP

4. The renewal programme has been reduced to remove works that are in the rebuild areas covered by the Infrastructure Rebuild Programme.
5. An assessment of the cashflow for the rebuild based on the current estimate and likely programme is included.
6. The Wilmers Road Pump Station budget has been advanced from 2017 to complete the current work programme.

## Corporate activities

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Cost of proposed services</b>					
16,755	Interest - Onlending and equity investments	1	16,671	21,961	5,290
6,956	Internal service providers	2	4,375	11,448	7,073
(171)	Property costs and other expenses		3,817	1,865	(1,952)
<b>23,540</b>			<b>24,863</b>	<b>35,274</b>	<b>10,411</b>
<b>Revenue from proposed services</b>					
6,956	Internal service providers	2	4,375	11,448	7,073
55,069	Other income	3	3,388	36,401	33,013
5,199	Subvention receipts (income tax)		5,199	4,256	(943)
67,224			12,962	52,105	39,143
34,285	Dividends	4	51,186	42,369	(8,817)
10,668	Interest from onlending	5	12,163	8,330	(3,833)
10,107	General and special fund interest	6	11,431	8,137	(3,294)
<b>122,284</b>			<b>87,742</b>	<b>110,941</b>	<b>23,199</b>
<b>Revenue by source</b>					
65,100	Fees and charges		85,115	69,638	(15,477)
52,210	Earthquake cost recoveries		-	31,842	31,842
4,974	Grants and subsidies		2,627	9,461	6,834
<b>122,284</b>			<b>87,742</b>	<b>110,941</b>	<b>23,199</b>
<b>(98,744)</b>	<b>Net operational cost (funded by rates)</b>		<b>(62,879)</b>	<b>(75,667)</b>	<b>(12,788)</b>
-	Vested assets		-	-	-
<b>(98,744)</b>	<b>Net cost of services</b>		<b>(62,879)</b>	<b>(75,667)</b>	<b>(12,788)</b>
<b>Cost of capital expenditure</b>					
5,114	Renewals and replacements	7	11,653	21,416	9,763
59,500	Infrastructure Rebuild	8	-	82,900	82,900
37,347	Improved service levels	9	19,522	6,116	(13,406)
(3,702)	Increased demand	10	(4,883)	(1,078)	3,805
<b>98,259</b>			<b>26,292</b>	<b>109,354</b>	<b>83,062</b>
<b>This capital expenditure is funded by</b>					
54,278	Rates		11,653	67,323	55,670
(9,369)	Borrowing*		13,433	10,855	(2,578)
1,140	Sale of Assets		1,206	1,205	(1)
-	- Transfers from Reserves		-	136	136
-	- Development Contributions		-	-	-
52,210	Infrastructure Rebuild Recoveries		-	29,835	29,835
-	- Grants, Subsidies and other		-	-	-
<b>98,259</b>			<b>26,292</b>	<b>109,354</b>	<b>83,062</b>

### Explanation of operational variances from the LTCCP

1. Includes \$6.3 million of interest costs on funds supporting cashflow for the the earthquake, partly offset by reduced interest costs on equity for Vbase due to the Town Hall refurbishment not occurring.
2. The asset and network planning team has been moved from Streets and Transport, with revenue of \$3.8 million. There is also a planned capital contribution of \$3.25 million from the future tenant of the Salvation Army Citadel.
3. Includes \$31.8 million of cost recoveries relating to the earthquake response and rebuild.
4. CCHL's dividend is \$8.8 million lower than the LTCCP due to the earthquake.
5. Reduction is largely due to the conversion of Vbase debt to equity in 2011.
6. Interest rates are lower than those forecast at the time of the 2009/19 LTCCP.

### Explanation of capital variances from the LTCCP

7. A planned reduction in uncompleted works carried forward of \$15 million is included. \$1.1 million of computer renewals were converted to operational expenditure following implementation of the Data Centre.
8. An assessment of the cashflow for the rebuild based on the current estimate and likely programme is included.
9. Projects that were previously included have now been transferred to the Facilities Rebuild programme e.g. Convention Centre expansion.
10. This is the net impact of strategic land purchases less land reallocated to other activities.

# Christchurch City Council

## Income Statement

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>REVENUE</b>					
287,313	Rates revenue		298,472	308,236	9,764
513,957	Other revenue	1	268,431	733,756	465,325
<b>801,270</b>	<b>Total operating income</b>		<b>566,903</b>	<b>1,041,992</b>	<b>475,089</b>
<b>EXPENDITURE</b>					
26,606	Finance costs		32,397	36,507	4,110
100,467	Depreciation and amortisation		136,773	115,299	(21,474)
405,808	Other expenses	2	364,003	433,441	69,438
<b>532,881</b>	<b>Total operating expenditure</b>		<b>533,173</b>	<b>585,247</b>	<b>52,074</b>
<b>268,389</b>	<b>Surplus before asset contributions</b>		<b>33,730</b>	<b>456,745</b>	<b>423,015</b>
3,500	Vested assets		17,624	3,500	(14,124)
<b>271,889</b>	<b>Surplus before income tax expense</b>		<b>51,354</b>	<b>460,245</b>	<b>408,891</b>
(5,199)	Income tax expense		(5,199)	(4,256)	943
<b>277,088</b>	<b>Surplus for the period</b>		<b>56,553</b>	<b>464,501</b>	<b>407,948</b>
<b>277,088</b>	<b>Net surplus for year</b>		<b>56,553</b>	<b>464,501</b>	<b>407,948</b>
<b>Other Comprehensive Income</b>					
-	Changes in Revaluation Reserve		170,407	-	(170,407)
<b>277,088</b>	<b>Total Comprehensive Income</b>		<b>226,960</b>	<b>464,501</b>	<b>237,541</b>

# Christchurch City Council

## Balance Sheet

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>Current assets</b>					
51,159	Cash and cash equivalents		48,672	14,072	(34,600)
93,248	Trade and other receivables	3	48,352	248,483	200,131
1,470	Inventories		1,413	2,248	835
113,134	Other financial assets		73,189	52,103	(21,086)
<b>Non-current assets</b>					
1,649,169	Investments	4	1,806,465	1,742,698	(63,767)
12,052	Intangible assets		13,977	13,738	(239)
1,035,790	Operational assets		1,250,947	1,229,590	(21,357)
2,832,667	Infrastructural assets		3,873,743	3,369,461	(504,282)
730,041	Restricted assets		888,607	791,125	(97,482)
<b>6,518,730</b>	<b>TOTAL ASSETS</b>		<b>8,005,365</b>	<b>7,463,518</b>	<b>(541,847)</b>
<b>Current liabilities</b>					
74,144	Trade and other payables	5	66,201	124,981	58,780
52,601	Borrowings		15,671	24,651	8,980
13,205	Provisions		13,864	14,507	643
<b>Non-current liabilities</b>					
422,864	Borrowings		521,425	765,926	244,501
44,750	Provisions	6	16,774	153,118	136,344
3,382	Deferred tax liability		1,710	3,729	2,019
5,907,784	<b>Equity</b>	7,8	7,369,720	6,376,606	(993,114)
<b>6,518,730</b>	<b>TOTAL EQUITY AND LIABILITIES</b>		<b>8,005,365</b>	<b>7,463,518</b>	<b>(541,847)</b>

**Christchurch City Council  
Statement of Change in Equity**

2011/12 Plan \$000		Note	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
5,630,696	<b>EQUITY AT JULY 1</b>		7,142,760	5,912,105	(1,230,655)
	Net surplus attributable to:				
	<b>Reserves</b>				
-	Revaluation reserve	7	170,407	-	(170,407)
	<b>Retained earnings</b>				
277,088	Surplus		56,553	464,501	407,948
<u>277,088</u>	Total comprehensive income for the year		<u>226,960</u>	<u>464,501</u>	<u>237,541</u>
<u><b>5,907,784</b></u>	<b>EQUITY AT JUNE 30</b>	8	<u><b>7,369,720</b></u>	<u><b>6,376,606</b></u>	<u><b>(993,114)</b></u>

## Christchurch City Council Cash Flow Statement

2011/12 Plan \$000		2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
<b>OPERATING ACTIVITIES</b>				
<b>Cash was provided from:</b>				
751,199	Rates, grants, subsidies, and other sources	495,967	986,466	490,499
20,775	Interest received	23,594	16,467	(7,127)
34,285	Dividends	51,186	42,369	(8,817)
<u>806,259</u>		<u>570,747</u>	<u>1,045,302</u>	<u>474,555</u>
<b>Cash was disbursed to:</b>				
406,068	Payments to suppliers and employees	362,200	433,650	71,450
26,606	Interest paid	32,397	36,507	4,110
<u>432,674</u>		<u>394,597</u>	<u>470,157</u>	<u>75,560</u>
<b><u>373,585</u></b>	<b>NET CASH FLOW FROM OPERATIONS</b>	<b><u>176,150</u></b>	<b><u>575,145</u></b>	<b><u>398,995</u></b>
<b>INVESTING ACTIVITIES</b>				
<b>Cash was provided from:</b>				
1,140	Sale of assets	1,206	1,205	(1)
-	Investments realised	6,285	44	(6,241)
<u>1,140</u>		<u>7,491</u>	<u>1,249</u>	<u>(6,242)</u>
<b>Cash was applied to:</b>				
469,783	Purchase of assets	240,606	851,846	611,240
11,500	Purchase of investments	16,905	-	(16,905)
20,967	Purchase of investments (special funds)	8,485	(67,005)	(75,491)
<u>502,250</u>		<u>265,996</u>	<u>784,841</u>	<u>518,844</u>
<b><u>(501,110)</u></b>	<b>NET CASH FLOW FROM INVESTING ACTIVITIES</b>	<b><u>(258,505)</u></b>	<b><u>(783,592)</u></b>	<b><u>(525,086)</u></b>
<hr/>				
2010/11 Plan \$000's		Plan 2011/12 \$000's	2010/11 Plan \$000's	Variance To LTCCP
<b>FINANCING ACTIVITIES</b>				
<b>Cash was provided from:</b>				
113,942	Raising of loans	97,492	207,105	109,613
<u>113,942</u>		<u>97,492</u>	<u>207,105</u>	<u>109,613</u>
<b>Cash was applied to:</b>				
3,233	Repayment of term liabilities	14,118	7,157	(6,961)
<u>3,233</u>		<u>14,118</u>	<u>7,157</u>	<u>(6,961)</u>
<b><u>110,709</u></b>	<b>NET CASH FLOW FROM FINANCING ACTIVITIES</b>	<b><u>83,374</u></b>	<b><u>199,948</u></b>	<b><u>116,574</u></b>
(16,816)	Increase/(decrease) in cash	1,019	(8,499)	(9,517)
67,975	Add opening cash	47,653	22,571	(25,082)
<b><u>51,159</u></b>	<b>ENDING CASH BALANCE</b>	<b><u>48,672</u></b>	<b><u>14,072</u></b>	<b><u>(34,600)</u></b>
<b>Represented by:</b>				
51,159	Cash and cash equivalents	48,672	14,072	(34,600)

