



Contents

Introduction

Introduction from the Mayor	6
The Council's vision	8
Introduction from the Chief Executive	11
Audit opinion	12
How to use this document	14
We have listened	17
Changes from draft to final	21

Overview

Overview of the plan	29
How the council works	35
Christchurch and Banks Peninsula map	39
Our community today	
Our community	41
Our environment	46
Our economy	49
Community outcomes	53
Strategic directions	59

Financial Overview

Financial overview	69
Capital works programme	81
Council's proposed savings	88

Council Activities and Services

City Development	93
Community Support	99
Culture and Learning Services	105
Democracy and Governance	111
Economic Development	117
Parks, open spaces and waterways	123
Recreation and Leisure	131
Refuse Minimisation and Disposal	139
Regulatory Services	145
Streets and Transport	151
Wastewater Collection and Treatment	159
Water Supply	165
Community Board Funding	170

Contents



Financial Forecasts

Impact of adopting the New Zealand equivalents to IFRS	180
Income statement	181
Statement of change in equity	182
Balance sheet	183
Cash flow statement	184
Notes to the financial Statements	186
Statement of accounting policies	191
Significant forecasting assumptions	205

General and Technical Information

Assessments of various services	
Introduction	211
Cemeteries and crematoria	212
Public conveniences	218
Storm water	224
Wastewater collection and treatment	228
Waste management strategy	232
Water supply	234
Council-controlled organisations	238

Financial Policies

Funding impact statement and Rating Policies	247
Other financial policies	
Revenue and financing policy	267
Liability management policy	278
Investment policy	283
Policy on partnership with the private sector	289

Other Policies

Policy on development contributions or financial contributions	295
Development of Maori capacity to contribute to Council decision making processes	297
Policy on determining significance	299

Capital Endowment Fund 304

Governance and Management 307