

long term financial strategy forecasts

	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M
CITY COUNCIL OPERATING ACCOUNT										
Operating Expenditure	261.23	270.82	274.31	289.72	295.73	301.96	308.88	313.45	318.85	325.06
Rates	(137.58)	(144.97)	(154.11)	(166.57)	(174.28)	(182.45)	(190.31)	(195.85)	(202.00)	(209.40)
Other Revenue	(259.81)	(137.29)	(136.96)	(133.38)	(133.76)	(133.79)	(135.19)	(136.06)	(137.06)	(138.08)
Deficit/(Surplus)	(136.16)	(11.45)	(16.76)	(10.23)	(12.31)	(14.28)	(16.62)	(18.46)	(20.21)	(22.42)
Percentage Rate Increase (Excludes Central City Rate)	2.28%	3.87%	4.86%	6.70%	3.39%	3.50%	3.18%	1.84%	2.10%	2.65%
CITY COUNCIL CAPITAL ACCOUNT										
Capital Expenditure	117.07	112.46	95.58	96.62	88.50	92.58	87.11	86.14	91.10	99.49
Provision for Debt Repayment	2.13	1.95	1.74	1.71	2.46	3.11	3.83	4.16	4.39	4.72
Loan to Jade Stadium *	22.41	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Capital Cost	141.61	114.41	97.33	98.33	90.95	95.70	90.94	90.30	95.49	104.20
Funded by:										
Depreciation and Surplus/(Deficit) on Operations	(180.47)	(60.81)	(67.30)	(61.56)	(64.32)	(66.83)	(69.79)	(72.12)	(74.38)	(77.12)
Provision to Fund Landfill Aftercare	(0.75)	(0.75)	(0.74)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Capital Repayment/Sale of Assets in Total	(47.00)	(1.50)	(1.50)	(1.50)	(1.50)	(1.50)	(7.00)	(7.00)	(7.00)	(8.00)
Surplus Capital to Reserve for Investment	43.71	(44.50)	(22.79)	(6.51)	0.00	0.00	0.00	0.00	0.00	0.00
Reserves	68.77	(4.95)	(3.76)	(3.76)	(3.29)	(3.37)	(3.33)	(3.30)	(3.26)	(3.23)
External Funding for Capital Projects	(1.99)	(0.49)	(0.02)	(0.02)	(0.02)	(0.02)	(0.02)	0.00	0.00	0.00
Borrowing Required for the Annual Programme	23.88	1.41	1.22	24.97	21.82	23.98	10.80	7.88	10.85	15.85
KEY ASSETS/LIABILITIES OF CCC										
Gross Debt	101.54	94.61	93.30	117.97	139.68	163.57	174.31	182.15	192.94	208.73
Less Sinking Funds and Debt Repayment Reserves	(93.37)	(43.09)	(19.92)	(16.22)	(19.63)	(23.92)	(29.19)	(35.09)	(41.59)	(48.67)
Term Debt	8.16	51.52	73.38	101.75	120.05	139.65	145.12	147.05	151.35	160.06
Less Reserve Funds	(101.10)	(101.97)	(103.86)	(106.94)	(110.38)	(113.04)	(115.80)	(117.51)	(119.25)	(121.02)
Net Debt	(92.94)	(50.45)	(30.48)	(5.19)	9.67	26.61	29.32	29.55	32.10	39.03
Net Debt (CCC and CCHL)	16.21	57.92	77.63	103.35	118.34	130.43	133.25	133.60	136.27	143.21
Total Assets	3,827	3,882	3,919	3,955	3,983	4,014	4,034	4,052	4,074	4,103
Realisable Assets	1,992	2,057	2,110	2,162	2,212	2,263	2,307	2,351	2,394	2,436
FINANCIAL RATIOS										
Term Debt/Total Assets	3.03%	4.08%	4.60%	5.27%	5.70%	6.02%	6.13%	6.15%	6.22%	6.39%
Term Debt/Realisable Assets	5.82%	7.70%	8.54%	9.65%	10.26%	10.68%	10.71%	10.60%	10.58%	10.76%
Net Interest Paid/Operating Revenue	(1.36%)	(0.68%)	(0.02%)	0.47%	0.84%	1.08%	1.18%	1.18%	1.18%	1.22%
Net Debt/Funds Flow from Operations	0.07	0.84	1.05	1.48	1.63	1.70	1.67	1.62	1.60	1.62

* Gross and Net Debt has increased by \$41m reflecting Council borrowing to on lend to Jade Stadium Ltd (JSL). Repayments from JSL have been factored in from 2001/02. The interest costs on the borrowings are fully serviced by JSL.