

# **LONG TERM PLAN 2013-22 COMMITTEE AGENDA**

**WEDNESDAY 12 SEPTEMBER 2012**

**AT 9AM**

**IN COMMITTEE ROOM 1, CIVIC OFFICES, 53 HERFORD STREET**

**Committee:** Mayor Bob Parker (Chairperson),  
Councillors Peter Beck, Helen Broughton, Sally Buck, Ngaire Button, Tim Carter,  
Barry Corbett, Jimmy Chen, Jamie Gough, Yani Johanson, Aaron Keown,  
Glenn Livingstone, Claudia Reid and Sue Wells

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**LONG TERM PLAN 2013-22 COMMITTEE 12. 9. 2012**

**1. APOLOGIES**

Nil.

**2. DEPUTATIONS BY APPOINTMENT**

Nil.

**3. CONFIRMATION OF MINUTES FROM PREVIOUS MEETINGS**

Attached.

It is recommended that the Committee confirm the minutes from its meetings of **8 August 2012** and **31 August 2012**.

**CHRISTCHURCH CITY COUNCIL**

**MINUTES OF A MEETING OF THE LONG TERM PLAN 2013-2012 COMMITTEE  
HELD AT 9 AM ON WEDNESDAY 8 AUGUST 2012**

**PRESENT:** Councillor Ngaire Button (Chairperson)  
Councillors Peter Beck, Sally Buck, Helen Broughton, Jimmy Chen, Barry Corbett,  
Aaron Keown, Yani Johanson, Glenn Livingstone, Claudia Reid and Tim Carter

**1. APOLOGIES**

Apologies were received from Mayor Parker and Councillors Gough and Wells. Apologies for early leaving were received from Councillors Buck, Carter, Keown and Livingstone.

On the motion of Councillor Buck, seconded by Councillor Corbett, it was resolved that the apologies be accepted.

**2. CONFIRMATION OF MINUTES FROM 11 JULY MEETING**

On the motion of Councillor Beck, seconded by Councillor Chen, it was resolved that the minutes of the meeting held on 11 July 2012 be confirmed.

**3. CONFIRMATION OF ACTIVITY MANAGEMENT PLANS DISCUSSED AT THE PREVIOUS MEETING**

On the motion of Councillor Corbett, seconded by Councillor Livingstone, it was resolved that the Activity Management Plans (AcMPs) discussed at the meeting held on 11 July 2012 (Attachment A to the agenda) be confirmed.

**4. MATTERS ARISING**

The Committee noted that at its 11 July meeting the possibility of additional park land coming becoming available for purchase as a result of Canterbury Earthquake Recovery Authority (CERA) zoning decisions was discussed.

The Committee requested that an update be provided on this issue before the draft LTP is finalised or when further information on the issue comes to light.

**5. DEPUTATIONS BY APPOINTMENT**

Nil.

**6. OVERVIEW OF THE LONG TERM PLAN PROCESS**

Staff presented on where the Committee is at in the LTP process, and gave an update on the AcMPs that have already been discussed and the rates impact of the Committee's directions to date.

The Committee requested that this information be included in the agenda for its next meeting.

**7. DISCUSSION OF NEW ACTIVITY MANAGEMENT PLANS**

The AcMPs were discussed in the order indicated below. Staff responded to questions from the Committee on each plan and the Committee indicated whether it wanted any changes to the plans. Requested changes are noted under the **Committee direction** headings below.

## 7 Cont'd

It was noted that the financial information presented with the AcMPs is current. The purpose of these Committee meetings is to enable budgets to be developed going forward. As part of the draft LTP in February 2013 staff will provide a detailed prospective budget to the Council.

### Recreation and Leisure

#### **7.2 – Events and Festivals**

It was noted that:

- The Busker's Festival comes under the major events category, rather than iconic.
- The definitions of iconic and major events are in the Events Strategy.
- If a specific line item is specified in the LTP it can not be changed without a Special Consultative Procedure (i.e. a public consultation, submissions and hearing process).
- There is a separate activity in the capital programme for events celebrating completion of rebuild projects.

On the motion of Councillor Johanson, seconded by Councillor Carter, it was proposed that seed funding be included in the draft LTP for new events. The motion was put to the vote and declared lost.