## NOTES TO THE FINANCIAL STATEMENTS

2011/12 Plan \$000		2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
	<b>NOTE 1</b>			
	<b>Other revenue</b>			
	Fees and charges, including:			
2,000	Rate penalties	1,581	2,000	419
338,562	Other income	105,322	344,520	239,198
<u>340,562</u>	Total fees, charges and penalties	<u>106,903</u>	<u>346,520</u>	<u>239,617</u>
9,000	Development contributions	33,948	9,000	(24,948)
109,335	Grants and subsidies	52,800	319,400	266,600
-	Contribution from subsidiaries	26,783	-	*(26,783)
	Interest:			
10,668	Subsidiaries	12,163	8,330	(3,833)
7,513	Special and other fund investments	8,595	7,928	(667)
2,594	Short term investments	2,836	209	(2,627)
<u>20,775</u>	Total interest revenue	<u>23,594</u>	<u>16,467</u>	<u>(7,127)</u>
	Dividends:			
32,035	Christchurch City Holdings Ltd	21,253	40,035	*18,782
2,250	Transwaste Ltd	3,100	2,334	(766)
-	NZ Local Government Insurance Corporation	50	-	(50)
<u>34,285</u>	Total dividend revenue	<u>24,403</u>	<u>42,369</u>	<u>17,966</u>
<b>513,957</b>	<b>Total other revenue</b>	<b>268,431</b>	<b>733,756</b>	<b>465,325</b>
	* Revenue reclassified			
	<b>NOTE 2</b>			
	<b>Other expenses</b>			
	Operating expenditure:			
133,341	Personnel costs	136,789	154,199	17,410
27,456	Donations, grants and levies	29,654	36,629	6,975
245,011	Other operating costs	197,560	242,613	45,053
<u>405,808</u>	<b>Total other expenses</b>	<u>364,003</u>	<u>433,441</u>	<u>69,438</u>
	<b>NOTE 3</b>			
	<b>Current assets</b>			
	<b>Trade and other receivables</b>			
11,762	Rates debtors	9,532	15,433	5,901
56,866	Other trade debtors	11,746	10,195	(1,551)
2,132	Amount owing by subsidiaries	277	1,771	1,494
19,663	Other receivables/prepayments	14,014	193,803	179,789
-	Dividends receivable	6,694	17,325	10,631
3,987	GST receivable	7,070	11,638	4,568
<u>94,410</u>		<u>49,333</u>	<u>250,165</u>	<u>200,832</u>
(1,162)	Less provision for doubtful debts	(981)	(1,682)	(701)
<u>93,248</u>	<b>Total receivables and prepayments</b>	<u>48,352</u>	<u>248,483</u>	<u>200,131</u>



<b>NOTE 4</b>				
<b>Investments</b>				
1,513,663	Shares in controlled entities	1,555,851	1,523,295	(32,556)
93,199	Advances to subsidiaries and other entities	153,478	111,692	(41,786)
42,307	Other investments	97,136	107,711	10,575
<b>1,649,169</b>	<b>Total investments</b>	<b>1,806,465</b>	<b>1,742,698</b>	<b>(63,767)</b>
<b>NOTE 5</b>				
<b>Current liabilities</b>				
66,272	Trade creditors	59,740	118,383	58,643
7,872	Owing to subsidiaries	6,461	6,598	137
74,144		66,201	124,981	58,780
52,601	Current portion of gross debt	15,671	24,651	8,980
550	Provision for landfill aftercare	509	519	10
12,655	Provision for employee entitlements	13,355	13,988	633
13,205		13,864	14,507	643
<b>139,950</b>	<b>Total current liabilities</b>	<b>95,736</b>	<b>164,139</b>	<b>68,403</b>
<b>NOTE 6</b>				
<b>Non-current provisions</b>				
12,286	Provision for landfill aftercare	9,540	15,525	5,985
6,309	Provision for employee entitlements	7,234	5,970	(1,264)
12,511	Provision for weathertight homes	-	2,802	2,802
3,860	Provision for hedge and finance lease liability	-	118,064	118,064
9,784	Provision for service concession arrangement	-	10,757	10,757
<b>44,750</b>	<b>Total non-current provisions</b>	<b>16,774</b>	<b>153,118</b>	<b>136,344</b>
<b>NOTE 7</b>				
No revaluations are planned for 2012/13 as a result of the February earthquake.				
<b>NOTE 8</b>				
<b>Equity</b>				
1,733,853	Capital reserve	1,733,853	1,733,853	-
155,441	Reserve funds	170,325	159,814	(10,511)
2,989,304	Asset revaluation reserves	3,464,055	1,775,246	(1,688,809)
1,029,186	Retained earnings	2,001,487	2,707,693	706,206
<b>5,907,784</b>	<b>Total equity</b>	<b>7,369,720</b>	<b>6,376,606</b>	<b>(993,114)</b>

# Capital Endowment Fund

In April 2001, Council set up a Capital Endowment Fund of \$75M. This fund was established using a share of the proceeds from the sale of Orion's investment in a gas company. The Fund provides an ongoing income stream which can be applied to economic dev

Current Council resolutions in respect of the fund are;

1. that the income from the fund be allocated each year in the following way:

Economic Development	70%
Civic and Community	30%

the above general categories be reviewed on a three yearly cycle, the next review aligning with the 2012/22 LTCCP, or if the interest earned from the fund changes significantly (increase or decrease) within the next three years,

2. that if desired, funding for a particular category be carried forward to another year,

3. that no single project be funded for more than three years, except in exceptional circumstances,

4. that the capital of the fund will not be used unless 80% of councillors vote in favour,

5. funds are managed in accordance with Council's Investment Policy.

6. With regards the Civic and Community portion;

projects implement a strong community strategic plan,

projects are of city-wide benefit,

priority is given to new community facilities,

projects only more than \$50k will be considered.

\$850k committed annually for advancement of capital projects which meet the criteria and the balance of the fund being available for individual projects or grants.

2011/12 Plan \$000	Capital Endowment Fund Movements	2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
96,736	Inflation Adjusted Capital - projected opening balance	101,687	100,102	(1,585)
2,902	Plus Net Interest Earnings at 2.8% inflation rate	2,847	2,802	(45)
<b>99,638</b>	<b>Total Inflation Adjusted Capital closing balance</b>	<b>104,534</b>	<b>102,904</b>	<b>(1,630)</b>
2,136	Unallocated Funds carried forward - projected opening balance	(1,085)	852	1,937
2,635	Plus Net Interest Earnings over inflation rate	3,033	1,760	(1,273)
(3,850)	Less Drawdowns for Projects (Funding Allocations)	(3,000)	(2,715)	285
<b>920</b>	<b>Projected Closing Balance 30 June</b>	<b>(1,052)</b>	<b>(103)</b>	<b>949</b>

## Capital Endowment Fund - Funding Allocations

2011/12 Plan \$000's		2012/13 LTCCP \$000	2012/13 Plan \$000	Variance To LTCCP
	<b>Economic Development 70%</b>			
1,844	Net income available for allocation	2,123	1,232	(891)
12	Project funds carried forward from previous year	(797)	(940)	(143)
	Allocation :			
	<b>Economic development initiatives:</b>			
(150)	CDC special projects	(150)	(150)	-
(350)	Canterbury Economic Development Fund	(350)	(350)	-
(500)	CCT special projects	(500)	(500)	-
(350)	Australia Campaign (2 years)	-	(350)	(350)
	<b>Iconic events:</b>			
(900)	Iconic Events	(900)	(1,115)	(215)
	<b>Contributions to one off events (exhibitions, concerts, and sporting):</b>			
-	World Bowls	-	(25)	(25)
-	FIFA Under 20 Mens Football World Cup	-	(75)	(75)
(200)	Events (unallocated)	(200)	(100)	100
<b>(594)</b>	<b>(over)/under allocated for Economic Development Projects</b>	<b>(774)</b>	<b>(2,373)</b>	<b>(1,599)</b>
	<b>Civic and Community 30%</b>			
790	Net income available for allocation	910	528	(382)
2,124	Project funds carried forward from previous year	(288)	1,792	2,080
	Allocation :			
(1,350)	Major event funding	-	-	-
(50)	Civic and Community Grants	(50)	(50)	-
-	Unallocated advancing of Community Capital Projects	(850)	-	850
<b>1,514</b>	<b>(over)/underallocated for Civic and Community Projects</b>	<b>(278)</b>	<b>2,270</b>	<b>2,548</b>

## **Appendix 8: Level of Service Changes**

Staff are still aiming to deliver the majority of pre-EQ LOS, where practical.

The changes proposed in Appendix 8 are < 20% of all LOS.

Drivers for these changes include:

- direct consequences of earthquakes (ie. Art Gallery closure)
- indirect results of EQ ie. Need to re-instate targets that Council suspended during the EQ events (CDC and CCT).

There is a need for staff to be clear on priorities during 2012/13.

Clear direction and performance targets also mean that business and individual performance plans can stay relevant.

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
City and Community Long-Term Policy and Planning: 1.0.3 (LTCCP)	Mike Theelen	<i>Develop the Central City Plan (The Recovery Plan):</i>  2012/13 target to be defined	<i>Implementation plans for priority projects in the Central City Plan are developed and the first phase of implementation commences:</i>  2012/13 30 June 2013		
City and Community Long-Term Policy and Planning: 1.0.4 (LTCCP)		<i>The recovery of suburban centres is supported by urban design and planning initiatives:</i>  1 Plans completed for Lyttelton and Sydenham by 30 September 2011 (expired)  2 Other centres as approved by Council in June 2011 (expired)	<i>The recovery of suburban centres is supported by urban design and planning initiatives:</i>  Draft Sumner Master Plan for consultation presented to Council by November 2012  Draft Ferry Rd (Stage 1) Master Plan for consultation presented to Council by September 2012	Updates to the suburban centres initiatives.	
City and Community Long-Term Policy and Planning: 1.0.10 (Non-LTCCP)	Mike Theelen	<i>Advice is provided on strategic transport issues facing the city:</i>  The Christchurch Transport Plan is presented to Council for adoption by March 2012	<i>Advice is provided on strategic transport issues facing the city:</i>  The Christchurch Transport Plan is presented to Council for adoption by 30 June 2013	Part 1 of the draft CTP is approx 90% complete, Part 2 75%. There is a need for further engagement with Council.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
District Plan: 1.3.3 (LTCCP)	Brigitte de Ronde	<p><i>Prioritised programme of Plan changes is prepared and approved by the Council on an annual basis:</i></p> <p>A prioritised work programme, matched to staff capacity and availability, to be presented for Council approval annually by 30 June for the following financial year.</p>	<p><i>Prioritised programme of Plan changes is prepared and approved by the Council on an annual basis:</i></p> <p>2012/13: suspend target</p>	.	
District Plan: 1.3.5 (Non-LTCCP)	Brigitte de Ronde	<p><i>Christchurch City District Plan is reviewed:</i></p> <p>Timeframe for completion to be updated by 30 December 2011</p>	<p><i>Christchurch City District Plan is reviewed:</i></p> <p>2012/13: Timeframe for completion to be updated by 30 December 2012</p>	The District Plan Review has been on hold since the earthquakes.	
District Plan: 1.3.5 (Non-LTCCP)	Brigitte de Ronde	<p><i>Christchurch City District Plan is reviewed:</i></p> <p>Review commenced by June 2012</p>	<p><i>Christchurch City District Plan is reviewed:</i></p> <p>Review commenced by June 2014</p>		

