



## Democracy and governance



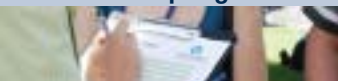
In the main I think we're well served, but I wish there was a way for Frieda and Fred Bloggs to get to know Councillors better so that when the elections come around we have a better idea who we're voting for. Councillors need to get out of their cars and ride the buses, ride bikes and walk around this city and talk to people and find out what makes them tick.

At the school where I teach we've become an Enviroschool and are working to create a sustainable environment. The aims are very good and the programme's a good example of the Council working together with the regional council and government. I think helping young children to become aware about long-term issues like sustainability is very important.

**Shirley Langrope**

Primary teacher  
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# Democracy and governance



## What is the Council's role in democracy and governance?

The Council develops strategies and policies which set the direction for the future of Christchurch. Aspects of this work are subject to legislative and consultation requirements. The Council generally exceeds these requirements in finding the most appropriate and effective means of informing the public, generating feedback and involving people in the decision-making process.

## What activities are included in democracy and governance?



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The Council provides opportunities for public participation in decision-making, and it receives and processes the community's input to ensure effective decision-making.

### Elected member representation

The Council provides comprehensive logistic support so that the Mayor, Councillors and Community Board members can carry out their functions, duties and powers.

## How does the Council's work contribute towards our Community Outcomes?

| <i>Community Outcome</i>  | <i>How the Council contributes</i>   | <i>How much?</i> |
|---|--|------------------|
|  <b>Community</b>  | By ensuring everyone's views are heard before decisions are made.<br>By facilitating deputations and consultation.<br>By providing face-to-face contact with customers at service centres.   | ✓✓✓              |
|  <b>Governance</b> | By making decisions that respond to or plan for current and future community needs.<br>By leading the development of a vision for the city.<br>By having the role of "caretaker" of the city's resources for today's and future generations.<br>By forming partnerships with other city/regional agencies.<br>By holding elections which allow communities to choose their representatives.<br>By facilitating deputations and consultation. | ✓✓✓              |



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## What does the Council plan to do in the future?

| <i>What is the Council's objective?</i>   | <i>What policies, strategies or drivers support these objectives?</i>  | <i>What is the Council already doing?</i>   | <i>What will we do in years 1 to 3?</i>  | <i>What will we do in years 4 to 10?</i>                               | <i>How will we know if we achieve our objective?</i>   |
|---|--|---|--|--|--|
| To develop strategies and policies which set the direction and work for the future of Christchurch. | <ul style="list-style-type: none"> <li>Local Government Act 2002</li> <li>Local Government Official Information and Meetings Act 1987</li> <li>Local Electoral Act 2001</li> <li>Standing orders</li> <li>Code of Conduct</li> <li>Council's decision-making process</li> <li>Community requests that views be heard/taken into consideration</li> <li>Public expectations</li> <li>Elected members' expectations</li> </ul> | <p>Supporting elected members:</p> <ul style="list-style-type: none"> <li>With policy guidance and background information needed to support sound decision-making.</li> <li>By arranging and providing support for meetings (e.g. agendas, minutes, advice) and panel hearings.</li> <li>Collating and processing submissions.</li> </ul> | <p>Comply with statutory requirements in terms of:</p> <ul style="list-style-type: none"> <li>Providing agendas on time, and</li> <li>Panel hearings.</li> </ul> <p>Continue to do the same.</p> | <p>Continue to do the same.</p> <p>Continue to do the same.</p>        | <p>Agendas and minutes are produced within statutory timeframes.</p> <p>Council meetings publicly notified on time.</p> <p>Resident satisfaction that Council makes decisions in the best interests of Christchurch.</p> |
|   | <ul style="list-style-type: none"> <li>Confidence in representation</li> <li>Recognition of governance role</li> <li>Remuneration Authority decisions</li> </ul>   | Co-ordinating deputations and petitions.  | Continue to increase awareness of Council processes through deputations and petitions.   | Continue to do the same.   | Increase in number and diversity of deputations.   |
|   |  | Facilitating opportunities for Maori to participate.  | Review Iwi management plans in relationship to the Council decision-making processes.  | Implement the process outlined to engage Maori in decision-making.     | Residents' satisfaction with the way the Council involves the public in decision-making.   |
|   |  |   | Develop a memorandum of understanding with the Maori community.  |  |  |
|   |  |   | Look at a variety of mechanisms to meet the different needs of the community.  |  |  |
|   |  |   | Establish processes for effective ethnic minority participation in decision-making.  | Implement processes for ethnic minority involvement in decision-making |  |