#### **Committee direction**

##### 7.2.1

- Include a definition of iconic events.
- Include information on how these events will be reported back to the Council. The reporting needs to include economic and social indicators (including attendance, participation and enjoyment).

##### New performance standard proposed

- Add an extra level of service for major events and list current examples.
- Include a definition of major events.

No changes were suggested to the following performance standards: 7.2.2; 7.2.3; 7.2.7; 7.2.4; 7.2.5; 7.2.8 and 7.2.11.

A link to the updated AcMP is provided below:

<http://resources.ccc.govt.nz/files/ACMP-LTP2013-22EventsAndFestivals.pdf>

Councillor Carter left at 10.20 am and Councillor Livingstone left at 11.10 am.

### City Planning and Development

#### **1.0 – City and Community Long Term Policy and Planning**

It was noted that:

- The Council is engaged in an ongoing conversation with CERA and the Central City Development Unit (CCDU) regarding roles and responsibilities in this area.
- There is an existing non-LTP level of service (1.0.1.5, Attachment B, p 47), which requires staff to report back to the Council on the implementation of key strategies.
- It is not appropriate for every line item to be included in the LTP, but more detailed information is provided on an annual basis.
- Information on the implications of the CCDU Blueprint for the LTP, and any new suggested levels of service, will be brought back to the Committee at its meeting on 7 November 2012 as a separate agenda item. These implications will be wider than for just Strategy and Planning.

## 7 Cont'd

### Committee direction

#### Cover page

- Include mention of a quality suburban environment, and the Urban Development Strategy.
- Clarify the role of the Council in ensuring alignment and integration in this area.

#### 1.0.3

- In the second paragraph of the rationale, replace '*reflects*' with '*is relevant to*'.

#### 1.0.10

- Add advocacy to the performance standard.

#### 1.0.15

- Add to the rationale, "*work with partner agencies to help streamline co-ordination and transparency of the different transport strategies*".

#### 1.0.16

- Add reference to both the central city and suburban areas.

#### 1.0.17

- Level of service in 1.0.17.2 doesn't make sense, needs a verb added to clarify meaning.

No changes were suggested to the following performance standards: 1.01; 1.011; 1.07; 1.0.12; 1.0.13; 1.0.14; 1.0.5; 1.0.18; 1.0.6; 1.0.19; 1.0.20 and 1.0.21.

A link to the updated AcMP is provided below:

<http://resources.ccc.govt.nz/files/ACMP-LTP2013-22CityAndCommunityLong-TermPolicyAndPlanning.pdf>

#### Further information requested

The Committee requested more information on the Council's strategies, including:

- A one-page overview listing all strategies, the linkages between them and how they map to the new Committee structure.
- An update on one relevant strategy provided at each Committee meeting (i.e. Community, Recreation and Culture; Corporate and Finance; Environment and Infrastructure; and Planning). Note that this would be for information only as strategy implementation is reviewed and reported back to the Council (Activity 1.0.1.5).
- An update on the Greater Christchurch Urban Development Strategy (UDS) from the UDS Implementation Manager at a future meeting of the Council.

The Committee adjourned for lunch at 12.45 pm. Councillors Keown and Buck left the meeting at this point.

### **1.3 – District Planning**

It was noted that:

- Litigation over plan changes has caused long delays in the District Plan becoming fully operative, however the majority of parts of the Plan are operative.
- The Council is required to pay the legal costs of defending plan changes.
- A different process will be put in place for the next District Plan, with a rolling schedule of plan changes, which should help to reduce delays.

## 7 Cont'd

### **Committee direction**

#### Cover page

- Show how community outcomes link to recovery plans.
- Include mention of the Canterbury Earthquake Recovery plan in the key legislation section.

No changes were suggested to the performance standards or the levels of service for this AcMP.

A link to the updated AcMP is provided below:

<http://resources.ccc.govt.nz/files/ACMP-LTP2013-22DistrictPlanning.pdf>

#### Further information requested

The Committee requested a breakdown of what the Council has spent on legal fees in relation to the District Plan in the last 12 months.