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Heritage Protection: 1.4.1 (LTCCP)	Brigitte de Ronde	<i>A programme to ensure a consistent level of heritage protection in Christchurch and Banks Peninsula is implemented:</i>  A programme of research and documentation is completed by June 2015 (suspended)	<i>A programme to complete research of banks peninsula scheduled heritage items.</i>  2012/13: Research completed by end of June 2015		
Heritage Protection: 1.4.3 (LTCCP)	Brigitte de Ronde	<i>Advice is provided on heritage conservation principles and priorities for post-earthquake demolition and Council heritage assets:</i>  By 30 June 2012	<i>Advice is provided on heritage conservation principles and priorities for post-earthquake demolition and Council heritage assets:</i>  By 30 June 2013		
Heritage Protection: 1.4.7 (LTCCP)	Brigitte de Ronde	<i>Incentive grant recipients satisfied with heritage advice and grant process:</i>  Suspended for 2011/12	<i>Incentive grant recipients satisfied with heritage advice and grant process:</i>  75% satisfaction	Reinstate for 2012/13	
Heritage Protection: 1.4.4 (Non-LTCCP)	Brigitte de Ronde	<i>Number of attendees to Heritage Week:</i>  Suspended for 2011/12 - Heritage week will not be held in 2012	<i>Number of attendees to Heritage Week:</i>  Suspended for 2012/13 - Heritage week will not be held in 2013	Heritage week is not proposed to be run in 2012/13. Instead includes review, a decision on whether to proceed, and any subsequent planning for heritage week 2013.	
Heritage Protection: 1.4.8 (Non-LTCCP)	Brigitte de Ronde	<i>Level of financial contribution from sponsorship of Heritage Week event:</i>  Suspended for 2011/12 - Heritage week will not be held in 2012	<i>Level of financial contribution from sponsorship of Heritage Week event:</i>  Suspended for 2012/13 - Heritage week will not be held in 2013	Heritage week is not proposed to be run in 2012/13. Instead includes review, a decision on whether to proceed, and any subsequent planning for heritage week 2013.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Strengthening Communities: 2.2	Carolyn Gallagher	<i>Activity name:</i> Strengthening Communities and Early Learning Centres	<i>Activity name:</i> Build Stronger Communities	It is proposed to merge the Strengthening Communities activity and Early Learning Centres activity into a single new activity called Build Stronger Communities. It is proposed that this activity replace Strengthening Communities in the activity structure (2.2). Existing levels of service from both plans have been retained, and some of the targets have been proposed to change. Also, some additional new levels of service have been proposed. See below.	
Build Stronger Communities: 2.2.6 (LTCCP)	Carolyn Gallagher	<i>No level of service in 2011/12</i>	<i>Community development projects are provided</i>  Advise and support the successful delivery of at least three projects across each metropolitan sector and community board area, per annum. (within budget allocation)	New level of service	
Build Stronger Communities: 2.2.7 (LTCCP)	Carolyn Gallagher	<i>No level of service in 2011/12</i>	<i>Design, develop, facilitate or support participatory processes:</i>  Successfully develop, support and facilitate at least 1 participatory process within each metropolitan sector and community board area, per annum (using tools from the IAP2 model – International Assoc for Public Participation)	New level of service	
Build Stronger Communities: 2.1.1 (LTCCP)	Carolyn Gallagher	<i>Provide five day a week half, full-day and flexible-hours care at early learning centres:</i>  Provide 113,520 hours of childcare per annum Pioneer ELC	<i>Provide five day a week half, full-day and flexible-hours care at early learning centres:</i>  Provide 70,560 hours of childcare per annum at Pioneer ELC	Provide day-long flexible child care with Councils Pioneer leisure centre that is on a cost recovery basis.  Hours of care provided for Pioneer 2011/12 Jan-June 44 children x 8 hours x 5 days x 24 weeks =42240 Jun-Dec 36 children x 8 hours x 5 days x 25 weeks =36000 Total hours 78,240 hrs  Hours of care for Pioneer 2012/13 Jul-Jun 36 children x 8 hours x 5 days x 49 weeks = 70,560 hrs Total Hours 70,560 hrs	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Build Stronger Communities: 2.1.3 (Non-LTCCP)	Carolyn Gallagher	<i>ELC facility, operations and programmes comply with MOE regulations per Education Review Office audit:</i>  Implement Te Whaariki regulations (when announced) over 6 years from 2009 through to 2015	<i>ELC facility, operations and programmes comply with MOE regulations per Education Review Office audit:</i>  Implement 2008 Early Childhood Education Regulations	Update to target, to clarify the regulations.	
Build Stronger Communities: 2.1.4 (Non-LTCCP)	Carolyn Gallagher	<i>Cost per hour of childcare:</i>  \$10 per hour of childcare	<i>Cost per hour of childcare:</i>  \$10.50 per hour of childcare		
Build Stronger Communities: 2.2.2 (Non-LTCCP)	Carolyn Gallagher	<i>Identify and publish key information to support the community:</i>  A range of analysis undertaken each year in line with Strengthening Communities Strategy within budget.	<i>Identify and publish key information to support the community:</i>  Discontinue	To be replaced by level of service 2.2.8	
Build Stronger Communities: 2.2.8 (Non-LTCCP)	Carolyn Gallagher	<i>No level of service in 2011/12</i>	<i>Develop and maintain community profiles:</i>  100% of community profiles reviewed and updated annually	New level of service, to replace 2.2.2.	
Build Stronger Communities: 2.2.3 (Non-LTCCP)	Carolyn Gallagher	<i>Safety Projects -working towards making Christchurch Safer:</i>  Deliver the agreed programme of projects around the implementation of the Safer Christchurch Strategy, within budget allocation.	<i>Safety Projects -working towards making Christchurch Safer:</i>  Deliver the agreed programme of projects around the implementation of the Safer Christchurch Strategy, within budget allocation.  Undertake programmes to achieve Safe City accreditation	Inclusion of additional target	
Build Stronger Communities: 2.2.5 (Non-LTCCP)	Carolyn Gallagher	<i>Capacity Building of Community Groups:</i>  Facilitation of 50 community networking Forums (following Council decision due to affects of September 2010 earthquake)	<i>Capacity Building of Community Groups:</i>  Discontinue	Discontinue target, to be replaced by levels of service 2.2.9, 2.2.10 and 2.2.11	



Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Build Stronger Communities: 2.2.9 (Non-LTCCP)	Carolyn Gallagher	<i>No level of service in 2011/12</i>	<p><i>Facilitate and support Council initiated networks and forums:</i></p> <p>Facilitation and support of 56 local community network meetings, liaison meetings and / or forums, per annum</p> <p>Facilitation and support of 6 city-wide, sector-based forums, per annum</p>	New level of service, to replace target for 2.2.5	
Build Stronger Communities: 2.2.10 (Non-LTCCP)	Carolyn Gallagher	<i>No level of service in 2011/12</i>	<p><i>Develop capacity of community groups and resident associations:</i></p> <p>Undertake organisation capacity checks with 16 community groups or residents associations, per annum</p> <p>Undertake organisation capacity checks with 12 sector-based community groups, per annum</p> <p>Maintain at least 85% satisfaction with quality of support provided (across a sample of organisations)</p>	New level of service, to replace target for 2.2.5	
Build Stronger Communities: 2.2.11 (Non-LTCCP)	Carolyn Gallagher	<i>No level of service in 2011/12</i>	<p><i>Assess and make recommendations to applications to the Strengthening Communities Grants Programme, applying knowledge and expertise:</i></p> <p>Assessment and recommendation completed for 100% of applications received.</p>	New level of service, to replace target for 2.2.5	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Social Housing: 2.4.1 (LTCCP)	Carolyn Gallagher	<i>Maintain portfolio of rental units and owner/occupier units:</i>  Minimum of 2,420 rental units and 28 Owner / Occupier units	<i>Maintain portfolio of rental units and owner/occupier units:</i>  2,267 rental units and 25 Owner / Occupier units – subject to further DEE assessments	As at 23 February 2012, current inhabitable social housing stock was 2267 units plus 25 owner occupier units. The number of uninhabitable units is 177 red or yellow placarded and therefore structurally unsound plus 205 units which are uninhabitable due to sanitary or major works requirements. The programme of Detailed Engineering Evaluations (DEE) is in its early stages for the housing stock and this process may result in further units being deemed uninhabitable. Also, continuing aftershocks are continuing to place strain on the housing stock and further failures are likely as a result over time. Consequently it is not possible to say with certainty the number of inhabitable units we will have at June 2012, or June 2013.	
Community Facilities: 2.0.1 (LTCCP)	Carolyn Gallagher	<i>The portfolio of community centres/halls/cottages is maintained:</i>  Maintain the number of community centres, halls and cottages at a minimum of 45	<i>The portfolio of community centres/halls/cottages is maintained:</i>  Maintain the number of community centres, halls and cottages at a minimum of 39	Number maintained but not all useable.	
Community Facilities: 2.0.2 (Non-LTCCP)	Carolyn Gallagher	<i>Council owned and managed facilities:</i>  Increase total hours of use to 25% hours used of the council managed facility, for centres unaffected by September 2010 earthquake	<i>Council owned and managed facilities:</i>  Increase total hours of use to 25% hours used of the council managed facility, for centres unaffected by September 2010 earthquake, and subsequent earthquake events.		
Community Facilities: 2.0.3 (Non-LTCCP)	Carolyn Gallagher	<i>Council owned and community managed facilities:</i>  Facilities used for a minimum of 22% of total available hours	<i>Council owned and community managed facilities:</i>  Facilities used for a minimum of 25% of total available hours	Achieving target.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Walk-In Customer Services: 2.6.1 (LTCCP)	David Dally	<i>Customer service centres are provided:</i>  Maintain current LOS: Walk-in services at 11 locations (Civic, Akaroa, Little River, Lyttelton, Beckenham, Linwood, Shirley, Papanui, Fendalton, Sockburn, Riccarton)	<i>Customer service centres are provided:</i>  Maintain current LOS: Walk-in services at 10 locations (Civic, Akaroa, Little River, Lyttelton, Beckenham, Linwood, Shirley, Papanui, Fendalton, Riccarton)	Fendalton out for about 2 months; Sockburn may not reopen, but providing 1 CSR at CERA's walk-in centre at Avondale Golf Club. Council will decide future as part of the facilities rebuild project. Recommend this LOS be changed to 10 walk-in service centre locations (due to closure of Sockburn).	
Walk-In Customer Services: 2.6.2 (LTCCP)	David Dally	<i>Number of walk-in customer service hours provided:</i>  Total of 408.5 hours per week	<i>Number of walk-in customer service hours provided:</i>  Total of 368.5 hours per week	Loss of Sockburn and Fendalton. Fendalton's hours will be restored soon; Sockburn's future is uncertain. Given that Sockburn is unlikely to be repaired, recommend this LOS should be changed to 368.5 hours (reduction of 40 hrs pw).	
Art Gallery and Museums: 3.0.1 (LTCCP)	Jenny Harper	<i>Number of visitors per annum:</i>  Visitors pa within a range of 370,000 - 410,000	<i>Number of visitors per annum:</i>  2012/13: suspend target	Attendees to education and Gallery-supported public programmes off-site (usually included in 3.0.1. Number of visitors pa) are reported elsewhere. At this stage it is not clear whether CAG will re-open this financial year, but the possibility of an off-site venue is being explored. Visitor numbers will be reported from then. Suspension of this target in 2012/13 recommended. Will return to an agreed level of service (re-negotiated in the context of the 2013 LTP) after re-opening.	
Art Gallery and Museums: 3.0.2 (LTCCP)	Jenny Harper	<i>Visitor satisfaction with their Gallery experience:</i>  At least 90% of visitors rate their experience as good, very good, or excellent	<i>Visitor satisfaction with their Gallery experience:</i>  2012/13: suspend target	Dependency: Gallery opens with time to achieve reliable visitor survey  At this stage we are not sure whether CAG will open this financial year, but the possibility of an off-site venue is being explored and, if practicable, visitor experience may be surveyed then. Suspension of this target in 2012/13 recommended. Will return to an agreed level of service (re-negotiated in the context of the 2013 LTP) after re-opening.	
Art Gallery and Museums: 3.0.6 (LTCCP)	Jenny Harper	<i>Hours of opening:</i>  Minimum hours open to the public: approx 2,793 hrs per annum by June 2012	<i>Hours of opening:</i>  2012/13: suspend target	Continuing closure of CAG makes this target virtually impossible in 2011/12.  At this stage we are not sure whether CAG will open this financial year, but the possibility of an off-site venue is being explored. Opening hours will be reported again at that point. Suspension of this target in 2012/13 recommended. Will return to an agreed level of service (re-negotiated in the context of the 2013 LTP) after re-opening.	
Art Gallery and Museums: 3.0.8 (LTCCP)	Jenny Harper	<i>Exhibitions and publications presented:</i>  15-18 exhibitions presented pa	<i>Exhibitions and publications presented:</i>  2012/13: 5-6 Outer Spaces projects presented	CAG will present approximately 10-12 Outer Spaces projects in the 2012 calendar year but, on the basis of our present plan, we expect to be fully committed to the re-opening programmes for a mid-year Gallery's re-opening by January 2013.  At this stage it is not clear whether CAG will re-open this financial year, but the possibility of an off-site venue is being explored. Exhibitions presented will be reported again at that point, and will include Gallery-supported Outer Spaces projects which have been achieved this year. Recommend adjusting target for 2012/13 to "5-6 Outer Spaces projects presented.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Art Gallery and Museums: 3.0.8 (LTCCP)	Jenny Harper	<i>Exhibitions and publications presented:</i>  4-6 publications pa., with at least 1 significant publication every 2 years	<i>Exhibitions and publications presented:</i>  2012/13: reinstate target at 4-6 publications pa., with at least 1 significant publication every 2 years	We may achieve the current LoS in publications if negotiations with another gallery go ahead favourably, but it is too risky to commit to at this point. Significant publications accompany major exhibitions and these are building-dependent.  Recommend adjusting target for 2012/13 to "4-6 publications pa". We will return to the current LOS on a pro-rata basis (re-negotiated in the context of the 2013 LTP) after re-opening.	
Art Gallery and Museums: 3.0.9 (LTCCP)	Jenny Harper	<i>Public programmes and school-specific programmes delivered:</i>  Average of 25,000 attending advertised public programmes pa	<i>Public programmes and school-specific programmes delivered:</i>  2012/13: No fewer than 1,500 attending advertised public programmes	Continuing closure of CAG makes this target difficult to achieve for 2011-12. Events have been held in off-site locations  Recommend adjusting target for 2012/13 to "No fewer than 1,500 attending advertised public programmes". Will return to an agreed level of service (re-negotiated in the context of the 2013 LTP) after re-opening.	
Art Gallery and Museums: 3.0.9 (LTCCP)	Jenny Harper	<i>Public programmes and school-specific programmes delivered:</i>  Maintain at 10,000 attend school programmes pa	<i>Public programmes and school-specific programmes delivered:</i>  2012/13: No fewer than 7,500 attend school programmes pa	Recommend adjusting target for 2012/13 to "No fewer than 7,500 attend school programmes pa.". Will return to an agreed level of service (re-negotiated in the context of the 2013 LTP) after re-opening.	
Art Gallery and Museums: 3.0.9 (Non-LTCCP)	Jenny Harper	<i>Public programmes and school-specific programmes delivered:</i>  At least 2,500 volunteer hour's pa	<i>Public programmes and school-specific programmes delivered:</i>  2012/13: suspend target	98 hours for November includes training session, Brian Brake and Outer Spaces tours.  At this stage it is not clear whether CAG will re-open this financial year, but the possibility of an off-site venue is being explored. Volunteers are presently being used being used for Outer Spaces tours and, if we are able to open elsewhere, will also provide their service. Suspension of this target in 2012/13 recommended. Will return to an agreed level of service (re-negotiated in the context of the 2013 LTP) after re-opening.	
Art Gallery and Museums: 3.0.12 (Non-LTCCP)	Jenny Harper	<i>Cost of providing Gallery services:</i>  Average operating cost per visitor of <\$21.00 ongoing	<i>Cost of providing Gallery services:</i>  2012/13: suspend target	Education and public programme users and casual visitors to some sites beyond CAG will be measured, but target unlikely to be achieved, given the long period of closure this financial year.  An off-site venue is being investigated, but is unlikely to attract large enough visitor numbers to impact positively on the established LOS. In the interim, all reasonable savings will be identified. Suspension of this target in 2012/13 recommended. Will return to an agreed level of service (re-negotiated in the context of the 2013 LTP) after re-opening.  As a number of post EQ gallery projects will be located in out door public places it is not possible to count visitors or monitor effect. However large numbers of passer-by will engage with the works on a daily basis.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Garden and Heritage Parks: 6.2.1 (LTCCP)	Alan Beuzenberg	<p><i>Christchurch Botanic Gardens and heritage parks (including fountain, clocks, statues and outdoor art) are well maintained:</i></p> <p>Buildings 3</p> <p>Bridges 1</p> <p>Clocks 8</p> <p>Fountains 21 (Bowker fountain restoration in 2012)</p> <p>Statues 5</p> <p>War memorials 22</p>	<p><i>Christchurch Botanic Gardens and heritage parks (including fountain, clocks, statues and outdoor art) are well maintained:</i></p> <p>Buildings 2</p> <p>Bridges suspend</p> <p>Clocks 4</p> <p>Fountains 18 (Bowker fountain restoration in 2012)</p> <p>Statues 2</p> <p>War memorials 16</p>	<p>Godley House listed for demolition. Sign of the Kiwi awaiting assessment. KPI to be amended to two houses.</p> <p>Bridges remedial actions being currently managed through SCIRT. Bridge currently being assessed for repair work. Secure funding and initiate repairs in accordance with the findings of the assessment. KPI to be suspended to 30 June 2013.</p> <p>Victoria, Edmonds, Sumner, floral and Upton clocks have sustained damage from February earthquake. The clocks are all awaiting assessment. Secure funding and initiate repairs in accordance with the findings of the assessments. KPI to be suspended to 30 June 2013.</p> <p>Bowker, Scott and Rose Chapel fountains sustained February earthquake damage and currently not being regularly maintained. Initial assessment indicates that the Bowker Fountain has sustained significant structural damage. Scott and Rose Chapel fountains require only minor repair work. These are all in the inner city red zone. Waiting upon a final decision on Bowker Fountain to retain or remove. Undertake minor repairs on Scott, and Rose Chapel once inner city access has been opened up. KPI to be suspended to 30 June 2013.</p> <p>Rolleston, Godley and Scott statues require repair following the February earthquake and two statues are not receiving regular maintenance. These three statues are currently in storage and Captain Cook and Queen Victoria statues are in the inner city red zone and are not being regularly maintained. Commence maintenance on Captain Cook and Queen Victoria statues once cordon is removed. KPI to be suspended to 30 June 2013. Rolleston, Godley and Scott statues are being evaluated and remounting methodologies. Once these have been agreed upon, secure funding and initiate repairs.</p> <p>Bridge of Remembrance, Waltham, Lyttleton, Pigeon Bay, Heathcote and Burwood war memorials sustained February earthquake damage. The war memorials are currently being assessed. Secure funding and initiate repairs in accordance with the findings of the assessments. KPI to be suspended to 30 June 2013.</p>	
Garden and Heritage Parks: 6.2.3 (LTCCP)	Alan Beuzenberg	<p><i>Number of visits to the Botanic Gardens:</i></p> <p>&gt;=500,000 visits (target lowered because of EQ impact)</p>	<p><i>Number of visits to the Botanic Gardens:</i></p> <p>1.3 million visits this year - 2012/13</p>	<p>Visitation numbers increasing post earthquake.</p>	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Neighbourhood Parks: 6.0.1 (LTCCP)	Alan Beuzenberg	<p><i>Maintain shrub gardens:</i></p> <p>Re-evaluate by 1/1/2012 when more information available (Mulch minimum depth of 75mm)</p> <p>Re-evaluate by 1/1/2012 when more information available (Weeds controlled within specification: no flower heads or seed heads and height &lt;=50mm)</p> <p><i>Maintain playground equipment:</i> Bark under surfacing 200mm depth</p> <p>Reported unsafe equipment is made safe by repair, mitigation, or isolation within 2 hours of report.</p> <p><i>Maintain turf areas:</i> Mown areas are kept within the height parameters 25mm to 60mm</p>	<p><i>Maintain shrub gardens:</i></p> <p>Mulch minimum depth of 25mm Maximum depth of 100mm</p> <p>Weeds controlled within specifications per contract.</p> <p><i>Maintain playground equipment</i> Bark under surfacing 300mm depth</p> <p>Reported unsafe equipment is made safe by repair, mitigation, or isolation within 24 hours of report.</p> <p><i>Maintain turf areas</i> Mown areas are kept within contract height specifications.</p>	Reinstatement of LOS targets, also allowing for the new contract specifications.	
Neighbourhood Parks: 6.0.2 (LTCCP)	Alan Beuzenberg	<p><i>Customer satisfaction with the range of recreation facilities available, including; playgrounds:</i></p> <p>Re-evaluate by 1/1/2012 when more information available</p>	<p><i>Customer satisfaction with the range of recreation facilities available, including; playgrounds:</i></p> <p>&gt;=90% customers satisfied each year with the range of recreation facilities available on neighbourhood parks</p>	Reinstatement of LOS target.	
Sports Parks: 6.1.1 (LTCCP)	Alan Beuzenberg	<p><i>Maintain shrub gardens:</i></p> <p>Re-evaluate by 1/1/2012 when more information available (Mulch minimum depth of 75mm)</p> <p>Re-evaluate by 1/1/2012 when more information available (Weeds controlled</p>	<p><i>Maintain shrub gardens:</i></p> <p>Mulch minimum depth of 25mm Maximum depth of 100mm</p> <p>Weeds controlled within specifications per contract.</p>	Reinstatement of LOS targets, also allowing for the new contract specifications.	

