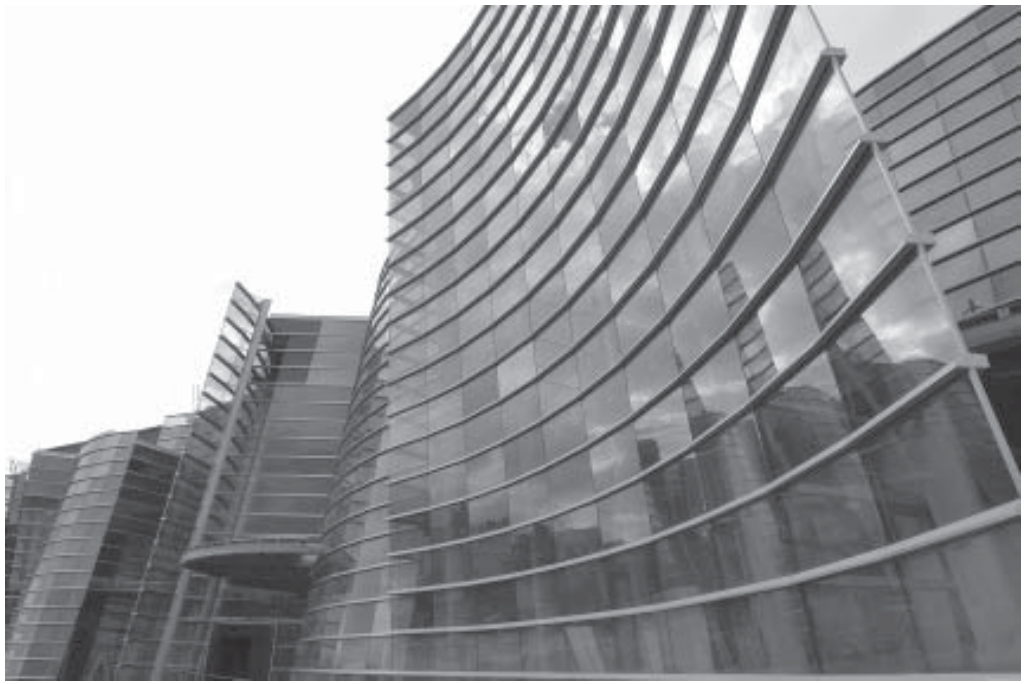
CHRISTCHURCH CITY COUNCIL



CORPORATE PLAN 2004 EDITION

VOLUME III

- Environmental Services
- Car Parking
- City Water & Waste
- Property Management
- Property - Housing
- Property - Asset Management

CHRISTCHURCH
CITY COUNCIL · YOUR PEOPLE · YOUR CITY

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ENVIRONMENTAL SERVICES

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Overall Objectives

To manage the use, development and protection of the natural and physical resources of the City in a manner which enables the City, and its communities and people, to provide in a sustainable, healthy and safe way, for their social, economic and cultural needs.

To ensure that the statutory purposes and principles of building control, health, hazardous substances, liquor licensing, and animal control are achieved with minimal compliance costs.

Key Changes

Committed Costs (Operating)

- Two additional FTEs have been included to ensure city-wide compliance with the Fencing of Swimming Pools Act in accordance with the Council resolution of 26 September 2002. This work was previously carried out by one inspector on a 12 month contract, which expired in June 2002. This was then changed to a permanent position as well as adding two staff from the Building Inspection Team for a one year period until 30 June 2003, with the aim of clearing the backlog of uninspected pools. This will be followed by reinspection of all known pools every two years, which will require two FTEs. $144,174

- An additional FTE has been included to co-ordinate significant development projects, including those that involve several different business Units. This role has previously been carried out on a part time basis by various Team Leaders, but increased demand has necessitated the employment of a full time person committed to this role. $120,000

New Operating Initiatives

- Once enacted, the Responsible Gambling Bill will generate a considerable amount of work for ESU, which will be responsible for assessing all applications for gaming machines and the location of new gambling venues in order to determine compliance with the Council's policy. An additional .5 FTE will be required to carry out this work. $30,000

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Fee Changes

- Code Compliance Certificates have increased from $30 to $45 to more accurately reflect true costs. This fee has remained unchanged since 1994. The fee for building inspections has also increased from $51.50 to $58.50 per inspection, again to recover true costs. Inspection fees were last raised in 1998. ($182,000)

- A new fee of $275 is proposed for a new fast track LIM service. A LIM costs $150 and is usually provided within five working days. Customers have requested the introduction of an optional fast track service and the aim is to provide a 48 hour delivery. The higher cost is to cover the employment of temporary staff who will need to be brought in to cope with workload peaks that fast track requests will produce. ($50,000)

- The fee for applications for exemptions from certain requirements of the Fencing of Swimming Pools Act has increased from $68 to $375 to try and recover true costs. These applications involve a formal hearing before a Council Hearings Panel and the preparation and circulation of an officer's report. ($4,500)

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**OUTPUT SUMMARY**

NET COST SUMMARY		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
CONSENTS AND APPLICATIONS			
Resource Consents (Non-Notified)	Page 7.3.4	418,109	443,868
Resource Consents (Notified)	Page 7.3.5	155,724	159,720
Resource Consents (Appeals)	Page 7.3.6	133,294	111,191
Enforcement	Page 7.3.7	866,868	976,059
Subdivision Consents	Page 7.3.8	195,267	184,632
Building Consent Administration	Page 7.3.9	109,014	85,725
Project Information Memoranda	Page 7.3.10	16,954	2,586
Sale of Liquor Licensing	Page 7.3.11	38,442	-42,146
Health Licensing	Page 7.3.12	100,268	-3,478
Building Consents - Review & Grant	Page 7.3.13	42,267	90,066
Code Compliance Certificates	Page 7.3.14	-12,060	16,893
Annual Building Warrants of Fitness	Page 7.3.15	200,431	203,072
ENVIRONMENTAL EFFECTS CONTROL			
Environmental Effects Control	Page 7.3.16	709,363	718,923
PLANS AND POLICY STATEMENTS			
City Plan Preparation	Page 7.3.17	1,274,275	1,294,220
INFORMATION AND ADVICE			
General Public Advice	Page 7.3.18	2,546,774	2,569,431
Land Information Memoranda	Page 7.3.19	-72,742	-264,892
Information Support	Page 7.3.20	22,754	-35,598
ANIMAL CONTROL			
Dog Control	Page 7.3.22	118,874	69,179
Stock Control	Page 7.3.27	41,854	28,479
TOTAL NET COST		6,905,730	6,607,929
COST OF CAPITAL EMPLOYED		52,114	63,687
CAPITAL OUTPUTS		38,500	29,100

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**OUTPUT SUMMARY**

OUTPUT EXPENDITURE		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
CONSENTS AND APPLICATIONS			
Resource Consents (Non-Notified)	Page 7.3.4	1,480,609	1,506,368
Resource Consents (Notified)	Page 7.3.5	530,724	534,720
Resource Consents (Appeals)	Page 7.3.6	133,294	111,191
Enforcement	Page 7.3.7	897,368	1,016,059
Subdivision Consents	Page 7.3.8	1,015,267	934,632
Building Consent Administration	Page 7.3.9	609,164	585,725
Project Information Memoranda	Page 7.3.10	587,354	572,986
Sale of Liquor Licensing	Page 7.3.11	569,692	593,204
Health Licensing	Page 7.3.12	464,268	340,522
Building Consent - Review and Grant	Page 7.3.13	1,179,367	1,274,611
Code Compliance Certificates	Page 7.3.14	1,324,940	1,263,393
Annual Building Warrants of Fitness	Page 7.3.15	227,881	230,522
ENVIRONMENTAL EFFECTS CONTROL			
Environmental Effects Control	Page 7.3.16	967,863	1,041,423
PLANS & POLICY STATEMENTS			
City Plan Preparation	Page 7.3.17	1,289,275	1,309,220
INFORMATION & ADVICE			
General Public Advice	Page 7.3.18	2,546,774	2,569,431
Land Information Memoranda	Page 7.3.19	1,282,258	1,430,108
Information Support	Page 7.3.20	795,754	737,402
ANIMAL CONTROL			
Dog Control	Page 7.3.22	1,600,305	1,537,310
Stock Control	Page 7.3.27	42,154	28,779
TOTAL EXPENDITURE		17,544,311	17,617,605

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**OUTPUT SUMMARY**

OUTPUT REVENUE & RECOVERIES		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
CONSENTS AND APPLICATIONS			
Resource Consents (Non-Notified)	Page 7.3.4	1,062,500	1,062,500
Resource Consents (Notified)	Page 7.3.5	375,000	375,000
Resource Consents (Appeals)	Page 7.3.6	0	0
Enforcement	Page 7.3.7	30,500	40,000
Subdivision Consents	Page 7.3.8	820,000	750,000
Building Consent Administration	Page 7.3.9	500,150	500,000
Project Information Memoranda	Page 7.3.10	570,400	570,400
Sale of Liquor Licensing	Page 7.3.11	531,250	635,350
Health Licensing	Page 7.3.12	364,000	344,000
Building Consent - Review and Grant	Page 7.3.13	1,137,100	1,184,545
Code Compliance Certificates	Page 7.3.14	1,337,000	1,246,500
Annual Building Warrants of Fitness	Page 7.3.15	27,450	27,450
ENVIRONMENTAL EFFECTS CONTROL			
Environmental Effects Control	Page 7.3.16	258,500	322,500
PLANS & POLICY STATEMENTS			
City Plan Preparation	Page 7.3.17	15,000	15,000
INFORMATION & ADVICE			
General Public Advice	Page 7.3.18	0	0
Land Information Memoranda	Page 7.3.19	1,355,000	1,695,000
Information Support	Page 7.3.20	773,000	773,000
ANIMAL CONTROL			
Dog Control	Page 7.3.22	1,481,431	1,468,131
Stock Control	Page 7.3.27	300	300
TOTAL REVENUE & RECOVERIES		10,638,581	11,009,676
NET COST OF OUTPUTS		6,905,730	6,607,929

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUTS

- **RESOURCE CONSENTS (NON-NOTIFIED)**
- **RESOURCE CONSENTS (NOTIFIED)**
- **RESOURCE CONSENTS (APPEALS)**

Description

- Administration and processing of notified and non-notified land use resource consents.

Objectives for 2003/04	Performance Indicators
1. To administer resource consents in an efficient, timely and fair manner for landowners, developers and for the affected community and individuals.	• Process 100% of non-notified resource consents, which do not require a hearing, within 20 working days (83% 2001/02). • Process 100% of notified resource consents, to Council decision stage, within 70 working days (59% 2001/02). • Show an improvement in customer satisfaction from the customer research baseline established in November 2000 (Introduced for 2002/03).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : RESOURCE CONSENTS (NON-NOTIFIED)			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			100,500	99,500
ALLOCATED COSTS				
Allocated Holding A/C	(9.96)%	10.20% Page 7.3.28	1,311,543	1,348,728
Overhead Allocation - Technical Advice - Trees			25,000	15,000
Overhead Allocation - Traffic Advice			5,000	5,000
Alloc O/Head - Output Corporate Overheads Cost Centre			38,565	38,141
TOTAL COST			1,480,609	1,506,368
REVENUE				
External Revenue			1,062,500	1,062,500
Internal Revenue			0	0
TOTAL REVENUE			1,062,500	1,062,500
NET COST RESOURCE CONSENTS (NON-NOTIFIED)			418,109	443,868

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : RESOURCE CONSENTS (NOTIFIED)

For text see page 7.3.text.4.

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : RESOURCE CONSENTS (NOTIFIED)			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			152,000	142,021
ALLOCATED COSTS				
Allocated Holding A/C	(2.50)%	2.63% Page 7.3.28	329,287	347,477
Overhead Allocation - Meeting / Councillors Fees			25,000	25,000
Overhead Allocation - Service Centres - Clerical			6,550	6,550
Alloc O/Head - Output Corporate Overheads Cost Centre			17,887	13,672
TOTAL COST			530,724	534,720
REVENUE				
External Revenue			375,000	375,000
Internal Revenue			0	0
TOTAL REVENUE			375,000	375,000
NET COST RESOURCE CONSENTS (NOTIFIED)			155,724	159,720

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : RESOURCE CONSENTS (APPEALS)

For text see page 7.3.text.4.

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : RESOURCE CONSENTS (APPEALS)			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			75,000	75,053
ALLOCATED COSTS				
Allocated Holding A/C	(0.42)%	0.25% Page 7.3.28	55,159	32,704
Alloc O/Head - Output Corporate Overheads Cost Centre			3,135	3,434
TOTAL COST			133,294	111,191
REVENUE				
External Revenue				
Internal Revenue				
TOTAL REVENUE			0	0
NET COST RESOURCE CONSENTS (APPEALS)			133,294	111,191

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : ENFORCEMENT

Description

- Maintain an enforcement and monitoring regime for the City Plan.
- Administer the enforcement requirements of the Building Act.
- Oversee the enforcement regime of the Council's general bylaws.

Objectives for 2003/04	Performance Indicators
1. To maintain an enforcement and monitoring regime which ensures compliance with the Building Act, Council Bylaws and the City Plan, the inspection and follow-up of conditions imposed on resource consents, and the mitigation of adverse effects on the environment and individuals caused by activities.	• 80% of complaint/request for service investigations completed within five days (simple category) or two months (complex category) (New for 2002/03). • Monitoring of conditions imposed on resource consents actioned within periods stipulated on monitoring request forms (100% 2001/02).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : ENFORCEMENT			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			77,375	78,800
ALLOCATED COSTS				
Allocated Holding A/C	(6.04)%	6.91% Page 7.3.28	795,208	914,156
Alloc O/Head - Output Corporate Overheads Cost Centre			24,785	23,104
TOTAL COSTS			897,368	1,016,059
REVENUE				
External Revenue			30,000	39,500
Internal Revenue			500	500
TOTAL REVENUE			30,500	40,000
NET COST ENFORCEMENT			866,868	976,059

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : SUBDIVISION CONSENTS

Description

- Administration and processing of applications for subdivision consents.
- Co-ordination and approval of civil engineering plans for subdivision and earthworks applications, and inspections to ensure compliance with engineering approvals.

Objectives for 2003/04	Performance Indicators
1. To administer the subdivision application process in an efficient, timely and fair manner for landowners, developers and for the affected community.	• Process 100% of subdivision applications within 20 working days (80% 2001/02).
2. To administer engineering approvals and inspections in an efficient, timely and fair manner for land owners, developers and the future community which will occupy or adjoin the development.	• Approve 100% of engineering plans within 20 working days of receipt of accepted plans (Changed for 2003/04).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : SUBDIVISION CONSENTS			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			157,000	158,000
ALLOCATED COSTS				
Allocated Holding A/C	(6.09)%	5.60% Page 7.3.28	801,334	740,478
Overhead Allocation - Technical Advice - Trees			30,000	10,000
Alloc O/Head - Output Corporate Overheads Cost Centre			26,933	26,154
TOTAL COSTS			1,015,267	934,632
REVENUE				
External Revenue			820,000	750,000
Internal Revenue				0
TOTAL REVENUE			820,000	750,000
NET COST SUBDIVISION CONSENTS			195,267	184,632

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : BUILDING CONSENT ADMINISTRATION

Description

- Receiving building consent applications, ensuring they supply adequate information, forwarding them to the consent team for processing, and then arranging uplifting of consents that have been approved.

Objectives for 2003/04	Performance Indicators
1. Ensure that administration of the receiving and uplifting of building consent applications is handled in an efficient and timely manner.	• 90% of commercial and industrial building consent applications forwarded to appropriate processing team within three working days (100% of all consents over $500,000 forwarded in three days 2001/02).
2. Ensure a choice of drop off points is maintained for applicants.	• Service level agreements in place and on-going staff training to ensure choice of drop-off points at six locations is maintained (Six locations established).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : BUILDING CONSENT ADMINISTRATION			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
ALLOCATED COSTS				
Allocated Holding A/C	(4.50)%	4.31% Page 7.3.28	591,987	570,033
Alloc O/Head - Output Corporate Overheads Cost Centre			17,177	15,692
TOTAL ALLOCATED COSTS			609,164	585,725
TOTAL COSTS			609,164	585,725
REVENUE				
External Revenue			500,150	500,000
Internal Revenue				0
TOTAL REVENUE			500,150	500,000
NET COST BUILDING CONSENT ADMINISTRATION			109,014	85,725

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : PROJECT INFORMATION MEMORANDA

Description

- Processing of applications for project information memoranda.

Objectives for 2003/04	Performance Indicators
1. To process project information memoranda in an efficient and timely manner.	• To process 100% of stand alone project information memoranda within 8 working days (Introduced for 2002/03).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : PROJECT INFORMATION MEMORANDA			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			61,000	26,000
ALLOCATED COSTS				
Allocated Holding A/C	(3.86)%	4.02% Page 7.3.28	508,776	531,855
Alloc O/Head - Output Corporate Overheads Cost Centre			17,578	15,130
TOTAL COSTS			587,354	572,986
REVENUE				
External Revenue			570,400	570,400
Internal Revenue				0
TOTAL REVENUE			570,400	570,400
NET COST PROJECT INFORMATION MEMORANDA			16,954	2,586

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : SALE OF LIQUOR LICENSING

Description

- Undertake the Council's functions of District Licensing Agency under the Sale of Liquor Act 1989.

Objectives for 2003/04	Performance Indicators
1. To receive and deal with applications for licences and certificates under the Sale of Liquor Act 1989.	• 100% of special licences to be issued within 10 working days of receipt (100% 2001/02).
2. To monitor compliance with the terms and conditions of licences granted.	• 90% of other licences to be processed within six weeks of receipt of the application, subject to other organisations supplying the required information and reports (60% 2001/02).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : SALE OF LIQUOR LICENSING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			171,500	251,500
ALLOCATED COSTS				
Allocated Holding A/C	(2.92)%	2.47% Page 7.3.28	384,586	327,028
Alloc O/Head - Output Corporate Overheads Cost Centre			13,605	14,675
TOTAL COSTS			569,692	593,204
REVENUE				
SOL Fees			531,250	635,350
TOTAL REVENUE			531,250	635,350
NET COST SALE OF LIQUOR LICENSING			38,442	-42,146

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : HEALTH LICENSING

Description

- To ensure public health and safety is protected and optimised through compliance with the Health Act 1956, and the regulations made thereunder by putting into place systems of inspection, monitoring, education and control of all food premises, hairdressers, camping grounds and funeral directors and by the prompt investigation of notified infectious diseases.

Objectives for 2003/04	Performance Indicators
1. To inspect food premises, hairdressers, camping grounds and funeral directors to promote and conserve the public health and to monitor compliance with all statutory requirements.	• Food premises identified as being high risk in terms of food safety by virtue of the process being carried out to be inspected at least once during the year and action taken as required to ensure the safety of the food and compliance with food safety and food hygiene requirements. Other registered premises to be inspected on a regular basis to ensure compliance with the appropriate statutory requirements. (83% identified as being 'high risk' inspected. 14% of these were re-inspected. 81% of all premises routinely inspected. 12.5% of these re-inspected. 2001/02.)
2. To promote and undertake approved programmes of education for food handlers.	• To produce and distribute at least two issues of a newsletter to all food premises, emphasising the duties and responsibilities of food handlers, providing information on food safety and promoting the Food Handling Courses run by the Polytechnics and other approved educational institutions (Two issues 2001/02).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : HEALTH LICENSING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Operating Costs			13,500	13,500
ALLOCATED COSTS				
Allocated Holding A/C	(3.34)%	2.38% Page 7.3.28	439,686	315,062
Alloc O/Head - Output Corporate Overheads Cost Centre			11,082	11,960
TOTAL COSTS			464,268	340,522
REVENUE				
External Revenue			364,000	344,000
NET COST HEALTH LICENSING			100,268	-3,478

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : BUILDING CONSENTS - REVIEW AND GRANT

Description

- Administer the Building Act and Building Code within the Christchurch City Council's district.
- Review building consent applications and grant or refuse them within the prescribed times.

Objectives for 2003/04	Performance Indicators
1. To ensure that all building consent applications (where the information which is submitted by the applicant allows) are reviewed and granted within the prescribed time limits.	• That 100% of consents be reviewed and granted within the time limits prescribed by the Building Act (94.12% 2001/02).
2. Monitor revenue on an ongoing basis to ensure 100% recovery of the cost of reviewing and granting consent applications.	• Recover 100% of the cost of the building consents output (86.17% 2001/02).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : BUILDING CONSENTS - REVIEW & GRANT			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Operating Costs			87,666	87,654
TOTAL DIRECT COSTS			87,666	87,654
ALLOCATED COSTS				
Allocated Holding A/C	(8.08)%	8.75% Page 7.3.28	1,063,349	1,157,119
Alloc O/Head - Output Corporate Overheads Cost Centre			28,352	29,837
TOTAL ALLOCATED COSTS			1,091,701	1,186,957
TOTAL COSTS			1,179,367	1,274,611
REVENUE				
External Revenue			1,116,000	1,163,445
Internal Revenue			21,100	21,100
TOTAL REVENUE			1,137,100	1,184,545
NET COST BUILDING CONSENTS REVIEW & GRANT			42,267	90,066

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : CODE COMPLIANCE CERTIFICATES

Description

- Administer the Building Act and Building Code within the Christchurch City Council's district.
- Ensure that building work is completed in accordance with issued Building Consents and issue Code Compliance Certificates.
- Issue, where necessary, rectification notices to ensure compliance with the Building Code.

