

# SPREYDON/HEATHCOTE COMMUNITY BOARD

# **AGENDA**

# FRIDAY 17 FEBRUARY 2012

# **AT 8AM**

# IN THE BOARDROOM, BECKENHAM SERVICE CENTRE, 66 COLOMBO STREET, BECKENHAM

Community Board: Phil Clearwater (Chairperson), Barry Corbett, Paul McMahon, Karolin Potter,

Tim Scandrett, Mike Thorley and Sue Wells

**Community Board Adviser** 

Jenny Hughey Phone 941 5305 DDI

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PART A - MATTERS REQUIRING A COUNCIL DECISION

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**MATTHEW O'SHAUGHNESSY** 

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# 1. APOLOGIES

# 2. CONFIRMATION OF MEETING MINUTES - 16 DECEMBER 2011

The report of the Board's ordinary meeting of 16 December 2011, is attached.

# CHAIRPERSON'S RECOMMENDATION

That the report of the Board's ordinary meeting, be confirmed.

# 3. DEPUTATIONS BY APPOINTMENT

- 4. PETITIONS
- 5. NOTICES OF MOTION
- 6. CORRESPONDENCE

# 7. BRIEFINGS

7.1 NEW ZEALAND TRANSPORT AGENCY/FULTON HOGAN - RE TREE REMOVAL SOUTHERN MOTORWAY.

The Project Manager for the Southern Motorway project, Will Doughty, will introduce representatives of the New Zealand Transport Agency (NZTA) and the contractor Fulton Hogan who will discuss a tree removal as part of the construction of the motorway.

# 8. EARTHQUAKE DESIGN AND CAPABILITY

# 9. LINDEN GROVE - PROPOSED NO STOPPING RESTRICTION

General Manager responsible:	General Manager, City Environment, DDI 941-8608
Officer responsible:	Unit Manager, Transport and Greenspace
Author:	Sonia Pollard, Traffic Engineer

#### PURPOSE OF REPORT

1. The purpose of this report is to seek the Board's approval that the stopping of vehicles be prohibited at any time on the north western side of Linden Grove Avenue between Sylvan Street and John Campbell Crescent.

# **EXECUTIVE SUMMARY**

- 2. Staff have received a number of requests from residents that no stopping restrictions be installed on Linden Grove Avenue. Please refer to the **attached** plan.
- 3. Linden Grove Avenue is a local road within a recent subdivision.
- 4. In some areas the width of Linden Grove Avenue is only eight metres. When cars are parked on both sides of the road this reduces the usable road width to three metres, effectively one lane. Following the earthquake, demand for parking has increased in the area and residents are concerned that this is causing a safety issue.
- 5. The installation of two sections of no stopping restrictions ensures road width is maintained for two way traffic. There is a parking area mid block where the road widens to 12.5 metres, this will remain for parking. This proposal was chosen over the option of a no stopping restriction along the south eastern side of Linden Grove as this retains the greatest amount of parking and encourages the use of the mid block parking area.
- 6. Consultation was carried out with property owners and tenants that are situated close to the proposed no stopping restriction. See paragraphs 17 and 18.

# FINANCIAL IMPLICATIONS

7. The estimated cost of this proposal is approximately \$150.

# Do the Recommendations of this Report Align with 2009-19 LTCCP budgets?

8. The installation of signs and road markings are covered by Transport and Greenspace Operational budgets.

# **LEGAL CONSIDERATIONS**

- 9. Part 1, Clause 5 of the Christchurch City Council Traffic and Parking Bylaw 2008 provides the Council with the authority to install parking restrictions by resolution.
- 10. The Community Boards have delegated authority from the Council to exercise the delegations as set out in the Register of Delegations. The list of delegations for the Community Boards includes the resolution of parking restrictions and traffic control devices.
- 11. The installation of any parking restriction signs and/or markings must comply with the Land Transport Rule: Traffic Control Devices 2004.

# Have you considered the legal implications of the issue under consideration?

12. This proposal meet the above legal considerations.

#### ALIGNMENT WITH LTCCP AND ACTIVITY MANAGEMENT PLANS

13. Aligns with the Streets and Transport activities by contributing to the Council's Community Outcomes – Safety and Community.

