

3. REVIEW OF NGA HAU E WHA NATIONAL MARAE

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Corporate Plan Output: Grants to Community Organisations.	

The purpose of this report is to provide some background information for the Committee on the review which has been undertaken by Deloitte Touche Tohmatsu in respect of the National Marae. Representatives of the Board of the National Marae have requested speaking rights at the present meeting of the Committee.

As Councillors will be aware the Major Grants Committee, which is responsible for making recommendations to the Annual Plan process in respect of major grant allocations to community organisations, has over the years carried out reviews of a range of organisations to ascertain their long term funding needs and any other assistance that they may require from the Council.

The National Marae was identified last year as an organisation that required a review. The Trust Board welcomed the opportunity provided by the review and the following brief was prepared for Deloitte Touche Tohmatsu to carry out this review.

1. To undertake a strategic review including a market assessment of Nga Hau E Wha
2. To review the existing governance and management structures and activities to determine what changes are required (if any) to meet the strategic direction including the Trust document itself.
3. Based on the required governance organisation/management structure and activities established during the Strategic Review to determine appropriate roles for Trustees (individually and collectively) and personnel levels and job specifications for each person/position in the organisation.
4. Review the skills sets of existing personnel to determine where they best fit into the revised organisation.
6. To formulate suitable policies for the Board.
6. To prepare a Business Plan which will include the following financial data:
 - (a) Any initial and ongoing capital investments required to meet strategic direction.
 - (b) Long term operational projections.
 - (c) Initial and future funding requirements.

Deloitte have carried out the Strategic Review process with the Board, and the Board have adopted in principle the draft strategic document. The final document will be completed before the end of the year.

The review process has highlighted several issues which the Nga Hau E Wha Board of Trustees have discussed with staff and have indicated a wish to discuss some of these issues with the Council. As a result of these discussions representatives from the Board of Nga Hau E Wha have requested speaking rights at the 4 December Strategy and Resources Committee meeting to raise some of these points.

The longer term direction of the Marae as indicated in the strategic review process will be further detailed in proposals that will come from the Marae Trustees for consideration in next year's Annual Plan process in respect of major grant allocations.

Chairman's

Recommendation: That the information be received.