Objectives for 2003/04	Performance Indicators
1. Provide inspectorial services of such quality so as to ensure that the standards of the Building Act and Regulations are maintained and the Unit's liabilities as a certifier are minimised.	• Ensure that Code Compliance Certificates are issued within five working days if: - advised by the owner in terms of Section 43 of the Building Act and; (99% 2001/02) - the work complies with the Building Code. • Audit 20 completed consents to check quality of compliance process (20 consents audited 2001/02).
2. Monitor revenue on an on-going basis to ensure 100% recovery of the cost relating to inspections and Code Compliance Certificates.	• Recover 100% of the cost of the Code Compliance Certificate output (98.6% 2001/02).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : CODE COMPLIANCE CERTIFICATES			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			40,000	40,000
TOTAL DIRECT COSTS			40,000	40,000
ALLOCATED COSTS				
Allocated Holding A/C	(9.51)%	9.02% Page 7.3.28	1,252,120	1,192,739
Alloc O/Head - Output Corporate Overheads Cost Centre			32,821	30,653
TOTAL ALLOCATED COSTS			1,284,940	1,223,393
TOTAL COST			1,324,940	1,263,393
REVENUE				
External Revenue			1,202,000	1,194,000
Internal Revenue			135,000	52,500
TOTAL REVENUE			1,337,000	1,246,500
NET COST CODE COMPLIANCE CERTIFICATES			-12,060	16,893

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : ANNUAL BUILDING WARRANTS OF FITNESS

Description

- To administer the occupancy certification provisions of the Building Act to ensure that the interests of public health and safety are achieved.

Objectives for 2003/04	Performance Indicators
1. To maintain the register of all buildings required to have an annual building warrant of fitness.	• Follow up overdue warrants within two weeks of due date (100% follow-up by letter 2001/02).
2. To monitor the operation of the Annual Building Warrants of Fitness System to ensure compliance is achieved.	• Undertake yearly audits of 5% of buildings requiring a warrant of fitness (1.6% 2001/02).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : ANNUAL BUILDING WARRANTS OF FITNESS			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Operating Costs			35,500	35,500
TOTAL DIRECT COSTS			35,500	35,500
ALLOCATED COSTS				
Allocated Holding A/C	(1.43)%	1.43% Page 7.3.28	187,914	189,165
Alloc O/Head - Output Corporate Overheads Cost Centre			4,466	5,857
TOTAL ALLOCATED COSTS			192,381	195,022
TOTAL COST ANNUAL BUILDING WARRANTS OF FITNESS			227,881	230,522
REVENUE				
External Revenue			26,950	26,950
Internal Revenue			500	500
TOTAL REVENUE			27,450	27,450
NET COST ANNUAL BUILDING WARRANTS OF FITNESS			200,431	203,072

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ENVIRONMENTAL EFFECTS CONTROL**

OUTPUT : ENVIRONMENTAL EFFECTS CONTROL

Description

- Undertake monitoring and control of the effects of noise.
- Undertake monitoring and control of offensive trades, and hazardous substance wastes storage, use and disposal.
- Deal with situations which cause nuisance or objectionable effects on human health and safety.
- To ensure public health and safety is protected and optimised and compliance with the transitional provisions of the Hazardous Substances and New Organisms Act as they relate to hazardous substances is maintained by putting into place systems of inspection, monitoring, education and control of all premises storing and using hazardous substances.

Objectives for 2003/04	Performance Indicators
1. To implement environmental monitoring programmes as the need demands (and which may include: noise, glare and electromagnetic radiation), and to respond to complaints of both unreasonable and excessive noise.	• To provide reports on monitoring programmes carried out, together with the number and type of complaints received and investigated, on a six monthly basis (six monthly reports 2001/02). • To respond to complaints of excessive noise within an average of 30 minutes from receipt, and in the case of unreasonable noise to commence investigations within one working day of the receipt of the complaint (excessive noise average 27 minutes, 95.9% of unreasonable noise within one working day 2001/02).
2. To inspect all registered offensive trades on an annual basis and ensure compliance with statutory requirements and conditions of any approval.	• To produce a report on compliance of conditions with offensive trade licences by February 2004 (Last report submitted February 2002).
3. To investigate and respond to any situations likely to be objectionable, or likely to affect human health or safety, or causing statutory nuisances.	• To undertake any initial investigations within one working day of notification of any nuisance complaints (97% within one working day 2001/02).
4. To inspect premises used for the storage or use of hazardous substances to promote and conserve the public safety and to monitor compliance with all statutory requirements.	• Premises storing and/or using hazardous substances are audited on the basis of: High Risk – not less than once during a 6 month period. Medium Risk – not less than once during a 12 month period. Low Risk – not less than once during a 24 month period. (67% inspected 2001/02)

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ENVIRONMENTAL EFFECTS CONTROL**

OUTPUT : ENVIRONMENTAL EFFECTS CONTROL			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			27,500	26,300
Noise Contract			250,000	255,000
TOTAL DIRECT COSTS			277,500	281,300
ALLOCATED COSTS				
Allocated Holding A/C	(4.98)%	5.48% Page 7.3.28	655,719	724,161
Alloc O/Head - Output Corporate Overheads Cost Centre			22,756	23,644
Depreciation			11,888	12,318
TOTAL ALLOCATED COSTS			690,363	760,123
TOTAL COSTS			967,863	1,041,423
REVENUE				
External Revenue			208,500	272,500
Internal Recoveries			50,000	50,000
TOTAL REVENUE			258,500	322,500
NET COST ENVIRONMENTAL EFFECTS CONTROL			709,363	718,923

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**PLANS AND POLICY STATEMENTS**

OUTPUT : CITY PLAN PREPARATION

Description

- To facilitate the process of making the City Plan operative under the Resource Management Act for the Christchurch City Council area.
- To amend the City Plan through variations to address ongoing resource management issues and achieve better environmental outcomes.

Objectives for 2003/04	Performance Indicators
1. To make the City Plan operative in part by June 2004.	• Report to the Council by February 2004 on which parts of the City Plan are ready to be made operative and prepare and lodge application to Environment Court accordingly (New for 2003/04).
2. To continue to negotiate solutions to references made to the Environment Court through consent orders where possible.	• To achieve 90% of references against the City Plan being resolved by negotiation or hearings by mid 2004 (measured by A numbers) (51.25% 2001/02).
3. To prepare for and defend references heard before the Environment Court.	• To publicly notify and process all requirements of the Environment Court pursuant to section 293 of the Resource Management Act 1991 (New for 2003/04). • That at least two thirds of all decisions from the Environment Court be favourable or largely favourable to the Council's position (Changed for 2003/04).
4. To initiate variations to refine and improve the Proposed City Plan.	• The on-going notification and hearing of variations as approved by the Council and, for 2003/2004 those relating to retail distribution, heritage buildings, floodplain management, Clearwater, Turners and Growers Site, Ferrymead and Wigram/Awatea to be heard by December 2004 (Changed for 2003/04). • To prepare draft changes to the City Plan (for notification after the plan becomes operative) on higher density housing areas, Special Amenity areas, Greenfield developments, design and appearance of inner city and suburban commercial development (Work commenced 2001/02).
5. To promote ongoing improvements to the Proposed Plan which enhance environmental outcomes and sustainable development through the management of the City's natural and physical resources.	• To provide a report by June 2004 that details the monitoring and response to feedback on City Plan processes and Plan content to ensure that the proposed plan is moving consistently towards enhanced environmental outcomes, and facilitates sustainable development (New for 2003/04). • To investigate and report to the Council on means of making the City Plan available on the Internet (New for 2003/04).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**PLANS AND POLICY STATEMENTS**

OUTPUT : CITY PLAN PREPARATION			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			524,000	523,746
Printing of City Plan			30,500	30,500
ALLOCATED COSTS				
Allocated Holding A/C	(4.83)%	5.04% Page 7.3.28	635,535	666,396
Geo-Data Services Charge			67,575	55,365
Alloc O/Head - Output Corporate Overheads Cost Centre			31,666	33,212
TOTAL COSTS			1,289,275	1,309,220
EXTERNAL REVENUE				
Sale of City Plans			15,000	15,000
TOTAL REVENUE			15,000	15,000
NET COST CITY PLAN PREPARATION			1,274,275	1,294,220

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT : GENERAL PUBLIC ADVICE

Description

- Provide advice and assistance to the public in relation to the Council's environmental functions generally.

Objectives for 2003/04	Performance Indicators
1. Continue to provide efficient and effective public advice to those requesting it.	• Customer research shows that more than 85% of all walk-in and phone-in customers are satisfied or more than satisfied with the service provided (Introduced for 2002/03).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT : GENERAL PUBLIC ADVICE			**2002/2003 BUDGET**	**2003/2004 BUDGET**
			$	**$**
DIRECT COSTS				
Community Law Centre			53,000	20,000
Pamphlets & Publications			15,000	20,000
TOTAL DIRECT COSTS			68,000	40,000
ALLOCATED COSTS				
Allocated Holding A/C	(18.28)%	18.56% Page 7.3.28	2,406,157	2,453,825
Overhead Allocation - Technical Advice - Trees			10,000	10,000
Alloc O/Head - Output Corporate Overheads Cost Centre			62,617	65,606
TOTAL ALLOCATED COSTS			2,478,774	2,529,431
			2,546,774	2,569,431
EXTERNAL REVENUE				
TOTAL REVENUE			0	0
NET COST GENERAL PUBLIC ADVICE			2,546,774	2,569,431

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT : LAND INFORMATION MEMORANDA

Description

- Process applications for Land Information Memoranda.

Objectives for 2003/04	Performance Indicators
1. To improve the robustness and effectiveness of the Council's LIM procedures.	• To meet with the Property Law Committee of the District Law Society once a year to obtain feedback on level of service and performance (Staff conferred with Property Law Committee in February 2002). • To process 80% of LIMs within 5 working days (78% 2001/02). • To continue to undertake development steps towards the production of an electronic LIM (Introduced for 2002/03).
2. To improve and maintain information systems used for provision of LIMs.	• To audit 25% of LIM data layers every 3 months (Changed for 2002/03).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT : LAND INFORMATION MEMORANDA			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			72,000	112,000
ALLOCATED COSTS				
GIS Transfer			770,000	770,000
Allocated Holding A/C	(3.08)%	3.90% Page 7.3.28	405,872	515,077
Alloc O/Head - Output Corporate Overheads Cost Centre			34,386	33,031
TOTAL COSTS			1,282,258	1,430,108
EXTERNAL REVENUE			1,355,000	1,695,000
INTERNAL REVENUE				0
TOTAL REVENUE			1,355,000	1,695,000
NET COST LAND INFORMATION MEMORANDA			-72,742	-264,892

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT : INFORMATION SUPPORT

Description

- Improve the effectiveness and efficiency of Environmental Services Unit's Information Systems.
- Identify computer solutions to work procedures and processes, and new forms of information.

Objectives for 2003/04	Performance Indicators
1. Develop solutions that enhance electronic information service delivery.	• Further implementation of electronic processing for LIMs/PIMs by June 2004 (17 layers of water related data automated 2001/02).
2. Increase the accessibility to and sharing of information.	• Expand the use of GIS/Webmap interface into two new processes by June 2004 eg Environmental Effects Monitoring, Health Licensing, Hazardous Substances (Introduced for 2002/03).
3. Further develop the integration of information systems including links between Gems/Webmap/Council's Web site/Email/Internet resources.	• Implement the electronic receipting/receiving of applications following the e-Council Programme/Electronic Transactions Bill (Introduced for 2002/03).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT : INFORMATION SUPPORT			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			137,885	141,219
ALLOCATED COSTS				
Allocated Holding A/C	(2.41)%	1.69% Page 7.3.28	317,532	223,873
Gis Development - Data Delivery			202,669	221,882
Contract Labour			0	18,000
Alloc O/Head - Output Corporate Overheads Cost Centre			2,753	663
Depreciation			4,915	1,765
Document Management Projects			130,000	130,000
TOTAL COSTS			795,754	737,402
INTERNAL RECOVERIES				
Land Information Memoranda			770,000	770,000
EXTERNAL REVENUE				
Sale of Aerial Photographs			3,000	3,000
TOTAL REVENUE			773,000	773,000
NET COST INFORMATION SUPPORT			22,754	-35,598

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

ANIMAL CONTROL SUMMARY

For Output : Dog Control see pages 7.3.22
For Output : Stock Control see page 7.3.28

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT SUMMARY		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
EXPENDITURE			
DOG CONTROL			
Dog Registration	Page 7.3.22	656,488	649,669
Dog Pound	Page 7.3.23	200,747	200,294
Dog Ranging	Page 7.3.24	607,610	557,384
Prohibited Area Control	Page 7.3.25	97,371	88,791
Sub Output : Output Overheads	Page 7.3.25	38,088	41,173
		1,600,305	1,537,310
STOCK CONTROL			
Stock Control	Page 7.3.27	42,154	28,779
		1,642,459	1,566,089
REVENUE & RECOVERIES			
DOG CONTROL			
Dog Registration	Page 7.3.22	1,395,131	1,393,331
Dog Pound	Page 7.3.23	62,800	52,800
Dog Ranging	Page 7.3.24	23,500	22,000
		1,481,431	1,468,131
STOCK CONTROL			
Stock Control	Page 7.3.27	300	300
		1,481,731	1,468,431
NET COST DOG CONTROL		118,874	69,179
NET COST STOCK CONTROL		41,854	28,479
NET COST ANIMAL CONTROL		160,728	97,658

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT : DOG CONTROL

Description

- To keep and maintain a register of all dogs identified within the district of the Christchurch City Council in accordance with Section 34 of the Dog Control Act 1996.
- To administer and enforce the provisions of the Dog Control Act 1996 and the Christchurch City Dog Control Bylaws.
- To operate and maintain shelter facilities for the impoundment of dogs in accordance with Section 67 of the Dog Control Act 1996.

Objectives for 2003/04	Performance Indicators
1. To keep and maintain an accurate dog register based on information received from dog owners and other reliable sources including house to house surveys.	• Conduct regular checks of the dog register to verify the accuracy of information (2% quarterly examination checks are maintained on a regular basis).
2. To ensure dog owners register their dogs in accordance with Section 36 of the Dog Control Act 1996.	• Conduct house to house surveys of properties to actively seek out unregistered dogs (New for 2003/04).
3. To respond, investigate and resolve complaints relating to nuisances caused by dogs in accordance with Council policy.	• Respond and commence investigation/action of all complaints relating to aggressive behaviour of dogs within two hours, commence investigation/action of all other complaints within 24 hours, and resolve complaints 100% of the time within fourteen days. (92% priority 1 within 2 hours. 85.5% priority 2 within 72 hours. 91% completed within 7 days. 2001/02.)
4. To operate and maintain a dog shelter facility to ensure the care, welfare and disposal of impounded dogs.	• Submit six-monthly reports on the number of dogs unclaimed and destroyed, re-homed and claimed by owners, with the aim of encouraging the re-homing of dogs (Reports prepared 2001/02).
5. To provide a programme that promotes and encourages responsible dog ownership to citizens throughout the city.	• Actively conduct “bite prevention” talks at local schools and professional groups, participate in city wide events to promote responsible dog ownership and provide information to reduce the nuisance effects dogs currently have on citizens within the city (New for 2003/04).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT : DOG CONTROL			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Dog Registration				
DIRECT COSTS				
Operating Costs			153,545	165,588
TOTAL DIRECT COSTS			153,545	165,588
ALLOCATED COSTS				
FAMIS Overhead			105,945	108,842
Financial Services Overhead			13,611	13,611
Transfer from Allocated Holding A/C	(2.90)%	2.73% Page 7.3.31	382,268	360,508
Depreciation			1,119	1,119
TOTAL ALLOCATED COSTS			502,943	484,081
TOTAL COST			656,488	649,669
REVENUE				
External Revenue			1,393,131	1,393,331
Internal Recoveries			2,000	0
TOTAL REVENUE			1,395,131	1,393,331
NET COST REGISTRATION			-738,643	-743,662

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT : DOG CONTROL			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Dog Pound				
DIRECT COSTS				
Administration Costs			53,004	34,126
Maintenance Of equipment & Buildings			18,000	9,500
Food & Equipment			8,000	8,500
TOTAL DIRECT COSTS			79,004	52,126
ALLOCATED COSTS				
Transfer from Dog Registration	(0.89)%	1.05% Page 7.3.31	116,821	138,388
Depreciation			4,922	9,780
TOTAL ALLOCATED COSTS			121,743	148,168
TOTAL COSTS			200,747	200,294
REVENUE				
External Revenue			62,800	52,800
Internal Recoveries			0	0
TOTAL REVENUE			62,800	52,800
NET COST DOG POUND			137,947	147,494

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT : DOG CONTROL **Sub Output : Dog Ranging**			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			153,878	128,486
TOTAL DIRECT COSTS			153,878	128,486
ALLOCATED COSTS				
FAMIS Overhead			35,315	36,281
Transfer from Allocated Holding A/C	(3.17)%	2.97% Page 7.3.31	417,956	392,617
Depreciation			462	0
TOTAL ALLOCATED COSTS			453,732	428,898
TOTAL COSTS			607,610	557,384
REVENUE				
External Revenue			23,500	22,000
NET COST DOG RANGING			584,110	535,384

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT : DOG CONTROL			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Prohibited Area Control				
DIRECT COSTS				
Administration Costs			36,824	38,568
ALLOCATED COSTS				
Transfer from Allocated Holding A/C	(0.46)%	0.38% Page 7.3.31	60,547	50,223
TOTAL COSTS			97,371	88,791
TOTAL NET COST PROHIBITED AREA CONTROL			97,371	88,791
Sub Output : Output Overheads				
Alloc O/Head - Output Corporate Overheads Cost Centre			38,088	41,173
			38,088	41,173
TOTAL NET COST DOG CONTROL			118,874	69,179

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

DOG CONTROL FUNDS	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Dog Control Special Funds		
OPENING BALANCE (ESTIMATED) (CREDIT)/DEBIT	251,151	199,933
APPROPRIATIONS		
Dog Control Net Cost	118,874	69,179
TOTAL REVENUE	118,874	69,179
FINANCE PROVIDED - TRANSFERS FROM DOG CONTROL FUND		
Transfer from Rates - 8% of Cost (as per Funding Policy re: General Benefit)	(128,024)	(122,985)
Depreciation Add Back	(42,067)	(41,327)
TOTAL EXPENDITURE	(170,091)	(164,312)
CLOSING BALANCE (ESTIMATED) (CREDIT)/DEBIT	199,933	104,801

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT : STOCK CONTROL

Description

- To operate and maintain shelter facilities for the impoundment of stock in accordance with the Impounding Act 1955.
- To provide a service for the seizure, impoundment and disposal of trespassing and wandering stock within the district administered by the Christchurch City Council.

Objectives for 2003/04	Performance Indicators
1. To provide a service for the prompt removal of wandering stock.	• Apprehend and secure where practical wandering stock within two hours of receiving the initial request (100% 2001/02).
2. To keep and maintain a register relating to the impoundment and disposal of stock.	• Provide six monthly statistical reports regarding all stock impounded (Six monthly reports provided 2001/02).

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT : STOCK CONTROL

			2002/2003 BUDGET $	2003/2004 BUDGET $
DIRECT COSTS				
Operating Costs			17,014	17,250
			17,014	17,250
ALLOCATED COSTS				
Transfer from Allocated Holding A/C	(0.18)%	0.07% Page 7.3.31	23,596	9,843
Alloc O/Head - Output Corporate Overheads Cost Centre			945	1,086
Building Rent			600	600
TOTAL COST			42,154	28,779
REVENUE				
External Revenue			300	300
NET COST STOCK CONTROL			41,854	28,479

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description		**2003/2004**	**2004/2005**	**2005/2006**	**2006/2007**	**2007/2008**
RENEWALS & REPLACEMENTS						
Furniture & Filing Storage		6,500	6,500	6,500	6,500	50,500
Equipment		15,000	3,500	3,500	35,000	3,500
TOTAL RENEWALS & REPLACEMENTS		21,500	10,000	10,000	41,500	54,000
ASSET IMPROVEMENTS						
GPS		500				
Software		3,000	3,000	3,000	3,000	3,000
Computer Equipment(Under Lease Agreement)		0			0	
Noise Monitoring Equipment		4,100	4,100	25,500	20,000	20,000
TOTAL ASSET IMPROVEMENTS		7,600	7,100	28,500	23,000	23,000
NEW ASSETS						
DOG CONTROL						
Steam Cleaners(Animal Control)					2,000	
TOTAL NEW ASSETS		0	0	0	2,000	0
TOTAL CAPITAL EXPENDITURE		29,100	17,100	38,500	66,500	77,000
Annual Plan 2002/2003	**$38,500**	29,100	17,100	38,500	66,500	77,000

MONITORING COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	YEAR 6	YEAR 7	YEAR 8	YEAR 9	YEAR 10
RENEWALS & REPLACEMENTS					
Furniture	50,500	6,500	6,500	6,500	6,500
Equipment	3,500	3,500	35,000	3,500	3,500
TOTAL RENEWALS & REPLACEMENTS	54,000	10,000	41,500	10,000	10,000
ASSET IMPROVEMENTS					
Software	3,000	3,000	3,000	3,000	3,000
Noise Equipment	20,000	20,000	20,000	20,000	20,000
TOTAL ASSET IMPROVEMENTS	23,000	23,000	23,000	23,000	23,000
NEW ASSETS					
Equipment				30,000	
TOTAL NEW ASSETS	0	0	0	30,000	0
TOTAL ENVIRONMENTAL SERVICES	77,000	33,000	64,500	63,000	33,000
Annual Plan 2002/2003	77,000	33,000	64,500	63,000	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
RESOURCE CONSENTS **User Pay Philosophy** To recover 70% of the cost of processing notified resource consents and 80% of the cost of non-notified resource consents Some limited recovery for resource consent monitoring **Proposed Fees: Pursuant to Section 36 of the Resource Management Act**					70% Notified 70% Non Notified	
1. Non-Notified Resource Consents		$1,437,500		$1,437,500		
For non-notified applications relating to controlled activities or non-compliance with a development standard only.	$375.00		$375.00			
For non-notified applications involving rules relating to landscaping, street scene or external appearance (includes one monitoring inspection)	$450.00		$450.00			
For other non-notified applications.	$675		$675			
Consultants preparing reports on non-notified applications.	$130 administration fee and consultant's fee		$130 administration fee and consultant's fee			
2. For applications lodged under the following sections which do not require public notification: - S 10 (2) Extension of existing use rights - S 125/126 Extension of time for consent which has lapsed - S127 Application to change or cancel any condition - S 139 Certificate of Compliance - S 181 Application for alteration to a designation - S 184 Extension of time for designations - S 176A Application for outline plan	$375.00		$375.00			
3. Additional Fees When the time taken to process an application referred to in 1 or 2 above exceeds 4 hours/7.5 hours, the additional time taken will be charged at:	Hourly rate determined by Officer's salary x 2 + GST 1350 hours		Hourly rate determined by Officer's salary x 2 + GST 1350 hours			
Where a Commissioner is required to make a decision on an application referred to in 1 or 2 above.	Actual Cost		Actual Cost			