Do the recommendations of this report support a level of service or project in the 2009-19 LTCCP?

14. As above.

#### **ALIGNMENT WITH STRATEGIES**

15. The recommendations align with the Council Strategies including the Parking Strategy 2003, and the Road Safety Strategy 2004.

# Do the recommendations align with the Council's strategies?

16. As above.

#### **CONSULTATION FULFILMENT**

- 17. Consultation was carried out with property owners and tenants that are situated close to the proposed no stopping restriction. Eighteen public information leaflets were distributed, the Residents' Association was consulted and the proposal was available on the "Have Your Say" pages of the Council website. Hard copies were made available through the Spreydon/Heathcote Service Centre and the Civic Offices. Twenty two responses were received, 95 percent (21) were in support of this proposal, five percent (one) did not agree as they wanted the no stopping restriction along the whole length of the south eastern side of this section of Linden Grove Avenue. The reason why the restrictions are proposed for the north western side are outlined above.
- 18. The Residents' Association and the Officer in Charge of Parking Enforcement agrees with this proposal.

# STAFF RECOMMENDATION

It is recommended that the Spreydon/Heathcote Board approve the following on Linden Grove Avenue:

- that the stopping of vehicles be prohibited at any time on the north west side of Linden Grove Avenue commencing from its intersection with Sylvan Street and extending in a south westerly direction for a distance of 66 metres;
- (b) that the stopping of vehicles be prohibited at any time on the north west side of Linden Grove Avenue commencing at a distance 119 metres south west from its intersection with Sylvan Street and extending in a south westerly direction for a distance of 72 metres.

#### CHAIRPERSON'S RECOMMENDATION

#### 10. MILTON STREET - PROPOSED NO STOPPING RESTRICTION

General Manager responsible:	General Manager Transport & Greenspace, DDI 941-8608
Officer responsible:	Unit Manager Transport and Greenspace
Author:	Chang Xi, Graduate Programme Engineer

# **PURPOSE OF REPORT**

1. The purpose of this report is to seek the Board's approval that the stopping of vehicles be prohibited at any time on the north west side of Milton Street at its intersection with Everard Street.

# **EXECUTIVE SUMMARY**

- Council staff have received a request from a local resident that No Stopping Restrictions be installed on the north west side of Milton Street at its intersection with Everard Street. Please refer to the attached plan.
- 3. Milton Street is a minor arterial road and Everard Street is a local, no-exit road. Although vehicles are not legally allowed to park within six metres of an intersection, vehicles are parking on Milton Street up to the intersection, blocking visibility for those exiting Everard Street. This area is a popular parking location with workers at the nearby Barrington Mall.
- 4. As a result of visibility being obscured by illegally parked vehicles, drivers exiting Everard Street often need to stop their vehicles further out into Milton Street to gain visibility. This obstructs the cycle lane. As Milton Street is a busy arterial road, this action raises safety concerns for both motorists and cyclists.
- 5. The Parking Enforcement team have been called out to this area to remove and ticket illegally parked vehicles. They support this proposal.
- 6. The installation of broken yellow lines at this intersection will ensure motorists know where they can legally park and will help increase visibility at this intersection, thereby improving safety.

### FINANCIAL IMPLICATIONS

7. The estimated cost of this proposal is approximately \$100.

# Do the Recommendations of this Report Align with 2009-19 LTCCP budgets?

8. The installation of road markings and signs is within the LTCCP Streets and Transport Operational Budgets.

# **LEGAL CONSIDERATIONS**

- 9. Part 1, Clause 5 of the Christchurch City Council Traffic and Parking Bylaw 2008 provides Council with the authority to install parking restrictions by resolution.
- 10. The Community Boards have delegated authority from the Council to exercise the delegations as set out in the Register of Delegations. The list of delegations for the Community Boards includes the resolution of parking restrictions.
- 11. The installation of any parking restriction signs and/or markings must comply with the Land Transport Rule Traffic Control Devices 2004.

# Have you considered the legal implications of the issue under consideration?

12. As above.

# ALIGNMENT WITH LTCCP AND ACTIVITY MANAGEMENT PLANS

13. Aligns with the Streets and Transport activities by contributing to the Council's Community Outcomes - Safety and Community.

