

1. REVIEW OF WASTE MINIMISATION AND DISPOSAL

Chris Kerr, Business Improvement Manager, reported on the outcome of review of the waste minimisation and disposal significant activity.

The review identified another opportunity for savings and a number of potential changes and initiatives, including:

Target Zero	Budget reduction of \$200,000 Partnering opportunity
RMF	Budget reduction of \$528,520 in 2002/03 (allowing \$500,000 per year for development and technology projects) New bidding process for development and technology projects Changes to kerbside promotion funding responsibility Changes to budget responsibility for Redesigning Resources
Contracting	Review of current contract practices – estimated saving of +\$500,000 per year with improved waste minimisation outcomes
Marketing, education and promotion	Changes to Waste Management Plan and the need for a steering team identified Changes to implementation of marketing, education and promotion projects Focus on increasing the effectiveness of spending
Total potential budget reductions	\$1,228,500 (dependent on outcome of contract review and the level of spending on research and development projects). This needs to be set against a projected reduction of \$900,000 in the forward budget projections.

The Budget Scrutiny and Audit Special Committee decided to recommend to the Council:

1. That the budget for the Target Zero programme be reduced by \$100,000 per year, from 2003/04, for two years.
2. That Target Zero be supported in their initiative to build a working partnership with the Recovered Materials Foundation, Energy Efficiency and Conservation Authority, Natural Step and Landcare Research.
3. That the revised base funding of \$41,500 (2002/03) for RMF be confirmed, noting that this amount will change year to year dependent on the value of gross revenue from materials processing.
4. That the revised process for receiving project funding bids through the Annual Plan process for waste minimisation related initiatives be confirmed with, initially, the Recovered Materials Foundation, Target Zero and the City Water and Waste Unit able to put forward business cases for projects.
5. That the City Water and Waste Unit retain the funding for kerbside promotion work in support of the Kerbside Promotion Committee and to assume the committee co-ordination role.
6. That budget responsibility for the Redesigning Resources initiative shift to the Christchurch City Council Sustainable Business Team with this team, Target Zero and RMF responsible for co-ordinating and implementing the programme.
7. That the review of current contracting practices be supported with a goal of reducing cost (a target of \$500,000 saving) and improving waste minimisation outcomes and that progress on the review be reported back to the Budget Scrutiny and Audit Special Committee.
8. That the City Water and Waste Unit put in place a steering team for marketing, education and promotion work related to the achievement of Waste Management Plan goals with this steering team to put in place appropriate key performance indicators that ensure greater effectiveness of spending in this area.
9. That the City Water and Waste Unit put in place a small professionally-skilled implementation team for all marketing, education and promotion projects and initiatives within existing budgets.
10. That the report and recommendations be forwarded to the Recovered Materials Foundation.

In line with the review protocol, the Budget Scrutiny and Audit Special Committee has referred the report, together with the above recommendations, to the Sustainable Transport and Utilities Committee for its consideration and recommendation to the Council.

Note: The recommendations of both Committees will be included in the report when it is submitted to the Council.