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
4. For any limited notification application or any application required to be publicly notified (including any requirement for a Designation or Heritage Order and requests for Plan Changes).	$1,200 minimum fee for notified applications (Paid upon Lodgement)	See previous page	$1,200 minimum fee for notified applications $800 minimum fee for limited notified applications (Paid upon Lodgement)	See previous page		
Plus:						
If a pre hearing meeting (Section 99) is held	$100 admin fee plus $125 per hour of meeting time		$100 admin fee plus $125 per hour of meeting time			
Cost of Councillors/Community Board Members attending hearing:-						
- hearing time up to 3 hours	$293.00		$293.00			
- hearing time more than 3 hours	$585 per day		$585 per day			
Cost of Commissioners attending hearing and when appropriate, preparing a decision	Actual Cost		Actual Cost			
Cost of preparing the officer reports	Hourly rate determined by Officer's salary x 2 + GST 1350 hours		Hourly rate determined by Officer's salary x 2 + GST 1350 hours			
Cost of officers attending the hearing	Hourly rate determined by Officer's salary x 2 + GST 1350 hours		Hourly rate determined by Officer's salary x 2 + GST 1350 hours			
Administration Costs	Actual costs less minimum fee of $1,200		Actual costs less minimum fee			
If a rural consultantís report is obtained by the Council	Actual Cost		Actual Cost			
If a legal opinion is obtained by the Council	Actual Cost		Actual Cost			
If more than 10 persons are required to be notified of an application	$5 per additional person		$5 per additional person			
If more than 10 persons are required to be sent copy of officer report	$5 per additional person		$5 per additional person			
If more than 10 persons are required to be notified of a decision	$5 per additional person		$5 per additional person			
5. Preparation and registration of bond or covenant under Section 108	(Collected on behalf of Legal Services Unit) $350		(Collected on behalf of Legal Services Unit) $350			

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
6. Cancellation of bond or covenant under Section 108	(Collected on behalf of Legal Services Unit) $150		(Collected on behalf of Legal Services Unit) $150			
7. Miscellaneous		See previous page		See previous page		
Project Co-ordination Service fee	$85 Per Hour		$85 Per Hour			
Cost of additional photocopying	A4 up to 10 pages .20c/page over 10 pages/next day service .30c/page		A4 up to 10 pages .20c/page over 10 pages/next day service .30c/page			
	A3 $2.00		A3 $2.00			
	A2 $2.50		A2 $2.50			
	A1 $5.00		A1 $5.00			
	AO $10.00		AO $10.00			
Motor Vehicle Dealers Act 1975 Confirmation Letter	$100.00		$100.00			
Massage Parlours Act 1978 Certificate of Compliance	$100.00		$100.00			
Sale of Liquor Act Certificate of Compliance	$150.00		$150.00			
Certificate of Land Acquisition under Overseas Investment regulations 1995	$375.00		$375.00			
Aerial Photographs	A1 $20.00	$3,000	A1 $20.00	$3,000		
	A2 $12.00		A2 $12.00			
	AO $10.00		AO $10.00			
8. Monitoring of Resource Consents		$30,000		$30,000		
If monitoring of resource consent is required (imposed as condition of a resource consent)						
- Single inspection	$75.00		$75.00			
- Two site inspections	$112.50		$112.50			
- Additional monitoring	$60 p/hr		$60 p/hr			
9. Enforcement						
Fencing of swimming pools: Application for Exemption	$68.00		$375.00	$4,500		
Hawkers	$22.50		$22.50			
Mobile Shops	$112.50	$0	$112.50	$5,000		
		$1,470,500		**$1,480,000**		

RESPONSIBLE COMMITTEE:		**REGULATORY & CONSENTS COMMITTEE**				
BUSINESS UNIT:		**ENVIRONMENTAL SERVICES**				
ACTIVITY:		**FEES SCHEDULE**				
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
SUBDIVISION APPLICATIONS The following categories are inclusive of consent processing fee, drainage fee, engineering approval and inspection fees and other Unit inputs.		$820,000		$750,000	80.00%	
Category 1 Boundary Adjustments, Rights of Way, Amalgamations, Fee Simple of 3 additional allotments or less, Unit Titles/Cross Lease of 5 units/flats or less.						
Controlled Activity (minimum fee)	$550.00		$550.00			
Discretionary and non-complying activity (minimum fee)	$850.00		$850.00			
Additional fees for Category 1 Where in the circumstances the minimum fee is exceeded, the Council will reserve the right to charge an additional fee at the Scheduled hourly rate.	Scheduled hourly rate $80/hour		Scheduled hourly rate $80/hour			
Category 2 Four or more additional allotments						
Allotment Charge	Living Hills Zone Living Hills A Zone Living Hills B Zone 1 - 10 lots $650 1 - 20 lots $450 1 - 30 lots $325 1-40 lots $250 >40 lots $225		Living Hills Zone Living Hills A Zone Living Hills B Zone 1 - 10 lots $650 1 - 20 lots $450 1 - 30 lots $325 1-40 lots $250 >40 lots $225			

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
	All other zones 1 - 10 lots $500 1 - 20 lots $350 1 - 30 lots $250 1 - 40 lots $200 > 40 lots $175		All other zones 1 - 10 lots $500 1 - 20 lots $350 1 - 30 lots $250 1 - 40 lots $200 > 40 lots $175			
Category 3 More than 5 Units/flats Unit Titles or Cross Lease	1 - 10 units $175 1 - 20 units $150 1 - 30 units $125 1-40 units $100 >40 units $75		1 - 10 units $175 1 - 20 units $150 1 - 30 units $125 1-40 units $100 >40 units $75			
Additional fees for Categories 2 and 3 The schedules for these categories are to be regarded as a minimum fee. The final fee will be assessed at the time of request for Section 224 RMA Certificates and will be based on actual officers time by the scheduled hourly rate.	Scheduled hourly rate $80/hour		Scheduled hourly rate $80/hour			
Notified Applications Minimum fee If hearing necessary	$1,200.00 plus additional fees as per other resource consent Plus scheduled fee for the pertinent category		$1,200.00 plus additional fees as per other resource consent Plus scheduled fee for the pertinent category			
Documentation Fees For documentation not associated with a current subdivision. Preparation of document Execution of document	$100.00 $80.00		$100.00 $80.00			

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
Bonding Fees						
a) Works - Investigation and administration of bond	$275.00		$275.00			
- Engineering clearance	$160.00		$160.00			
Where additional inspections are required, additional fees	Scheduled hourly rate		Scheduled hourly rate			
will be charged at the scheduled hourly rate	$80/hour		$80/hour			
b) Reserve Contribution						
Establishment and preparation	$240.00		$240.00			
Additional fees for withdrawal, consents and variations will be charged in accordance with the Documentation Fee above.						
Other Council Units Fees						
a) Road Name Plates						
Name Plate, bracket and fitting	$150.00		$150.00			
Post and Placement of post	$110.00		$110.00			
		$820,000		**$750,000**		

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
CITY PLAN						
User Pay Philosophy						
No cost recovery for the development of the city plan or for plan charges or variations prepared by the Council.						
60% Recovery of cost of printing and updating copies of the City Plan.						
100% Recovery of the cost of privately requested Plan changes.						
Proposed Fees						
1. Designation Requests	Fees as per Resource Consent Schedule	$2,500	Fees as per Resource Consent Schedule	$2,500		
2. Deposit to be paid @ time of Lodgement of formal request for change.	$3,000.00		$3,000.00			
3. All "Staff time" will be charged at the hourly rate established by formula	Hourly rate determined by Officer's salary x 2 + GST		Hourly rate determined by Officer's salary x 2 + GST			
	1350 hours	Nil	1350 hours			
4. Additional costs , advertisments , copies, postage etc	actual costs		actual costs			
5. Sales of Plan: Boxed set $150						
-Boxed Set	$150.00	$10,000	$150.00	$10,000		
-Replacement Pages (from 8.5.99)	$100.00		$100.00			
CD-Rom Versions	$250 + GST	$2,500	$250 + GST	$2,500		
Existing CD Rom User	$225 + GST		$225 + GST			
6. City Plan Updating Service	$120 p/annum		$120 p/annum			
Copies of individual updates charged on basis of actual costs (eg printing etc)						
7. Major Zoning Pattern maps (from City Plan)	A1 black and white $10		A1 black and white $10			
	A1 coloured $25		A1 coloured $25			
Sub total		**$15,000**		**$15,000**		

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
ENVIRONMENTAL EFFECTS AND SALE OF LIQUOR						
User Pay Philosophy						
Sale of liquor fees are set by government regulation (except for viii)						
Environmental effects recoveries are very dependent on the activity.						
Dangerous Goods fees are set by government regulation.						
1. Sale of Liquor						
(i) Application for on-licence/or for renewal of on licence	$776.00 (Nett to Council = $528)		$776.00 (Nett to Council = $528)			
(ii) Application for off-licence/or for renewal of off licence	$776.00 (Nett to Council = $528)		$776.00 (Nett to Council = $528)			
(iii) Application for club-licence/or for renewal of club licence	$776.00 (Nett to Council = $528)	$531,250	$776.00 (Nett to Council = $528)	$635,350	100.00%	
(iv) Special Licences	$63.00		$63.00			
(v) Temporary Authorities	$132.00		$132.00			
(vi) Managers Certificates Application and Renewals	$132.00 (nett to Council is $90.00)		$132.00 (nett to Council is $90.00)			
(vii) BYO	$132.00 (nett to Council is $90.00)		$132.00 (nett to Council is $90.00)			
2.Environmental Effects Recoveries						
(i) Noise surveys	Varies	$5,000	Varies	$3,000		
(ii) Domestic fuel assessments		$8,000		$4,000		
(iii) Court/Legal Recoveries		$500		$500		
4. Offensive Trades						
(i) Premises Registration	$133.03		$133.03			
(ii) Application for Registration	$277.96		$277.96			
(iii) Change of ownership	$39.52	$13,000	$39.52	$13,000		

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
5. Dangerous Goods Regulations (Licensing Fees)						
(a) Class 2 (d) or Class 3 - Set by Statute						
Not exceeding 1000 litres (Water Capacity)	$56.25		$56.25			
Exceeding 1000 litres but not exceeding 2500	$112.50		$112.50			
Exceeding 2500 litres but not exceeding 5000	$140.62		$140.62			
Exceeding 5000 litres but not exceeding 10 000	$168.75		$168.75			
Exceeding 10 000 litres but not exceeding 25 000	$225.00		$225.00			
Exceeding 25 000 litres but not exceeding 50 000	$281.25		$281.25			
Exceeding 50 000 litres but not exceeding 100 000	$337.50		$337.50			
Exceeding 100 000 litres but not exceeding 250 000	$421.87		$421.87			
Exceeding 250 000 litres but not exceeding 500 000	$562.50	$182,000	$562.50	$252,000	100.00%	
Exceeding 500 000 litres but not exceeding 1M litres	$843.75		$843.75			
Exceeding 1M litres but not exceeding 10M litres	$1,125.00		$1,125.00			
Exceeding 10M litres	$1,687.50		$1,687.50			
(b) Other Classes of Dangerous Goods	$112.50		$112.50			
(c) Transfer of Licence	$56.25		$56.25			
Dangerous Goods Inspection Fees (Bylaw 1900) Hourly charge set by Council	$50.00		$50.00			
Total		**$739,750**		**$907,850**		
INFORMATION						
User Pays Philosophy						
To recover 100% of cost of Land Information Memoranda						
1. Land Information						
-Land Information Memoranda	$150.00	$1,350,000	$150.00	$1,690,000	100.00%	
- "Fast Track" Land Information Memoranda			$275.00			
2. Information Sales		$5,000		$5,000		
Total		**$1,355,000**		**$1,695,000**		

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
BUILDING CONTROL						
User Pay Philosophy						
80% recovery of cost of receiving and issuing building consents.					85.0%	
100% recovery of cost of processing project information memoranda.					99.0%	
100% recovery of cost of processing and granting building consents.					92.0%	
100% recovery of cost of issuing code compliance certificates.					99.0%	
10% recovery of cost of issuing compliance schedules and annual building warrants of fitness.					11.0%	
1. Prepaid Fees						
- Solid Fuel and Liquid Fuel Heater	$110.00		$110.00			
-Accessory Buildings (Residential use only)						
- Non Habitable	$206.00		$206.00			
- Habitable/No Reticulation	$258.00		$258.00			
- Habitable/With Reticulation	$361.00		$361.00			
-Garage and Garage Workshops (Residential only)						
- Single < 25 square metres	$258.00		$258.00			
- Others	$318.00		$318.00			
- Additional Features (eg, firewall, sewer connection)	plus $51.50 each	These fees included in sections 2-5	plus $58.50 each			
-Swimming Pool Fence	$110.00		$110.00			
-Plumbing and Drainage Alterations for Single Dwelling only	$110.00		$110.00			
-Residential Demolition -Single Dwelling	$110.00		$110.00			
-Minor Internal Alterations-Residential	$198.00		$198.00			
-Backflow Preventor (including compliance schedule)	$190.00		$190.00			
2. Building Consent Application						
Accept and Issue Fee						
- Additions - Minor Works <$10,000	$90.00	$500,000	$90.00	$500,000		
- Additions 10,000 - 50,000	$110.00		$110.00			
- Additions > 50,000	$115.00		$115.00			
- Dwellings	$125.00		$125.00			
- Apartments	$135.00		$135.00			
- Commercial/Industrial	$135.00		$135.00			

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
3. Branz Book Sales		$150		$0		
4. Project Information Memoranda:						
- Minor Works <$10,000	$75.00	$570,400	$75.00	$570,400		
- Additions 10,000 - 50,000	$110.00		$110.00			
- Additions > 50,000	$170.00		$170.00			
- Dwellings	$170.00		$170.00			
- Apartments	$210.00		$210.00			
- Commercial/Industrial	$240.00		$240.00			
Provided that where the time taken to process a PIM exceeds the scheduled fee divided by $70 per hour, the additional time taken may be charged at $70 per hour.						
4. Building Consents - Review and Grant						
- Process and Grant - All other buiding wk.	Charge of $90 + $70/hr for technical processing + $90/hr for specialist review	$1,084,000	Charge of $90 + $70/hr for technical processing + $90/hr for specialist review	$1,130,245		
- BRANZ & BIA Levies	3%of levies collected	$20,000	3%of levies collected	$22,200		
5. Code Compliance Certificates						
- Building Inspections	$51.50 / inspection		$58.50 / inspection			
- Code Compliance Certificates	$30.00	$1,190,000	$45.00	$1,182,000		
- Application to extend the time for which a Building Consent is valid. Set charge payable on application	$30.00		$30.00			
- Issue of notice to Rectify Basic Charge (plus all inspection and other action necessary to confirm compliance with the notice charged at cost)	$30.00		$30.00			
- Non Consent Inspections	$68.00/hr		$78.00/hr			

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
6. Annual Building Warrants of Fitness (Incl Compliance Schedules and Certificates of Compliance)						
- Issue and Register Compliance Schedules	$80.00	$26,950	$80.00	$26,950		
7. Other Fees						
Miscellaneous Inspection Fees	varies	$12,000	varies	$12,000		
Marquee						
-Option 1	$100.00		$100.00			
-Option 2 (Pre-approved Hire Company)	$55		$55			
8. Search Fees for Property Files (discretionary)	Residential $25.00 Commercial $50.00		Residential $25.00 Commercial $50.00			
9. Building Consent List (monthly publication)	$11.00/copy	$7,000	$11.00/copy	$6,000		
10. Miscellaneous Revenue		$5,000		$5,000		
TOTAL		**$3,415,500**		**$3,454,795**		

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**					
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
HEALTH LICENSING						
1. FOOD PREMISES						
From 1 July 1999						
(a) General Food Premises						
G1	$75.00		$75.00			
G3	$165.00		$165.00			
G5	$215.00		$215.00			
(b) Eating Houses						
1A (1 - 50 seats)	$175.00		$175.00			
1B (51 - 200 seats)	$250.00		$250.00			
1C (201 plus seats)	$300.00		$300.00			
2A (1 - 50 seats)	$225.00		$225.00			
2B (51 - 200 seats)	$325.00		$325.00			
2C (201 plus seats)	$375.00		$375.00			
		$340,000		$320,000		
(c) Supermarkets (SM1)	$350.00		$350.00			
(d) Food Manufacturers						
Not readily perishable (5 or less staff)	$150.00		$150.00			
(6 or more staff)	$175.00		$175.00			
Readily perishable food (not cooked) (5 or less staff)	$325.00		$325.00			
(6 or more staff)	$350.00		$350.00			
Readily perishable food (cooked) (5 or less staff)	$400.00		$400.00			
(6 or more staff)	$425.00		$425.00			
(e) Mobile Food Premises						
MS1	$30.00		$30.00			
MS3	$50.00		$50.00			
MS4	$75.00		$75.00			
(f) Application for Registration	$50.00		$50.00			

RESPONSIBLE COMMITTEE:		**REGULATORY & CONSENTS COMMITTEE**				
BUSINESS UNIT:		**ENVIRONMENTAL SERVICES**				
ACTIVITY:		**FEES SCHEDULE**				
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
(g) Change of Ownership/Noting Certificate	$30.00		$30.00			
(h) Request inspection for change of ownership	$70.00		$70.00			
(i) Occasional Food Premises - per occasion	$45.00		$45.00			
Food Safety Audit		$1,000		$1,000		
Sub Total		$341,000		$321,000		
2. HAIRDRESSERS (1 July to 30 June):						
(i) Premises Registration	$75.00		$75.00			
(ii) Application for Registration	$50.00	$20,000	$50.00	$20,000		
(iii) Change of Ownership/Noting Certificate	$30.00		$30.00			
Court Fines						
3. CAMPING GROUNDS (1 July to 30 June):						
(i) Premises Registration	$175.00		$175.00			
(ii) Application for Registration	$50.00	$2,000	$50.00	$2,000		
(iii) Change of Ownership	$30.00		$30.00			
4. FUNERAL DIRECTORS (1 July to 30 June):						
(i) Premises Registration	$150.00		$150.00			
(ii) Application for Registration	$50.00	$1,000	$50.00	$1,000		
(iii) Change of Ownership/Noting Certificate	$30.00		$30.00			
Sub Total		$23,000		$23,000		
TOTAL		**$364,000**		**$344,000**	100.0%	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
ACTIVITY:	**FEES SCHEDULE**

Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
DOG CONTROL						
1. Dog Registration Fees (1July - 30 June)	Provisional Fees		Provisional Fees			
(i) Guide Dogs for the Blind	Nil		Nil			
(ii) Companion Dogs *	Nil		Nil			
(iii) Hearing Ear Dogs **	Nil		Nil			
(iv) Responsible Dog Owner Status		$1,386,131		$1,386,131		
- 1st Dog	$47.00		$47.00			
- 2nd & subsequent Dogs	$32.00		$32.00			
- After 30 June (all Responsible Dog Owner dogs)	$70.00		$70.00			
(v) Spayed/neutered dogs	$70.00		$70.00			
(vi) Dangerous dogs ***	$120.00		$120.00			
(vii) All Other Dogs ****						
- (each dog)	$80.00		$80.00			
(viii) Late Fee - each dog (applies after 31 July)	$30.00		$30.00			
- Responsible Dog Owners	$30.00		$30.00			
- Other categories	$30.00		$30.00			
(ix) Replacement Disc/tag	Nil		Nil			
2. Dog Impounding Fees						
(i) 1st Impounding	$45.00		$45.00			
(ii) 2nd Impounding within 2 yrs of 1st	$70.00		$70.00			
(iii) 3rd and subsequent impoundings	$110.00		$110.00			
(iv) Plus sustenance per day or part day	$7.00	$60,000	$7.00	$50,000		
(v) Dog brought in for destruction	$35.00		$35.00			
Rent (215 Ruru Rd)		$2,800		$2,800		

* Companion Dog - is a dog certified as a Companion Dog by the Top Dog Companion Trust

** Hearing Ear Dog - is a dog so certified by the Hearing Association (Christchurch) or a dog under training as such

*** Dangerous Dog - is a dog so classified under Section 31 of the Dog Control Act 1996

**** All Other Dogs - refers to dogs not included in the specific categories of Guide Dogs for the Blind, Companion Dogs, Hearing Ear Dogs, Responsible Dog owner dogs Neutered dogs, or Dangerous Dogs.

RESPONSIBLE COMMITTEE:		**REGULATORY & CONSENTS COMMITTEE**				
BUSINESS UNIT:		**ENVIRONMENTAL SERVICES**				
ACTIVITY:		**FEES SCHEDULE**				
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
3. Miscellaneous Charges						
(i) Licence to keep two or more dogs (Property bases)						
Application Fee	$65.00	$15,000	$65.00	$15,000		
Reinspection (same property)	$30.00		$30.00			
(ii) Dogs Returned to Owner	$25.00	$3,000	$25.00	$1,500		
(iii) New Owner release fee	$25.00		$25.00			
(iv) Stock Ranging	Varies	$300	Varies	$300		
(v) Dog Collars	Varies	$500	Varies	$700		
(vi) Recoveries Court/Legal	Varies	$4,000	Varies	$4,000		
(vii) Infringement Fees	Varies	$8,000	Varies	$8,000		
(viii) Banks Peninsula Contract		$0				
TOTAL		**$1,479,731**		**$1,468,431**	**97.97%**	
ENVIRONMENTAL SERVICES - TOTAL REVENUE		**$9,659,481**		**$10,115,076**		

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
ACTIVITY:	**FUNDING POLICY**

For Funding Policy see page 7.3.text.funding.text.4.