Do the recommendations of this report support a level of service or project in the 2009-19 LTCCP?

14. As above.

#### **ALIGNMENT WITH STRATEGIES**

15. The recommendations align with the Council Strategies including the Parking Strategy 2003 and the Road Safety Strategy 2004.

# Do the recommendations align with the Council's strategies?

16. As above.

#### **CONSULTATION FULFILMENT**

- 17. Consultation has not been carried out in this area as this is considered to be a safety issue.
- 18. The Officer in Charge Parking Enforcement agrees with this recommendation.

# STAFF RECOMMENDATION

It is recommended that the Spreydon/Heathcote Community Board:

- (a) Approve the following on Milton Street:
  - (i) that the stopping of vehicles be prohibited at any time on the north west side of Milton Street commencing from its intersection with Everard Street and extending in a south westerly direction for a distance of 12 metres
  - (ii) that the stopping of vehicles be prohibited at any time on the north west side of Milton Street commencing at its intersection with Everard Street and extending in a north easterly direction for a distance of 12 metres.

# CHAIRPERSON'S RECOMMENDATION

# 11. SPREYDON/HEATHCOTE 2011/12 YOUTH ACHIEVEMENT FUNDING APPLICATION – MATTHEW O'SHAUGHNESSY

General Manager responsible:	General Manager, Community Services DDI 941-8607
Officer responsible:	Recreation and Sport Unit Manager
Author:	Sarah Benton, Community Recreation Adviser

#### **PURPOSE OF REPORT**

1. The purpose of this report is to present to the Board an application for funding assistance from the Spreydon/Heathcote 2011/12 Youth Achievement Scheme fund.

# **EXECUTIVE SUMMARY**

- 2. Funding is being sought by Matthew O'Shaughnessy, 15 year old from Somerfield, to represent his club in Trampoline at the South and North Island Championships and National Championships from April to July 2012.
- 3. The following table details event expenses and funding requested by the applicant.

EXPENSES	Cost (NZ \$)
Airfares for North Island	200
Entry Fee for North Island	60
Accommodation, food, transport - NI and	150
Nationals	
GymSports Qualifying competition entry fees	120
GymSports Affiliation	71
Total Cost	601
Other funding	0
Amount requested	500

#### **FINANCIAL IMPLICATIONS**

- 4. The applicant has never received funding from the Spreydon/Heathcote Youth Achievement Scheme.
- 5. There is currently a balance of \$5,900 available in the 2011/12 Youth Achievement Scheme fund.

# Do the Recommendations of this Report Align with 2009-19 LTCCP budgets?

6. Yes see page 184, regarding Board funding.

# **LEGAL CONSIDERATIONS**

7. There are no legal issues to be considered.

# Have you considered the legal implications of the issue under consideration?

8. Not applicable.

#### ALIGNMENT WITH LTCCP AND ACTIVITY MANAGEMENT PLANS

9. Yes.

# Do the recommendations of this report support a level of service or project in the 2009-19 LTCCP?

10. Yes, Community Grants (pg 176), Strengthening Communities (pg 172), and Recreation and Sports Services (pg.108).

# **ALIGNMENT WITH STRATEGIES**

# Do the recommendations align with the Council's strategies?

- 11. Application aligns with the Strengthening Communities Strategy, Youth Strategy and the Physical Recreation and Sport Strategy.
- 12. Application also aligns with the following Spreydon/Heathcote Community Board Objectives: 'Increased participation of Spreydon/Heathcote residents in local and city-wide recreation events/programmes.'

#### **CONSULTATION FULFILMENT**

13. Not applicable.

# STAFF RECOMMENDATION

It is recommended that the Board allocate Matthew O'Shaughnessy \$250 from the Spreydon/Heathcote 2011/12 Youth Achievement Scheme fund to represent his club in Trampoline at the South and North Island Championships and National Championships from April to July 2012.