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|  |  |  |   |  |   |
|--|--|--|---|--|---|
|  |  | Conducting triennial elections and any intervening by-elections and polls.   | Conduct 2007 elections including 1 councillor and 2 Community Boards for Banks Peninsula. | Conduct 2010 triennial elections and any intervening by-elections and polls. | All elections, polls and decisions are held or made in full compliance with relevant legislation. |
|  |  | Ensuring that Community Board decision-making is carried out within delegations.   | Compliance with statutory requirements.   | Continue to do the same.   |   |
|  |  | Remunerating members for governing the city.   | Continue to do the same.  | Continue to do the same.   |   |
|  |  | Providing funding to support community initiatives via Community Board discretionary and project funds and Mayoral projects. | Continue to do the same.  | Targeting funding to our community outcomes.                                 |   |

## Measuring our achievements

| <i>Measures and targets</i>  | <i>Current performance</i> | <i>06/07</i> | <i>07/08</i> | <i>08/09</i> | <i>09/10</i>        | <i>10/11</i> | <i>11/12</i> | <i>12/13</i> | <i>13/14</i> | <i>14/15</i> | <i>15/16</i> |
|--|----------------------------|--------------|--------------|--------------|---------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| % of residents satisfied with the way the Council involves the public in decision-making.        | Target 75%<br>Actual 47%   | 75%          | 75%          | 75%          | Ongoing target 65%  |              |              |              |              |              |              |
| % of residents satisfied that the Council makes decisions in the best interests of Christchurch. | Target 75%<br>Actual 57%   | 75%          | 75%          | 75%          | Ongoing target 75%  |              |              |              |              |              |              |
| % of Council meetings that are publicly notified at least 10 working days prior to meeting.      | 100%                       | 100%         | 100%         | 100%         | Ongoing target 100% |              |              |              |              |              |              |
| % of agendas and reports available from Council 2 clear working days prior to each meeting.      | 100%                       | 100%         | 100%         | 100%         | Ongoing target 100% |              |              |              |              |              |              |



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## What negative effects or risks can occur in relation to democracy and governance?

| <i>Negative effects</i>                                 | <i>Mitigation options</i>  |
|---|--|
| Interest groups may dominate a decision-making process. | Wider consultation with options of support for those who do not speak English. |
| Poor voter turnout.                                     | Make information on voting available through various channels.                 |

## The Council's key assets relating to democracy and governance

The Council does not hold assets to provide democracy and governance activities and services.

The minor capital purchases detailed on the next page are for office furniture and equipment.