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **RESOURCE CONSENTS (NON-NOTIFIED)**

Description Administer applications for non-notified resource consents. 96.88% (2576) of all applications are non-notified.

Benefits A process which enables building development and business activity to proceed after consultation with neighbours and / or the community as appropriate in each case.

Strategic Objectives C1- C5, D4,D5, F5, G1, G2. ***CCC Policy*** City Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. All benefits accrue to identifiable persons or groups of persons.

Nature and Distribution of General Benefits

N/A

Direct Benefits (Section 112F(c))

80% of the direct benefit is considered to accrue to applicants for consents, as they receive permission to proceed. 20% is allocated to the community on the grounds the community benefits from a consents process. The community cannot be charged and therefore the benefits are allocated based on stakeholder interest as expressed by Capital Values.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

it is Council policy to recover 80% of the cost of direct benefits from users. The balance shall be allocated to sector on the basis of effort required.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

80% of the cost of direct benefits shall be funded by user charges, the balance by capital value rating on properties liable for the general rate, allocated proportional to effort required to administer the function.

Control Negative Effects

User charges shall first be applied to the 80% of direct benefit accruing to applicants. Any shortfall shall be made up from capital value rating on properties liable for the general rate.

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : RESOURCE CONSENTS (NON-NOTIFIED)

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	1,205,095	216,933	58,249	7,946	18,146		1,506,368	TabGC33All 80%
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	1,205,095	216,933	58,249	7,946	18,146	-	1,506,368	
Modifications								
Transfer User Costs to Rating	(142,595)	35,649	85,557	21,389	-		0	NegGU
Non-Rateable	-	13,903	3,733	509	(18,146)		-	CapValGen
Total Modifications	(142,595)	49,552	89,290	21,898	(18,146)	-	0	
Total Costs and Modifications	1,062,500	266,485	147,540	29,844	-	-	1,506,368	
Funded By								
70.53% User Charges	1,062,500						1,062,500	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
29.47% Capital Value Rating	-	266,485	147,540	29,844	-	-	443,868	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	1,062,500	266,485	147,540	29,844	-	-	1,506,368	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **RESOURCE CONSENTS (NOTIFIED)**

Description Administer applications for notified resource consents. 3.12% (83) of all applications are notified.

Benefits A process which enables building development and business activity to proceed after consultation with neighbours and / or the community as appropriate in each case.

Strategic Objectives C1- C5, D4,D5, F5, G1, G2. ***CCC Policy*** City Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. All benefits accrue to identifiable persons or groups of persons.

Nature and Distribution of General Benefits

N/A

Direct Benefits (Section 112F(c))

70% of the direct benefit is considered to accrue to applicants for consents, as they receive permission to proceed. 30% is allocated to the community on the grounds the community benefits from a consents process. The community cannot be charged and therefore the benefits are allocated based on stakeholder interest as expressed by Capital Values.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

it is Council policy to recover 70% of the cost of direct benefits from users. The balance shall be allocated to sector on the basis of effort required.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

70% of the cost of direct benefits shall be funded by user charges, the balance by capital value rating on properties liable for the general rate, allocated proportional to effort required to administer the function.

Control Negative Effects

User charges shall first be applied to the 70% of direct benefit accruing to applicants. Any shortfall shall be made up from capital value rating on properties liable for the general rate.

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : RESOURCE CONSENTS (NOTIFIED)

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	374,304	115,508	31,015	4,231	9,662		534,720	TabGC33All 70%
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	374,304	115,508	31,015	4,231	9,662	-	534,720	
Modifications								
Transfer User Costs to Rating	696	(174)	(418)	(104)	-		0	NegGU
Non-Rateable	-	7,403	1,988	271	(9,662)		-	CapValGen
Total Modifications	696	7,229	1,570	167	(9,662)	-	0	
Total Costs and Modifications	375,000	122,737	32,586	4,397	-	-	534,720	
Funded By								
70.13% User Charges	375,000						375,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
29.87% Capital Value Rating	-	122,737	32,586	4,397	-	-	159,720	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	375,000	122,737	32,586	4,397	-	-	534,720	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **RESOURCE CONSENTS (APPEALS)**

Description Defend Council decisions on Resource Consent applications which have been appealed

Benefits A process which allows independent assessment of Council's decisions on Resource Consents applications by the Environment Court.

Strategic Objectives C1- C5, D4,D5, F5, G1, G2. ***CCC Policy*** City Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

100% - To ensure the integrity of the planning process is upheld. This is of city wide general benefit.

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

None

Control Negative Effects (Section 112F(d))

None

Modifications Pursuant to Section 12

None

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

To be funded by capital value rating to General Ratepayers.

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : RESOURCE CONSENTS (APPEALS)

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
100.00% General Benefits	-	85,195	22,876	3,120	-		111,191	CapValGen
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	85,195	22,876	3,120	-	-	111,191	
Modifications								
Transfer User Costs to Rating	-	-	-	-	-		-	0
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	-	-	-	-	-	-	-	
Total Costs and Modifications	-	85,195	22,876	3,120	-	-	111,191	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	85,195	22,876	3,120	-	-	111,191	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	85,195	22,876	3,120	-	-	111,191	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **ENFORCEMENT**

Description Monitoring and enforcement under the City Plan, the Building Act and Council by laws..

Benefits Ensuring compliance with legislative requirements and mitigation of adverse effects on the environment and individuals caused by activities.

Strategic Objectives C2- C5, D4,D5, F5, G1, G2. ***CCC Policy*** City Plan, Legislative Compliance

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The amenity of the City as a whole is protected through having the standards of the City Plan and Building Act properly enforced. This is assessed at 80%.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Control Negative Effects (Section 112F(d))

Negative effects are caused by failures to observe conditions attached to consents, etc.

Modifications Pursuant to Section 12

None necessary. See notes on practicability below.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Control Negative Effects

It is not practicable to recover the costs of enforcement activities. Charging people who lodge complaints would be counter-productive. Exacerbators can be compelled to pay only after Court action, which may be prohibitively expensive. The costs of controlling negative effects shall be met by capital value rating, less any amount recovered through legal processes. Costs shall be allocated to the various sectors on the basis of the effort committed to those sectors.

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : ENFORCEMENT

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
80.00% General Benefits	-	585,293	157,159	21,437	48,958		812,847	CapValAll
0.00% Direct Benefits	-	-	-	-	-		-	0
20.00% Negative Effects	203,212	-	-	-	-		203,212	TableC
Total Costs	203,212	585,293	157,159	21,437	48,958	-	1,016,059	
Modifications								
Transfer User Costs to Rating	(163,212)	101,192	50,595	6,528	4,897		0	TableGU5
Non-Rateable	-	41,263	11,080	1,511	(53,855)		-	CapValGen
Total Modifications	(163,212)	142,455	61,675	8,040	(48,958)	-	0	
Total Costs and Modifications	40,000	727,748	218,834	29,477	-	-	1,016,059	
Funded By								
3.94% User Charges	40,000						40,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
96.06% Capital Value Rating	-	727,748	218,834	29,477	-	-	976,059	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	40,000	727,748	218,834	29,477	-	-	1,016,059	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **SUBDIVISION CONSENTS**

Description Administering and processing of applications for subdivision consents.

Benefits Provide a property right which allows a customer to subdivide

Strategic Objectives C1- C5, D4,D5, F5, G1, G2. ***CCC Policy*** City Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. Applicants are the sole beneficiaries of the service.

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

Direct benefit arises to subdividers through gaining permission to proceed. This is assessed at 100%.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Council aim to recover 100% of the costs of direct benefits from users.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Direct benefits shall be funded by user charges. Any deficit/surplus shall be funded by the ratepayers proportionally to their capital value.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : SUBDIVISION CONSENTS

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	934,632	-	-	-	-		934,632	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	934,632	-	-	-	-	-	934,632	
Modifications								
Transfer User Costs to Rating	(184,632)	132,945	35,697	4,869	11,120		-	CapValAll
Non-Rateable	-	8,520	2,288	312	(11,120)		-	CapValGen
Total Modifications	(184,632)	141,465	37,985	5,181	-	-	-	
Total Costs and Modifications	750,000	141,465	37,985	5,181	-	-	934,632	
Funded By								
80.25% User Charges	750,000						750,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
19.75% Capital Value Rating	-	141,465	37,985	5,181	-	-	184,632	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	750,000	141,465	37,985	5,181	-	-	934,632	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **BUILDING CONSENT ADMINISTRATION**

Description Receive and process applications for building consents.

Benefits Overall health and safety of buildings within the City.

Strategic Objectives C2, F5 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

General benefit arises from having a consents process to ensure minimum building standards. This is assessed at 20%.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Direct benefit arises to building owners through gaining permission to build. This is assessed at 80%.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

It is Council policy to recover approximately 80% of the cost through fees. Minor adjustments are necessary to account for differences.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Direct benefits shall be funded by user charges. Any shortfall (or surplus) shall be made up by capital value rating on properties liable for general rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : BUILDING CONSENT ADMINISTRATION

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	84,351	22,649	3,089	7,056		117,145	CapValAll
80.00% Direct Benefits	468,580	-	-	-	-		468,580	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	468,580	84,351	22,649	3,089	7,056	-	585,725	
Modifications								
Transfer User Costs to Rating	31,420	(22,624)	(6,075)	(829)	(1,892)		-	CapValAll
Non-Rateable	-	3,956	1,062	145	(5,163)		-	CapValGen
Total Modifications	31,420	(18,668)	(5,013)	(684)	(7,056)	-	-	
Total Costs and Modifications	500,000	65,683	17,637	2,406	-	-	585,725	
Funded By								
85.36% User Charges	500,000						500,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
14.64% Capital Value Rating	-	65,683	17,637	2,406	-	-	85,725	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	500,000	65,683	17,637	2,406	-	-	585,725	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **PROJECT INFORMATION MEMORANDA**

Description Processing applications for project information memoranda.

Benefits Overall health and safety of buildings within the City.

Strategic Objectives C2, F5 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. Clients are the sole beneficiaries of the service.

Nature and Distribution of General Benefits

N/A

Direct Benefits (Section 112F(c))

Recipients of the memoranda are the direct beneficiaries.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Council aim to recover 100% of the costs of direct benefits from users.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : PROJECT INFORMATION MEMORANDA

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	572,986	-	-	-	-		572,986	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	572,986	-	-	-	-	-	572,986	
Modifications								
Transfer User Costs to Rating	(2,586)	1,862	500	68	156		-	CapValAll
Non-Rateable	-	119	32	4	(156)		-	CapValGen
Total Modifications	(2,586)	1,981	532	73	-	-	-	
Total Costs and Modifications	570,400	1,981	532	73	-	-	572,986	
Funded By								
99.55% User Charges	570,400						570,400	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
0.45% Capital Value Rating	-	1,981	532	73	-	-	2,586	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	570,400	1,981	532	73	-	-	572,986	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **SALE OF LIQUOR LICENSING**

Description Functions of District Licensing Agency under the Sale of Liquor Act.

Benefits Provisions of systems of control for the reduction of liquor abuse so far as can be achieved by legislative means

Strategic Objectives D5 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. All benefit accrues to the holder of the license.

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

Benefit is to the holder of the licence; obligations to comply rest with the holder.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary. See notes on practicability below.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Direct benefits shall be funded by user charges to the maximum permitted by statute. Any shortfall shall be funded by capital value rating on properties liable for the general rate, allocated among sectors proportionally to capital value.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : SALE OF LIQUOR LICENSING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	593,204	-	-	-	-		593,204	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	593,204	-	-	-	-	-	593,204	
Modifications								
Transfer User Costs to Rating	42,146	(30,348)	(8,149)	(1,112)	(2,538)		-	CapValAll
Non-Rateable	-	(1,945)	(522)	(71)	2,538		-	CapValGen
Total Modifications	42,146	(32,293)	(8,671)	(1,183)	-	-	-	
Total Costs and Modifications	635,350	(32,293)	(8,671)	(1,183)	-	-	593,204	
Funded By								
107.10% User Charges	635,350						635,350	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-7.10% Capital Value Rating	-	(32,293)	(8,671)	(1,183)	-	-	(42,146)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	635,350	(32,293)	(8,671)	(1,183)	-	-	593,204	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **HEALTH LICENSING**

Description Inspection, monitoring and control of food premises, hairdressers, camping grounds and funeral directors; investigation of notified and infectious diseases.

Benefits Prevention of disease, avoidance of complaints and conservation of public health and safety.

Strategic Objectives A3, D5 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. All benefits accrue to identifiable persons or groups of persons.

Nature and Distribution of General Benefits

N/A

Direct Benefits (Section 112F(c))

Direct benefit accrues to residents, who experience a safer environment. This is assessed at 30%.

Control Negative Effects (Section 112F(d))

The cost of controlling actual or potential negative effects rests with owners of the various premises. This is assessed at 70%.

Modifications Pursuant to Section 12

None necessary. See notes on practicability below.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

The costs of direct benefits shall be recovered from licensing fees.

Control Negative Effects

The costs of controlling negative benefits shall be recovered from licensing fees to the extent practicable. Any shortfall shall be allocated to the residential sector to be recovered from capital value rating on those properties liable for general rates.

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : HEALTH LICENSING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
30.00% Direct Benefits	-	102,157	-	-	-		102,157	TableGC4
70.00% Negative Effects	238,365	-	-	-	-		238,365	TableC
Total Costs	238,365	102,157	-	-	-	-	340,522	
Modifications								
Transfer User Costs to Rating	105,635	(105,635)	-	-	-		-	TableGC4
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	105,635	(105,635)	-	-	-	-	-	
Total Costs and Modifications	344,000	(3,478)	-	-	-	-	340,522	
Funded By								
101.02% User Charges	344,000						344,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-1.02% Capital Value Rating	-	(3,478)	-	-	-	-	(3,478)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	344,000	(3,478)	-	-	-	-	340,522	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **BUILDING CONSENTS - REVIEW & GRANT**

Description Administer the Building Act and Building Code: Review and grant or decline building consent applications.

Benefits Overall health and safety of buildings within the City.

Strategic Objectives C2-C5, D5, F5, G1, G2 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

There are minimal general benefits which arise from having a consents process to ensure minimum building standards.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Direct benefit arises to building owners through gaining permission to build. This is assessed at 100%.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Non necessary.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Direct benefits shall be funded by user charges. Such charges shall be sufficient to cover all the costs of the service.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : BUILDING CONSENTS - REVIEW & GRANT

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	1,274,611	-	-	-	-		1,274,611	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	1,274,611	-	-	-	-	-	1,274,611	
Modifications								
Transfer User Costs to Rating	(90,066)	64,852	17,414	2,375	5,425		-	CapValAll
Non-Rateable	-	4,156	1,116	152	(5,425)		-	CapValGen
Total Modifications	(90,066)	69,008	18,530	2,528	-	-	-	
Total Costs and Modifications	1,184,545	69,008	18,530	2,528	-	-	1,274,611	
Funded By								
92.93% User Charges	1,184,545						1,184,545	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
7.07% Capital Value Rating	-	69,008	18,530	2,528	-	-	90,066	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	1,184,545	69,008	18,530	2,528	-	-	1,274,611	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **CODE COMPLIANCE CERTIFICATES**

Description Administer the Building Act and Building Code: ensure work is completed in accordance with issued consents; issue rectification notices.

Benefits Overall health and safety of buildings within the City.

Strategic Objectives C2-C5, D5, F5, ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. Clients are the sole beneficiaries.

Nature and Distribution of General Benefits

N/A

Direct Benefits (Section 112F(c))

Clients are the sole beneficiaries.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Direct benefits shall be funded by user charges. Any surpluses shall be returned to ratepayers on the basis of capital value.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : CODE COMPLIANCE CERTIFICATES

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	1,263,393	-	-	-	-		1,263,393	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	1,263,393	-	-	-	-	-	1,263,393	
Modifications								
Transfer User Costs to Rating	(16,893)	12,164	3,266	446	1,017		-	CapValAll
Non-Rateable	-	780	209	29	(1,017)		-	CapValGen
Total Modifications	(16,893)	12,943	3,475	474	-	-	-	
Total Costs and Modifications	1,246,500	12,943	3,475	474	-	-	1,263,393	
Funded By								
98.66% User Charges	1,246,500						1,246,500	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
1.34% Capital Value Rating	-	12,943	3,475	474	-	-	16,893	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	1,246,500	12,943	3,475	474	-	-	1,263,393	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT: **ANNUAL BUILDING WARRANTS OF FITNESS**

Description Administer occupancy certification provisions of the Building Act.

Benefits Overall health and safety of buildings within the City.

Strategic Objectives C2-C5, D5, ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The community generally benefits from a process which has as its objective the provision of safe, sound buildings. This benefit is assessed at 30%.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Owners benefit from having the safety and soundness of the buildings verified.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary. See notes on practicability below.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Legislation currently limits the amounts the Council can charge building owners. The costs beyond those that can be recovered shall be met by capital value rating, allocated by capital value on the grounds this best represents stakeholders' interest in the City.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**CONSENTS AND APPLICATIONS**

OUTPUT : ANNUAL BUILDING WARRANTS OF FITNESS

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
30.00% General Benefits	-	49,796	13,371	1,824	4,165		69,157	CapValAll
70.00% Direct Benefits	161,365	-	-	-	-		161,365	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	161,365	49,796	13,371	1,824	4,165	-	230,522	
Modifications								
Transfer User Costs to Rating	(133,915)	96,426	25,892	3,532	8,066		(0)	CapValAll
Non-Rateable	-	9,371	2,516	343	(12,231)		-	CapValGen
Total Modifications	(133,915)	105,798	28,408	3,875	(4,165)	-	(0)	
Total Costs and Modifications	27,450	155,594	41,779	5,699	-	-	230,522	
Funded By								
11.91% User Charges	27,450						27,450	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
88.09% Capital Value Rating	-	155,594	41,779	5,699	-	-	203,072	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	27,450	155,594	41,779	5,699	-	-	230,522	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ENVIRONMENTAL EFFECTS CONTROL**

OUTPUT: **ENVIRONMENTAL EFFECTS CONTROL**

Description Monitoring and controlling the effects of noise, offensive trades, dangerous goods hazardous substances and dealing with general nuisances.

Benefits Mitigation of the effects of nuisances and objectionable elements on the health, safety and environment of Christchurch.

Strategic Objectives C2-C5, D4 - 5, F5, G1, G2 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. All benefits accrue to identifiable persons or groups of persons.

Nature and Distribution of General Benefits

N/A

Direct Benefits (Section 112F(c))

Approximately 10% of the benefit accrues to identifiable individuals. The balance has been allocated to the various sectors on the basis of staff time and the origin of noise complaints.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary. See notes on practicability below.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Costs are recovered from agencies which may be responsible for hazards or nuisance when this can be done. The balance shall be funded by capital value rating on properties liable for the general rate, allocated in the same proportion as the direct benefit. The costs of Dangerous Goods shall be recovered from the holders of those licenses to the maximum permitted by law.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ENVIRONMENTAL EFFECTS CONTROL**

OUTPUT : ENVIRONMENTAL EFFECTS CONTROL

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	-	583,197	416,570	20,828	20,828		1,041,423	TableGC46
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	583,197	416,570	20,828	20,828	-	1,041,423	
Modifications								
Transfer User Costs to Rating	322,500	(180,600)	(129,000)	(6,450)	(6,450)		(0)	TableGC46
Non-Rateable	-	11,017	2,958	404	(14,378)		-	CapValGen
Total Modifications	322,500	(169,584)	(126,042)	(6,047)	(20,828)	-	(0)	
Total Costs and Modifications	322,500	413,614	290,528	14,782	-	-	1,041,423	
Funded By								
30.97% User Charges	322,500						322,500	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
69.03% Capital Value Rating	-	413,614	290,528	14,782	-	-	718,923	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	322,500	413,614	290,528	14,782	-	-	1,041,423	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**PLANS AND POLICY STATEMENTS**

OUTPUT: **CITY PLAN PREPARATION**

Description Produce a City Plan under the Resource Management Act.

Benefits The sustainable management of the natural and physical resources of the city and avoidance of adverse effects on the environment.

Strategic Objectives C1-C5, D1 - 5, E1 - 3 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The city is required by statute to prepare a City Plan. The Community as a whole benefits from the results.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

There is a minor cost recovery from the sale of the plan.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**PLANS AND POLICY STATEMENTS**

OUTPUT : CITY PLAN PREPARATION

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
100.00% General Benefits	-	942,707	253,130	34,528	78,854		1,309,220	CapValAll
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	942,707	253,130	34,528	78,854	-	1,309,220	
Modifications								
Transfer User Costs to Rating	15,000	(10,801)	(2,900)	(396)	(903)		-	CapValAll
Non-Rateable	-	59,726	16,037	2,188	(77,951)		-	CapValGen
Total Modifications	15,000	48,925	13,137	1,792	(78,854)	-	-	
Total Costs and Modifications	15,000	991,632	266,267	36,320	-	-	1,309,220	
Funded By								
1.15% User Charges	15,000						15,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
98.85% Capital Value Rating	-	991,632	266,267	36,320	-	-	1,294,220	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	15,000	991,632	266,267	36,320	-	-	1,309,220	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT: **GENERAL PUBLIC ADVICE**

Description Provide advice to the public, builders, consultants and applicants regarding the Resource Management Act, the Building Act, the Sale of Liquor Act, and Council's environmental functions generally.

Benefits Provision of information to assist the public in meeting legislative requirements.

Strategic Objectives C1-C5, D14- 5, F5, G1, G2 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. All benefits accrue to identifiable persons or groups of persons.