# CHAIRPERSON'S RECOMMENDATION

#### **BACKGROUND**

- 14. Matthew has been involved in Trampoline sports for over 12 months and trains with the Olympia Gymnastic Sports club. He belongs to the 15 to 16 year old men's individual and double Trampoline Squad and trains six hours every week.
- 15. Matthew was introduced to Olympia during a visit to the facility with the YMCA Education Centre as part of a specialist youth programme. Matthew took an interest in trampoline and enquired on how he could learn a double back somersault. He was encouraged to join the club initially for 1.5 hours each week. Over the last year he has become more involved with the club to exercise, train, spend time with friends, and to get involved in other club activities such as fundraising.
- 16. In 2011 Matthew won the Canterbury inter-club 15 to 16 year old men's individual trophy and came second in the South Island Championships. For 2012, Matthew has been selected by Olympia to represent the club at both the North and South Island Championships and the National Championships in Dunedin (provided he meets the qualifying standard). He will be required to attend two sanctioned National qualifying events which will be held in Christchurch.
- 17. Matthew's club training fees and Canterbury inter-club competition costs have placed extra costs on the family. Matthew's mother and Olympia are aware of how important it is for him to continue participating and competing in the sport. Funding is sought to assist with costs associated with competing at a higher level.

# 12. FAMILY AND COMMUNITY DIVISION ANGLICAN CARE PROJECT FUNDING.

General Manager responsible:	General Manager Community Support DDI 941-8607
Officer responsible:	Unit Manager Community Support
Author:	Jay Sepie, Strengthening Communities Adviser

#### PURPOSE OF REPORT

 At the Spreydon/Heathcote Community Board meeting of 27 September 2011, the Board requested staff to report on options to resolve the reduction of funding to the Addington and Sydenham Family Community Development Workers, Anglican Family and Community Care projects from the Board's Strengthening Communities Funding Allocations. This report addresses the options.

#### **EXECUTIVE SUMMARY**

# Background

- 2. The Spreydon/Heathcote Community Board spearheaded the establishment of the Sydenham Community Development Project and the Mothers at Home programme and has supplied funding for the key workers since inception. Both initiatives were based on evidential research and feedback from community meetings. In 2007 the Board won a Community Board Best Practice Award for the Mothers At Home Programme.
- 3. There are currently three key community worker Community Board grants administered by the Family and Community Division of Anglican Care in the Ward:
  - (a) Community Development Worker based at Manuka Cottage
  - (b) Family and Community Worker Mothers at Home Addington and Sydenham
  - (c) Family and Community Development Worker based at Sydenham Community Centre.
- 4. There is a funding shortfall for two of the above projects: the Family and Community Worker, and the Family and Community Development Worker. Between them, these two projects cover the Sydenham and Addington areas with the Mothers At Home programme. The Family and Community Worker provides group and the bulk of one to one (in home) work with mothers of babies and very young children, while the Family and Community Development Worker provides programme management, and some group work for the programme, along with Sydenham Community Centre based local activities for the wider community.

# Funding Shortfall and Options

- 5. Prior to the current funding year, the two projects received multi-year Board funding for three years of \$36,000 per annum for the Family and Community Development Worker, and \$30,000 per annum for the Community Development Worker.
- 6. For the current funding year, these projects were each allocated \$20,000 from the Strengthening Communities Fund. Family and Community Division Anglican Care has applied to several other funders with mixed success. While some philanthropic organisations have declined funding, the Division was successful in boosting the amount received from Lotteries compared to previous years. Grants geared to alleviating the impacts of the earthquake disasters are not available to support the ongoing core operational costs of pre-existing community initiatives.

7. Updated key budget figures and progress on funding as at 23 November 2011:

Project	Community Development	Family and Community
	Worker	Development Worker
Total Operating Cost	\$47,200	\$43,000
SCF Grant	\$20,000	\$20,000
Lotteries Grant	\$14,300	\$13,800
Shortfall	\$12,900	\$11,200

- 8. Total projected operating costs include: wages, travel, phone and IT, administration, employer compliance costs, and training/professional development.
- 9. The two projects were given priority one status for Strengthening Communities Funding, as per the attached copies of the matrices tabled at the Board's 4 August 2011 allocations workshop. Suitable alternative funding sources have now been investigated or applied to, and there are no further possible sources of additional funding in evidence. Staff recommend that the above shortfalls be funded by the Spreydon/Heathcote Community Board from its 2011/12 Discretionary Response Fund.

