

Greater Christchurch Urban Development Strategy

Report To: UDS Implementation Committee
Meeting Date: 17 August 2009
Subject: **Management** Structure for Roads of National Significance
Report Author: Mark Yaxley

1. PURPOSE OF REPORT

This report proposes a collaborative management framework for the UDS partners to co-ordinate and manage the delivery of the Roads of National Significance (RoNS) within the UDS area.

2. THE REPORT

Earlier this year the Government announced as a matter of transport investment priority its focus for funding on seven RoNS – of which the Christchurch Motorways projects are the only South Island items. In making those announcements the Government signalled that its RoNS investment is aimed at ensuring the transport infrastructure for NZ positions NZ for a recovery from the current recession and provides for the strategic transport needs of NZ into the future.

The Christchurch Southern Motorways have been further clarified as including the northern and southern accesses and the western corridor.

The NZTA has been tasked with ensuring that it can substantially deliver the RoNS package of activities over the next ten years. Accordingly NZTA has identified that a key component of ensuring this delivery expectation can be met is to take a collaborative and collegial approach to working with all agencies that will have a hand in their delivery. Attached to this report is a draft framework and terms of reference for discussion.

3. Relationship of this proposal to the UDSIC

Well planned and co-ordinated delivery of transport infrastructure and services are key components of delivering the UDS outcomes sought by all the partners. The framework as proposed could operate as a stand alone management activity, but the preference is that planning is undertaken in an integrated manner with the UDS. The basis of this proposal was discussed with the UDS Chief Executives on 13 July who unanimously agreed that it should be presented to the UDSIC for consideration as endorsed sub-committee structure of the UDSIC.

4. Proposed membership of the groups

The Attachment proposes broad membership arrangements. We suggest each UDS partner be responsible for nominating their respective representative and ensuring they can commit the necessary resource to the work involved in order for this framework to work effectively.

For the Advisory Group level we suggest for the sake of continuity of role it would be useful if governance nominees were drawn from each partners UDSIC representatives or their Regional Transport Committee Representative.

5. RECOMMENDATIONS

That the UDS Implementation Committee

- i. RECEIVES this report*
- ii. APPROVES the establishment of the management structure of the Roads of National Significance within the UDS area as per Attachment 1 to this report*
- iii. REQUESTS each UDS partner to confirm their nominees to the UDS Implementation Manager for the Advisory and Network Plan Co-ordination groups by 18 September 2009*
- iv. REQUESTS the UDS Implementation Manager to include updates on the activities of the Management Groups in his Bi-Monthly Report.*



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Draft Roads of National Significance Management Framework and Terms of Reference

There will be three groups established whose roles are inter-related in so much as when they work effectively together in harmony then we expect the best result will be achieved. The groups are not hierarchical but have linked complementary roles.

Advisory Group

This is the “political reference group” consisting of representatives of each agency who has some accountability for the development and/or the delivery of the RONS. The purpose of this group is to bring together opinion leaders and key stakeholders to ensure there is regional alignment (at a political level) to develop and deliver RoNS efficiently and effectively.

Membership: 1 representative each from Waimakariri and Selwyn Districts, Ecan, and Christchurch City, NZTA Regional Director (convenor), UDS Implementation Manager (to attend) plus Network Plan co-ordination Group chair.

Role:

- Political/ CE Liaison Group mix - no decision making power
- Coordinates /manages alignment with Councils – especially on key issues and messaging
- Champions RONS projects for their respective council
- Provides resources and mandate for the staff groups

Meeting Frequency: Six Monthly

Network Plan Co-ordination Group

Role is to ensure that within the RONS package that the optimal network plan is developed, and ensure that the justification and timing of the elements (where appropriate) are developed and implemented by Approved Organisations to match the timing of RoNS

Membership: 1 representative each from Waimakariri and Selwyn Districts, Ecan, and Christchurch City, NZTA Integrated Planning Manager (convenor), UDS Implementation Manager, plus RONS Project Executive Group chair

Role:

- Overview of strategic land use and transport planning in the north and south of CHCH in particular.
- Integration of RONS into the Christchurch City and Selwyn District planning framework.(N.B. Waimakariri is not directly affected by the RONS in an RMA planning sense but there will be a need to manage the UDS growth limits etc through the UDS process)
- General overview of the Waimakariri and Selwyn townships planning and implications for RON's (ie the UDS management etc).
- Overview of transport packages and funding options – (N.B. that Regional Transport Committee has a hand in management here too that requires co-ordination)
- Close liaison to the UDS through the IMG, TG and PCG
- Elevate unresolved transport/planning issues

Meeting frequency: Initially Monthly potentially reducing to Bi-monthly.

RoNS Project Executive Group

Role: Direction and oversight of the successful development and delivery of each agency's RONS package activities.

Membership: Senior managers, transport planners, statutory land use planners from within each partner as appropriate for each of their RONS package / Activity,

NZTA's RONS Project Executive Group will consist of NZTA's Regional Highways Manager (Colin Knaggs), Capital Projects Manager (Colin Mackay) and Derek Whyte (National Office).

N.B. An NZTA Governance group has already been established within a whole of NZTA approach to managing all seven RONS. As RONS activities for partner organisations start to gain momentum it is envisaged that parallel groups will be constituted to manage their respective RONS activities – in some cases these will be multi-partner Project Advisory Groups (PAG's) such as set up for the Southern Motorway and Northern Arterial.

Role:

- Overview of project management for all RONS
- Develop project timelines for planning, design, delivery
- Manage issues from individual RON's projects
- Identify and manage project constraints including property, legal and planning
- Elevate integrated transport/ planning issues to the Network Plan Co-ordination Group and/ or Advisory Group as appropriate for resolution

Meeting Frequency: Monthly