Nature and Distribution of General Benefits

N/A

Direct Benefits (Section 112F(c))

Recipients are the beneficiaries of the advice.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary. See notes on practicability below.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

It is not practical to attempt to recover costs for the numerous, often brief, consultations. The costs of direct benefits shall be funded by capital value rating on properties liable for the general rate, allocated proportional to capital value.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT : GENERAL PUBLIC ADVICE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	2,569,431	-	-	-	-		2,569,431	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	2,569,431	-	-	-	-	-	2,569,431	
Modifications								
Transfer User Costs to Rating	(2,569,431)	1,850,126	496,784	67,764	154,757		-	CapValAll
Non-Rateable	-	118,575	31,839	4,343	(154,757)		-	CapValGen
Total Modifications	(2,569,431)	1,968,701	528,623	72,107	-	-	-	
Total Costs and Modifications	-	1,968,701	528,623	72,107	-	-	2,569,431	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	1,968,701	528,623	72,107	-	-	2,569,431	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	1,968,701	528,623	72,107	-	-	2,569,431	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT: **LAND INFORMATION MEMORANDA**

Description Processing of applications for land information memoranda.

Benefits Provision of all relevant land information known to Council

Strategic Objectives C2 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. Clients benefit directly from the service.

Nature and Distribution of General Benefits

N/A.

Direct Benefits (Section 112F(c))

Clients benefit directly from the service.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Direct benefits shall be funded by user charges. Any surplus shall be returned to ratepayers proportional to the number of properties, as it is the number of properties that drives the cost of this function.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT : LAND INFORMATION MEMORANDA

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	1,430,108	-	-	-	-		1,430,108	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	1,430,108	-	-	-	-	-	1,430,108	
Modifications								
Transfer User Costs to Rating	264,892	(238,503)	(19,520)	(3,349)	(3,520)		0	NrProps
Non-Rateable	-	(2,697)	(724)	(99)	3,520		-	CapValGen
Total Modifications	264,892	(241,200)	(20,244)	(3,448)	-	-	0	
Total Costs and Modifications	1,695,000	(241,200)	(20,244)	(3,448)	-	-	1,430,108	
Funded By								
118.52% User Charges	1,695,000						1,695,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-0.25% Capital Value Rating	-	(2,697)	(724)	(99)	-	-	(3,520)	
-18.28% Uniform Annual Charge		(238,503)	(19,520)	(3,349)			(261,371)	
Total Funded By	1,695,000	(241,200)	(20,244)	(3,448)	-	-	1,430,108	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT: **INFORMATION SUPPORT**

Description Develop maintain and enhance information systems for the use of all council units; provide information to the public from such systems.

Benefits Provision of accurate up to date and easily accessible information.

Strategic Objectives C1 - 5, F5 ***CCC Policy***

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The community as a whole benefits from having such information readily available.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Direct benefits are the sale of property-related information to the public. Clients benefit directly from the information provided.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None Necessary

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Direct benefits shall be funded by user charges.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**INFORMATION AND ADVICE**

OUTPUT : INFORMATION SUPPORT

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
100.00% General Benefits	-	530,968	142,572	19,448	44,414		737,402	CapValAll
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	530,968	142,572	19,448	44,414	-	737,402	
Modifications								
Transfer User Costs to Rating	773,000	(592,273)	(159,033)	(21,693)	-		-	CapValGen
Non-Rateable	-	34,030	9,137	1,246	(44,414)		-	CapValGen
Total Modifications	773,000	(558,244)	(149,896)	(20,447)	(44,414)	-	-	
Total Costs and Modifications	773,000	(27,275)	(7,324)	(999)	-	-	737,402	
Funded By								
104.83% User Charges	773,000						773,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-4.83% Capital Value Rating	-	(27,275)	(7,324)	(999)	-	-	(35,598)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	773,000	(27,275)	(7,324)	(999)	-	-	737,402	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT: **DOG CONTROL**

Description Develop policies for the control and keeping of dogs as required by legislation. Maintain a register of dogs in the city. Provide dog control and dog pound services in accordance with the Dog Control Act.

Benefits Minimise the adverse effects (Health & safety) of dog ownership in the city,

Strategic Objectives C2,C4, D2, D5 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

8% General benefits arise from the adequate control of dogs and public education.

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

50% are benefits to dog owners. 5% of collected dogs are returned to owners. This is a direct benefit to the owners.

Control Negative Effects (Section 112F(d))

42% Negative effects arise where it is impossible to identify the owners of wandering animals.

Modifications Pursuant to Section 12

Fees are determined by Council. There is expected to be a shortfall on charges. This is passed to the General Rate sectors.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

To be funded by capital value rating to General Ratepayers.

Direct Benefits

The costs of direct benefits shall be funded by user charges on owners of impounded animals.

Control Negative Effects

Charges shall be sufficient to fund the majority of negative effects. The balance not met by user charges shall be funded by capital value rating, on the grounds it is often not possible to identify the owners of impounded animals.

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT : DOG CONTROL

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
8.00% General Benefits	-	94,231	25,302	3,451	-		122,985	CapValGen
50.00% Direct Benefits	768,655	-	-	-	-		768,655	TableC
42.00% Negative Effects	645,670	-	-	-	-		645,670	TableC
Total Costs	1,414,325	94,231	25,302	3,451	-	-	1,537,310	
Modifications								
Transfer User Costs to Rating	53,806	(41,226)	(11,070)	(1,510)	-		0	CapValGen
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	53,806	(41,226)	(11,070)	(1,510)	-	-	0	
Total Costs and Modifications	1,468,131	53,005	14,233	1,941	-	-	1,537,310	
Funded By								
95.50% User Charges	1,468,131						1,468,131	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
4.50% Capital Value Rating	-	53,005	14,233	1,941	-	-	69,179	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	1,468,131	53,005	14,233	1,941	-	-	1,537,310	

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT: **STOCK CONTROL**

Description Provide pound facilities; provide for control of wandering stock.

Benefits Minimise the adverse effects (Health & safety) of animal ownership in the city,

Strategic Objectives C2,C4, D2, D5 ***CCC Policy*** Compliance with legislation

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. Benefits and negative effects can be traced back to owners of the animals.

Nature and Distribution of General Benefits

N/A

Direct Benefits (Section 112F(c))

Approx 10% of stock is returned to owners; the balance of the effort is charged to negative effects.

Control Negative Effects (Section 112F(d))

Negative effects arise where it is impossible to identify the owners of wandering animals.

Modifications Pursuant to Section 12

None necessary. See notes on practicability below.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

The costs of direct benefits shall be funded by user charges, i.e. charges on owners of impounded animals.

Control Negative Effects

Because it is not possible to identify the owners in the majority of cases, the cost of controlling negative effects must be recovered from rating. Because the majority of offending livestock are from the residential sector, the uniform annual charge will be used, as this best represents the distribution of benefits.

RESPONSIBLE COMMITTEE:	**REGULATORY & CONSENTS COMMITTEE**
BUSINESS UNIT:	**ENVIRONMENTAL SERVICES**
OUTPUT CLASS:	**ANIMAL CONTROL**

OUTPUT : STOCK CONTROL

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
10.00% Direct Benefits	2,878	-	-	-	-		2,878	TableC
90.00% Negative Effects	25,901	-	-	-	-		25,901	TableC
Total Costs	28,779	-	-	-	-	-	28,779	
Modifications								
Transfer User Costs to Rating	(28,479)	25,642	2,099	360	378		(0)	NrProps
Non-Rateable	-	290	78	11	(378)		-	CapValGen
Total Modifications	(28,479)	25,932	2,176	371	-	-	(0)	
Total Costs and Modifications	300	25,932	2,176	371	-	-	28,779	
Funded By								
1.04% User Charges	300						300	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
1.32% Capital Value Rating	-	290	78	11	-	-	378	
97.64% Uniform Annual Charge		25,642	2,099	360			28,100	
Total Funded By	300	25,932	2,176	371	-	-	28,779	

8.5.0

CAR PARKING

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Overall Objective

To enhance the amenity and accessibility of commercial areas and the efficient and safe operation of the City's roading system by providing high quality service delivery of on and off street parking and high quality and equitable enforcement of Traffic Regulations and Parking Bylaws.

***Note**: Objectives for 2002/03 and Performance Indicators are itemised separately under the various sections following this summary.*

Key Changes

Committed Costs (Operating)

- Costs associated with a full year of operation of the new Art Gallery car park. (The 2002/03 budget includes provision for 2/12ths of a year, based upon the facility opening near the end of April 2003) $42,000
- Operating costs associated with Pedestrian Pay Stations at Lichfield St Car Park $15,000
- Depreciation Cost on 'Real Time Information' parking signs $30,000

Contributions towards the $10M Net Rates Savings Targets

- Meter Revenue Increase. (Based upon trends in the first quarter of 2002/03, it is apparent that revenue resulting from the implementation of the 'gold coin' meter charge and extensions to metered areas will exceed estimate by approximately $150,000 – $160,000) ($155,000)
- Court Fines. (Increased by $50,000 based upon trends in the first quarter of 2002/03 and the results from the 2001/02 financial year) ($50,000)
- Infringement Fees. (Increased by $250,000 based upon anticipated productivity increase deriving from the implementation in 2002/03 of the Parking Unit's new hand-held enforcement computer system) ($250,000)
- Reserved Parking. ($141,000 increase in revenue derived from increasing the prices for reserved parking at Council parking buildings, as a result of the continuing strong demand for this service) ($141,000)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Contributions towards the $10M Net Rates Savings Targets (contd.)

- Meter hood daily hire charge @ between $12 and $15 per day. ($15,000)
- Bringing parking coupon charges in line with parking meter charges. ($16,000)
- Deletion of the 50% subsidy on 'Park-Cards'. ($18,000)
- Deletion of early payment discount on infringement fees ($50,000)
- Uniform meter charge. (Bringing the charge for parking at a two hour meter in line with the charge of a one hour meter, i.e. from $1.60 hr to $2.00 hr – 'Gold Coin' meter charge.) ($275,000)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

New Capital Initiatives and Matching Capital Substitutions

Project	**2003/04**	**2004/05**	**Comments**
New Capital Initiative Real Time Information parking signs	$300,000		The Annual Plan Subcommittee confirmed the STU Committee recommendation that $300,000 in capital funding be provided for the purchase and installation of real time information parking signes at the main 'gateways' into the central city.
New Capital Initiative Pedestrian Pay Stations	$250,000	$250,000	The Annual Plan Subcommittee approved capital funding of $500,000 spread evenly over the 2003/04 and 2004/05 financial years, for the installation of 'pedestrian pay stations' at the Lichfield St and Farmers Car Parks, plus funding for the ongoing operational cost of this equipment.
TOTAL	**$550,000**	**$250,000**	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

For summary figures see pages 8.5.1 and 8.5.2.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**CARPARKING SUMMARY**

		2002/2003 BUDGET $	2003/2004 BUDGET $
NET COST SUMMARY			
PARKING			
Enforcement	Page 8.5.3	(793,395)	(969,116)
On Street Parking	Page 8.5.4	(2,631,134)	(3,105,660)
Off Street Parking	Page 8.5.5	1,535,513	910,975
Abandoned Vehicles	Page 8.5.18	46,665	57,298
TOTAL NET SURPLUS OF CAR PARKING		(1,842,352)	(3,106,503)
COST OF CAPITAL EMPLOYED		261,166	274,433
CAPITAL OUTPUTS		387,600	774,400
NET FINANCING TRANSFERS		0	0

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**CARPARKING SUMMARY**

OUTPUT CLASS EXPENDITURE		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
PARKING			
Enforcement	Page 8.5.3	2,986,105	3,310,384
On Street Parking	Page 8.5.4	763,166	829,440
Off Street Parking	Page 8.5.5	6,511,013	6,561,975
Abandoned Vehicles	Page 8.5.18	55,465	72,098
		10,315,748	10,773,897
OUTPUT CLASS REVENUE			
PARKING			
Enforcement	Page 8.5.3	3,779,500	4,279,500
On Street Parking	Page 8.5.4	3,394,300	3,935,100
Off Street Parking	Page 8.5.5	4,975,500	5,651,000
Abandoned Vehicles	Page 8.5.18	8,800	14,800
		12,158,100	13,880,400
TOTAL NET SURPLUS OF CAR PARKING		(1,842,352)	(3,106,503)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : ENFORCEMENT

Objectives for 2003/04	Performance Indicators
1. To encourage better parking compliance and reduce parking offences through efficient and effective Parking Enforcement, to ensure the equitable use of the On Street parking resource, and to contribute toward the enhancement of road safety by policing vehicle standards offences such as no warrant of fitness and unsafe tyres.	• Paid compliance rate in metered and coupon parking areas - 60%. (2001/02 Actual - 58%.) • Number of motorists who consider Parking Officers apply 'the rules' fairly - 50%. (2001/02 Actual - 64%.) • Net Average Cost (surplus) Per Notice: Estimated 2002/03 - ($5.72), Estimated 2003/04 - ($5.89), Actual 2001/02 - ($9.58).
2. To maintain an efficient and effective Parking Enforcement Administration system.	• Average response time to telephoned requests from customers for enforcement assistance, eg obstructed vehicle entrances – between 10 and 15 minutes (Central City), 15 to 20 minutes (Suburbs). (2001/02 Actual: Central City – 5 to 10 minutes; Suburbs – 15 to 20 minutes.) • Average response time to correspondence relating to infringement notices - 5 days from receipt. (2001/02 Actual: 3 to 5 days.)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : ENFORCEMENT			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs & Overhead			280,344	264,285
Legal Lodgement & Govt. Fees			885,000	965,000
Equipment Maintenance & Supply			75,000	50,000
TOTAL DIRECT COSTS			1,240,344	1,279,285
ALLOCATED COSTS				
Transfer from Allocated Holding A/C's	(47.03)%	49.19%	1,615,147	1,848,547
Alloc O/head - Call Centres (Telephone/Counter Services)			0	49,483
Alloc O/Head - Output Corporate Overheads Cost Centre			74,314	76,343
Depreciation			56,300	56,725
TOTAL ALLOCATED COSTS			1,745,761	2,031,099
TOTAL COSTS			2,986,105	3,310,384
REVENUE				
External Revenue			3,757,000	4,257,000
Internal Revenue			22,500	22,500
			3,779,500	4,279,500
NET (SURPLUS)/COST - CAR PARKING ENFORCEMENT			(793,395)	(969,116)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : ON STREET PARKING

Objectives for 2003/04	Performance Indicators
1. To efficiently and effectively operate the paid on street parking resource.	• Average paid on street occupancy - up to 60%. Actual 2001/02 - 58%. • Net Cost (surplus) Per Metered Space (Excluding Coupon Revenue): Actual 2001/02 - ($896.66)[1] Estimated 2002/03 - ($1,084.43)[2] Estimated 2003/04 - ($1,211)[3] Notes: [1] Based upon 2,350 spaces @ $1.40 per hour [2] Based upon 2,400 spaces @ $1.60 per hour (approx 55%) and $2.00 per hour (approx 45%) [3] Based upon 2,400 spaces @ $2.00 per hour

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : ON STREET PARKING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Service Contracts			2,000	2,000
Publicity			5,000	5,000
Administration Costs & Overhead			104,520	101,725
TOTAL DIRECT COSTS			111,520	108,725
ALLOCATED COSTS				
Transfer from Allocated Holding A/C's	(12.63)%	11.98%	433,637	450,169
Alloc O/Head - Output Corporate Overheads Cost Centre			17,009	17,663
Depreciation			201,000	252,883
TOTAL COSTS			763,166	829,440
REVENUE				
External Revenue			3,316,800	3,887,800
Internal Revenue			77,500	47,300
			3,394,300	3,935,100
NET SURPLUS - ON STREET CAR PARKING			(2,631,134)	(3,105,660)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING

Objectives for 2003/04	Performance Indicators
1. The efficient and effective operation of off street parking facilities.	• Number of vehicles using casual off street parking spaces - 1,550,000. Actual 2001/02 – 1,444,859. • Occupancy Rate: Parking Buildings average - 52% Actual 2001/02 - Average - 53%. Parking Buildings peak period - 85% Actual 2001/02 - Peak - 86%. • Level of satisfaction with parking charges - 75% Actual 2001/02 – 70%. • Operating Cost Per Space: Actual 2001/02 Net Cost (Surplus) per space - $497.17 Estimated 2002/03 Net Cost (Surplus) per space - $388.99 Estimated 2003/04 Net Cost (Surplus) per space - $306.00 **Note**: Performance Indicators relate to Staffed Off Street Parking facilities only.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

NET COST SUMMARY:		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OFF STREET PARKING			
Lichfield Street	Page 8.5.6	379,341	310,858
Tuam Street	Page 8.5.7	(35,996)	(54,066)
Manchester Street	Page 8.5.8	300,596	246,605
Oxford Terrace	Page 8.5.9	(168,245)	(185,898)
Rolleston Avenue	Page 8.5.10	(38,078)	(62,166)
Art Gallery Car Park	Page 8.5.11	104,006	149,045
Kilmore St (Park Royal Hotel)	Page 8.5.12	(223,655)	(166,615)
Hospital Car Park	Page 8.5.13	(4,919)	(81,409)
Farmers Site	Page 8.5.14	479,100	511,497
The Crossing Car Park	Page 8.5.15	755,534	298,403
Satellite Car Parking	Page 8.5.15	13,571	15,419
Centennial Pool	Page 8.5.16	(26,318)	(26,451)
Turners & Growers	Page 8.5.16	0	(39,000)
Council Vehicle Parking	Page 8.5.17	576	(5,247)
TOTAL NET (SURPLUS)/COST - OFF STREET PARKING		1,535,513	910,975

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Lichfield Street				
DIRECT COSTS				
Administration Costs & Overhead			99,504	112,779
Promotions / Advertising			8,800	3,800
Maintenance			25,000	15,000
External Property Rental - Ballantyne/Yee			94,000	110,000
TOTAL DIRECT COSTS			227,304	241,579
ALLOCATED COSTS				
Building Rent			944,400	967,200
Alloc O/Head - Output Corporate Overheads Cost Centre			36,936	38,031
Transfer from Allocated Holding A/C's	(7.68)%	5.59%	263,726	210,048
Depreciation			3,974	29,000
TOTAL ALLOCATED COSTS			1,249,037	1,244,279
TOTAL COSTS			1,476,341	1,485,858
REVENUE				
External Revenue			1,097,000	1,175,000
Internal Revenue			0	0
TOTAL REVENUE			1,097,000	1,175,000
NET (SURPLUS)/COST - LICHFIELD ST CAR PARK			379,341	310,858

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET**	**2003/2004 BUDGET**
Sub Output : Tuam Street			**$**	**$**
DIRECT COSTS				
Administration Costs & Overhead			27,303	29,160
Promotions / Advertising			5,800	2,300
Maintenance			8,000	8,000
TOTAL DIRECT COSTS			41,103	39,460
ALLOCATED COSTS				
Building Rent			196,800	196,800
Alloc O/Head - Output Corporate Overheads Cost Centre			4,178	4,302
Transfer from Allocated Holding A/C's	(3.14)%	2.83%	107,875	106,440
Depreciation			7,048	8,932
TOTAL ALLOCATED COSTS			315,901	316,474
TOTAL COSTS			357,004	355,934
REVENUE				
External Revenue			203,000	215,000
Internal Recoveries			190,000	195,000
TOTAL REVENUE			393,000	410,000
NET (SURPLUS)/COST - TUAM ST CAR PARK			(35,996)	(54,066)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET**	**2003/2004 BUDGET**
Sub Output : Manchester Street			**$**	**$**
DIRECT COSTS				
Administration Costs & Overhead			31,306	29,716
Promotions / Advertising			5,300	3,800
Maintenance			12,000	12,000
TOTAL DIRECT COSTS			48,606	45,516
ALLOCATED COSTS				
Building Rent			427,200	427,200
Alloc O/Head - Output Corporate Overheads Cost Centre			16,127	16,605
Transfer from Allocated Holding A/C's	(4.36)%	3.23%	149,903	121,275
Depreciation			2,760	4,009
TOTAL ALLOCATED COSTS			595,990	569,089
TOTAL COSTS			644,596	614,605
REVENUE				
External Revenue			344,000	368,000
Internal Revenue				
TOTAL REVENUE			344,000	368,000
NET COST - MANCHESTER ST CAR PARK			300,596	246,605

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING **Sub Output : Oxford Terrace**			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs & Overhead			204,336	200,491
Promotions / Advertising			4,800	3,800
Maintenance			13,000	13,000
TOTAL DIRECT COSTS			222,136	217,291
ALLOCATED COSTS				
Alloc O/Head - Output Corporate Overheads Cost Centre			13,054	13,441
Transfer from Allocated Holding A/C's	(6.54)%	5.44%	224,521	204,370
Depreciation			2,044	17,000
TOTAL ALLOCATED COSTS			239,619	234,811
TOTAL COSTS			461,755	452,102
REVENUE				
External Revenue			690,000	718,000
Internal Recoveries				
TOTAL REVENUE			690,000	718,000
NET (SURPLUS)/COST - OXFORD TCE CAR PARK			(228,245)	(265,898)
Share Of Profit to AMP			60,000	80,000
NET (SURPLUS)/COST AFTER PROFIT SHARE - OXFORD TCE			(168,245)	(185,898)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Rolleston Avenue				
DIRECT COSTS				
Operational Costs & Overhead			2,500	2,500
Maintenance			2,000	2,000
TOTAL DIRECT COSTS			4,500	4,500
ALLOCATED COSTS				
Alloc O/Head - Output Corporate Overheads Cost Centre			2,275	2,342
Transfer from Allocated Holding A/C's	(0.11)%	0.09%	3,747	3,392
Rent			80,400	81,600
TOTAL ALLOCATED COSTS			86,422	87,334
TOTAL COSTS			90,922	91,834
REVENUE				
External Revenue			129,000	154,000
Internal Revenue				
TOTAL REVENUE			129,000	154,000
NET (SURPLUS)/COST - ROLLESTON AVE CAR PARK			(38,078)	(62,166)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Art Gallery Car Park				
DIRECT COSTS				
Operational Costs & Overhead			8,100	37,000
ALLOCATED COSTS				
Alloc O/Head - Output Corporate Overheads Cost Centre			3,553	3,658
Transfer from Allocated Holding A/C's	(1.56)%	4.60%	53,653	172,887
Rent			75,000	300,000
Depreciation			1,700	13,500
TOTAL COSTS			142,006	527,045
REVENUE				
External Revenue			38,000	378,000
TOTAL REVENUE			38,000	378,000
NET (SURPLUS)/COST - ART GALLERY CAR PARK			104,006	149,045

