

#### 4. BEST PRACTICE STRATEGIC HERITAGE MANAGEMENT INITIATIVES

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The purpose of this report is to inform the Arts, Culture and Heritage Committee of the range of strategic management initiatives currently being undertaken by the Urban Design and Heritage Team.

The objectives and outcomes of these initiatives align Christchurch City Council with international best practice cultural heritage management principles, planning and processes. At a high conceptual level, the Heritage Values + Vision and Mission Statements (adopted by the Council in April 2004) establishes the direction for the Council management and aligns with the Council Vision.

In this strategic management approach to heritage, there is a conscious move away from reactive, restrictive and adhoc management towards a comprehensive, integrated, responsive and proactive management that will provide strategic, effective and efficient protection and service delivery to the Council, the community and its customers.

A major impetus is that heritage was recognised in the 2003 RMA Amendment Act, as a matter of national importance. This has organisation important implications in how the Council approaches and conducts its business in relation to cultural heritage management and heritage protection.

##### MAJOR INITIATIVES

The following strategic programmes and projects have been initiated:

- Heritage Values + Vision + Mission - Prepared by the Urban Design and Heritage Team and adopted by the Council in April 2004. This document sets out the aspirational vision for Christchurch heritage management strategies and its achievement.
- Cultural Heritage Management Strategy 2004-2009 - This document provides the framework for the strategic management of heritage within the context of key management issues including sustainable development, international best practice cultural heritage management, New Zealand statutory and regulatory requirements and the Council's corporate and governance frameworks. A draft of this document is currently being finalised. It focuses on five key result areas: Identification and assessment; Policy and planning; Implementation; Information management and Education and advocacy. Once finalised, this strategy will be presented to the Arts, Culture and Heritage Committee for discussion.
- Heritage Risk Management Plan - The Urban Design and Heritage Team are working with the Internal Audit Manager, Corporate Assurance Team. A workshop comprised of key heritage interests is scheduled for early July 2004. Following this strategies will be developed to address key risk issues for heritage. June risk management schedule attached.
- Heritage Risk Identification Bi-monthly Report - The Urban Design and Heritage Team will begin to report again on top heritage buildings, places and objects at risk. The Report summarises the heritage group, risk factors and priorities.
- Heritage Assets Management - The Urban Design and Heritage Team are working with the Strategic Property Analysts, Facilities Assets Unit to prepare a strategy for the Council's management on heritage assets. This follows on from a successful presentation to the Arts Culture and Heritage Committee in May 2004. The programme involves an audit of existing heritage properties, preparation of a business case and the Council's adoption of a Heritage Asset Strategy and Asset Management Plan.
- New Zealand Local and Regional Government Heritage Planners Network - The Urban Design and Heritage Team has initiated a New Zealand wide local and regional government heritage planners network. The first meeting will be held in Christchurch on 18 June 2004. The network will provide opportunities for regular contact between councils, information sharing, promotion and discussion and solutions for successful approaches to best practice heritage management. An email network will be established and LGNZ invited to host this network.

- City Plan Heritage Inventory Update/Planning Provisions Update - The Urban Design and Heritage Team is working with the City Plan Team to update the heritage planning provisions in the Christchurch City Plan. In addition, a programme has been established to update the Heritage Inventory. The first overview project, an historical overview of Christchurch is to be prepared between June and December 2004. Following this project, projects focusing on the update of current listings, archaeology, Maori heritage and additional heritage items are planned over the next two years.
- Heritage Resource Consent Service Level Agreement - The Urban Design and Heritage Team with the Environmental Services Unit are currently preparing an agreement to assist in the best practice management for heritage Resource Consents. Other initiatives with ESU include seeking contract Heritage Planning advice and the provision of training and guidelines for consistent standards of assessment. Three new heritage guideline brochures are currently being finalised, to bring the total to twelve brochures to assist applicants and the community through the heritage Resource Consent process - Consultant Advice, Information Requirements and Assessment of Effects.
- Heritage Week 15-22 October 2004 - The Urban Design and Heritage Team are working with Tenth Dot Event Managers to ensure that Heritage Week 2004 continues the success of previous years.
- Christchurch City Council Heritage Website - The Urban Design and Heritage Team are working with the Business Solutions Team, Web Co-ordinator to build a new council and community accessible heritage website. This will improve accessibility and available guidance on a range of heritage management issues.

**Chairman's**

**Recommendation:** For information.