#### FINANCIAL IMPLICATIONS

10. The current balance remaining in the Spreydon/Heathcote Discretionary Response Fund is \$98,131.

# Do the Recommendations of this Report Align with 2009-19 LTCCP budgets?

11. Yes, See LTCCP pages 176 and 177 regarding community grants schemes including Board funding.

#### **LEGAL CONSIDERATIONS**

# Have you considered the legal implications of the issue under consideration?

12. Yes. Community Board decisions are made under delegated authority from Council.

# ALIGNMENT WITH LTCCP AND ACTIVITY MANAGEMENT PLANS

# Do the recommendations of this report support a level of service or project in the 2009-19 LTCCP?

13. Yes. Strengthening Communities Funding and Community Board Funding, see LTCCP pages 176 and 177 regarding community grants schemes, including Board funding.

### **ALIGNMENT WITH STRATEGIES**

# Do the recommendations align with the Council's strategies?

Yes. The recommendations align with the Strengthening Communities Strategy.

# CONSULTATION FULFILMENT

15. Not applicable.

# STAFF RECOMMENDATION

That the Spreydon/Heathcote Community Board:

- (a) allocate a grant of \$12,900 to the Family and Community Division of Anglican Care from its 2011/12 Discretionary Response Fund towards the costs of the Community Development Worker project; and,
- (b) allocate a grant of \$11,200 to the Family and Community Division of Anglican Care from its 2011/12 Discretionary Response Fund towards the costs of the Family and Community Development Worker project.

# CHAIRPERSON'S RECOMMENDATION

That the staff recommendation be supported.

Given that the Board requested the program, the Sydenham Mothers at Home project and Family and Community Anglican Care have previously had three year funding, the Board must ensure that they are supported financially over the next year.

# 13. APPLICATION TO SPREYDON/HEATHCOTE COMMUNITY BOARD 2011/12 DISCRETIONARY RESPONSE FUND

General Manager responsible:	General Manager, Community Services Group, DDI 941-8607
Officer responsible:	Community Support Unit Manager
Author:	Nicola Martin, Grants Adviser-Northern

#### PURPOSE OF REPORT

 The purpose of this report is for the Spreydon/Heathcote Community Board to consider an application for funding from its 2011/12 Discretionary Response Fund from Beckenham Bowling Club Inc for \$5,335 for computerising financial and management systems and a new modular Honours Board.

#### **EXECUTIVE SUMMARY**

- 2. In 2011/12, the total budget available for allocation in the Spreydon/Heathcote Discretionary Response Fund is \$51,197. Further funding of \$15,172 has been added to this amount as a result of an under spend from the Metropolitan Small Grants Fund. The Discretionary Response Fund opens each year on 1 July and closes on 30 June the following year, or when all funds are expended.
- 3. The purpose of the fund is to assist community groups where the project and funding request falls outside other council funding criteria and/or closing dates. This fund is also for emergency funding for unforeseen situations.
- 4. At the Council meeting of 22 April 2010, the Council resolved to change the criteria and delegations around the local Discretionary Response Fund.
- 5. The change in criteria limited the items that the local Discretionary Response Fund does not cover to only:
  - (a) legal challenges or Environment Court challenges against the Council, Council Controlled Organisations or Community Boards decisions;
  - (b) projects or initiatives that change the scope of a Council project; and
  - (c) projects or initiatives that will lead to ongoing operational costs to the Council.

The Council also made a note that: "Community Boards can recommend to the Council for consideration grants under (b) and (c)."

- 6. Based on this criteria, the application from Beckenham Bowling Club Inc for computerising financial and management systems, and a new modular Honours Board is eligible for funding.
- 7. Detailed information on the application and staff comments are included in the attached Decision Matrix. (Refer **Attachment 1**)

#### FINANCIAL IMPLICATIONS

8. There is currently \$78,967 remaining in the Board's 2011/12 Discretionary Response Fund.

# Do the Recommendations of this Report Align with 2009-19 LTCCP budgets?

9. Yes, see page 184 of the LTCCP regarding community grants schemes including Board funding.

### **LEGAL CONSIDERATIONS**

10. There are no legal considerations.

# ALIGNMENT WITH LTCCP AND ACTIVITY MANAGEMENT PLANS

11. Aligns with LTCCP and Activity Management Plans, page 172 and 176.

Do the recommendations of this report support a level of service or project in the 2009-19 LTCCP?