### **1.4 – Heritage Protection**

#### It was noted that

- Heritage is wider than buildings, it also includes cultural and natural heritage.
- The Heritage Policy Review (1.4.9) is a significant piece of policy work, with implications for heritage protection policy beyond Christchurch.
- The Committee's view is that more storytelling in the built form would be useful. (For example, commemorative plaques, etc.)

### **Committee direction**

#### Cover page

- Include mention of the Canterbury Earthquake Heritage Building Trust in the context section.

#### 1.4.3

- Add the Council's advocacy role to this performance standard.
- Add reference to '*character residential houses*'.

#### 1.4.6

- Take out "five" from this level of service, it is not necessary to specify a number here.

No changes were suggested to the following performance standards: 1.4.1; 1.4.2; 1.4.7; 1.4.9; 1.4.4; 1.4.8 and 1.4.5.

A link to the updated AcMP is provided below:

<http://resources.ccc.govt.nz/files/ACMP-LTP2013-22HeritageProtection.pdf>

**CONFIRMED THIS 12TH DAY OF SEPTEMBER 2012**

**MAYOR BOB PARKER (CHAIR)**

CHRISTCHURCH CITY COUNCIL

MINUTES OF A MEETING OF THE LONG TERM PLAN 2013-2012 COMMITTEE  
HELD AT 9 AM ON FRIDAY 31 AUGUST 2012

**PRESENT:** Councillor Ngaire Button (Chairperson)  
Councillors Peter Beck, Sally Buck, Jimmy Chen, Barry Corbett, Aaron Keown,  
Yani Johanson, Glenn Livingstone, Sue Wells

**1. APOLOGIES**

Apologies were received from Mayor Bob Parker and from Councillors Helen Broughton, Tim Carter and Claudia Reid. Apologies for lateness were received from Councillors Sally Buck and Sue Wells.

It was resolved that the apologies be accepted.

**2. DISCUSSION OF NEW ACTIVITY MANAGEMENT PLANS**

Activity Management Plans (AcMPs) for two activities detailed below were discussed. Staff responded to questions from the Committee on each plan and the Committee indicated any proposed changes to the plans. The proposed changes are noted under the **Committee direction** headings below.

It was noted that:

- It would be useful for the Committee to receive an overview of the Council's high-level forecast position for 2012/13 so that it is better able to determine whether increases or decreases to levels of service should be considered.
- If this Committee suggests an increase or decrease to any level/s of service, the implication for the budget is brought back to the Committee at its next meeting.
- These plans are using Annual Plan financials as at final/signed off Annual Plan 2012/13, not the draft.

The Committee requested that a comment is included in the Long Term Plan, noting that there are other facilities under development and that the final details of the operation and ownership models of these are not currently known; however, these will be clarified in the Council's future annual plans.

**Recreation and Leisure**

***7.0 – Recreation and Sports Services***

**Committee direction**

7.0.2

- Include Pioneer Learn to Swim.

7.0.3

- Include mention of partnerships and collaboration with others agencies e.g. the Ministry of Education and Kiwiswim; consider a separate level of service for this.

7.0.5

- Consider listing events that have been confirmed or examples of events.
- It was noted that it is good to retain flexibility in terms of what events will be delivered.

No changes were suggested to the following performance standards: 7.0.1; 7.0.7; 7.0.6; 7.0.4; 7.0.11; 7.0.3; 7.0.12; 7.0.9; 7.0.10

**7 Cont'd**

A link to the updated AcMP is provided below :

<http://resources.ccc.govt.nz/files/ACMP-LTP2013-22RecreationAndSportsServices.pdf>

**13.15 Venue Management (Vbase)**

It was noted that:

- The company direction for Vbase is set through its Statement of Intent.
- Vbase staff are employees of the Council and they provide services to the Vbase company.

The Committee raised concerns about parking and traffic flow at the CBS Arena and suggested increasing the availability of meals at this venue. It was noted that these conversations are beyond the scope of the Long Term Plan process, however an invitation was extended for Councillors to visit the venue and speak with management about these issues at another time.

**Committee direction**

Include a general comment around the uncertainty of the present operating environment in the post-earthquakes context.

