

## 14. STRENGTHENING COMMUNITIES FUNDING – KEY LOCAL PROJECTS 2010 REPORT



<b>General Manager responsible:</b>	General Manager Community Services, DDI 941-8607
<b>Officer responsible:</b>	Community Support Unit Manager
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### PURPOSE OF REPORT

1. The purpose of this report is to provide the Burwood/Pegasus Community Board with the opportunity to consider the funding applications it wishes to nominate and recommend to the Council as Key Local Projects (KLP) for 2010/11.

### EXECUTIVE SUMMARY

2. In a public excluded seminar held on 3 May 2010, the Burwood/Pegasus Community Board considered the issue of Key Local Projects for 2010.
3. As part of the Strengthening Communities Fund process, Community Boards can recommend significant projects from their area to be nominated as Key Local Projects (KLPs). These are put forward to the Christchurch City Council for consideration for metropolitan funding.
4. The process for considering KLPs is as follows:
  - (i) Community Boards nominate and prioritise their KLPs and make a recommendation to the Christchurch City Council.
  - (ii) The Christchurch City Council makes decisions on Board recommended KLPs.
  - (iii) Successful KLPs are allocated funding from the Metropolitan Strengthening Communities Fund.
  - (iv) Unsuccessful KLPs are returned to the Community Board for consideration under the local Strengthening Communities Fund.
5. If a KLP is successful in receiving funding from the Christchurch City Council, then there can be no further call on the Board for that project, even if the project is funded to a lower level than has been recommended by the Board.
6. In 2008/09, the Burwood Pegasus Community Board recommended one project be funded as a Key Local Project – the Aranui Community Trust. This project received funding from the Metropolitan Strengthening Communities Fund for a three year period.
7. In 2008/09 a new reporting system, using a Results Based Accountability framework, was introduced. This system uses three key questions to measure the impact and efficacy of projects:
  - How much did you do?
  - How well did you do it?
  - Is anyone better off?
8. Based on the accountability reports that have been submitted, as well as staff knowledge of the group and the project, staff will recommend that the Board continue to support the existing project as a KLP for the final year of their three year funding agreement.
9. One new KLP was recommended by the Burwood/Pegasus Community Board in 2009/10 - Project Employment and Environmental Enhancement Programme (PEEEP), which was subsequently agreed to be funded by the Christchurch City Council.
10. All new KLPs in 2009/10 were funded for one year only due to the uncertain impact of the planned \$1.5 million reduction in Community Grants funding.

11. Staff will recommend that the Burwood/Pegasus Community Board nominate Project Employment and Environmental Enhancement Programme again as a KLP in 2010/11. Attached is a Decision Matrix that provides information on the project (**Attachment 1**).
12. Staff have reviewed all applications to the Strengthening Communities Fund 2010/11 to identify if there are any projects that should be considered for recommendation to the Christchurch City Council as a Key Local Project for 2010/11.
13. Staff will recommend that no new projects be nominated from the Burwood/Pegasus ward as KLPs for 2010/11 and attached is a list of all of the applications to the Burwood/Pegasus Community Board's Strengthening Communities Fund 2010/11 (**Attachment 2**).

#### **FINANCIAL IMPLICATIONS**

14. If successful, a total of \$66,000 from the Metropolitan Strengthening Communities Fund will be spent on the Burwood/Pegasus KLPs for the third and final year which is \$7,000 more than in 2009/10.
15. In 2010/11, the Burwood/Pegasus Community Board will have \$238,918 to allocate in its Strengthening Communities Fund.
16. If recommended KLPs do not receive any funding at a metropolitan level, they will be returned to the Board for consideration with their remaining Strengthening Communities applications.

#### **Timeline and Process**

17. The KLPs as approved by the Board, will be put forward to the Metropolitan Strengthening Communities Funding Committee for consideration at its meeting on 5 July 2010.
18. Any recommended KLPs will be considered for a one year funding period to ensure that all KLPs are kept in line with the three year KLP funding cycle which commenced in July 2008.

#### **Do the Recommendations of this Report Align with 2009-19 LTCCP budgets?**

19. Yes, see LTCCP pages 176 and 177 regarding community grants schemes including Board funding.

#### **LEGAL CONSIDERATIONS**

#### **Have you considered the legal implications of the issue under consideration?**

20. Yes, Community Board funding decisions are made under delegated authority from the Council.

#### **ALIGNMENT WITH LTCCP AND ACTIVITY MANAGEMENT PLANS**

#### **Do the recommendations of this report support a level of service or project in the 2009-19 LTCCP?**

21. Yes. Strengthening Communities Funding and Community Board Funding, see LTCCP pages 176 and 177 regarding community grants schemes including Board funding.

#### **ALIGNMENT WITH STRATEGIES**

#### **Do the recommendations align with the Council's strategies?**

22. Yes, the funding allocation process carried out by the Community Boards is covered in the Council's Strengthening Communities Strategy.

## **CONSULTATION FULFILMENT**

23. Not required.

## **STAFF RECOMMENDATION**

It is recommended:

- (a) That the Burwood/Pegasus Community Board continue to support the Aranui Community Trust Aranui Community Co-ordinator wages and AFFIRM - Family Festival, as a KLP for the final year of the three year funding agreement.
- (b) That the Burwood Pegasus/Community Board again nominate the Project Employment and Environmental Enhancement Programme - Community Work and Training Project, as a KLP in 2010/11.
- (c) That no new projects be nominated from the Burwood/Pegasus Community Board as KLPs for 2010/11.

