16. STRENGTHENING COMMUNITIES FUNDING - KEY LOCAL PROJECTS 2010

| General Manager responsible: | General Manager Community Services, DDI 941 8607 |
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| Officer responsible: | Community Support Unit Manager |
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PURPOSE OF REPORT

1. The purpose of this report is for the Hagley/Ferrymead Community Board to consider whether there will be any new Key Local Projects (KLPs) recommended to the Metropolitan Strengthening Communities Fund for 2010/11.

EXECUTIVE SUMMARY

- 2. In a public excluded seminar, held on 14 April 2010, the Hagley/Ferrymead Community Board considered the issue of Key Local Projects for 2010.
- 3. As part of the Strengthening Communities Fund process, Community Boards can recommend significant projects as Key Local Projects to be funded from the Metropolitan Strengthening Communities Fund.
- 4. In 2008/09, the Hagley/Ferrymead Community Board recommended five projects be funded as Key Local Projects. These projects all received funding from the Metropolitan Strengthening Communities Fund for a three year period. No new KLPs were recommended by Hagley/Ferrymead Community Board in 2009/10.
- 5. Based on the accountability reports that have been submitted, as well as the staff's wider knowledge of the group and the project, staff recommend that the Board continue to support the existing projects as KLPs for the final year of their three year funding agreement.
- 6. Following discussion at the Board seminar held on 14 April 2010, and after reviewing the list of applications for 2010/11, staff recommend that no new projects be recommended by the Hagley/Ferrymead Community Board as KLPs for 2010/11.
- 7. A list of all applications to the Hagley/Ferrymead Community Board Strengthening Communities Fund 2010/11 is attached (refer **attached**).

FINANCIAL IMPLICATIONS

- 8. There are no new financial implications. A total of \$150,500 from the Metropolitan Strengthening Communities Fund will be spent on the Hagley/Ferrymead ward KLPs for the third and final year.
- 9. In 2010/11, the Hagley/Ferrymead Community Board will have \$238,918 to allocate in its Strengthening Communities Fund.

Do the Recommendations of this Report Align with 2009-19 LTCCP budgets?

10. Yes, see LTCCP pages 176 and 177 regarding community grants schemes including Board funding.

LEGAL CONSIDERATIONS

Have you considered the legal implications of the issue under consideration?

11. Yes. Community Board funding decisions are made under delegated authority from the Council.

ALIGNMENT WITH LTCCP AND ACTIVITY MANAGEMENT PLANS

Do the recommendations of this report support a level of service or project in the 2009-19 LTCCP?

12. Yes. Strengthening Communities Funding and Community Board Funding, see LTCCP pages 176 and 177 regarding community grants schemes including Board funding.

ALIGNMENT WITH STRATEGIES

Do the recommendations align with the Council's strategies?

13. The funding allocation process carried out by Christchurch Community Boards is covered in the Council's Strengthening Communities Strategy.

CONSULTATION FULFILMENT

14. Not required.

STAFF RECOMMENDATION

It is recommended that no new projects be recommended by the Hagley/Ferrymead Community Board as KLPs for 2010/11 Metropolitan Strengthening Communities Fund.

CHAIRPERSON'S RECOMMENDATION

That the staff recommendation be adopted.

BACKGROUND

- 15. In October 2007, the Council adopted the Strengthening Communities Fund operational procedures, which included the process for nominating Key Local Organisations (KLOs), subsequently renamed Key Local Projects (KLPs).
- 16. Projects that are recommended by the Community Board as a KLP are considered for funding from the Metropolitan Strengthening Communities Fund. The agreed process to determine if a "local" funding application should be processed as a KLP was detailed as bullet point 16 in the report adopted by the Council on 4 October 2007.
- 17. In the assessment process undertaken by staff, the following guidelines were used to assist staff in determining candidates for KLP funding consideration.
 - Proven track record with the Council in providing a high quality level of service.
 - Provides a significant contribution towards the Council's Funding Outcomes and Priorities.
 - Demonstrates leadership and innovation.
 - Demonstrates best-practice and collaboration.
- 18. The process for considering KLPs is as follows:
 - (i) Community Boards nominate and prioritise their KLPs and make a recommendation to the Metropolitan Funding Sub-Committee
 - (ii) The Metropolitan Funding Sub-Committee makes decisions on Board recommended KLPs
 - (iii) Successful KLPs are allocated funding from the Metropolitan Strengthening Communities Fund
 - (iv) Unsuccessful KLPs are returned to the Community Board for consideration under the local Strengthening Communities Fund