No changes were suggested to the performance standards or levels of service in this AcMP

A link to the AcMP is provided below:

<http://resources.ccc.govt.nz/files/ACMP-LTP2013-22VenueManagementVbase.pdf>

The meeting closed at 10.40 am.

**CONFIRMED THIS 12TH DAY OF SEPTEMBER 2012**

**MAYOR BOB PARKER (CHAIR)**



## LONG TERM PLAN 2013-22 COMMITTEE 12. 9. 2012

### 4. CONFIRMATION OF UPDATED ACTIVITY MANAGEMENT PLANS FROM AUGUST MEETINGS

It is recommended that the Committee agree to accept the Activity Management Plans, which were discussed at its meetings of 8 August 2012 and 31 August 2012.

As indicated below, some of these have been updated based on direction from the Committee at those meetings.

(See **Attachment A** (separately circulated), links in minutes, or the links below.)

#### *City Planning and Development*

(Discussed on 8 August).

**1.0 Updated** <http://resources.ccc.govt.nz/files/ACMP-LTP2013-22CityAndCommunityLong-TermPolicyAndPlanning.pdf>

**1.3 Updated** <http://resources.ccc.govt.nz/files/ACMP-LTP2013-22DistrictPlanning.pdf>

**1.4 Updated** <http://resources.ccc.govt.nz/files/ACMP-LTP2013-22HeritageProtection.pdf>

#### *Recreation and Leisure*

**7.2 Updated** <http://resources.ccc.govt.nz/files/ACMP-LTP2013-22EventsAndFestivals.pdf>

(Discussed on 31 August)

**7.0 Updated** <http://resources.ccc.govt.nz/files/ACMP-LTP2013-22RecreationAndSportsServices.pdf>

13.15 no change <http://resources.ccc.govt.nz/files/ACMP-LTP2013-22VenueManagementVbase.pdf>

### 5. OVERVIEW OF THE LONG TERM PLAN PROCESS

Staff will provide an update on the Long Term Plan (LTP) 2013-22 process, timeline and budget.

See slides attached.