		<p>within specification: no flower heads or seed heads and height &lt;=50mm)</p> <p><i>Maintain playground equipment:</i> Bark under surfacing 200mm depth</p> <p>Reported unsafe equipment is made safe by repair, mitigation, or isolation within 2 hours of report.</p> <p><i>Maintain turf areas:</i> Mown areas are kept within the following parameters: Cricket wickets 5mm to 20mm; Rugby , League , Soccer, Hockey 20mm to 50mm.</p>	<p><i>Maintain playground equipment</i></p> <p>Bark under surfacing 300mm depth</p> <p>Reported unsafe equipment is made safe by repair, mitigation, or isolation within 24 hours of report.</p> <p><i>Maintain turf areas</i> Mown areas are kept within contract height specifications.</p>		
Sports Parks: 6.1.2 (LTCCP)	Alan Beuzenberg	<p><i>Customer satisfaction with the range of recreation facilities available, including; playgrounds, skateboard ramps, tennis &amp; petanque courts, BMX tracks &amp; fitness equipment:</i></p> <p>Re-evaluate by 1/1/2012 when more information available</p>	<p><i>Customer satisfaction with the range of recreation facilities available, including; playgrounds, skateboard ramps, tennis &amp; petanque courts, BMX tracks &amp; fitness equipment:</i></p> <p>&gt;=90% customers satisfied each year with the range of recreation facilities available on sports parks</p>	Reinstatement of LOS target.	
Sports Parks: 6.1.3 (LTCCP)	Alan Beuzenberg	<p><i>Overall customer satisfaction with sports parks:</i></p> <p>Re-evaluate by 1/1/2012 when more information available</p>	<p><i>Overall customer satisfaction with sports parks:</i></p> <p>&gt;=85% customers satisfied with the appearance and condition of sports parks</p>	Reinstatement of LOS target, allowing that some parks are still under repair from the earthquake damage..	
Sports Parks: 6.1.7 (Non-LTCCP)	Alan Beuzenberg	<p><i>Overall customer satisfaction with sports parks administration:</i></p> <p>73% customer satisfaction with sports parks administration and management services</p>	<p><i>Overall customer satisfaction with sports parks administration and management services:</i></p> <p>70% customer satisfaction with sports parks administration and management services</p>	Allowing for some Sports Parks being closed due to earthquake damage.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Cemeteries: 6.4.1 (LTCCP)	Alan Beuzenberg	<p><i>Maintain shrub gardens:</i></p> <p>Re-evaluate by 1/1/2012 when more information available Mulch minimum depth of 75mm</p> <p>Weeds controlled within specification: no flower or seed heads and height &lt;50 mm.</p> <p><i>Maintain turf areas</i> Mown areas are kept within the height parameters 25mm – 60mm</p>	<p><i>Maintain shrub gardens:</i></p> <p>Mulch minimum depth of 25mm Maximum depth of 100mm</p> <p>Weeds controlled within specifications per contract.</p> <p><i>Maintain turf areas</i> Mown areas are kept within contract height specifications.</p>	Reinstatement of LOS targets, also allowing for the new contract specifications.	
Cemeteries: 6.4.4 (LTCCP)	Alan Beuzenberg	<p><i>Customer satisfaction with maintenance and appearance of Council cemeteries:</i></p> <p>Re-evaluate by 1/1/2012 when more information will be available</p>	<p><i>Customer satisfaction with maintenance and appearance of Council cemeteries:</i></p> <p>80%</p>	Reinstatement of LOS target allowing for impact of EQ damage to headstones.	
Cemeteries: 6.4.5 (LTCCP)	Alan Beuzenberg	<p><i>Customer satisfaction with Council cemetery services:</i></p> <p>Re-evaluate by 1/1/2012 when more information will be available</p>	<p><i>Customer satisfaction with Council cemetery services:</i></p> <p>95%</p>	Reinstatement of LOS target.	
Waterways and Land Drainage: 6.5.1 (LTCCP)	Alan Beuzenberg	<p><i>Houses are safe from flooding during normal rain events:</i></p> <p>Re-evaluate by 1/1/2012 when more information available (Less than 10 properties flooded per year)</p>	<p><i>Houses are safe from flooding during normal rain events:</i></p> <p>Recommend this KPI continue to be suspended, through to 30 June 2013 (Less than 10 properties flooded per year)</p>	Continuing to do significant work on flooding risks which have emerged further to the earthquakes and have further complications with red zoned areas which may have houses susceptible to flooding but may already be vacated. Until more information is collected we are unable to set a sensible LOS.	
Waterways and Land Drainage: 6.5.2 (LTCCP)	Alan Beuzenberg	<p><i>Customer satisfaction with the maintenance of waterways and their margins:</i></p> <p>Re-evaluate by 1/1/2012 when more information available (At least 66% customers satisfied with the maintenance of waterways and their margins)</p>	<p><i>Customer satisfaction with the maintenance of waterways and their margins:</i></p> <p>At least 66% customers satisfied with the maintenance of waterways and their margins</p>	Reinstatement of LOS target	



Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Harbours and Marine Structures: 6.6.1 (LTCCP)	Alan Beuzenberg	<i>Marine structures are maintained for public recreation and commercial use:</i>  20 wharves/jetties	<i>Marine structures are maintained for public recreation and commercial use:</i>  15 wharves/jetties	Five wharves/Jetties have been closed. Following a full structural assessment the following facilities have been closed. Governors Bay, Church Bay, Takamatua, Robinson Bay and Pigeon Bay. Further assessments and evaluations are being carried out to determine their long term viability and alternative options. KPI is being amended to 15 wharves/jetties for the next 18 months (to 30 June 2013).	
Harbours and Marine Structures: 6.6.2 (LTCCP)	Alan Beuzenberg	<i>Proportion of customers satisfied with the appearance and maintenance of marine structures provided by Council:</i>  Suspended	<i>Proportion of customers satisfied with the appearance and maintenance of marine structures provided by Council:</i>  Remain suspended until 30 June 2013.	Target confirmation required. Baseline was to have been established in 2009/10 – will need to be established in the 2012/13 year.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Recreation and Sport Services: 7.0.1 (LTCCP)	John Filsell	<p><i>Residents have access to fit-for-purpose recreation and sporting facilities:</i></p> <p>(subject to relocation confirmation) 1 multi sensory centre, open between 35-40 hrs per week, 5 days per week, 48 weeks per year [opening hours subject to maintenance and public holiday schedules]</p> <p>2 community outdoor pools open seasonally: Governors Bay, Port Levy [subject to maintenance schedules]</p> <p>2 paddling pools open seasonally: open Nov to March [subject to maintenance schedules]</p> <p>4 public outdoor pools open seasonally: Jellie Park, Lyttelton, Halswell, open Nov-March, Templeton; open Jan to Feb [subject to maintenance schedules]</p> <p>4 stadiums available for hire 364 days per year [subject to maintenance schedules]</p> <p>Jellie Park, Pioneer and Graham Condon (due to open Sept/Oct 2011): Monday to Friday - 5.30am - 9.30pm; Saturday and Sunday - 7.00am - 8.00pm (open 364 days/year) [opening hours subject to maintenance and public holiday schedules]</p> <p>Maintain and lease 14 sporting and recreation facilities (subject to maintenance schedules)</p>	<p><i>Residents have access to fit-for-purpose recreation and sporting facilities:</i></p> <p>1 multi sensory centre, open between 35-40 hrs per week, 5 days per week, 48 weeks per year [opening hours subject to maintenance and public holiday schedules and rebuild priorities]</p> <p>At least 2 community outdoor pools open seasonally: Governors Bay, Port Levy [subject to maintenance schedules and rebuild priorities]</p> <p>At least 3 paddling pools open seasonally: open Nov to March [subject to maintenance schedules and rebuild priorities]</p> <p>At least 3 public outdoor pools open seasonally: Jellie Park, Halswell, open Nov- March, Templeton; open Jan to Feb [subject to maintenance schedules and rebuild priorities]</p> <p>At least 2 stadiums available for hire 364 days per year [subject to maintenance schedules and rebuild priorities]</p> <p>Jellie Park, Pioneer and Graham Condon (due to open Sept/Oct 2011): Monday to Friday - 5.30am - 9.30pm; Saturday and Sunday - 7.00am - 8.00pm (open 364 days/year) [opening hours subject to maintenance and public holiday schedules and rebuild priorities]</p> <p>Maintain and lease at least 13 sporting and recreation facilities (subject to maintenance schedules and rebuild priorities)</p>	<p><i>Subject to rebuild priorities to allow for any changes to facility rebuilds.</i></p>	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Recreation and Sport Services: 7.0.2 (LTCCP)	John Filsell	<p><i>Facility-based recreation and sporting activities and programmes are provided:</i></p> <p>3.8 to 4.2 visits to aquatic facilities/head of population</p> <p>Participants using recreation and sport centres, outdoor pools and stadiums: 2011-2012 2.35 - 2.60 million</p>	<p><i>Facility-based recreation and sporting activities and programmes are provided:</i></p> <p>Greater than 4.46 visits to aquatic facilities per head of population</p> <p>Participants using recreation and sport centres, outdoor pools and stadiums: greater than 2.87 million</p>	<p>Target has been revised (increase in participation and reduction of ChCh population)</p> <p>Increase in participation and factoring in QEII Fitness at Parklands and new programme initiatives, such as swimsafe</p>	
Recreation and Sport Services: 7.0.3 (LTCCP)	John Filsell	<p><i>Provide advice and resources to community based organisations and networks to support their ability to develop, promote and deliver recreation and sport in Christchurch:</i></p> <p>9,200 staff hours advice provided to 550-700 organisations</p>	<p><i>Provide advice and resources to community based organisations and networks to support their ability to develop, promote and deliver recreation and sport in Christchurch:</i></p> <p>8280 - 9200 staff hours advice provided to greater than 550 organisations</p>	<p>'Staff hours' requires a range due to changing demands on staff time. 'Organisations supported' requires a "more than" measure. Hours slightly reduced due to Metropolitan Programme Leader position not being replaced</p>	
Recreation and Sport Services: 7.0.9 (Non-LTCCP)	John Filsell	<p><i>Operating efficiency and cost of recreation and sport facilities:</i></p> <p>\$15.29 - \$16.90 per resident</p> <p>\$2.20 - \$2.69 per visitor</p>	<p><i>Operating efficiency and cost of recreation and sport facilities:</i></p> <p>2012/13: less than \$19.19 per resident</p> <p>Less than \$2.32 per visitor</p>	<p>Population has reduced, original target set prior to budget approval Added 'less than' rather than a range.</p>	
Recreation and Sport Services: 7.0.10 (Non-LTCCP)	John Filsell	<p><i>Cost per swim participation:</i></p> <p>\$2.64 - \$3.23 per swim participation</p>	<p><i>Cost per swim participation:</i></p> <p>Less than \$3.14 per swim participation</p>	<p>Original targets set prior to budget approval. Adding a 'less than' rather than range.</p>	