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| <b>Cost of proposed services</b>             | CCC<br>2006/07<br>\$000's | BPDC<br>2006/07<br>\$000's | Total Plan<br>2006/07<br>\$000's | Plan<br>2007/08<br>\$000's | Plan<br>2008/09<br>\$000's | Forecast<br>2009/10<br>\$000's | Forecast<br>2010/11<br>\$000's | Forecast<br>2011/12<br>\$000's | Forecast<br>2012/13<br>\$000's | Forecast<br>2013/14<br>\$000's | Forecast<br>2014/15<br>\$000's | Forecast<br>2015/16<br>\$000's |
|--|---------------------------|----------------------------|----------------------------------|----------------------------|----------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Activity operational cost -                  |                           |                            |                                  |                            |                            |                                |                                |                                |                                |                                |                                |                                |
| Democracy and governance support             | 5,652                     | -                          | 5,652                            | 6,619                      | 5,921                      | 5,949                          | 7,229                          | 6,416                          | 6,407                          | 7,653                          | 6,764                          | 6,712                          |
| Elected member representation                | 3,545                     | 617                        | 4,162                            | 6,381                      | 6,547                      | 6,702                          | 6,936                          | 7,074                          | 7,222                          | 7,350                          | 7,460                          | 7,564                          |
| <b>Total expenditure</b>                     | <b>9,197</b>              | <b>617</b>                 | <b>9,814</b>                     | <b>13,000</b>              | <b>12,468</b>              | <b>12,651</b>                  | <b>14,165</b>                  | <b>13,490</b>                  | <b>13,629</b>                  | <b>15,003</b>                  | <b>14,224</b>                  | <b>14,276</b>                  |
| Activity operational revenue -               |                           |                            |                                  |                            |                            |                                |                                |                                |                                |                                |                                |                                |
| Democracy and governance support             | -                         | -                          | -                                | 330                        | -                          | -                              | 358                            | -                              | -                              | 382                            | -                              | -                              |
| <b>Total operational revenue</b>             | <b>-</b>                  | <b>-</b>                   | <b>-</b>                         | <b>330</b>                 | <b>-</b>                   | <b>-</b>                       | <b>358</b>                     | <b>-</b>                       | <b>-</b>                       | <b>382</b>                     | <b>-</b>                       | <b>-</b>                       |
| <i>Fees and charges</i>                      | -                         | -                          | -                                | 330                        | -                          | -                              | 358                            | -                              | -                              | 382                            | -                              | -                              |
| <i>Grants and subsidies</i>                  | -                         | -                          | -                                | -                          | -                          | -                              | -                              | -                              | -                              | -                              | -                              | -                              |
| <i>Total operational revenue (by source)</i> | <i>-</i>                  | <i>-</i>                   | <i>-</i>                         | <i>330</i>                 | <i>-</i>                   | <i>-</i>                       | <i>358</i>                     | <i>-</i>                       | <i>-</i>                       | <i>382</i>                     | <i>-</i>                       | <i>-</i>                       |
| <b>Net operational cost</b>                  | <b>9,197</b>              | <b>617</b>                 | <b>9,814</b>                     | <b>12,670</b>              | <b>12,468</b>              | <b>12,651</b>                  | <b>13,807</b>                  | <b>13,490</b>                  | <b>13,629</b>                  | <b>14,621</b>                  | <b>14,224</b>                  | <b>14,276</b>                  |
| Vested assets                                | -                         | -                          | -                                | -                          | -                          | -                              | -                              | -                              | -                              | -                              | -                              | -                              |
| <b>Net cost of services</b>                  | <b>9,197</b>              | <b>617</b>                 | <b>9,814</b>                     | <b>12,670</b>              | <b>12,468</b>              | <b>12,651</b>                  | <b>13,807</b>                  | <b>13,490</b>                  | <b>13,629</b>                  | <b>14,621</b>                  | <b>14,224</b>                  | <b>14,276</b>                  |
| <b>Capital expenditure</b>                   |                           |                            |                                  |                            |                            |                                |                                |                                |                                |                                |                                |                                |
| Renewals and replacements                    | 16                        | -                          | 16                               | 17                         | 17                         | 18                             | 18                             | 19                             | 19                             | 20                             | 20                             | 20                             |
| Improved service levels                      | -                         | -                          | -                                | -                          | -                          | -                              | -                              | -                              | -                              | -                              | -                              | -                              |
| Increased demand                             | -                         | -                          | -                                | -                          | -                          | -                              | -                              | -                              | -                              | -                              | -                              | -                              |
| <b>Total capital expenditure</b>             | <b>16</b>                 | <b>-</b>                   | <b>16</b>                        | <b>17</b>                  | <b>17</b>                  | <b>18</b>                      | <b>18</b>                      | <b>19</b>                      | <b>19</b>                      | <b>20</b>                      | <b>20</b>                      | <b>20</b>                      |

### Rationale for activity funding (see also the Revenue and Financing Policy, page 267)

There are few opportunities for direct revenue from these activities. The balance of the net operating cost is funded by General rates, as the whole community benefits from these activities. Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy. Refer to page 267 for a summary of the corporate funding approach for capital expenditure.