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING **Sub Output : Kilmore St (Parkroyal Hotel)**			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs & Overhead			42,936	51,250
Maintenance			23,000	19,000
Promotions / Publicity			4,300	3,800
Park Royal Commission			30,000	40,000
TOTAL DIRECT COSTS			100,236	114,050
ALLOCATED COSTS				
Alloc O/Head - Output Corporate Overheads Cost Centre			5,988	6,166
Transfer from Allocated Holding A/C's	(3.70)%	4.58%	126,944	171,987
Depreciation			6,177	9,182
TOTAL ALLOCATED COSTS			139,109	187,335
TOTAL COSTS			239,345	301,385
REVENUE				
External Revenue			463,000	468,000
Internal Recoveries			0	
TOTAL REVENUE			463,000	468,000
NET (SURPLUS)/COST - KILMORE ST CAR PARK			(223,655)	(166,615)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Hospital Car Park				
DIRECT COSTS				
Administration Costs & Overhead			532,636	529,000
Maintenance			35,000	35,000
Promotions / Publicity			3,800	3,800
TOTAL DIRECT COSTS			571,436	567,800
ALLOCATED COSTS				
Alloc O/Head - Output Corporate Overheads Cost Centre			20,968	21,589
Transfer from Allocated Holding A/C's	(6.49)%	3.90%	222,908	146,432
Depreciation			22,769	25,769
TOTAL ALLOCATED COSTS			266,645	193,791
TOTAL COSTS			838,081	761,591
REVENUE				
External Revenue			843,000	843,000
Internal Recoveries			0	0
TOTAL REVENUE			843,000	843,000
NET (SURPLUS)/COST - HOSPITAL CAR PARK			(4,919)	(81,409)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET**	**2003/2004 BUDGET**
Sub Output : Farmers Car Park			**$**	**$**
DIRECT COSTS				
Administration Costs & Overhead			46,700	55,500
Maintenance			12,000	12,000
Promotions / Publicity			8,800	3,800
TOTAL DIRECT COSTS			67,500	71,300
ALLOCATED COSTS				
Allocated Overhead Rental			874,800	874,800
Alloc O/Head - Output Corporate Overheads Cost Centre			27,498	28,313
Transfer from Allocated Holding A/C's	(3.70)%	5.03%	126,944	189,019
Depreciation			2,358	7,065
TOTAL ALLOCATED COSTS			1,031,600	1,099,197
TOTAL COSTS			1,099,100	1,170,497
REVENUE				
External Revenue			620,000	659,000
Internal Recoveries			0	0
TOTAL REVENUE			620,000	659,000
NET (SURPLUS)/COST - FARMERS CARPARK			479,100	511,497

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : The Crossing Car Park				
DIRECT COSTS				
Administration Costs & Overhead			40,570	38,800
ALLOCATED COSTS				
Alloc O/Head - Output Corporate Overheads Cost Centre			23,356	24,048
Transfer from Allocated Holding A/C's	(2.34)%	2.83%	80,532	106,440
Rent			760,524	345,600
Depreciation			28,552	31,515
TOTAL COSTS			933,534	546,403
EXTERNAL REVENUE			178,000	248,000
NET COST - THE CROSSING CAR PARK			755,534	298,403
Sub Output : Satellite Carparking				
DIRECT COSTS				
Operational Costs			22,000	22,000
ALLOCATED COSTS				
Alloc O/Head - Output Corporate Overheads Cost Centre			627	646
Transfer from Allocated Holding A/C's	(0.07)%	0.06%	2,444	2,264
Depreciation			0	2,010
TOTAL COSTS			25,071	26,919
EXTERNAL REVENUE			11,500	11,500
NET COST - SATELLITE CARPARKING			13,571	15,419

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Centennial Pool				
DIRECT COSTS				
Operational Costs			4,665	4,700
ALLOCATED COSTS				
Alloc O/Head - Output Corporate Overheads Cost Centre			205	211
Transfer from Allocated Holding A/C's	(0.04)%	0.03%	1,303	1,128
Depreciation			2,010	2,010
TOTAL COSTS			8,182	8,049
EXTERNAL REVENUE			34,500	34,500
NET COST - CENTENNIAL POOL			(26,318)	(26,451)
Sub Output : Turners & Growers				
DIRECT COSTS				
Operational Costs			0	0
ALLOCATED COSTS				
TOTAL COSTS			0	0
EXTERNAL REVENUE			0	39,000
NET COST - TURNERS & GROWERS			0	(39,000)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Council Vehicle Parking				
DIRECT COSTS				
Railton Site			94,100	93,600
Downs Estate			26,400	31,000
Civic Car Park			1,300	1,350
ALLOCATED COSTS				
Rent			7,200	8,400
Alloc O/Head - Output Corporate Overheads Cost Centre			865	891
Transfer from Allocated Holding A/C's	(0.15)%	0.12%	5,211	4,513
TOTAL COSTS			135,076	139,753
REVENUE				
External Revenue			34,000	43,000
Internal Recoveries			100,500	102,000
NET (SURPLUS)/COST - COUNCIL PARKING			576	(5,247)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : ABANDONED VEHICLES

Objectives for 2003/04	Performance Indicators
1. To expedite the removal of abandoned vehicles from the city's roads as soon as practicable after they have been reported to the Parking Operations Unit or detected by Enforcement staff.	• Number of Abandoned Vehicles removed - 300. (Actual 2001/02 - 398.) • Percentage of vehicles reported as abandoned whose owners voluntarily remove them from public roads as a result of being contacted by member(s) of the Parking Operations Unit - 85%. • Average time taken to investigate and remove vehicles reported as having been abandoned - 15 days from receipt of initial report.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : ABANDONED VEHICLES			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			38,000	51,500
ALLOCATED COSTS				
Alloc O/Head - Output Corporate Overheads Cost Centre			1,465	1,429
Transfer from Allocated Holding A/C's	(0.47)%	0.51%	16,000	19,169
TOTAL COSTS			55,465	72,098
REVENUE				
External Revenue			8,800	14,800
TOTAL REVENUE			8,800	14,800
NET COST - ABANDONED VEHICLES			46,665	57,298

MONITORING COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008
RENEWALS AND REPLACEMENTS					
Enforcement					
Hand Held Radios				$61,200	$5,000
Cash Register					$3,000
Office Furniture & Equipment				$10,200	$5,000
Palmtop Ticket Issuing Equipment/Software				$61,200	$280,000
Card Payment System					$5,000
On Street Parking					
Parking Meter Replacement	$25,500	$25,500	$25,500	$663,000	$1,000,000
Coin Counting Machine					$15,000
Meter Maintenance Equipment					$20,000
Two-Way Radios/Cellular Phones					$5,000
Off-Street Parking					
Lichfield St	$153,000				
Manchester Street		$127,500			
Tuam Street			$25,500	$76,500	
Hospital Car Park					$200,000
Farmers Car Park					$150,000
Tuam Street				$30,600	
RENEWALS AND REPLACEMENTS (CONT'D)					
Off-Street Parking (Cont'd)					
Manchester Street					$30,000
Oxford Terrace					$30,000
Kilmore Street					$20,000
Lichfield Street					$50,000
Hospital Car Park					$50,000
Farmers Car Park					$50,000
Parking Equipment - The Crossing					$150,000
TOTAL RENEWAL & REPLACEMENTS	$178,500	$153,000	$51,000	$902,700	$2,068,000

MONITORING COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

		2003/2004	2004/2005	2005/2006	2006/2007	2007/2008
NEW ASSETS						
Off-Street Parking						
Decrementing Card/EFTPOS Systems (b) Lichfield Street		$45,900				
Decrementing Card/EFTPOS Systems (c) Manchester Street			$30,600			
Decrementing Card/EFTPOS Systems (d) Kilmore Street				$30,600		
Off Street Parking						
Real Time Information Signs		$300,000				
Paystations' to be installed in Lichfield & Farmers Carparks		$250,000	$250,000			
TOTAL NEW ASSETS		$595,900	$280,600	$30,600	$0	$0
TOTAL CAPITAL EXPENDITURE		$774,400	$433,600	$81,600	$902,700	$2,068,000
Annual Plan 2002/2003	**$387,600**	224,400	183,600	81,600	902,700	2,068,000

MONITORING COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	YEAR 6	YEAR 7	YEAR 8	YEAR 9	YEAR 10
RENEWAL AND REPLACEMENTS					
Enforcement:					
Hand Held Radios	$20,000		$65,000		
Office Furniture	$5,000		$5,000	$5,000	
Cash Register				$3,000	
Palmtop Ticket Issuing Equipment/Software	$285,000			$300,000	
Card Payment System				$5,000	
On-Street Parking:					
Parking Meter Replacement	$750,000	$500,000	$250,000	$300,000	$200,000
Coin Counting Machine				$25,000	
Meter Maintenance Equipment	$10,000	$20,000	$20,000	$20,000	$50,000
Two-Way Radios/Cellular Phones				$5,000	
Off-Street Parking:					
(a) Lichfield Street			$300,000		
(b) Manchester Street				$200,000	
(c) Oxford Terrace		$200,000			
(d) Tuam St					$150,000
(e) Hospital Car Park					$250,000
(f) Farmers Car Park	$250,000				
(c) Oxford Terrace	$30,000				
(b) Lichfield Street		$30,000			
(c) Kilmore Street		$30,000			
(d) The Crossing		$30,000			
(e) Art Gallery		$30,000			
(f) Hospital Car Park			$30,000		
(g) Farmers Car Park			$30,000		
(h) Manchester Street			$30,000		
(i) Tuam Street			$30,000		

MONITORING COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	YEAR 6	YEAR 7	YEAR 8	YEAR 9	YEAR 10
RENEWAL AND REPLACEMENTS (CONT'D)					
Off-Street Parking (cont'd):					
(a) Manchester Street				$35,000	
(b) Oxford Terrace				$35,000	
(c) Kilmore Street				$25,000	
(d) Lichfield Street				$55,000	
(e) Hospital Car Park				$55,000	
(f) Farmers Car Park				$55,000	
(g) The Crossing Car Park				$30,000	
(f) Art Gallery Car Park				$30,000	
Parking Equipment - The Crossing	$300,000				
Art Gallery Car Park		$250,000			
TOTAL RENEWAL AND REPLACEMENTS	$1,650,000	$1,090,000	$760,000	$1,183,000	$650,000
TOTAL CARPARKING	$1,650,000	$1,090,000	$760,000	$1,183,000	$650,000
Annual Plan 2002/2003	1,650,000	1,090,000	760,000	1,183,000	

RESPONSIBLE COMMITTEE:		**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**				
BUSINESS UNIT :		**CAR PARKING**				
ACTIVITY:		**FEES SCHEDULE**				
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
1. OFF-STREET PARKING						
(i) Lichfield Street Car Park.						
Basic Charge	First hour free 70c per half hour or part thereof thereafter	$602,000	First hour free 70c per half hour or part thereof thereafter	$820,000	)	
Early Bird	Up to $7.00	$210,000	Up to $7.00		)	
					) 81.90%	
Reserved Parking	$20.00 to $38 per week	$280,000	$20.00 to $40 per week	$350,000	)))	
Advertising Revenue		$5,000		$5,000		
Rent						
(ii) Tuam Street Car Park						
Basic Charge	70c per half hour or part thereof	$129,000	70c per half hour or part thereof	$215,000	)	
Early Bird	Up to $7.00	$61,000	Up to $7.00		)	
Reserved Parking					60.9%	(1)
(Council Vehicles)					)	
- Parking Bay	) $20.00 to	$13,000	) $20.00 to	$0	)	
- Annex	) $30.00 per week		) $30.00 per week		)	
- Councillor Vehicles	)		)		)	
Note(1): Excludes revenue from Councillor and Council vehicle parking.						

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**					
BUSINESS UNIT :	**CAR PARKING**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
(iii) Manchester Street Car Park						
Basic Charge	First hour free 70c per half hour or part thereof thereafter	$150,000	First hour free 70c per half hour or part thereof thereafter	$225,000	)	
Early Bird	between $6.00 and $7.00	$96,000	Up to $7.00		) 60.4%	
Reserved Parking	$14 .00 to $21.00 per wk	$95,000	$15 .00 to $25.00 per wk	$140,000	))	
Advertising Revenue	By Negotiation	$3,000	By Negotiation	$3,000		
(iv) Oxford Terrace Car Park						
Basic Charge	70c per half hour or part thereof	$485,000	70c per half hour or part thereof	$650,000	)	
Early Bird	Up to $7.00	$140,000	Up to $7.00		)) 139.2%	
Reserved Parking	$27.50 to $59.00 per week	$60,000	$27.50 to $59.00 per week	$65,000	)))	
Advertising Revenue	By Negotiation	$5,000	By Negotiation	$3,000		
(v) Kilmore Street Car Park						
Basic Charge	70c per half hour or part thereof	$345,000	70c per half hour or part thereof	$410,000	)	
Early Bird	between $6.00 and $7.00	$65,000	Up to $7.00		) 160.0%)	
Reserved Parking	$25 to $30 per week	$50,000	$25 to $35 per week	$55,000	)	
Advertising Revenue	By Negotiation	$3,000	By Negotiation	$3,000		

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**					
BUSINESS UNIT :	**CAR PARKING**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
(vi) Hospital Car Parking						
(a) Building:						
Basic Charge	Up to 70c per 1/2 hr.	)	Up to 70c per 1/2 hr.		)	
Daily Rate	$6 per day	$560,000	$6 per day	$560,000	)	
Advertising		$3,000		$3,000		
Reserved Parking	$20 to $25 per week		$20 to $30 per week		114.4%	
(b) Main Site:						
Basic Charge	Up to 80c per 1/2 hr.	$280,000	Up to 80c per 1/2 hr.	$280,000	)	
Daily Rate	$10.00 per day		$10.00 per day			
(vii) Farmers Car Park						
Basic Charge	First hour free 70c per half hour or part thereof thereafter	$615,000	First hour free 70c per half hour or part thereof thereafter	$580,000)	)	
Early Bird	Up to $7.00	$5,000	Up to $7.00	)	)	
Reserve Parking	Up to $55.00 per week		Up to $55.00 per week	$76,000	57.7%	
Advertising Revenue	By negotiation	$0	By negotiation	$3,000	)	
(viii) Railton Site						
Reserve Parking	$20 to $25 per week	$10,000	$20 to $28 per week	$10,000	10.40%	(1)
(ix) Centennial Pool Car Park Basic Charge	50c per 1/2 hr. for first 2 hrs and $2.00 per hr. for third hour	$34,500	50c per 1/2 hr. for first 2 hrs and $2.00 per hr. for third hour	$34,500	440.0%	

Note(1): Excludes revenue from Councillor and Council vehicle parking.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**					
BUSINESS UNIT :	**CAR PARKING**					
ACTIVITY:	**FEES SCHEDULE**					
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
(x) Rolleston Avenue Car Park						
Reserved Parking	$20 to $25 per week	$24,000	$20 to $30 per week	$24,000		(1)
Pay and Display Revenue	$1.60 per hour	$105,000	$1.60 per hour	$130,000	172.0%	
(xi) Downs Estate Car Park	Up to $16 per week	$24,000	Up to $20 per week	$33,000	99.2%	(1)
(xii) Satellite Car Parks						
Service Contract		$11,500		$11,500	47.4%	
(xiiI) Turners & Growers Car Park		$0		$39,000		
(xiii) The Crossing Car Park						
Basic Charge	First hour free 70c per half hour or part thereof thereafter	$150,000	First hour free 70c per half hour or part thereof thereafter	$220,000	47.6%	
Reserve Parking	$19.50 to $45 per week	$25,000	$19.50 to $50 per week	$25,000		
Advertising		$3,000		$3,000		
(xiv) Art Gallery Car Park						
Basic Charge	70c per half hour	$30,000	70c per half hour	$350,000	)	
Early Bird	Up to $7.00	$0	Up to $7.00		72.6%)	
Reserve Parking	$45 to $55 per week	$8,000	$45 to $55 per week	$28,000	)	
Advertising					)	
Sub - Total		**$4,685,000**		**$5,354,000**		
Note(1): Excludes revenue from Councillor and Council vehicle parking.						

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT :	**CAR PARKING**
ACTIVITY:	**FEES SCHEDULE**

Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
2. ON-STREET PARKING						
(a) Parking Meters		$3,195,000		$3,725,000		
(i) 1 hour meters	$2.00 per hr		$2.00 per hr			
(ii) 2 hour and 3 hour meters	$1.60 per hr		$2.00 per hr			
(b) Coupon Parking	$1.60 per hr	$80,000	$2.00 per hr	$96,000	)	
(c) Meter Hoods	$10.00 per day	$40,000	$12.00 to $15 per day	$65,000	)) 433.6%	
(d) Residential Parking	$20.00 per year	$1,800	$20.00 per year	$1,800	)	
Sub - Total		**$3,316,800**		**$3,887,800**		
3. REVENUE - NON USER CHARGE						
Infringement Fees/Court recoveries		$3,757,000		$4,257,000		
Abandoned Vehicles		$8,800		$14,800		
Sub - Total		**$3,765,800**		**$4,271,800**		
GRAND TOTAL		**$11,767,600**		**$13,513,600**		

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT: **ENFORCEMENT**

Description Encourage better parking habits and reduce parking offences; ensure equitable use of the on-street parking resource; police vehicle standards such as WOF and tyre standards.

Benefits

Strategic Objectives ***CCC Policy***

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

Policing vehicle standards is considered to be in the community interest through increased vehicle safety. It is estimated 30% of the enforcement effort goes into this area.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Direct benefit accrues to parkers through having a space to park. It is estimated 70% of the enforcement effort goes into policing parking spaces.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary. Surpluses are used to offset rating requirements.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded from revenues collected from fines.

Direct Benefits

Direct benefits shall be funded from revenues collected from fines.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : ENFORCEMENT

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
30.00% General Benefits	-	715,095	192,013	26,192	59,815		993,115	CapValAll
70.00% Direct Benefits	2,317,269	-	-	-	-		2,317,269	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	2,317,269	715,095	192,013	26,192	59,815	-	3,310,384	
Modifications								
Transfer User Costs to Rating	1,962,231	(1,412,910)	(379,385)	(51,750)	(118,185)		-	CapValAll
Non-Rateable	-	(44,723)	(12,009)	(1,638)	58,370		-	CapValGen
Total Modifications	1,962,231	(1,457,633)	(391,394)	(53,388)	(59,815)	-	-	
Total Costs and Modifications	4,279,500	(742,538)	(199,382)	(27,197)	-	-	3,310,384	
Funded By								
129.28% User Charges	4,279,500						4,279,500	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-29.28% Capital Value Rating	-	(742,538)	(199,382)	(27,197)	-	-	(969,116)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	4,279,500	(742,538)	(199,382)	(27,197)	-	-	3,310,384	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT: **ON STREET PARKING**

Description Manage the paid on-street parking spaces

Benefits

Strategic Objectives ***CCC Policy***

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

All benefits accrue to users of the parking space

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

All benefits accrue to users of the parking space

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

N/A

Direct Benefits

Direct benefits shall be funded by meter charges. Surpluses shall be regarded as corporate revenues for subsequent offsetting of rating requirements.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : ON STREET PARKING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	829,440	-	-	-	-		829,440	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	829,440	-	-	-	-	-	829,440	
Modifications								
Transfer User Costs to Rating	3,105,660	(2,236,239)	(600,460)	(81,906)	(187,054)		-	CapValAll
Non-Rateable	-	(143,321)	(38,484)	(5,249)	187,054		-	CapValGen
Total Modifications	3,105,660	(2,379,560)	(638,944)	(87,156)	-	-	-	
Total Costs and Modifications	3,935,100	(2,379,560)	(638,944)	(87,156)	-	-	829,440	
Funded By								
474.43% User Charges	3,935,100						3,935,100	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-374.43% Capital Value Rating	-	(2,379,560)	(638,944)	(87,156)	-	-	(3,105,660)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	3,935,100	(2,379,560)	(638,944)	(87,156)	-	-	829,440	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT: **OFF STREET PARKING**

Description Operation of off-street parking buildings and parking lots.

Benefits

Strategic Objectives ***CCC Policy***

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

All benefits accrue to users of the parking space

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

All benefits accrue to users of the parking space

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

It is Council policy to support the City Centre. Therefore parking fees will not be increased. While off-street parking requires support from the ratepayer, parking as a whole returns a surplus.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Direct benefits shall be funded by user charges, supplemented by rates to enable prices to be held.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : OFF STREET PARKING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	6,561,975	-	-	-	-		6,561,975	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	6,561,975	-	-	-	-	-	6,561,975	
Modifications								
Transfer User Costs to Rating	(910,975)	655,950	176,131	24,025	54,868		(0)	CapValAll
Non-Rateable	-	42,040	11,288	1,540	(54,868)		-	CapValGen
Total Modifications	(910,975)	697,990	187,420	25,565	-	-	(0)	
Total Costs and Modifications	5,651,000	697,990	187,420	25,565	-	-	6,561,975	
Funded By								
86.12% User Charges	5,651,000						5,651,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
13.88% Capital Value Rating	-	697,990	187,420	25,565	-	-	910,975	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	5,651,000	697,990	187,420	25,565	-	-	6,561,975	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT: **ABANDONED VEHICLES**

Description Expedite the removal of abandoned vehicles from the City's streets as soon as practicable after they have been reported by the public or detected by enforcement staff.

Benefits

Strategic Objectives ***CCC Policy***

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The community as a whole benefits from having abandoned vehicles removed from the street. This benefit is independent of the number of beneficiaries.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City; less any amount recovered from the sale to scrap of abandoned vehicles.