Activity / LOS	Manager	Current LOS/ Target	Proposed LOS/ Target	Reason for change	Accepted/ Declined
Venue Management (Vbase) 7.3.3 (Non-LTCCP)	Russell Kenny	<i>Client satisfaction:</i> 80%	<i>Client satisfaction:</i> 80%	For inclusion in activity management plan as a non-LTP measure, for current financial year & beyond	
Venue Management (Vbase) 7.3.4 (Non-LTCCP)	Russell Kenny	<i>Guest satisfaction:</i> 80%	<i>Guest satisfaction:</i> 80%	For inclusion in activity management plan as a non-LTP measure, for current financial year & beyond	
Venue Management (Vbase) 7.3.1 (Non-LTCCP)	Russell Kenny	<i>Venue Utilisation - CBS:</i> 150 event days for 2011/12	<i>Venue Utilisation - CBS:</i> 150 event days for 2012/13	For inclusion in activity management plan as a non-LTP measure, for current financial year & beyond	
Venue Management (Vbase) 7.3.2 (Non-LTCCP)	Russell Kenny	<i>Support local culture and recreational use:</i> Total venue discounts exceed \$200,000	<i>Support local culture and recreational use:</i> Total venue discounts exceed \$200,000	For inclusion in activity management plan as a non-LTP measure, for current financial year & beyond	
Venue Management (Vbase) 7.3.8 (Non-LTCCP)	Russell Kenny	<i>Customer satisfaction:</i> 80%	<i>Customer satisfaction:</i> 80%	For inclusion in activity management plan as a non-LTP measure, for current financial year & beyond	
Venue Management (Vbase) 7.3.5 (Non-LTCCP)	Russell Kenny	<i>Customers are satisfied with the quality of foods, beverage and coffee products provided at venues like The Tuck Shop and Christchurch Stadium:</i> 80%	<i>Customers are satisfied with the quality of foods, beverage and coffee products provided at venues like The Tuck Shop and Christchurch Stadium:</i> 80%	For inclusion in activity management plan as a non-LTP measure, for current financial year & beyond	
Venue Management (Vbase) 7.3.6 (Non-LTCCP)	Russell Kenny	<i>Customers are satisfied with the quality of service provided at venues like The Tuck Shop and Christchurch Stadium:</i> 80%	<i>Customers are satisfied with the quality of service provided at venues like The Tuck Shop and Christchurch Stadium:</i> 80%	For inclusion in activity management plan as a non-LTP measure, for current financial year & beyond	
Venue Management (Vbase) 7.3.7 (Non-LTCCP)	Russell Kenny	<i>Retail offerings at Christchurch Stadium are provided to agreed standards:</i> Till-to-guest ratio of 1:400 Service time of < 10 mins from unit entry to exit	<i>Retail offerings at Christchurch Stadium are provided to agreed standards:</i> Till-to-guest ratio of 1:400 Service time of < 10 mins from unit entry to exit	For inclusion in activity management plan as a non-LTP measure, for current financial year & beyond	
Activity / LOS	Manager	Current LOS/ Target	Proposed LOS/ Target	Reason for change	Accepted/ Declined
Organic Material Collection and Composting: 8.2.1 (LTCCP)	Mark Christison	<i>Amount of organic material composted at the Council composting plant:</i> 200 kg +/-10% organic material / person / year	<i>Amount of organic material composted at the Council composting plant:</i> >150kg -10% organic material composted at the council composting facility	143 kg per person for the 12 month rolling total has been achieved. A large number of properties/people in the red zone were affected by earthquake damage/liquefaction, this impacted negatively on the diversion of green waste. Also 2+ months kerbside organic material had to be diverted to landfill as the OPP had sustained earthquake damage and it needed repair in order to process material. Temporary repairs prior to rebuild. OPP processing material on 9 of the 18 tunnels. Recommend change from 200kg +/- 10% to >150kg -10% organic material composted at the council composting facility.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Parking: 10.3.11 (Non-LTCCP)	Alan Beuzenberg	<i>Off street parking revenue performance:</i>  \$1,800 / space per year (target lowered because of EQ impact)	<i>Off street parking revenue performance:</i>  \$1,500 per space per year	To reflect significant reduction in parking events and facilities, as well as the changed profile of parking events, resulting from the earthquake events.	
Parking: 10.3.4 (LTCCP)	Alan Beuzenberg	<i>Off-street, short term parking usage:</i>  Art Gallery = 118 spaces , Hospital Car Park Building - 350 spaces as of 16 May 2011, Hospital Grounds Car Parking = 100 spaces, Lichfield Street = at least 250 spaces as of 1 November 2011  The 1st Hour Free parking will return at the Lichfield St Car Park Building as of 1 November 2011 when the building re opens in time for the Cashel Mall Show Weekend Event.	<i>Off-street, short term parking usage:</i>  Art Gallery = 0 spaces , Hospital Car Park Building = 0 spaces, Hospital Grounds Car Parking = 100 spaces, Rolleston Ave = 83 spaces, Re-start = 174 spaces. Total Available = 357 spaces  Lichfield St Carpark is not operating, and not expected to be during the 2012/13 year.	To reflect current and expected parking facilities available following the earthquake events.  Lichfield St Carpark is not operating, and not expected to be during the 2012/13 year.	
Parking: 10.3.4 (Non-LTCCP)	Alan Beuzenberg	<i>Weekend Free parking available at the following car parks:</i>  Suspended	<i>Weekend Free parking available at the following car parks:</i>  Suspended		
Parking: 10.3.6 (LTCCP)	Alan Beuzenberg	<i>Customer satisfaction with service provided by Council's off-street car parking attendants:</i>  Car parks now automated - Re-evaluate by 1/1/2012	<i>Customer satisfaction with service levels provided by CCC off street parking service:</i>  Establish new baseline (survey twice a year)	Effectively a new LOS with parking attendants now not in general attendance with no building facilities operating.	
Parking: 10.3.7 (LTCCP)	Alan Beuzenberg	<i>Customer perceptions of motor vehicle safety in parking buildings:</i>  Re-evaluate by 1/1/2012 when more information will be available	<i>Customer perceptions of motor vehicle safety in CCC off street parking sites:</i>  90%	No parking buildings are currently open. Survey twice a year.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Parking: 10.3.1 (LTCCP)	Alan Beuzenberg	<i>Metered on-street parking spaces provided:</i>  1,000 - 2,200 metered parking spaces (except for spaces blocked by earthquake related activity)	<i>Metered on-street parking spaces provided:</i>  850 - 2,200 metered parking spaces available.	To reflect current range from existing spaces to potential spaces as CBD is opened up to public.	
Parking: 10.3.2 (LTCCP)	Alan Beuzenberg	<i>Metered on-street parking spaces usage:</i>  >= 1,300,000 parking events	<i>Metered on-street parking spaces usage:</i>  500,000 parking events per year	To reflect current usage and currently available spaces.	
Parking: 10.3.8 (Non-LTCCP)	Alan Beuzenberg	<i>Operational performance of on-street parking meters:</i>  Re-evaluate by 1/1/2012 when more information available (98% operating citywide)	<i>Operational performance of on-street parking meters:</i>  98% of installed and available meters.	Reinstatement of LOS target.	
Parking: 10.3.9 (Non-LTCCP)	Alan Beuzenberg	<i>Response to reports of faulty on-street parking meters:</i>  Re-evaluate by 1/1/2012 when more information available (Respond to 95% of meter faults with 2hrs of report)	<i>Response to reports of faulty on-street parking meters:</i>  Respond to 95% of meter faults within 2hrs of report	Reinstatement of LOS target.	
Parking: 10.3.10 (Non-LTCCP)	Alan Beuzenberg	<i>On street parking revenue performance:</i>  \$1,250 / metered space per annum	<i>On street parking revenue performance:</i>  \$1,600 per space per year	The change reflects the reduced number of spaces available, therefore a higher per space revenue.	
Public Transport Infrastructure: 10.4.1 (LTCCP)	Alan Beuzenberg	<i>Total trips on public transport as a percentage of total travel trips, per person, per year:</i>  Likely to be maintained at or around 2%	<i>Total trips on public transport as a percentage of total travel trips, per person, per year:</i>  Re-establish baseline	Traffic patterns and profiles have changed since the earthquake events – so a new baseline for this LOS is required.	
Public Transport Infrastructure: 10.4.3 (LTCCP)	Alan Beuzenberg	<i>Peak travel times for buses:</i>  Re-evaluate by 1/1/2012 when more information will be available	<i>Peak travel times for buses:</i>  25 mins 50 secs	While no data is available yet for bus travel times, it is known that private motor vehicle travel times have increased by approximately 10%. It is proposed that peak travel times for buses is increased by 10%.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Public Transport Infrastructure: 10.4.4 (LTCCP)	Alan Beuzenberg	<i>Resident satisfaction with the number and quality of bus stops and bus shelters at bus stops:</i>  60% (Due to closed CBD)	<i>Resident satisfaction with the number and quality of bus stops and bus shelters at bus stops:</i>  60%	Retain target at 60%	
Public Transport Infrastructure: 10.4.5 (Non-LTCCP)	Alan Beuzenberg	<i>User satisfaction with bus interchanges:</i>  Suspended	<i>User satisfaction with bus interchanges:</i>  Re-establish baseline	The new temporary facility is quite different from the one it has replaced, so a new baseline for this LOS is required.	
Public Transport Infrastructure: 10.4.7 (Non-LTCCP)	Alan Beuzenberg	<i>Provision of Transport Interchange:</i>  Re-evaluate by 1/1/2012 when more information available (200 Buses during peak hour)	<i>Provision of Transport Interchange:</i>  180 Buses during peak hour	LOS was disrupted as a result of the Bus Interchange being inoperable due to the earthquakes. This has been re-evaluated as the temporary bus interchange is now operational.	
Public Transport Infrastructure: 10.4.7 (Non-LTCCP)	Alan Beuzenberg	<i>Provision of Transport Interchange:</i>  Re-evaluate by 1/1/2012 when more information available (3,100 Passengers during peak hour)	<i>Provision of Transport Interchange:</i>  2700 passengers during peak hour	LOS was disrupted as a result of the Bus Interchange being inoperable due to the earthquakes. Temporary bus interchange is now operational and therefore target can now be set.	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Road Network: 10.0.1 (LTCCP)	Alan Beuzenberg	<i>Congestion: Peak travel times for private motor vehicles (7.30 am-9.30 am, and 4 pm-6 pm):</i>  Re-evaluate by 1/1/2012 when more information will be available	<i>Congestion: Peak travel times for private motor vehicles (7.30 am-9.30 am, and 4 pm-6 pm):</i>  19 mins 40 seconds	The effect of the earthquake has resulted in an increase in travel times by approximately 10% due to the central city being closed and the damage to the road network. Reset target reflects current travel times.	
Road Network: 10.0.1 (LTCCP)	Alan Beuzenberg	<i>Congestion: interpeak travel times for private motor vehicles (inter-peak 10.00 am-12 midday):</i>  Re-evaluate by 1/1/2012 when more information will be available	<i>Congestion: interpeak travel times for private motor vehicles (inter-peak 10.00 am-12 midday):</i>  15 mins 20 seconds	The effect of the earthquake has resulted in an increase in travel times by approximately 10% due to the central city being closed and the damage to the road network. Reset reflects current travel times.	
Road Network: 10.0.2 (LTCCP)	Alan Beuzenberg	<i>Total trip proportion by private motor vehicles:</i>  2010-12 - Likely to be maintained at or around 84.9%	<i>Total trip proportion by private motor vehicles:</i>  Re-establish baseline	Traffic patterns and profiles have changed since the earthquake events – so a new baseline for this LOS is required.	
Road Network: 10.0.3 (LTCCP)	Alan Beuzenberg	<i>Resident satisfaction with road and footpath quality:</i>  <i>Suspended</i>  <i>Suspended</i>	<i>Resident satisfaction with road and footpath quality:</i>  Footpaths - Re-establish baseline  Roads - Re-establish baseline	The earthquake events have so severely impacted the condition of so many roads and footpaths that these LOS require new baselines to be established.	
Active Travel: 10.1.1 (LTCCP)	Alan Beuzenberg	<i>Percent of total trips per person per year by active travel (walking):</i>  Likely to be maintained at or around 22%  <i>Percent of total trips per person per year by active travel (cycling):</i>  Likely to be maintained at or around 2% due to disrupted roads	<i>Percent of total trips per person per year by active travel (walking):</i>  Re-establish baseline  <i>Percent of total trips per person per year by active travel (cycling):</i>  Re-establish baseline	Traffic patterns and profiles have changed since the earthquake events – so a new baseline for this LOS is required.  Traffic patterns and profiles have changed since the earthquake events – so a new baseline for this LOS is required.	



Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Wastewater Collection and Treatment: 11.0.1 (LTCCP)	Mark Christison	<i>Properties served affected by service interruptions or maintenance activities:</i>  Suspend because of EQ damage: =<80 properties served affected / year	<i>Properties served affected by service interruptions or maintenance activities:</i>  =<1000 properties served affected / year	Monitoring KPI but could also be to track performance as the rebuild kicks in.  Recommend reinstatement and change of target from =<80 properties served affected / year to =<1000 properties served affected / year for 2012/13 FY	
Wastewater Collection and Treatment: 11.0.1 (LTCCP)	Mark Christison	<i>Customer satisfaction with wastewater services:</i>  Suspend because of EQ damage: >=90% customer satisfaction with Councils wastewater services each year	<i>Customer satisfaction with wastewater services:</i>  >=70% customer satisfaction with Councils wastewater services each year	Monitoring KPI but could also be to track performance as the rebuild kicks in.  Recommend reinstatement and change of target from >=90% customer satisfaction with Councils wastewater services each year to >=70% customer satisfaction with Councils wastewater services each year for 2012/13 FY.	
Wastewater Collection and Treatment: 11.0.1 (LTCCP)	Mark Christison	<i>Response time for blockages:</i>  Suspend for 2012 because of EQ damage: >=90% blockages responded to within 1 hr within urban areas.	<i>Response time for blockages:</i>  >=50% % blockages responded to within 1 hr within urban areas	Monitoring KPI but could also be to track performance as the rebuild kicks in.  Recommend reinstatement of target in 2011/12, and change of target from >=90% % blockages responded to within 1 hr within urban areas to >=50% % blockages responded to within 1 hr within urban areas for 2012/13 FY.	
Wastewater Collection and Treatment: 11.0.1 (LTCCP)	Mark Christison	<i>Response time for blockages:</i>  Suspend for 2012 because of EQ damage: >=99% blockages responded to within 2 hrs within urban areas	<i>Response time for blockages:</i>  >=50% medium leaks (in urban and rural areas)	Monitoring KPI but could also be to track performance as the rebuild kicks in.  Recommend reinstatement and change of target from >=95% medium leaks (in urban and rural areas) to >=50% medium leaks (in urban and rural areas) for 2012/13 FY	
Wastewater Collection and Treatment: 11.0.2 (LTCCP)	Mark Christison	<i>Odour complaints are minimised:</i>  Suspend for 2012 because of EQ damage to WW network: =<4 odour complaints / 10,000 properties served / year	<i>Odour complaints are minimised:</i>  <=30 odour complaints / 10,000 properties. (this includes complaints about chemical toilet storage tanks)	Monitoring KPI but could also be to track performance as the rebuild kicks in.  Recommend reinstatement and change of target from <= 4 odour complaints /10,000 properties, for 2012/13 FY	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Wastewater Collection and Treatment: 11.0.3 (LTCCP)	Mark Christison	<p><i>Consent conditions re wet weather overflows are complied with:</i></p> <p>Suspend for 2012 because of EQ damage: No major and/or persistent non compliance with resource consent for the Avon and Heathcote Rivers relating to wet weather sewer overflows each year, as reported by ECAN</p>	<p><i>Consent conditions re wet weather overflows are complied with:</i></p> <p>Recommend leave target suspended for 2012/13 FY</p>	Wet weather consents - need more time to analyse as we need output from computer models	
Wastewater Collection and Treatment: 11.0.3 (Non-LTCCP)	Mark Christison	<p><i>Number of breaks/chokes within the wastewater reticulation system:</i></p> <p>Suspend for 2012 because of extensive earthquake damage to wastewater network, review for 2013 annual Plan from &lt;= 48 breaks/chokes / 10,000 properties/year</p>	<p><i>Number of breaks/chokes within the wastewater reticulation system:</i></p> <p>&lt;= 800 breaks/chokes / 10,000 properties/year</p>	<p>Monitoring KPI but could also be to track performance as the rebuild kicks in.</p> <p>(Note this is a severe change due to influence of red zones). Recommend reinstatement and change of target for 2012/13 FY</p>	
Water Supply: 12.0.1 (LTCCP)	Mark Christison	<p><i>Continuous potable water is supplied to all customers:</i></p> <p>&gt;=95% serious leaks (in urban areas) have a Council representative on site to assess and confirm repair options within one hour of being reported to Council.</p> <p>&gt;=95% medium leaks (in urban and rural areas) are repaired within one working day of being reported to Council.</p> <p>&gt;=95% minor leaks (in urban and rural areas) are repaired within three working days of being reported to Council.</p>	<p><i>Continuous potable water is supplied to all customers:</i></p> <p>&gt;=60% serious leaks (in urban areas) have a Council representative on site to assess and confirm repair options within one hour of being reported to Council.</p> <p>&gt;=50% medium leaks (in urban and rural areas) are repaired within one working day of being reported to Council.</p> <p>&gt;=50% minor leaks (in urban and rural areas) are repaired within three working days of being reported to Council.</p>	<p>The actual numbers cannot be collated because of the sheer volume of work in the months after the June 13 earthquake.</p> <p>The contractor had overwhelming numbers of jobs after June 13 Earthquake impacting well in to this year. The sheer number of jobs during this time made it impossible for the contractor to meet their normal response time obligations. Because of the number of jobs it has meant that they cannot make up ground over the rest of the year. There are still many more jobs than usual, but the contractor's response times have been getting closer to normal levels. Recommend change of target from &gt;=95% medium leaks (in urban and rural areas) to &gt;=50% medium leaks (in urban and rural areas) for 2012/13 financial year.</p>	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Water Supply: 12.0.2 (Non-LTCCP)	Mark Christison	<i>Risk to potable water supply is managed (customer satisfaction):</i>  Suspended	<i>Risk to potable water supply is managed (customer satisfaction):</i>  >=90% customers satisfied with the water supply service	Reinstatement of LOS target.	
Water Supply: 12.0.3 (Non-LTCCP)	Mark Christison	<i>Monitoring the effectiveness of the pipe renewal programme:</i>  Suspended  Suspended	<i>Monitoring the effectiveness of the pipe renewal programme:</i>  <=13 breaks / 100 km of water main per year (target confirmation required)  <=71 breaks / 100 km of submain per year (target confirmation required)	Reinstatement of LOS target.	