12. Yes, see LTCCP pages 176 and 177 regarding community grants schemes, including Board funding.

# **ALIGNMENT WITH STRATEGIES**

13. Refer to the attached Decision Matrix.

# **CONSULTATION FULFILMENT**

14. Not applicable.

# STAFF RECOMMENDATION

It is recommended that the Spreydon/Heathcote Community Board approve a grant of \$5,000 from its 2011/12 Discretionary Response Fund to Beckenham Bowling Club Inc for computerising financial and management systems and a new modular Honours Board.

# CHAIRPERSON'S RECOMMENDATION

# 14. SPREYDON/HEATHCOTE COMMUNITY BOARD RECESS COMMITTEE REPORT – 27 JANUARY 2012

General Manager responsible:	General Manager Regulation and Democracy Services, DDI 941 8462
Officer responsible:	Democracy Services Manager
Author:	Jenny Hughey, Community Board Adviser

# **PURPOSE OF REPORT**

The purpose of this report is to submit the minutes of the Board's Recess Committee meeting held on Friday 27 January 2012 at 1.30pm. The Committee had delegated authority to resolve these matters.

The meeting was attended by Phil Clearwater (Chairperson) and Tim Scandrett.

# SPREYDON/HEATHCOTE 2011/12 YOUTH ACHIEVEMENT FUNDING APPLICATION – TYRONE SIO-AVIA

The Committee's approval was sought for an application for funding from the Community Board's 2011/12 Youth Achievement Scheme for Tyrone Sio-avia.

The Recess Committee **resolved**, under delegated authority from the Spreydon/Heathcote Community Board, to allocate \$150 from the Board's 2011/12 Youth Development Scheme fund to Tyrone Sio-avia to represent Canterbury Under 18's Boys Tag Football to compete in the New Zealand Tag Football Nationals in Auckland from 10 to 11 February 2012.

The meeting concluded at 1.45 pm.

#### STAFF RECOMMENDATION

That the minutes be received.

# CHAIRPERSON'S RECOMMENDATION

# 15. ACHIEVING BEST PRACTICE FOR CHRISTCHURCH'S COMMUNITY BOARDS TO DEVELOP COMMUNITY WELLBEING COORDINATION IN POST EARTHQUAKE RECOVERY

# Board Chairperson's Report to the Spreydon/Heathcote Community Board

# Introduction

- 1. There have been many calls for "the community" to be consulted but also to participate in the Christchurch Earthquake recovery, particularly in the suburbs where residents live.
- 2. The combined Christchurch Community Board Chairpersons recognise that to achieve best practice outcomes for earthquake recovery the Boards must play a key role in local recovery. Furthermore the Boards are currently the best placed institutions in our community to undertake this role, especially given their well established history as effective advocates for local community matters.
- 3. In order for the Community Boards to play a key role in this essential work the Board Chairpersons consider that some critical changes need to be made as a matter of urgency. This report identifies some of the key changes.
- 4. The combined Christchurch Community Board Chairpersons are pleased to present the following overview and recommendations arising from recent deliberations.
- 5. The Board Chairpersons believe the Council, the Boards and the community should celebrate what is overall working well. However together we should also strive to achieve best practice in participatory democracy. To achieve the necessary improvements and to assist residents in all of Christchurch's suburbs in the recovery of social wellbeing it will be essential to focus on strengthening the connections between the key organisations involved. These would include Community Boards, the Council, Christchurch Earthquake Recovery Authority (CERA), Red Cross, GeoTech, City Care and Environment Canterbury (Ecan).