# **LTP Committee**

## **Activity Management Plans for Long Term Plan 2013-22**

**12 September 2012**



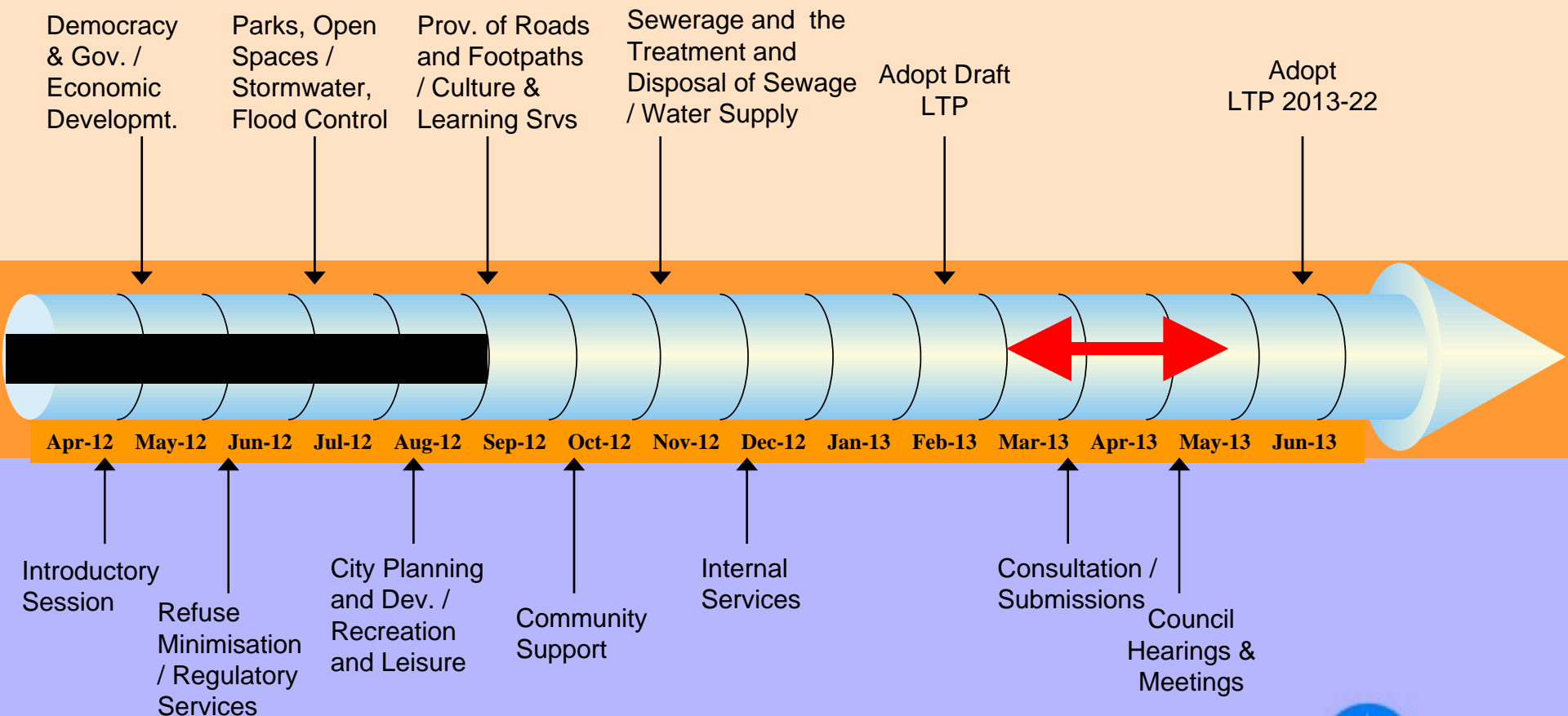
# Overview

- **Today's agenda**
- **Overview of LTP timeline**
- **Activity Management Plan timetable**
- **Today's Activity Management Plans**
- **Review of last meeting – Activity Management Plans**



# LTP Timeline

## LTP 2013-22 Activity Management Plans



Grants

Financial Policies

Overview and Review

Draft Capital Programme

# Timetable

City Planning and Development		Community Support	
Activity	LTP Committee date	Activity	LTP Committee date
City and Community Long Term Policy and Planning	08-Aug-12	Civil Defence Emergency Management	10-Oct-12
District Plan	08-Aug-12	Social Housing	10-Oct-12
Heritage Protection	08-Aug-12	Community Facilities	10-Oct-12
Energy Conservation	08-Aug-12	Build Stronger Communities	10-Oct-12
<b>Cultural and Learning Services</b>		Community Grants	10-Oct-12
Activity	LTP Committee date	Customer Services	10-Oct-12
Art Gallery and Museums	12-Sep-12	<b>Democracy and Governance</b>	
Libraries	12-Sep-12	Activity	LTP Committee date
Transport and Environmental Education	12-Sep-12	City Governance and Decision-making	08-May-12
<b>Economic Development</b>		Public Participation in Democratic Processes	08-May-12
Activity	LTP Committee date	<b>Parks and Open Spaces</b>	
Christchurch Economic Development Leadership and Coordination	08-May-12	Activity	LTP Committee date
City Promotions	08-May-12	Neighbourhood Parks	11-Jul-12
Civic and International Relations	08-May-12	Sports Parks	11-Jul-12
<b>Stormwater Drainage and Flood Protection and Control Works</b>		Garden and Heritage Parks	11-Jul-12
Activity	LTP Committee date	Regional Parks	11-Jul-12
Stormwater Drainage	11-Jul-12	Cemeteries	11-Jul-12
Flood Protection and Control Works	11-Jul-12	Harbours and Marine Structures	11-Jul-12
<b>Recreation and Leisure</b>		Rural Fire Management	11-Jul-12
Activity	LTP Committee date	<b>Refuse Minimisation and Disposal</b>	
Events and Festivals	08-Aug-12	Activity	LTP Committee date
Recreation and Sports Services	08-Aug-12	Recyclable Materials Collection and Processing	13-Jun-12
<b>Regulatory Services</b>		Organic Material Collection and Composting	13-Jun-12
Activity	LTP Committee date	Residual Waste Collection and Disposal	13-Jun-12
Licensing and Enforcement	13-Jun-12	Commercial and Industrial Waste Minimisation	13-Jun-12
Building Consenting and Inspections	13-Jun-12	<b>Provision of Roads and Footpaths</b>	
Resource Consenting	13-Jun-12	Activity	LTP Committee date
Building Policy	13-Jun-12	Road Network	12-Sep-12
Land and Information Property Services	13-Jun-12	Active Travel	12-Sep-12
<b>Internal Services</b>		Parking	07-Nov-12
Activity	LTP Committee date	Public Transport Infrastructure	12-Sep-12
Human Resources	05-Dec-12	<b>Sewerage and the Treatment and Disposal of Sewage</b>	
Performance Management and Reporting	05-Dec-12	Activity	LTP Committee date
Information Management and Communications Technology	05-Dec-12	Wastewater Collection	07-Nov-12
Corporate Support, incl Corporate Energy Management	05-Dec-12	Wastewater Treatment and Disposal	07-Nov-12
Legal Services	05-Dec-12	<b>Water Supply</b>	
Public Affairs Internal Service	05-Dec-12	Activity	LTP Committee date
Manage Capital Programme	05-Dec-12	Water Conservation	07-Nov-12
Asset and Network Planning (City Environment)	05-Dec-12	Water Supply	07-Nov-12
City Environment Business Support	05-Dec-12		
RDS Customer and Business Support	05-Dec-12		
Venue Management (Vbase)	08-Aug-12		