## Proposed additional Levels of Service (CCT and CDC)

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Regional Economic Development, Business Support and Workforce Development: 5.1.7 (LTCCP)	Alan Bywater	<p><i>Council to work with CCT to implement strategic plan that supports and delivers on Visitor Strategy:</i></p> <p>3 year strategic plan completed annually by 15 June. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p> <p>Visitors Strategy implementation progress is monitored and reviewed with key stakeholders as part of the strategic planning process. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p>	<p><i>Council to work with CCT to implement strategic plan that supports and delivers on Visitor Strategy:</i></p> <p>3 year strategic plan completed annually by 15 June</p> <p>A new Visitors' Strategy for Christchurch and Canterbury, taking account of post Earthquake environment, is completed by 30 October 2011</p>	Level of service revised in the light of the earthquakes	
Regional Economic Development, Business Support and Workforce Development: 5.1.8 (LTCCP)	Alan Bywater	<p><i>CCT promotes Christchurch and Canterbury as the best value destination for conventions, incentive travel and exhibitions:</i></p> <p>18% market share of conference delegate days by 2015, unless agreed otherwise by Christchurch and Canterbury Tourism Board. (2011-17%). Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p> <p>3% increase in conference delegate days PA (ongoing), unless agreed otherwise by Christchurch and Canterbury Tourism Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p>	<p><i>CCT promotes Christchurch and Canterbury as the best value destination for conventions, incentive travel and exhibitions:</i></p> <p>CCT will host no less than 20 incentive buyers within the region for product briefings in 2011/12</p> <p>Incentive group travel targets will be established for the 2012/13 year</p>	Level of service revised in the light of the earthquakes	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Regional Economic Development, Business Support and Workforce Development: 5.1.9 (LTCCP)	Alan Bywater	<p><i>CCT supports tourism operators to improve the environmental and cultural sustainability of their businesses:</i></p> <p>10% increase PA in businesses adopting environmental programmes (Green Globe, carbon Zero and Qualmark). Dependent on funding (check on 19 Jul 2008), unless agreed otherwise by Christchurch and Canterbury Tourism Board. Discontinued - All levels of service and targets to be revised during 2011-12</p> <p>5% PA increase in Qualmark licensed operators with a starting base in 2007 of 285, unless agreed otherwise by Christchurch and Canterbury Tourism Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p>	<p><i>CCT supports tourism operators to improve the environmental and cultural sustainability of their businesses:</i></p> <p>Re-evaluate the number of Qualmark licenced operators that are functioning within the Canterbury region</p> <p>Set new base point for measuring Qualmark licenced operators in 2012/13 and beyond</p>	Level of service revised in the light of the earthquakes	
Regional Economic Development, Business Support and Workforce Development: 5.1.9 (Non-LTCCP)	Alan Bywater	<p><i>CCT supports tourism operators to improve the environmental and cultural sustainability of their businesses:</i></p> <p>10 tourism operators use Target Sustainability services to improve performance (ongoing) Unless agreed otherwise by CCT's Board. Discontinued - All levels of service and targets to be revised during 2011-12</p> <p>Annual seminar on sustainability presented to business partners Unless agreed otherwise by CCT's Board. Discontinued - All levels of service and targets to be revised during 2011-12</p>	<p><i>CCT supports tourism operators to improve the environmental and cultural sustainability of their businesses:</i></p> <p>Annual seminar on sustainability presented to business partners</p>	Level of service revised in the light of the earthquakes	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Regional Economic Development, Business Support and Workforce Development: 5.1.10 (LTCCP)	Alan Bywater	<p><i>CCT provides support to and works collaboratively with tourism business partners &amp; suppliers year:</i></p> <p>Private sector funding contribution for Domestic and Australian consumer campaigns is at least \$1.2m per annum, unless agreed otherwise by Christchurch and Canterbury Tourism Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p>	<p><i>CCT provides support to and works collaboratively with tourism business partners &amp; suppliers year:</i></p> <p>CCT and the Canterbury Tourism Partnership (administered by CTP) aim to achieve a minimum of \$150,000 of private sector contributions to CCT- and CTP-initiated marketing campaigns.</p> <p>CCT and the Canterbury Tourism Partnership (administered by CTP) aim to achieve a minimum of \$200,000 of other South Island local government funding contribution to CCT- and CTP-initiated marketing campaigns.</p>	Level of service revised in the light of the earthquakes	
Regional Economic Development, Business Support and Workforce Development: 5.1.10 (Non-LTCCP)	Alan Bywater	<p><i>CCT provides support to and works collaboratively with tourism business partners &amp; suppliers:</i></p> <p>Contribution (as currently calculated) from the Christchurch i-Site Visitor Centre is minimum \$400,000 PA. Unless agreed otherwise by CCT's Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p> <p>Operator annual fees contribute minimum of \$500,000 per annum. Unless agreed otherwise by CCT's Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p>	<p><i>CCT provides support to and works collaboratively with tourism business partners &amp; suppliers:</i></p> <p>Not reinstated</p> <p>Operator annual fees contribute minimum of \$140,000 per annum to CCT</p>	As at 31 December operator annual fees of \$136,202 have been billed. We expect the final figure will be closer to \$150,000 Factors influencing the under achievement are : 1.Poor tourism returns limiting ability of tourism businesses to take up a business partnership 2.Delays in Convention Centre re-development has meant less commitment to Convention Bureau membership 3.Delay in getting the new i-SITE established	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Regional Economic Development, Business Support and Workforce Development: 5.1.13 (Non-LTCCP)	Alan Bywater	New LOS for 2012/13	<i>Visitors utilise the services of the Christchurch and Akaroa Visitor Information Centres year:</i>  A minimum of 65,000 visitors per year	New level of service. Visitors utilising i-SITES : between the 2 sites (CHC & Akaroa).	
Regional Economic Development, Business Support and Workforce Development: 5.1.14 (Non-LTCCP)	Alan Bywater	New LOS for 2012/13	<i>Visitors utilise www.christchurch.com service :</i>  Minimum of 410,000 users per	New level of service. Acknowledge that the most appropriate call for action link is the TNZ website rather than the www.christchurch.com website given that the road trips are around the South Island not just Christchurch	
Regional Economic Development, Business Support and Workforce Development: 5.1.15 (Non-LTCCP)	Alan Bywater	New LOS for 2012/13	<i>Response to major marketing campaigns (Australia):</i>  Holiday visitor arrivals performance trend in the Dec 2011 and March 2012 quarters is on average 5% better result that the year on year trend for the Sep 2011 quarter  More than 80,000 online campaign responses to the CCT-led South Island Self Drive Campaign		
Regional Economic Development, Business Support and Workforce Development: 5.1.16 (Non-LTCCP)	Alan Bywater	New LOS for 2012/13	<i>Response to major marketing campaigns (South East Asia):</i>  Malaysia holiday visitor arrivals into Christchurch exceed 7,000 pax  More than 30,000 online campaign responses to CCT-funded online advertising in Malaysia and Singapore		

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Regional Economic Development, Business Support and Workforce Development: 5.1.2 (LTCCP)	Alan Bywater	<p><i>CDC provides economic development leadership for Christchurch:</i></p> <p>Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p>	<p><i>CDC provides economic development leadership for Christchurch:</i></p> <p>Determine MOU with CERA that defines CDC's role in providing input to the Economic Recovery Plan and the transition from this to CDC's role in leading the Christchurch Economic Development Strategy by 28th February 2012</p> <p>Develop an implementation plan for the Christchurch Economic Development Strategy by 31 December 2012</p> <p>Fulfill requirements under MOU with CERA to provide input to the Economic Recovery Plan to 30 June 2012</p> <p>Undertake a revision of the Christchurch Economic Development Strategy to inform CERA's Economic recovery plan and the longer term vision for the city and region's growth by 31 March 2012</p>	New targets to replace those discontinued from the Annual Plan 2011/12	
Regional Economic Development, Business Support and Workforce Development: 5.1.3 (LTCCP)	Alan Bywater	<p><i>Canterbury Development Corporation develops Centres of Expertise in Economic Research, Workforce, and Investment:</i></p> <p>10 high-growth-potential businesses and projects that meet investment objectives of CEDF are identified each year, unless agreed otherwise by Canterbury Development Corporation Board.</p> <p>Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p> <p>Key economic indicators for Christchurch and Canterbury</p>	<p><i>Canterbury Development Corporation develops Centres of Expertise in Economic Research, Workforce, and Investment:</i></p> <p>Analysis of Christchurch economy carried out as per Core Cities model completed by 31 December 2011</p> <p>Develop an 'Economic Observatory' of web-based regional economic information including specific information on Christchurch's Post-Earthquake recovery by 31 December 2011</p>	New targets to replace those discontinued from the Annual Plan 2011/12	



		are published quarterly, unless agreed otherwise by Canterbury Development Corporation's Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12	Economic models are maintained up to date to support economic analysis  Maintain current web based regional economic information		
Regional Economic Development, Business Support and Workforce Development: 5.1.4 (LTCCP)	Alan Bywater	<p><i>CDC initiates and/or implements priority economic development projects identified through Christchurch Economic Development Strategy or Canterbury Regional Economic Development Strategy:</i></p> <p>3 projects (new and ongoing) per annum, unless agreed otherwise by Canterbury Development Corporation Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p>	<p><i>CDC initiates and/or implements priority economic development projects identified through Christchurch Economic Development Strategy or Canterbury Regional Economic Development Strategy:</i></p> <p>Capital cluster: Establish a cluster of debt and capital providers which increases the investment readiness of 10 local companies by 30 June 2012</p> <p>Project Infrastructure: Infrastructure audit updated post earthquakes by 31 March 2012</p> <p>Project Innovation: At least 2 projects that attract external funding secured by 30 June 2012</p> <p>Project Innovation: Formulate an overarching Innovation strategy for the Region (CRIS) that will channel national funding and incentives via this structure. Strategy to be in place by March 2012</p> <p>Project Workforce: Creation and leadership of the Canterbury Employment &amp; Skills Board by December 2011</p> <p>Project Workforce: Production of a matched demand and supply schedule for construction recovery skills sets by 31 January 2012</p> <p>Project Workforce: Securing, through influence, the allocation of external funding into 3 skills development packages within the region by April 2012</p>	New targets to replace those discontinued from the Annual Plan 2011/12	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Regional Economic Development, Business Support and Workforce Development: 5.1.5 (LTCCP)	Alan Bywater	<p><i>CDC delivers a programme supporting existing and emerging high growth industry sectors:</i></p> <p>Identify and support 5 high-growth-potential industry sectors and/or cluster groups (ongoing). Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p>	<p><i>CDC delivers a programme supporting existing and emerging high growth industry sectors:</i></p> <p>Complete sector based gap analysis and research to assess earthquake impacts at a greater Christchurch level by 31 December 2011</p> <p>Complete sector-based initial gap analysis and research to assess earthquake impacts in Christchurch City by 30 September 2011</p>	New targets to replace those discontinued from the Annual Plan 2011/12	
Regional Economic Development, Business Support and Workforce Development: 5.1.6 (LTCCP)	Alan Bywater	<p><i>CDC delivers customised business acceleration services to businesses with high growth potential:</i></p> <p>80% of Enterprise Training programme delivered to support needs of high-growth-potential businesses, unless agreed otherwise by Canterbury Development Corporation Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12</p>	<p><i>CDC delivers customised business acceleration services to businesses with high growth potential:</i></p> <p>Complete 150 company engagements, assessments and/or action plans to boost company capability and growth by 30 June 2012</p> <p>Provide five local companies with a customized High Performance Workplace service by 30 June 2012</p>	New targets to replace those discontinued from the Annual Plan 2011/12	
Regional Economic Development, Business Support and Workforce Development: 5.1.6 (Non-LTCCP)	Alan Bywater	<p><i>CDC delivers customised business acceleration services to businesses with high growth potential:</i></p> <p>Advanced advisory services provided to high-growth-potential businesses (20 businesses per annum) Unless agreed otherwise by CDC's Board</p>	<p><i>CDC delivers customised business acceleration services to businesses with high growth potential:</i></p> <p>Allocate \$ 50,000 of voucher funding to businesses by 30th April 2012</p>	New targets to replace those discontinued from the Annual Plan 2011/12	