# Strengths of Christchurch's Eight Community Boards

- 6. International best practice for post-disaster recovery unequivocally identifies the need for both democratic local governance and local community participation in decision design and decision making. Given the urgent need to restore and improve Christchurch's urban villages, Christchurch's Community Boards need to play key roles in the local recovery. Our Community Boards' strengths include:
  - (a) being democratically elected by our local communities
  - (b) being legally mandated to represent our local communities
  - (c) having a wealth of historical knowledge of our local communities
  - (d) having existing mechanisms for formally listening to our local community groups and communities
  - (e) having existing mechanisms for summarising local community group needs and sharing them
  - (f) having been actively working closely with community groups continuously for many years and more intensely since the earthquakes following September 2010 and later earthquakes. We are very aware of how community groups are seriously struggling to cope at the moment, both socially and economically they need a lot of local help. At an individual and family level, especially concerning the elderly, many residents need social wellbeing support.
  - (g) continuing our local governance roles after the recovery process and CERA have concluded

- (h) having existing systems for distributing funding to local community groups
- (i) having existing mechanisms for monitoring how well local community groups are using public funding
- (j) being well aware of our own capabilities and constraints and hence what is possible for Community Boards to do locally with existing and potential additional resources
- (k) being Christchurch's best bridge between local grass-roots society and the City Council, and the Government
- (I) having a large group of committed and enthusiastic board members with diverse skills and extensive local community connections who wish to contribute to Christchurch's recovery at the local level.
- 7. The Board Chairpersons believe our Community Boards exhibit many of the internationally proven ideal characteristics for driving local recovery. Over the past year our Community Boards have worked to create and coordinate semi-structured responsiveness where there existed confusion and uncertainty. We are committed to being a part of a more structured, deliberate, inclusive and participatory recovery process with the Council, CERA and other agencies.

# **Community Board Practice Currently Working Well**

# Role of the Community Boards

- 8. The role of Community Boards is clearly defined in section 52 of the Local Government Act 2002, which is to:
  - Represent and act as an advocate for the interests of the community.
  - Consider and report on any matter referred to it by the territorial local authority and <u>any</u> issues of interest to the community board.
  - Make an annual submission to the territorial local authority on expenditure in the local authority.
  - Maintain an overview of services provided by the territorial authority within the community.
  - <u>Communicate with community organisations</u> and special interest groups in the community, and undertake any other responsibilities delegated by the local authority.
- 9. The Board Chairpersons consider that it is important to showcase constructive processes and our positive achievements. After reviewing a range of documents and information (e.g. the Best Practice Recovery Workshop held at Lincoln University and the work of EQC chairperson, Professor Bruce Glavovic) the Chairpersons considered that the following aspects are working well:
  - The Boards know and understand their communities well.
  - The Boards represent residents well. The approachable and informal nature of the Community Board setting is strength.
  - Residents utilise Deputations to advocate regarding a wide range of issues.
  - Boards mediate/facilitate well

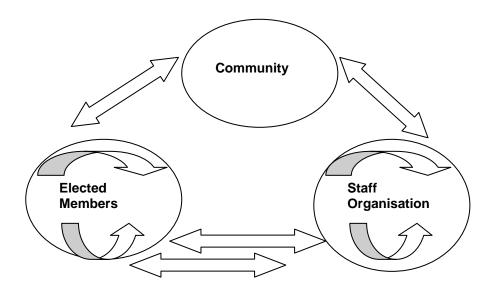
# **Next Steps**

- 10. The focus of community boards has changed since September 2010 towards earthquake recovery.
- 11. The Board Chairs applaud the various recovery interventions from the Council, CERA, Geotech, Red Cross, City Care and other government departments. However, we consider that the Earthquake recovery roles of each organisation, as well as Community Boards, all need to be more clearly defined and coordinated.
- 12. The development of more detailed Community Board strategies and coordination of action in our communities and at street level for post-earthquake recovery, redesign and redevelopment.