# Today's Activity Management Plans

## Draft Activity Management Plans

- **Cultural and Learning Services**
  - 3.1 Libraries
  - 3.0 Art Gallery and Museums
  - 3.2 Transport and Environmental Education
- **Provision of Roads and Footpaths**
  - 10.0 Road Network
  - 10.1 Active Travel
  - 10.4 Public Transport Infrastructure



# Last LTP Committee Meetings

<b>AcMP</b>	<b>LTP Committee Direction</b>
1.0 City and Community Long-term Policy and Planning	<ul style="list-style-type: none"><li>• Accepted, per the LTP Direction column of activity management plan.</li><li>• Strategic directions updated, plus key legislation, per direction.</li></ul>
1.3 District Planning	<ul style="list-style-type: none"><li>• Accepted, per the LTP Direction column of activity management plan.</li><li>• Reference to <i>Canterbury Earthquake Recovery Strategy and Plans</i> added to the Key Legislation.</li><li>• Request for more information regarding legal costs provided via accompanying memo.</li></ul>
1.4 Heritage Protection	<ul style="list-style-type: none"><li>• Accepted, per the LTP Direction column of activity management plan.</li><li>• Reference to <i>Canterbury Earthquake Heritage Building Trust</i> included in strategic directions.</li></ul>

# Last LTP Committee Meetings

<b>AcMP</b>	<b>LTP Committee Direction</b>
7.2 Events and Festivals	<ul style="list-style-type: none"> <li>• Accepted, per the LTP Direction column of activity management plan.</li> <li>• 7.2.1 &amp; 7.2.12 Definitions of iconic and major events included in rationale</li> <li>• 7.2.1 &amp; 7.2.12 Information included on how these events will be reported back to the Council.</li> <li>• 7.2.12 Additional level of service for major events included.</li> <li>• 7.2.3 Annual cost increase of \$60k for events production across free events accepted.</li> </ul>
7.0 Recreation and Sports Services	<ul style="list-style-type: none"> <li>• Accepted, per the LTP Direction column of activity management plan.</li> <li>• 7.0.1 Reference to Learn to Swim pool included.</li> <li>• 7.0.3 Current collaboration partnerships noted.</li> </ul>
13.15 Venue Management (Vbase)	<ul style="list-style-type: none"> <li>• Accepted, per the LTP Direction column of activity management plan.</li> <li>• 13.15.3 Discussion regarding expansion of catering options at CBS Arena. No change to LOS agreed.</li> </ul>