Activity / LOS	Manager	Current LOS/Target	Proposed LOS/Target	Reason for change	Accepted/ Declined
Regional Economic Development, Business Support and Workforce Development: 5.1.11 (Non-LTCCP)	Alan Bywater	New LOS for 2012/13	<p><i>CDC provides support to small and medium sized businesses affected by the earthquakes:</i></p> <p>As a key partner of the Canterbury Business Recovery Trust support it to raise \$5m for by 30 June 2012</p> <p>As a key shareholder of Recover Canterbury allocate \$ 450 000 of voucher funding to businesses by 30 June 2012</p> <p>As a key shareholder of Recover Canterbury complete 600 company assessments and/or action plans as a basis for ensuring company survival and stabilization by 30 June 2012</p> <p>Deliver five earthquake-recovery workshops to local businesses by 30 June 2012</p> <p>Provide a flow of suitable businesses for the Canterbury Business Recovery Fund to issue grants and loans, according to the Fund criteria. Targeted to have the CBRF issue \$2million in loans and grants by 31st March 2012</p> <p>Work with the Industry Capability Network (ICN) to ensure that local companies (or products) maximize the opportunities in procurement processes during the rebuild of Christchurch. ICN to have identified all of the major opportunities and have action plan</p>		

## **Appendix 9: Statements of Proposal**

- (i) Draft Annual Plan 2012/13**
- (ii) Major Community Facilities Rebuild**

# **STATEMENT OF PROPOSAL**

## **DRAFT ANNUAL PLAN 2012/13**

This is a statement of proposal that is required by the Local Government Act 2002. It is to be read with the Christchurch City Council's Draft Annual Plan 2012/13 which is set out in the following pages.

The purpose of the Draft Annual Plan 2012/13 is to:

- Contain the annual budget and funding impact statement for the 2012/13 year;
- Identify any variation from the financial statements and funding impact statement included in the 2009-19 Long Term Council Community Plan (LTCCP) in respect of the 2012/13 year;
- Support the LTCCP in providing integrated decision-making and co-ordination of the resources of the Council;
- Contribute to the accountability of the Council to the community; and
- Extend opportunities for the participation by the public in decision-making processes relating to the costs and funding of activities to be undertaken by the Council.

The Draft Annual Plan 2012/13 has been prepared in accordance with the principles and procedures that apply to the preparation of the financial statements and funding impact statement included in the 2009-19 LTCCP. It also contains appropriate references to the LTCCP in which the Council's activities for the 2012/13 year are set out.

The Draft Annual Plan 2012/13 contains the following information:

- A statement of the intended levels of service provision for each group of activities undertaken by the Council, including the performance targets and other measures by which actual levels of service provision can be assessed;
- The estimated expenses of achieving and maintaining the levels of service provision, including the estimated expenses associated with maintaining the service capacity and integrity of assets;
- A statement of how the expenses are to be met;
- A statement of the estimated revenue levels, any other sources of funds, and the rationale for their selection.

### **REASONS WHY INFORMATION IN DRAFT ANNUAL PLAN DEPARTS FROM LTCCP**

Section 85(2)(b) of the Local Government Act 2002 requires this statement of proposal to include the reasons why any information in the Draft Annual Plan departs from the information specified in the LTCCP for the 2012/13 year.

For the 2012/13 year, a recommended rates increase to existing rate payers is 7.47%, an increase of 3.28% on the 2009-19 LTCCP (4.19%).

Although there are a number of recommended changes, the main variations are:

- (a) in addition to existing operating and capital costs, the Council faces significant costs for its share of the earthquake response and recovery work and for rebuilding its

major community facilities. These increases have been partially offset by operating savings where some Council facilities have not yet reopened;

- (b) as well as higher costs, certain Council revenue such as parking fees and dividends have reduced;
- (c) as part of its financial strategy to repay the borrowing incurred for the earthquake costs, the Council will target reductions in renewals expenditure of \$50 million in 2012/13 on the basis that much of this spend will be replaced by earthquake repair projects;
- (d) during the Annual Plan process, the Council will also consider a proposal for the rebuild of the major community facilities. This provides the Council with the opportunity to make a commitment to the community to repair or rebuild these assets and commence this work ahead of next year's Long Term Plan. It is recommended that Council funds part of the cost for the major community facilities rebuild through a 2.00% special rates charge (included in the total 7.47%);
- (e) at the time of the 2009-19 LTCCP the Council resolved on borrowings over ten years that would increase total debt from \$303 million in 2009/10 to \$870 million in 2019/20.
- (f) the magnitude of the costs faced by the Council means that to enable it to keep rates increases to an affordable level and to deliver the re-build within the shortest period of time, the Council must increase its debt.
- (g) however, as outlined in the financial strategy contained in the Draft Annual Plan 2012/13, the increase in debt required in the next six years will be repaid within 20 years for the infrastructure rebuild and 30 years for the major community facilities rebuild. This will return the Council to a similar position to what it would have been in prior to the earthquakes.

## **CONCURRENT CONSULTATION**

Included as part of the special consultative procedure for the Draft Annual Plan 2012/13 is a statement of proposal for the rebuild of major community facilities.

## **SUBMISSIONS**

This statement of proposal, including the Draft Annual Plan 2012/13 will be available for inspection during ordinary office hours at the following places:

- Civic Offices, 53 Hereford Street, Christchurch
- Those Christchurch City Council libraries and service centres that are currently open.

Copies of the statement of proposal may also be viewed on the Council's website <http://www.ccc.govt.nz/haveyoursay>. A summary of the information contained in this statement of proposal, including the Draft Annual Plan 2012/13, will be distributed as a basis for general consultation.

Submissions on the Draft Annual Plan may be made in writing to the Council between 20 April 2012 and 5.00pm on 21 May 2012. Submissions may be made:

- electronically at <http://www.ccc.govt.nz/haveyoursay>
- by using the submission form contained in the draft Annual Plan 2012/13
- or in any other written form to the Democracy Services Unit, Christchurch City Council, PO Box 73013, Christchurch 8141.

Any person who makes a submission will have the opportunity to be heard by the Council if this is requested. Hearings will be held on 31 May, 5, 6 and 8 June 2012. The Council will meet to consider submissions received and to make decisions in respect of the Draft Annual Plan 2012/13 on 25, 26 and 27 June 2012.

The Local Government Act 2002 requires the Council to make all written submissions available to the public. This requirement is subject to the provisions of the Local Government Official Information and Meetings Act 1987. Any persons wishing to have information contained in their submission withheld should first discuss this with the Assistant Council Secretary, Amanda Wall.

### **CAUTIONARY NOTE**

The forecast financial statements in this Draft Annual Plan 2012/13 have been prepared on the basis of best estimates available at the time of preparing the accounts. Actual results may vary from the information presented and the variations may be material.

The purpose of this Draft Annual Plan is to consult with the community on the spending priorities outlined within the plan, and may not be appropriate for any other purpose. Following the consultation period, there may be changes made to the Draft Annual Plan 2012/13.

### **COMPARATIVE INFORMATION**

The 2012/13 comparative information is based on the 2009-19 LTCCP. The comparative numbers for the balance sheet have been adjusted to reflect the Council's position at 30 June 2012 under New Zealand equivalents to International Financial Reporting Standards.

### **SCOPE OF INFORMATION**

The Draft Annual Plan 2012/13 covers the operations of the Christchurch City Council only. The results of its subsidiary companies are not consolidated. The financial position of the Council's holding company, Christchurch City Holdings Limited, is however, combined with the Council's financial position for the purpose of calculating ratios required on the Council's investment policy.

### **RESPONSIBILITY**

The Council and management of the Christchurch City Council accept responsibility for the preparation of the Draft Annual Plan 2012/13 and the judgements applied there in.

### **AUTHORISATION FOR ISSUE**

The Draft Annual Plan 2012/13 was adopted by the Council on 10 April 2012 and authorised for release for the purpose of public consultation.

The Annual Plan 2012/13 will be issued in final form, no later than 1 August 2012.

# STATEMENT OF PROPOSAL

## MAJOR COMMUNITY FACILITIES REBUILD

This Statement of Proposal is required by the Local Government Act 2002. It is a detailed statement of the proposal that the Council rebuild ten major community facilities.

The purpose of consulting with the community is to:

- Put the reasonably practicable options for dealing with each facility in front of the community;
- Seek the views and preferences of those people affected by or with an interest in this issue.

The decision to be made by the Council following consideration of the views presented during the consultation period will be whether or not to proceed with the preferred option in respect of each facility.

Included in this Statement of Proposal is information about the following major facilities:

1. Town Hall
2. Convention Centre
3. Art Gallery
4. AMI Stadium
5. & 6. QEII Stadium and Centennial Pool
7. Central Library
8. & 9. Lichfield Street and Manchester Street Carparks
10. Sockburn Service Centre.

The following terms are used:

- CCP -Central City Plan
- CAG - Christchurch Art Gallery
- LTP - Long-Term Plan
- NBS - new building standard
- 100% of NBS – building structure complies to 100% of the new building standard
- Earthquake prone building – where a building's structure is less than 33% of the code
- IL – Importance level of building types
- Site or global settlement – the extent that land surrounding a building has changed in height from its original position following the earthquakes
- Settlement – the extent that a building has changed in height (generally sunk) relative to its surrounding land
- Differential Settlement – where part of all of a building's horizontal (generally floor) surfaces is not level due to an earthquake
- Verticality – the extent that a building's walls are vertical.



The following assumptions have been made:

- Estimated insurance proceeds subject to finalisation with insurance company
- Figures in Statements of Proposals in \$ Millions
- Figures in Statements of Proposals excl. GST & inflation
- Design and Construction costs based on advice provided by professional quantity surveyors
- Land costs based on external professional advice provided at the time of incorporating into the plan.

## **CONCURRENT CONSULTATION**

This Statement of Proposal is being consulted on at the same time as the special consultative procedure being undertaken in respect of the Draft Annual Plan 2012/13.

## **SUBMISSIONS**

This statement of proposal will be available for inspection during ordinary office hours at the following places:

- Civic Offices, 53 Hereford Street, Christchurch
- Those Christchurch City Council libraries and service centres that are currently open.

A copy of the statement of proposal may also be viewed on the Council's website <http://www.ccc.govt.nz/haveyoursay>. A summary of the information contained in the Statement of Proposal will be distributed as a basis for general consultation.

Submissions on the Proposal may be made in writing to the Council between 20 April 2012 and 5.00pm on 21 May 2012. Submissions may be made:

- electronically at <http://www.ccc.govt.nz/haveyoursay>
- by using the submission form contained in the draft Annual Plan 2012/13
- or in any other written form to the Democracy Services Unit, Christchurch City Council, PO Box 73013, Christchurch 8141.

Any person who makes a submission will have the opportunity to be heard by the Council if this is requested. Hearings will be held on 31 May, 5, 6 and 8 June 2012. The Council will meet to consider submissions received and to make decisions in respect of the Draft Annual Plan 2012/13 on 25, 26 and 27 June 2012.

The Local Government Act 2002 requires the Council to make all written submissions available to the public. This requirement is subject to the provisions of the Local Government Official Information and Meetings Act 1987. Any persons wishing to have information contained in their submission withheld should first discuss this with the Assistant Council Secretary, Amanda Wall.