# Using Best Practice To Bring About More Effective Operation Of Community Boards.

- 13. The Chairpersons consider that the following matters should be addressed:
  - To achieve a timely response there needs to be a refocus of staff resources at the service centre level. This would include decision making ability being decentralised to the local service centre level. An outcome would be effective implementation of locally centred decision making which is imperative especially with regard to earthquake recovery matters.
  - More reflective and timely ways of communicating back to the community, rather than
    formal approaches via a report are needed. On the other hand there is often a lack of
    clarity for residents following some earthquake recovery meetings. Community Boards
    could streamline the process by working with staff to resolve matters more informally and
    establish ongoing relationship building/engagement with the ward's communities.
  - There needs to be more decision making available on the spot. A more proactive approach is hindered by procedures requiring Board reports and there is a need for improved ongoing collaborative working relationships. (e.g. Small money matters requested from Boards to assist with community projects).
  - Connection/communication between staff and the Boards and with outside organisations including CERA could be better achieved by more flexible and more carefully coordinated processes.
  - Earthquake recovery could be better facilitated by focusing on accessing and using local level institutional knowledge. e.g. hills meetings re rockfall earthquake issues.
  - 14. In the development of local area plans there needs to be a high degree of collaborative working with CERA especially given the development of new community resilience and ward plan positions at CERA. This connection could be undertaken by local community board earthquake coordinators. The existing institutional knowledge with regard to networks and organisations working in each ward needs to be accessed to ensure best practice earthquake recovery processes. As pointed out by most researchers, trust is the most important ingredient in disaster recovery and implementing change.

15. A Model of Building Trust:



- "...building <u>trust</u> is a focus of attention in local governments that are building organisations to change and improve.
- ... there is wide (and deep) agreement that building trust is essential in the context of organising for change and improvement.
- ... trust and the implementation of the change strategies go hand in hand ... it can be said with certainty that it is the most essential and important precondition for instigation of an innovative administration"

Source: Building Trust in Local Government, "Cities of Tomorrow Network"

# Local Democracy: Need For A Greater Advocacy Role

- 16. The Chairpersons note that each Community Board represents the interests of particular communities. The Chairpersons consider that the time is crucial for community recovery; they believe that Community Boards should play a stronger role with a new range of functions and add further value to Council decision-making and earthquake recovery in Christchurch's Wards.
- 17. Recognising that recovery is multi-dimensional but community-specific, as raised by EQC Professor Bruce Glavovic, and that a "one size fits all" approach is inappropriate, the Community Board Chairpersons aim to strengthen the network of Residents' Associations and groups within each ward to assist and empower community-centred recovery. Furthermore, it is recognised that there are many distinctive neighbourhoods in the ward with activities that need to be clustered around local communities. In other words recovery plans need to be localised to account for differential seismic damage, address distinctive needs and develop community centred solutions.

# **Conclusions**

18. In conclusion the Community Board Chairpersons value the strengths of current processes that are working well besides Board and Council achievements. The Board Chairpersons recognise that future generations require us to urgently establish best practice process to ensure that community focused outcomes are achieved for the long term future of our community. Trust between elected members, Council staff and the community is an imperative. The implementation of the following recommendations will add further value to Council decision-making on behalf of and by Christchurch's communities. This is urgent given earthquake recovery matters and the ongoing nature of the current seismic activity. The recommendations will give life to Community Boards' delegations and advocacy roles at community level i.e. the grassroots.

# **Recommendations:**

- (a) That Community Boards endorse the Plan proposed by the combined Community Board Chairs.
- (b) That the Council adopt the Community Boards' Plan 2012.

# **Christchurch Community Boards' Plan 2012**

**Note**: These plans are proposed by the Community Board Chairpersons.

(a) Urgently obtain local Service Centre facilities, including Community Board meeting rooms accessible to the community where none exist at present.

Explanation: Half of Christchurch is not covered by access to a Council Service Centre.

- (b) Community Boards be resourced to develop **Ward community wellbeing coordination** in post earthquake recovery: assessing local needs, implementing recovery from Ward Profiles, focussing on Ward facilities and strengthening social wellbeing in a community centred recovery. (Refer **Attachment 1**)
- (c) Empower the work of the Boards by providing Ward Community Board Earthquake Recovery Coordinators and increase responsibility to roles aligned to this initiative at Service Centres so Boards can be proactive to lead public participation in shaping the recovery in local areas.
- (d) The Ward Community Board Earthquake Recovery Coordinators could be partially funded through a partnership with CERA.
- (e) The emphasis of staff at service centre level should be on effective implementation of locally centred decision making reflecting s52 of the Local Government Act.

**CHAIRPERSON** 

- 16. COMMUNITY BOARD ADVISER'S UPDATE
- 17. ELECTED MEMBERS' INFORMATION EXCHANGE
- 18. QUESTIONS UNDER STANDING ORDERS