# Rates Impact of Proposals to Date

## LTP 2013-22 LTP Committee decisions resulting in financial changes

Activity Management Plan	Activity Description	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Civic and International Relations	5.0.8 Feb 22 annual commemoration	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Events and Festivals	7.2.3 Cost increase for free events	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Licencing and Enforcement	9.0.17 Temporary accomodation permits - 2 FTE's	150,000	150,000	150,000	150,000	150,000				
Licencing and Enforcement	9.0.18 Liquor licencing - 2 FTE's	137,500	137,500	137,500	137,500	137,500	137,500	137,500	137,500	137,500
Licencing and Enforcement	9.0.18 Liquor licencing - cost recovery from fees				-137,500	-137,500	-137,500	-137,500	-137,500	-137,500
Licencing and Enforcement	9.0.5 Health licencing - 2 FTE's	162,500	162,500	162,500	162,500	162,500	162,500	162,500	162,500	162,500
Licencing and Enforcement	9.0.5 Health licencing - further fee increases would be required if policy stays at 100% user pays	-162,500	-162,500	-162,500	-162,500	-162,500	-162,500	-162,500	-162,500	-162,500
Building Inspections and Consenting	9.1.9 Bldg compliance schedule audits - 1 FTE			62,500	62,500	62,500	62,500	62,500	62,500	62,500
Building Inspections and Consenting	9.1.9 Building WOF - cost recovery from fees			-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500
	<b>Net cost to Rates</b>	<b>397,500</b>	<b>397,500</b>	<b>397,500</b>	<b>260,000</b>	<b>260,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>
309200000	<b>Rates impact</b>	<b>0.13%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>-0.04%</b>	<b>0.00%</b>	<b>-0.05%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>

**LONG TERM PLAN 2013-22 COMMITTEE 12. 9. 2012**

**6. DISCUSSION OF NEW ACTIVITY MANAGEMENT PLANS**

Staff will present the next groupings of draft Activity Management Plans (AcMPs), which provide an overview of what each activity will deliver over the next nine years.

Once each AcMP is presented the Committee will give direction on the performance standards and levels of service to be provided. The resulting changes will be brought back to the Committee for agreement at its next meeting on 10 October 2012.

The order that the AcMPs will be presented and web links to each plan are provided below or see **Attachment B** (separately circulated, page numbers indicated below).

<b>Group of Activity</b>	<b>Activity Management Plans</b>
<p><b><i>Cultural and Learning Services</i></b></p>	<p>3.1 Libraries (pp. 1 - 14)  <a href="http://resources.ccc.govt.nz/files/ACMP-LTP2013-22Libraries.pdf">http://resources.ccc.govt.nz/files/ACMP-LTP2013-22Libraries.pdf</a></p> <p>3.0 Art Gallery and Museums (pp. 15 - 36)  <a href="http://resources.ccc.govt.nz/files/ACMP-LTP2013-22ArtGalleryAndMuseums.pdf">http://resources.ccc.govt.nz/files/ACMP-LTP2013-22ArtGalleryAndMuseums.pdf</a></p> <p>Transport and Environmental Education (pp. 37 - 47)  <a href="http://resources.ccc.govt.nz/files/ACMP-LTP2013-22TransportAndEnvironmentalEducation.pdf">http://resources.ccc.govt.nz/files/ACMP-LTP2013-22TransportAndEnvironmentalEducation.pdf</a></p>
<p><b><i>Provision of Roads and Footpaths</i></b></p>	<p>10.0 Road Network (pp. 48 - 68)  <a href="http://resources.ccc.govt.nz/files/ACMP-LTP2013-22RoadNetwork.pdf">http://resources.ccc.govt.nz/files/ACMP-LTP2013-22RoadNetwork.pdf</a></p> <p>10.1 Active Travel (pp. 69 - 79)  <a href="http://resources.ccc.govt.nz/files/ACMP-LTP2013-22ActiveTravel.pdf">http://resources.ccc.govt.nz/files/ACMP-LTP2013-22ActiveTravel.pdf</a></p> <p>10.4 Public Transport Infrastructure (pp. 80 - 89)  <a href="http://resources.ccc.govt.nz/files/ACMP-LTP2013-22PublicTransportInfrastructure.pdf">http://resources.ccc.govt.nz/files/ACMP-LTP2013-22PublicTransportInfrastructure.pdf</a></p>