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CAR PARKING**
OUTPUT CLASS:	**PARKING**

OUTPUT : ABANDONED VEHICLES

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
100.00% General Benefits	-	51,914	13,940	1,901	4,342		72,098	CapValAll
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	51,914	13,940	1,901	4,342	-	72,098	
Modifications								
Transfer User Costs to Rating	14,800	(10,657)	(2,861)	(390)	(891)		-	CapValAll
Non-Rateable	-	2,644	710	97	(3,451)		-	CapValGen
Total Modifications	14,800	(8,013)	(2,151)	(293)	(4,342)	-	-	
Total Costs and Modifications	14,800	43,902	11,788	1,608	-	-	72,098	
Funded By								
20.53% User Charges	14,800						14,800	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
79.47% Capital Value Rating	-	43,902	11,788	1,608	-	-	57,298	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	14,800	43,902	11,788	1,608	-	-	72,098	

8.6.0

PROPERTY MANAGEMENT

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Overall Objectives

Property Management

- To provide professional property advice to elected representatives and Council Business Units.
- To ensure that Council Business Units have, at their disposal, appropriate property resources to meet their operational needs.
- To minimise the occurrence of surplus property assets and ensure their orderly disposal or alternative use.
- To maximise returns from properties retained for investment and community purposes in accordance with agreed financial and social criteria.
- To sustainably manage and develop the Council's housing stock.

Property Services Consultancy

- To provide a cost-effective consultancy and advisory service to the Council and its Business Units, external clients and other local authorities in the administration, conveyancing and management related to the acquisition and disposal of property assets, including leases and licences.

- To provide property related specialist advice and information and develop solutions to the Council's extraordinary property related issues and needs.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Key Changes

Committed Costs (Operating)

- The budget anticipates that the Turners and Growers Ltd lease of the Central City site in Tuam Street will terminate at the end of December 2003. The buildings on the site are considered to be functionally obsolete and provision has been made for demolition. It has therefore been necessary to include a budget sum for the write-off of these assets. The sum is provisional at this stage pending formal valuation of the land and buildings. $300,000

Increased Costs due to Increased Demand

- The budget includes provision for payment of $30,000 for financial accounting and management support to the Property Unit. $30,000

Contributions towards the $10M Net Rates Savings Targets

- The 2003/04 draft budget for Property – Property Management is $95,649 less than the approved net direct cost projections. This represents the Unit contribution towards the $10M net rates savings target which was established by the Council on 16 July 2002. ($95,649)

Capital Cost Increases > 2%

- Year **2004/2005** Capital Outputs include the sum of $2,600,000 budgeted as revenue from the sale of land. (This was originally budgeted as $6,000,000 intended to arise from the sale of land in the Bottle Lake Forest area but rezoning of this land did not eventuate.) A substitution opportunity utilising land at Stewarts Gully was then provisionally included in the budget but this also was subject to Resource Management Act zoning issues. A recent decision on a Reference to the Proposed City Plan means that this land will not be capable of residential redevelopment and therefore not realise the $2,600,000 budgeted for 2004/05. The projected revenue from sale of land in 2004/05 has therefore been reduced to $500,000, a sum which is likely to be achievable from the disposal of sundry identified properties. $2,100,000 **(2004/05)**

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Restructuring of Budgets

- **Organisational Review:**

  As a result of the Property Unit Review (August 2002), the Property Services Consultancy and Projects Consultancy Teams have been combined into one new Property Services Consultancy Team. The staffing consequences are that one new FTE has transferred from the Asset Management team into the new Property Services Team, one FTE has been deleted from that team, and one FTE has transferred to the Property Management Team.

  The restructured staff numbers are as follows:

  Property Management and Business Administration Team: 4.0 FTE (previously 3)
  Property Services Consultancy Team: 9.0 FTE (previously 10)

- **Transfer of Non-Operational Property:**

Three dwellings have been identified as not being essential to the core operations of City Housing. The operational expenses and rental revenue have been transferred to the Non-Operational Property budget while consideration of future options for the properties is undertaken.

From Property - Housing			**To Property – Management**		
	2002/03 $	**2003/04 $**		**2002/03 $**	**2003/04 $**
Dwelling 170 Fitzgerald Avenue	127	2,581	Dwelling 170 Fitzgerald Avenue	(127)	(2,581)
Dwelling 12 Truro Street	(2,533)	(3,251)	Dwelling 12 Truro Street	2,533	3,521
Dwelling 27 Glovers Road	1,058	310	Dwelling 27 Glovers Road	(1,058)	(310)
Dwelling 278 Westminster Street	(4,416)	1,834	Dwelling 278 Westminster Street	4,416	(1,834)
TOTAL (Net of Expenses/Revenue)	(4,289)	1,474	**TOTAL** (Net of Expenses/Revenue)	4,289	(1,474)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**OUTPUT SUMMARY**

OUTPUT CLASS EXPENDITURE		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
PROPERTY			
Property & Projects Consultancy Services	Page 8.6.2	1,087,699	1,226,237
Special Projects	Page 8.6.3	141,583	193,647
Information and Advice	Page 8.6.4	179,097	270,648
Management of Non Operational Property	Page 8.6.5	549,684	762,900
		1,958,063	2,453,434
OUTPUT CLASS REVENUE & RECOVERIES			
PROPERTY			
Property Consultancy Services	Page 8.6.2	1,087,699	1,226,237
Special Projects	Page 8.6.3		
Information & Advice	Page 8.6.4		
Management of Non Operational Property	Page 8.6.5	527,875	312,081
		1,615,574	1,538,318
NET COST OF PROPERTY MANAGEMENT		342,489	915,115
COST OF CAPITAL EMPLOYED		132,817	1,553,340
CAPITAL OUTPUTS			
Surplus Property Development	Page 8.6.7	714,000	(284,500)
Fixed Assets	Page 8.6.9	(68,500)	114,000

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : PROPERTY CONSULTANCY SERVICES

For text see pages 8.6.text.2.ii and text.2.iii.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : PROPERTY CONSULTANCY SERVICES

Description

- Provision of a cost effective consultant and advisory service to the Council and its Business Units in the acquisition, leasing, management, development and disposal of property assets.
- Provision of valuation advice to the Council and its Business Units.
- Provision of consultant property services to external clients and other local authorities on a cost recovery basis.
- Undertaking the functions of accredited agent of Land Information New Zealand in the preparation and publication of statutory notices (All Legislation) and other authorised categories.
- Provision of information and advice to the general public and elected members.
- Undertaking special projects and feasibility studies on property related matters.
- Maintaining the Corporate property database through the Real Estate module of SAP and GEMS.

Objectives for 2003/04	Performance Indicators
1. Manage the section's workloads, costs and revenue to provide an efficient service to the Council, Business Units and external clients on a cost recovery basis.	• Client satisfaction demonstrated by results of annual customer survey. • Complaints less than 5%. • Balance of internal costs against Business Unit jobs revenue for the year to 30 June 2004. • Balance of internal costs against external jobs fees revenue for the year to 30 June 2004.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : PROPERTY CONSULTANCY SERVICES (CONTD)

Objectives for 2003/04	Performance Indicators
2. Manage the processes for acquisition, leasing, development and disposal of property for project works, both planned and unplanned.	• Acquisition of required properties to enable planned and authorised works to proceed during the budget period, including - 90% within budget allocation - 85% on time - 95% of Council reports adopted first time. • Development of unplanned project work to a logical conclusion. • Maintenance and management of the lease portfolio to Business Unit and lessee satisfaction, including: - 95% recovery of budgeted revenue to 30 June 2004 - tenant/lessee complaints less than 5% - tenant/lessee satisfaction demonstrated by results of annual customer survey - lease events actioned by due date (100%).
3. Maintain high level of accuracy and completeness of corporate property Real Estate database.	• 90% of all amendments/additions entered into database within four weeks of transaction completion. • Instigate project to co-ordinate various property databases within the Council to ensure completeness and accuracy of corporate property records. • Complete 75% of the correction/legalisation issues identified in the July 2002 Property Review, by 30 June 2004.
4. To undertake and promote accredited functions as agent of Land Information NZ.	• Obtain one new external local authority customer requiring property consultancy or LINZ accredited services by 30 June 2004. • Maintain accuracy of LINZ legal processes at 99% approval 'first time'.
5. Develop and maintain the knowledge of the property industry and market.	• Continued involvement and liaison with professional property institutes and practice of continuing professional development.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : PROPERTY & PROJECTS CONSULTANCY SERVICES			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
ALLOCATED COSTS				
Services Allocated Holding A/c	100%	100%	927,699	1,018,264
Allocated Holding A/c			0	57,973
Legal Fees (Inhouse)			140,000	140,000
Cell Phone Tower Investigation			20,000	10,000
TOTAL COST - PROPERTY CONSULTANCY SERVICES			1,087,699	1,226,237
REVENUE				
External			37,000	30,000
Cell Phone Tower Investigation			20,000	10,000
From Other Council Units			958,000	1,001,500
Overhead Recovery			72,699	184,737
			1,087,699	1,226,237
NET COST - PROPERTY CONSULTANCY SERVICES			0	0

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SPECIAL PROJECTS

Description

- Provision of consultant and advisory service to the Council and its Business Units in evaluating special projects, undertaking feasibility studies and recommending courses of action on property projects which are recognised as 'Council' projects but may not be planned in terms of budget provision for recovery of fees for services provided.

Objectives for 2003/04	Performance Indicators
1. Continue with professional input to the advancement of the following identified 'Council' projects: • Cathedral Junction Development • Heritage buildings • Central City Projects • Review of Council's Central City accommodation • Review of Council's property assets	• Acceptable progress on development of the above 'Council' projects by 30 June 2004.
2. Undertake other special projects as required.	• Provision of services to the Council and client units to a level which assists and promotes the decision-making process and progress on approved developments.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SPECIAL PROJECTS		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS			
Taylors Mistake Baches		0	50,000
Miscellaneous Projects		49,000	50,000
ALLOCATED COSTS			
Property Projects Consultancy Services	Page 8.6.2	89,000	90,000
Alloc O/Head - Output Corporate Overheads Cost Centre		3,583	3,647
TOTAL COST - SPECIAL PROJECTS		141,583	193,647
RECOVERIES			
NET COST SPECIAL PROJECTS		141,583	193,647

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : INFORMATION AND ADVICE

Description

- Provision of accurate, professional and timely information and advice on requests from the Council, members of the public, community organisations and other external sources.

Objectives for 2003/04	Performance Indicators
1. Maintain a high standard of professionalism and service.	• Response within the specified time frame.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : INFORMATION AND ADVICE				**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS					
Legal Fees				3,203	1,000
Legal Fees (Internal)				797	3,000
ALLOCATED COSTS					
Property & Projects Consultancy Services			Page 8.6.2	72,699	184,737
Manager Allocated Holding Account	(30.10)%	12.09%		95,191	77,297
Alloc O/Head - Output Corporate Overheads Cost Centre				7,207	4,614
TOTAL COST - INFORMATION AND ADVICE				179,097	270,648
RECOVERIES					
NET COST - INFORMATION AND ADVICE				179,097	270,648

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUTS

- **MANAGEMENT OF NON OPERATIONAL PROPERTY (OPERATING)**

- **MANAGEMENT OF NON OPERATIONAL PROPERTY (CAPITAL)**

Description

- Review Council property holdings.
- Assessment and recommendation on non operational property for alternative use, redevelopment and/or disposal.
- Maintenance of properties pending disposal.
- Maximise value and sale of surplus property.

Objectives for 2003/04	Performance Indicators
1. Continue review of non operational or uneconomic property holdings.	• Complete the review of all Council property holdings by 30 June 2004.
2. Dispose of property that is surplus to operational and any other Council requirements.	• Subject to prevailing market conditions, develop uses for the non-operational properties. • Complete the processing of 90% of the properties identified in the budget as potentially non-operational by 30 June 2004. • Dispose of property to the budgeted value of $200,000 by 30 June 2004.
3. Progress the special development projects:	• Progress the following special development projects by 30 June 2004: - Westminster St Yard: Develop options for use/disposal. - 109A Bexley Road: Develop solution for non-compliant dwelling. - Central City: Park/Residential development. - Maddisons Road: Consider options for future. **Note:** Planning issues may lengthen progress in some cases.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : MANAGEMENT OF NON OPERATIONAL PROPERTY (OPERATING)	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS		
Property Maintenance	430,110	364,304
TOTAL DIRECT COSTS	430,110	364,304
ALLOCATED COSTS		
Unit Overhead	39,966	64,000
Corporate Overhead	12,348	13,692
Depreciation	14,860	20,610
Debt Servicing	52,400	294
Loss on Asset Disposal	0	300,000
TOTAL ALLOCATED COSTS	119,574	398,596
TOTAL COSTS	549,684	762,900
REVENUE:		
External Revenue	527,875	296,085
Internal Recoveries	0	15,996
TOTAL REVENUE	527,875	312,081
NET COST - MANAGEMENT OF NON OPERATIONAL PROPERTY (OPERATING)	21,809	450,819

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : MANAGEMENT OF NON OPERATIONAL PROPERTY (OPERATING)

For text and further details of costs see page 8.6.text.5.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : MANAGEMENT OF NON OPERATIONAL PROPERTY (OPERATING) (CONTD)	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
ANALYSIS OF COSTS		
Miscellaneous & Surplus Property	42,348	65,486
Owles Terrace Yard	25,500	29,400
Lyttelton St	3,800	585
Westminster St Yard	24,344	29,683
Westminster St House	4,416	166
Ferrymead Land	166,000	24,500
Wilmers Rd	9,600	2,500
Hunter Tce Sections	5,000	0
Johns Rd	13,750	11,565
Springs Rd Pit	7,500	7,550
Bexley Rd (109A)	5,900	7,550
Philpotts Rd (105)	15,500	13,600
Clearbrook St	3,450	3,000
Riccarton Community Room	35,940	35,950
Central City Park/Residential Development	(337,775)	233,913
Maddisons Road (Templeton Sewerage Farm) (2192) - Operating	0	(25,261)
170 Fitzgerald Ave - Dwelling - Operating	127	4,781
12 Truro Street Dwelling - Operating	(2,533)	4,211
27 Glovers Road Dwelling - Operating	(1,058)	1,640
NET COST - MANAGEMENT OF NON OPERATIONAL PROPERTY (OPERATING)	21,809	450,819

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS - PROPERTY**

OUTPUT : MANAGEMENT OF NON OPERATIONAL PROPERTY - DEVELOPMENT

For text see page 8.6.text.5.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

OUTPUT : MANAGEMENT OF NON OPERATIONAL PROPERTY (DEVELOPMENT)	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS		
Development Costs	1,334,000	215,500
TOTAL DIRECT COSTS	1,334,000	215,500
ALLOCATED COSTS		
TOTAL COSTS	1,334,000	215,500
REVENUE:		
Sale Of Property	620,000	500,000
Capital Contribution (Tamaki Development)		
TOTAL REVENUE	620,000	500,000
NET COST - MANAGEMENT OF NON OPERATIONAL PROPERTY (DEVELOPMENT)	714,000	(284,500)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS - PROPERTY**

OUTPUT : MANAGEMENT OF NON OPERATIONAL PROPERTY - DEVELOPMENT

For text see page 8.6.text.5.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

OUTPUT : MANAGEMENT OF NON OPERATIONAL PROPERTY (DEVELOPMENT)	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
ANALYSIS OF COSTS		
Miscellaneous & Surplus Property	65,000	(235,000)
Owles Terrace Yard	60,000	(165,000)
Lyttelton St	2,000	12,500
Westminster St Yard	40,000	57,000
Ferrymead Land	390,000	39,000
Hunter Tce Sections	(365,000)	0
Springs Rd Pit	5,000	0
Bexley Rd (109A)	(72,500)	0
Philpotts Rd (105)	2,000	7,000
Clearbrook St	(67,500)	0
Central City Park/Residential Development	655,000	0
NET COST - MANAGEMENT OF NON OPERATIONAL PROPERTY (DEVELOPMENT)	714,000	(284,500)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	2002/2003 BUDGET $	2003/2004 BUDGET $
OUTPUT : RENEWALS & REPLACEMENTS		
Computer Equipment	0	2,000
Computer Software Upgrade	8,000	3,000
Telecommunications	3,000	0
Furniture & Equipment	8,000	4,000
	19,000	9,000
OUTPUT : ASSET IMPROVEMENTS		
OUTPUT : NEW ASSETS		
Furniture & Equipment	12,500	0
Unspecified	0	5,000
Carpark Development - Turners & Growers Site	0	100,000
	12,500	105,000
TOTAL COST FIXED ASSETS	31,500	114,000
SALES/CONTRIBUTIONS		
Capital Contribution (Tamaki Development)	100,000	0
	100,000	0

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008
RENEWALS & REPLACEMENTS					
Property Sales					
Sundry	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Management -Office Equipment					
Computer Software	2,000			4,000	4,000
Furniture & Equipment	2,000	4,000	4,000		
	4,000	4,000	4,000	4,000	4,000
Services - Office Equipment					
Computer Software	3,000	2,000	2,000	8,000	4,000
Furniture & Equipment	2,000	8,000	5,000	2,000	2,000
	5,000	10,000	7,000	10,000	6,000
TOTAL RENEWALS & REPLACEMENTS	(491,000)	(486,000)	(489,000)	(486,000)	(490,000)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

		2003/2004	2004/2005	2005/2006	2006/2007	2007/2008
ASSET IMPROVEMENTS						
Surplus Property Development						
Development Costs		215,500	56,000	56,000	56,000	56,000
TOTAL ASSET IMPROVEMENTS		215,500	56,000	56,000	56,000	56,000
NEW ASSETS						
Management						
Furniture & Fittings			1,000		1,000	
Services						
Carpark Development - Turners & Growers Site		100,000				
Capital Contribution (Tamaki Development)						
Unspecified		5,000	9,000	5,000	9,000	5,000
Furniture & Fittings						
TOTAL NEW ASSETS		105,000	10,000	5,000	10,000	5,000
TOTAL NET SURPLUS		(170,500)	(420,000)	(428,000)	(420,000)	(429,000)
Annual Plan 2002/2003	645,500	146,800	(2,515,200)	(116,600)	(172,600)	26,400

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	YEAR 6	YEAR 7	YEAR 8	YEAR 9	YEAR 10
RENEWALS & REPLACEMENTS					
MANAGEMENT	4,000	4,000	4,000	4,000	4,000
SERVICES	7,600	7,600	7,600	7,600	7,600
	11,600	11,600	11,600	11,600	11,600
TOTAL RENEWAL & REPLACEMENTS	11,600	11,600	11,600	11,600	11,600
NEW ASSETS					
MANAGEMENT	1,000	1,000	1,000	1,000	1,000
SERVICES	6,600	6,600	6,600	6,600	6,600
TOTAL NEW ASSETS	7,600	7,600	7,600	7,600	7,600
SUMMARY					
RENEWALS & REPLACEMENTS	11,600	11,600	11,600	11,600	11,600
ASSET IMPROVEMENTS	0	0	0	0	0
NEW ASSETS	7,600	7,600	7,600	7,600	7,600
	19,200	19,200	19,200	19,200	19,200
Annual Plan 2002/2003	27,400	27,400	27,400	27,400	

RESPONSIBLE COMMITTEE:		PROPERTY & MAJOR PROJECTS COMMITTEE				
BUSINESS UNIT		PROPERTY - PROPERTY MANAGEMENT				
ACTIVITY		FEES SCHEDULE				
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge		Note
Philosophy: To recover the cost of all professional fees, consents and disbursements costs, unless the relevant documentation provides otherwise.						
GENERAL CHARGES;						
Consents:						
Mortgages, caveats, lease conditions, partial release of compensation certificates, neighbour consents	$60.00	}	$60.00			
Document sealing fee	$60.00	}	$60.00			
Title production fee	$25.00	}	$25.00			
CONVEYANCING FEES		}				
Where work is carried out by Council's in-house solicitors and/or property consultants		}	Solicitors $100/hour Property consultants $55-$80			
(All costs are **inclusive** of GST, and exclude disbursements and external consent costs, but **include** one sealing fee)		}				
Agreement to lease	$337.50 plus time over 1.5 hrs @ an hourly rate of $90	}	$337.50 plus time over 1.5 hrs @ scheduled hourly rate			

RESPONSIBLE COMMITTEE:		**PROPERTY & MAJOR PROJECTS COMMITTEE**				
BUSINESS UNIT		**PROPERTY - PROPERTY MANAGEMENT**				
ACTIVITY		**FEES SCHEDULE**				
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge		Note
Deed of lease	$337.50 plus time over 1.5 hrs @ an hourly rate of $90	}	$337.50 plus time over 1.5 hrs @ scheduled hourly rate			
Deed of assignment of lease	$225 plus time over 1.5 hrs @ an hourly rate of $90	}	$225 plus time over 1.5 hrs @ scheduled hourly rate			
Landlord's consent to an assignment	$168.75 plus time over 1.5 hrs @ an hourly rate of $90	}	$168.75 plus time over 1.5 hrs @ scheduled hourly rate			
Deed recording a review of rent	$168.75 plus time over 1.5 hrs @ an hourly rate of $90	}	$168.75 plus time over 1.5 hrs @ scheduled hourly rate			
Deed of renewal of lease	$168.75 plus time over 1.5 hrs @ an hourly rate of $90	}	$168.75 plus time over 1.5 hrs @ scheduled hourly rate			
Deed of variation of lease	$168.75 plus time over 1.5 hrs @ an hourly rate of $90	}	$168.75 plus time over 1.5 hrs @ scheduled hourly rate			
Deed of sublease	$393.75 plus time over 1.5 hrs @ an hourly rate of $90	}	$393.75 plus time over 1.5 hrs @ scheduled hourly rate			
Easements in gross	$393.75 for the first easement on each plan and $168.75 for each subsequent easement on that plan	}	$393.75 for the first easement on each plan and $168.75 for each subsequent easement on that plan			
Surrenders and variations of easements	$225 plus time over 1.5 hrs @ an hourly rate of $90	}	$225 plus time over 1.5 hrs @ scheduled hourly rate			

RESPONSIBLE COMMITTEE:		**PROPERTY & MAJOR PROJECTS COMMITTEE**				
BUSINESS UNIT		**PROPERTY - PROPERTY MANAGEMENT**				
ACTIVITY		**FEES SCHEDULE**				
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge		Note
Deeds of licence	$168.75 plus time over 1.5 hrs @ an hourly rate of $90		$168.75 plus time over 1.5 hrs @ scheduled hourly rate			
All other legal work	Based on time @ an hourly rate of $90		Based on time @ scheduled hourly rate.			
Fees as Accredited Agent of Land Information NZ: Proclamations & Gazettes	$225 plus disbursements, with provision to increase fees in accordance with Public Works (Fees for Documents) Regulations 1989		$225 plus disbursements, with provision to increase fees in accordance with Public Works (Fees for Documents) Regulations 1989			
		$37,000.00		$30,000.00	4%	
Cell Phone Site Investigation						
Cell Phone Tower Investigation (On Council Land)	$2,000 per application + Cost	$20,000	$2,250 per application + Cost	$10,000		
Rents						
Miscellaneous property rentals and hire	Various	$527,875	Various	$296,085	5%	
Cell Phone Site Revenue						
Grand Total		**$584,875**		**$336,085**		

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT: **SPECIAL PROJECTS**

Description Provision of consultant and advisory services to the Council and Units in evaluating special property related projects. Undertaking feasibility studies and recommending courses of action on those projects not all of which are pursued.