## BACKGROUND

24. The Council adopted the Strengthening Communities Strategy on 12 July 2007. The Strengthening Communities Grants Funding programme comprises four funding schemes:
  - (a) Strengthening Communities Fund
  - (b) Small Projects Fund
  - (c) Discretionary Response Fund
  - (d) Community Organisations Loan Scheme.
25. The funding schemes enable the Council and its Community Boards to support and provide leverage opportunities for not-for-profit, community focused groups seeking funding in support of their community endeavours.
26. In October 2007, the Council adopted the Strengthening Communities Fund operational procedures, which included the process for nominating Key Local Organisations (KLOs), subsequently renamed Key Local Projects (KLPs).
27. Each Board may nominate Key Local Projects (KLPs) in its area that are put forward to the Christchurch City Council for consideration for metropolitan funding.
28. In the assessment process undertaken by staff, the following guidelines were used to assist staff in determining candidates for KLP funding consideration:
  - Proven track record with the Council in providing a high quality level of service.
  - Provides a significant contribution towards the Council's Funding Outcomes and Priorities.
  - Demonstrates leadership and innovation.
  - Demonstrates best-practice and collaboration.
29. Projects that are recommended by the Community Board as a KLP are considered for funding from the Metropolitan Strengthening Communities Fund. The agreed process to determine if a "local" funding application should be processed as a KLP was detailed as bullet point 16 in the report adopted by the Council on 4 October, 2007.
30. The process for considering KLPs is as follows:
  - (i) Community Boards nominate and prioritise their KLPs and make a recommendation to the Christchurch City Council.
  - (ii) The Christchurch City Council makes decisions on Board recommended KLPs.
  - (iii) Successful KLPs are allocated funding from the Metropolitan Strengthening Communities Fund.
  - (iv) Unsuccessful KLPs are returned to the Community Board for consideration under the local Strengthening Communities Fund.
31. The Christchurch City Council will make KLP decisions based on affordability and the following priorities:
  - Strengthening Communities Strategy Principles and Goals;
  - Funding outcomes and priorities as set out in Strengthening Communities Strategy;
  - Alignment to local Community Board objectives;

AND

- Projects deliver benefits to the city outside of the local Board area
- Key community issues contemplated under Goal 2 of the Strengthening Communities Strategy.

32. If a KLP is successful in receiving funding from the Christchurch City Council, then there can be no further call on the Board for that project, even if the project is funded to a lower level than has been recommended by the Board. This reflects the "Funding Constraints" criteria agreed by the Council in Appendix F of the October 4, 2007 report, which states that *"Groups receiving funding at a Metropolitan level may only receive Local level funding if the project is specifically local and no portion of it has been funded at the Metropolitan level"*.
33. In 2008/09, the Burwood/Pegasus Community Board recommended one project be funded as a Key Local Project from the Metropolitan Strengthening Communities Fund. This project, which was funded for a three year term, was:

Name of Group	Name of Project	Amount Funded
Aranui Community Trust Incorporated Society	Aranui Community Co-ordinator wages and AFFIRM - Family Festival	\$31,000

34. Each of the KLPs are required to submit twice-yearly accountability reports to the Council so that staff can monitor the progress of the projects. Attached, for the Board's information, is an update on the KLP (attachment 1).
35. It should be noted that funding for KLPs for 2009/10 was not released until staff were satisfied with the 2008/09 accountability report.
36. Staff will recommend that the Board continue to support the existing project as a KLP for the final year of their three year funding agreement.
37. In 2009/10, the Community Board recommended the following KLP, which was subsequently agreed to by the Christchurch City Council:

Name of Group	Name of Project	Amount Funded
Project Employment and Environmental Enhancement Programme	Community Work and Training	\$28,000

38. All new KLPs in 2009/10 were funded for one year only owing to the uncertain impact of the planned \$1.5 million reduction in Community Grants funding. PEEEP has again applied to the Community Board for funding for this project in the 2010/11 funding round.
39. Staff will recommend that the Community Board support this project again as a KLP in 2010/11. Attached is a Decision Matrix that provides information on the project (Attachment 1).

#### **New accountability measures – Results Based Accountability**

40. In 2008/09, a new accountability system, based on a Results Based Accountability framework developed by Mark Friedman, was implemented to better measure the impact and efficiency of the projects funded.
41. Results Based Accountability starts with the desired 'ends' and works backward, step by step, to the 'means'. For example – for communities, the ends are conditions of well-being for children, adults, families and the community as a whole such as residents with good jobs, a safe neighbourhood, or a clean environment.

42. The system uses three basic questions:
  - How much did you do?
  - How well did you do it?
  - Is anyone better off?
43. Mark Friedman is a speaker, consultant and author of the book '*Trying Hard Is Not Good Enough: How to Produce Measurable Improvements for Customers and Communities*'. Mr Friedman directs the Fiscal Policy Studies Institute (FPSI) in Santa Fe, New Mexico. His work has been used in over 40 states in America and countries around the world, including Australia, New Zealand, the United Kingdom, Ireland, the Netherlands and Norway.
44. Mark Friedman gave a presentation on the Results Based Accountability System to Elected Members on 10 June 2009 at Civic Chambers.
45. All groups that received funding in the 2008/09 year were invited to attend a seminar with Mark Friedman on 5 December 2008. The seminar explained the reasoning behind Results Based Accountability and showed groups how to measure their project's outcomes in this way.
46. Staff have also been trained on the Results Based Accountability System and are available to groups to help them to complete their accountability reports.

#### **New Key Local Projects for 2010/11**

47. Staff have reviewed all applications to the Strengthening Communities Fund 2010/11 to identify if there are any projects that should be considered for recommendation to the Christchurch City Council as Key Local Projects for 2010/11.
48. Staff will recommend that no new projects be nominated from the Burwood Pegasus Board as a KLP for 2010/11.
49. Attached is a list of all applications to the Burwood Pegasus Board Strengthening Communities Fund 2010/11 (Attachment 2).