- 19. If a KLP is successful in receiving funding from the Metropolitan Funding Subcommittee, then there can be no further call on the Board for that project, even if the project is funded to a lower level than has been recommended by the Board. This reflects the "Funding Constraints" criteria agreed by the Council in Appendix F of the October 4, 2007 report, which states that "Groups receiving funding at a Metropolitan level may only receive Local level funding if the project is specifically local and no portion of it has been funded at the Metropolitan level".
- 20. In 2008/09, the Hagley/Ferrymead Community Board recommended five projects be funded as Key Local Projects from the Metropolitan Strengthening Communities Fund. These projects, which were all funded for a three year term, were:

| Name of Group | Name of Project | Amount Funded |
|-----------------------|--|------------------|
| Te Whare Roimata | Linwood Community Arts Centre Project | \$52,000 |
| Te Whare Roimata | Smith Street Community Gardens Project | \$27,500 |
| Te Whare Roimata | Older Persons Project | \$27,500 |
| Te Whare Roimata | Bromley Project | \$27,500 |
| Shoreline Youth Trust | Fuse Café | \$16,000 |

- 21. Each of the KLPs are required to submit twice-yearly accountability reports to the Council so that staff can monitor the progress of the projects.
- 22. It should be noted that funding for KLPs for 2009/10 was not released until staff were satisfied with the 2008/09 accountability report.

New accountability measures - Results Based Accountability

- 23. In 2008/09, a new accountability system, based on a Results Based Accountability framework developed by Mark Friedman, was implemented to better measure the impact and efficiency of the projects funded.
- 24. Results Based Accountability starts with the desired 'ends' and works backward, step by step, to the 'means'. For example for communities, the ends are conditions of well-being for children, adults, families and the community as a whole such as residents with good jobs, a safe neighbourhood, or a clean environment.
- 25. The system uses three basic questions:
 - How much did you do?
 - How well did you do it?
 - Is anyone better off?
- 26. Mark Friedman is a speaker, consultant and author of the book 'Trying Hard Is Not Good Enough: How to Produce Measurable Improvements for Customers and Communities'. Mr Friedman directs the Fiscal Policy Studies Institute (FPSI) in Santa Fe, New Mexico. His work has been used in over 40 states in America and countries around the world, including Australia, New Zealand, the United Kingdom, Ireland, the Netherlands and Norway.
- 27. Mark Friedman gave a presentation on the Results Based Accountability System to Elected Members on 10 June 2009 at Civic Chambers.
- 28. All groups that received funding in the 2008/09 year were invited to attend a seminar with Mark Friedman on 5 December 2008. The seminar explained the reasoning behind Results Based Accountability and showed groups how to measure their project's outcomes in this way.

29. Staff have also been trained on the Results Based Accountability System and are available to to help groups to complete their accountability reports.

New Key Local Projects for 2010/11

- 30. Staff have reviewed the applications to the Strengthening Communities Fund 2010/11 to identify if there are any projects that should be considered for recommendation to the Metropolitan Funding Committee as Key Local Projects for 2010/11.
- 31. A list of all applications to Hagley/Ferrymead Community Board is attached (refer **attached**). This list of all applicants was previously provided to the Hagley/Ferrymead Community Board to inform their discussions at the public excluded seminar that was held on 14 April 2010.
- 32. Staff recommend that no new projects be recommended from Hagley/Ferrymead Community Board as KLPs for 2010/11.