Benefits The advice enables informed decisions.

Strategic Objectives A3,A5, B1,B5, F2,F5 ***CCC Policy*** No specific policy although the policies of the client outputs apply.

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

There is a general community benefit as the Council requires advice. The stakeholder interest is reflected in Capital Value Rating.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SPECIAL PROJECTS

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
100.00% General Benefits	-	139,436	37,441	5,107	11,663		193,647	CapValAll
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	139,436	37,441	5,107	11,663	-	193,647	
Modifications								
Transfer User Costs to Rating	-	-	-	-	-		-	0
Non-Rateable	-	8,937	2,400	327	(11,663)		-	CapValGen
Total Modifications	-	8,937	2,400	327	(11,663)	-	-	
Total Costs and Modifications	-	148,373	39,840	5,434	-	-	193,647	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	148,373	39,840	5,434	-	-	193,647	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	148,373	39,840	5,434	-	-	193,647	

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT: **INFORMATION AND ADVICE**

Description Provision of accurate, professional, and timely advice on requests from the Council, members of the public, community organisations, and external sources.

Benefits The community has ready access to advice on Council property matters.

Strategic Objectives A3,A5, B1,B5, F2,F5 ***CCC Policy*** No specific policy although the policies of the client outputs apply.

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

There is a general community benefit as the Council requires advice. The stakeholder interest is reflected in Capital Value Rating.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Any direct benefit is more than compensated for by the value to the community as a whole.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : INFORMATION AND ADVICE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
100.00% General Benefits	-	194,881	52,328	7,138	16,301		270,648	CapValAll
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	194,881	52,328	7,138	16,301	-	270,648	
Modifications								
Transfer User Costs to Rating	-	-	-	-	-		-	0
Non-Rateable	-	12,490	3,354	457	(16,301)		-	CapValGen
Total Modifications	-	12,490	3,354	457	(16,301)	-	-	
Total Costs and Modifications	-	207,371	55,682	7,595	-	-	270,648	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	207,371	55,682	7,595	-	-	270,648	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	207,371	55,682	7,595	-	-	270,648	

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT: **MANAGEMENT OF NON OPERATIONAL PROPERTY**

Description Management of property not required or potentially not required for operational use. This includes holding costs, assessment and recommendations for alternative use, redevelopment, or disposal.

Benefits The costs and benefits of management of surplus property are efficiently managed.

Strategic Objectives A3,A5, B1,B5, F2,F5 ***CCC Policy*** Property disposal procedures & flow chart

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The community benefits from the efficient management of property surplus to the operational needs of Council.

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

The underlying benefits are general although there will be some rent recoveries

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Rent recoveries are deemed to meet the direct benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - PROPERTY MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : MANAGEMENT OF NON OPERATIONAL PROPERTY

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
80.00% General Benefits	-	439,463	118,002	16,096	36,760		610,320	CapValAll
20.00% Direct Benefits	152,580	-	-	-	-		152,580	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	152,580	439,463	118,002	16,096	36,760	-	762,900	
Modifications								
Transfer User Costs to Rating	159,501	(114,849)	(30,839)	(4,207)	(9,607)		-	CapValAll
Non-Rateable	-	20,805	5,586	762	(27,153)		-	CapValGen
Total Modifications	159,501	(94,044)	(25,252)	(3,445)	(36,760)	-	-	
Total Costs and Modifications	312,081	345,418	92,750	12,652	-	-	762,900	
Funded By								
40.91% User Charges	312,081						312,081	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
59.09% Capital Value Rating	-	345,418	92,750	12,652	-	-	450,819	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	312,081	345,418	92,750	12,652	-	-	762,900	

8.7.0

PROPERTY - HOUSING

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Overall Objectives

- To contribute to the community's social and well-being by ensuring safe, accessible and affordable housing is available to people on low incomes including elderly persons and people with disabilities.
- To ensure that the Council's Housing assets are strategically managed in accordance with advanced asset management techniques and best practice for the current and future customers / stakeholders.
- To ensure all properties within the Housing portfolio are fully utilised.
- To ensure that all properties within the Housing portfolio are maintained and upgraded on a progressive basis in accordance with the Asset Management Plans.

Key Changes

Committed Costs (Operating)

• Landlord Electricity (General increase in electricity prices plus electric line charge)	$6,010
• Insurance (Premium rise)	$51,090
• Rates (Anticipated increase)	$130,198
• Internal Asset Management Fee (rent review)	$34,120
• Housing Management Fee (rent review)	$113,266
• Depreciation (Revaluation for depreciation purposes)	$1,035,752
• Housing Cost Centre (Increase in MIS usage, staff related charges) *	$57,625
• Policy Advice and Research (Increase in research and surveys) *	$12,476
• Tenancy and Support (Call Centre costs, new publications and surveys) *	$106,872

* These changes are a direct result of the reorganisation of City Housing operating practices targeted at ensuring an appropriate, and improved standard of service delivery.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Committed Costs (Operating) approved by Council subsequent to the Council meeting of 16 July 2002

- Bristol Street – new purchase (ongoing operating costs). Refer to 'Fee Charges' for the rental revenue. $48,420

Increased Costs due to Increased Demand

- Alterations to kitchen joinery to allow stove replacement $306,000
- Depreciation on new stoves $8,160
- Security Lighting Upgrade (new level of service) $20,000

Fee Changes

- EPH, Public Rental and Trust Rental (Proposed Fee charges to be set at cost of consumption to ensure sustainability of Housing Fund in perpetuity. Rent review report to be presented to Council for approval before June 2003.) ($918,930)
- Bristol Street (new purchase) Rental ($99,060)

New Capital Initiatives and Matching Capital Substitutions

Project	2002/03	2003/04	Comments
New Capital Initiative • Carpet replacement (new Level of Service) • Range replacements • Washing machine taps (new Level of Service	$0	$819,000 $72,000 $25,000	
Matching Substitution	($0)	($0)	
TOTAL	**$0**	**$916,000**	

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Restructuring of Budgets

Budget provision for five dwellings have been identified as more appropriately being accounted for under the Commercial Property portfolio, to reflect the core ownership drivers as distinct from City Housing.

From - Property Housing			**To - Property Asset Management**		
	2002/03 $	**2003/04 $**		**2002/03 $**	**2003/04 $**
62 Grampian Street	2,585	2,647	62 Grampian Street	(2,585)	(2,647)
1 Blighs Road	863	1,300	1 Blighs Road	(863)	(1,300)
153 Main South Road	(3,937)	(800)	153 Main South Rd	3,937	800
3 Annex Road (demolished)	(20,398)	0	3 Annex Rd (demolished)	20,398	0
General Housing	(6,100)	(6,100)	General Housing	6,100	6,100
TOTAL (Net of Expenses/Revenue)	($26,987)	($2,953)	**TOTAL** (Net of Expenses/Revenue)	$26,987	$2,953

Four dwellings have been identified as not being essential to the core operations of City Housing. The operational expenses and rental revenue have been transferred to the Non-Operational Property budget while consideration of future options for the properties is undertaken.

From - Property Housing			**To - Property Management**		
	2002/03 $	**2003/04 $**		**2002/03 $**	**2003/04 $**
Dwelling 170 Fitzgerald Avenue	127	2,581	Dwelling 170 Fitzgerald Avenue	(127)	(2,581)
Dwelling 12 Truro Street	(2,533)	(3,251)	Dwelling 12 Truro Street	2,533	3,521
Dwelling 27 Glovers Road	1,058	310	Dwelling 27 Glovers Road	(1,058)	(310)
Dwelling 278 Westminster St	(4,416)	1,834	Dwelling 278 Westminster St	4,416	(1,834)
TOTAL (Net of Expenses/Revenue)	($4,289)	$1,474	**TOTAL** (Net of Expenses/Revenue)	$4,289	($1,474)

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**OUTPUT SUMMARY**

SEPARATE HOUSING ACCOUNTS		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
HOUSING			
ASSET MANAGEMENT			
Output : City Housing - Elderly Persons & Public Rental	Page 8.7.2	(2,702,141)	(2,066,711)
Output : City Housing - Partnership Housing (Non GST)	Page 8.7.6	(31,206)	(31,544)
Output : City Housing - Owner Occupier	Page 8.7.10	1,528	2,817
		(2,731,819)	(2,095,439)
CITY HOUSING - TENANCY AND SUPPORT SERVICES	Page 8.7.11	634,935	741,807
CITY HOUSING - POLICY ADVICE & RESEARCH	Page 8.7.12	75,757	88,233
NET COST OF OUTPUTS		(2,021,127)	(1,265,399)
CAPITAL OUTPUTS			
City Housing - Elderly Persons & Public Rental	Page 8.7.5	2,048,300	2,007,300
Capital Outputs		4,200	13,200
COST OF CAPITAL EMPLOYED		7,087,954	7,325,945

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

NET COST SUMMARY		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OUTPUT : CITY HOUSING - ELDERLY PERSONS & PUBLIC RENTAL			
NET COST CITY HOUSING - ELDERLY PERSONS & PUBLIC RENTAL	Page 8.7.4	(2,702,141)	(2,066,711)
TOTAL NET COST CITY HOUSING - ELDERLY PERSONS & PUBLIC I		(2,702,141)	(2,066,711)
TOTAL FIXED ASSETS PURCHASES	Page 8.7.5	2,048,300	2,007,300

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY – HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUTS

- **CITY HOUSING - ELDERLY PERSONS & PUBLIC RENTAL**
- **CITY HOUSING – PARTNERSHIP HOUSING (NON GST)**
- **CITY HOUSING – OWNER OCCUPIER**
- **CITY HOUSING – TRUST PROPERTIES**

For text see page 8.7.text.3.ii.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY – HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUTS

- **CITY HOUSING - ELDERLY PERSONS & PUBLIC RENTAL**
- **CITY HOUSING – PARTNERSHIP HOUSING (NON GST)**
- **CITY HOUSING – OWNER OCCUPIER**
- **CITY HOUSING – TRUST PROPERTIES**

Description

- The outputs listed above, within the Housing portfolio, have been grouped together under the Asset Management Output due to their similarity with respect to the property / asset management function:
- To ensure that the Council's Housing assets are strategically managed in accordance with advanced asset management techniques and best practice for the current and future customers / stakeholders.
- To ensure that the properties within the Housing portfolio are maintained to a high standard and upgraded on a progressive basis in accordance with the Asset Management Plan(s).
- To ensure that the Council's Statutory obligations with respect to its Housing portfolio are achieved.
- To provide an asset management system that continually assesses its holdings with respect to present and future use.

Objectives for 2003/04	Performance Indicators
1. Implement the planned maintenance programme.	• Complete the planned maintenance programme within budget by 30 June 2004.
2. Develop performance measures for the Property Assets and have these agreed by the Corporate Asset Management Project Team and Council.	• Approved and agreed performance measures for the Property Assets to be in place by 30 June 2004.
3. Adoption of the levels of services each group of Assets should provide and benchmarking asset performance against these levels of service eg Redecoration of Units cycle and listing Units that fall outside the agreed standard time.	• Approved benchmarking of Assets and presentation of exception reporting on Assets that fall outside the levels of service agreed upon in the end of year report.
4. Develop performance measures and report on total Asset Valuations against replacement cost and depreciation fund.	• Report on total Asset Valuations against replacement cost and depreciation fund performance measures in the end of year report.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - ELDERLY PERSONS AND PUBLIC RENTAL	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS		
Insurance	380,700	431,790
Rates	829,441	959,639
Maintenance of undeveloped sites	3,000	3,000
Grounds maintenance contract	505,200	507,600
Plumbing Services	144,900	145,400
Electrical Services	152,350	153,350
Caretaking & Cleaning Services	83,270	83,370
Blind Replacement	50,000	50,000
Exterior Redecoration	276,900	276,900
Interior Redecoration	632,700	632,700
Floor Coverings	70,000	70,000
Loan Servicing Interest	364,638	588,556
Landlords Electricity	87,040	93,050
Maintenance Direct Costs	334,500	354,500
Fire Service Contracts	21,000	21,000
Washer & Dryer Maintenance	14,950	14,950
SPECIAL ITEMS		
Garages & Roofing	200,000	200,000
Stove Replacement	0	306,000
Miscellaneous	67,700	87,700
DEBT SERVICING		
Loan Servicing Interest - All Units	290,934	0
TOTAL DIRECT COSTS	4,509,223	4,979,505

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY – HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - ELDERLY PERSONS & PUBLIC RENTAL

For text see page 8.7.text.3.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - ELDERLY PERSONS AND PUBLIC RENTAL

			2002/2003 $	2003/2004 $
ALLOCATED COSTS				
Transfer from Allocated Holding A/C	(4.28)%	4.10%	57,000	57,000
Internal Asset Management Fee			225,145	259,265
Internal Housing Management Fee			1,027,499	1,140,765
Depreciation			848,592	1,884,344
TOTAL ALLOCATED COSTS			2,158,236	3,341,374
TOTAL COSTS			6,667,459	8,320,879
RENTS & SUNDRY REVENUE			9,369,600	10,387,590
NET COST ELDERLY PERSONS HOUSING			(2,702,141)	(2,066,711)

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

OUTPUT : CAPITAL OUTPUTS

Description

- To provide a co-ordination and project management role for the implementation of the Capital Works programme.

Objectives for 2003/04	Performance Indicators
1. To develop residents' recreation facilities in accordance with approved policy.	• Complete the provision of residents' recreation facilities in accordance with identified need by 30 June 2004 within budget.
2. To project manage the Capital Works programme.	• That the individual projects managed are completed to specification and budget, within the required timeframes.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	2002/2003 BUDGET $	2003/2004 BUDGET $
OUTPUT : RENEWALS AND REPLACEMENTS		
Range Replacements	132,000	204,000
Carpet Replacements	0	819,000
OUTPUT : ASSET IMPROVEMENTS		
Remodelling Programme	420,000	349,000
New Partnership Initiative (Joint Partnerships with other social housiong providers with similar objetives	300,000	300,000
Garden Sheds x 11 (locations to be confirmed)	9,000	9,000
Off Street Parking (locations to be confirmed)	78,500	78,500
Landscape Improvements (locations to be confirmed)	35,700	35,700
Heaters and Extracts (location to be confirmed)	9,200	9,200
Washing Machine Taps	0	25,000
Security Upgrades	30,900	30,900
Fire Safety Upgrade - Brougham Village	275,000	0
Fire Safety Upgrade - Norman Kirk Courts	275,000	0
OUTPUT : NEW ASSETS		
Land Purchase	210,000	0
New Residents Lounge (Existing EPH)	147,000	147,000
New Garages	126,000	0
TOTAL FIXED ASSETS	2,048,300	2,007,300

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING – PARTNERSHIP HOUSING (NON GST)

For text see page 8.7.text.3.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

NET COST SUMMARY		**2002/2003**	**2003/2004**
OUTPUT : CITY HOUSING - PARTNERSHIP HOUSING (NON GST)		**BUDGET**	**BUDGET**
		$	**$**
Percival St (Beckenham) 11 Units.	Page 8.7.7	(10,546)	(10,202)
Ywca - 285 Hereford St	Page 8.7.7	(10,775)	(10,901)
18 Macgregors Rd (New Complex)	Page 8.7.8	0	(859)
Home And Family - 56 Barrington St	Page 8.7.8	(9,885)	(9,583)
TOTAL NET COST - CITY HOUSING - PARTNERSHIP HOUSING (NON GST)		(31,206)	(31,544)

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - PARTNERSHIP HOUSING (NON GST) **Sub Output : Percival St (Beckenham) 11 Units.**	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Operating Costs & Standing Charges	2,954	3,298
TOTAL COSTS	2,954	3,298
Rents & Sundry Revenue	13,500	13,500
NET COST PERCIVAL ST (BECKENHAM) 11 UNITS.	(10,546)	(10,202)

(Note: The lesee (Church Trust) is meeting all expenses incurred here directly)

Sub Output : Ywca - 285 Hereford St		
Operating Costs & Standing Charges	3,850	3,724
Maintenance	3,500	3,500
Internal Housing & Asset Management Fees	3,375	3,375
Depreciation	3,500	3,500
TOTAL COSTS	14,225	14,099
Rents & Sundry Revenue	25,000	25,000
NET COST YWCA - 285 HEREFORD ST	(10,775)	(10,901)

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - PARTNERSHIP HOUSING (NON GST)	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : 18 Macgregors Rd (New Complex)		
Operating Costs & Standing Charges	0	200
Maintenance	0	1,000
Internal Housing & Asset Management Fees	0	321
TOTAL COSTS	0	1,521
Rents & Sundry Revenue	0	2,380
NET COST 18 MACGREGORS RD (NEW COMPLEX)	0	(859)
Sub Output : Home And Family - 56 Barrington St		
Operating Costs & Standing Charges	428	445
Internal Housing & Asset Management Fees	1,823	1,823
Depreciation	1,365	1,650
TOTAL COSTS	3,616	3,917
Rents & Sundry Revenue	13,500	13,500
NET COST HOME AND FAMILY - 56 BARRINGTON ST	(9,885)	(9,583)

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - OWNER OCCUPIER

For text see page 8.7.text.3.ii.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - OWNER OCCUPIER	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Aldwins Road - 20 Units		
Operating Costs & Standing Charges	2,400	3,060
Maintenance	16,940	17,327
Internal Asset Management Fee	520	520
Internal Housing Management Fee	2,288	2,288
TOTAL COSTS	22,148	23,195
Rents & Sundry Revenue	20,800	20,800
NET (SURPLUS)COST ALDWINS ROAD	1,348	2,395
Sub Output : Perth Street - 2 Units		
Operating Costs & Standing Charges	418	447
Maintenance	2,360	2,417
Internal Asset Management Fee	65	65
Internal Housing Management Fee	286	286
TOTAL COSTS	3,129	3,215
Rents & Sundry Revenue	2,600	2,600
NET (SURPLUS) COST PERTH STREET	529	615

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING – OWNER OCCUPIER

For text see page 8.7.text.3.ii.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - OWNER OCCUPIER	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Maurice Carter Courts - 6 Units		
Operating Costs & Standing Charges	4,648	4,804
Maintenance	1,750	1,750
Internal Asset Management Fee	195	195
Internal Housing Management Fee	858	858
TOTAL COSTS	7,451	7,607
Rents & Sundry Revenue	7,800	7,800
NET (SURPLUS) MAURICE CARTER COURTS	(349)	(193)
NET(SURPLUS) COST CITY HOUSING - OWNER OCCUPIER	1,528	2,817

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - TENANCY AND SUPPORT SERVICES

For text see pages 8.7.text.11.ii and 8.7.text.11.iii.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - TENANCY AND SUPPORT SERVICES (CONTD)

Description

City Housing shall administer the provision of Council Housing within the policy guidelines established by the Council.

Specific rental services provided shall include the following:

- Receive and process tenancy applications.
- Manage tenancies.
- Provide tenancy advice to prospective applicants and/or agents.
- Implement appropriate rent collection mechanisms including recovery of any arrears which may become due.
- Maintain appropriate administrative support processes.
- Establish and maintain records of tenancies.

To conduct a programme of providing activity and welfare facilitation to tenants in accord with Council policy. Such services to include:

- Facilitating recreation and social activities for tenants.
- Counselling in cases of special need.
- Animal control where family pets are permitted.
- Dispute resolution between neighbouring tenants and/or the Council where necessary.
- Arranging support where specific cases are identified within established guidelines.
- Liaison with relatives and doctors where necessary.
- Networking with third party providers of welfare services.
- Liaison with ethnic communities.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - TENANCY AND SUPPORT SERVICES (CONTD)

Objectives for 2003/04	Performance Indicators
1. Tailor recently embraced computer software to provide statistical applicant and tenant information for Councillors.	• Statistical information provided on a regular, 3 monthly, basis and appreciated by Councillors.
2. Implement new tenancy and rent criteria policies when adopted by the Council.	• Policies implemented one month after being adopted by the Council.
3. Keep vacancy rates under 3 per cent.	• Vacancy rates being less than 3 per cent over the whole portfolio.
4. Visit all tenants at least once a year.	• Tenants all visited at least once a year and more often as required. Tenants appreciate the service provided.
5. Have Housing Officers spend at least 50 per cent of their time in the housing complexes supporting tenants and facilitating any assistance required.	• Housing Officers can show that they have spent more than 50 per cent of their time in the complexes and tenants appreciate the support and assistance they provide.
6. Extend the provision of activities to all complexes.	• Activities Coordinators can show that they have all complexes included on their monthly activities calendars.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - TENANCY AND SUPPORT SERVICES			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Operating Costs			47,500	99,500
HNZ Housing Advocate (Aranui Renewel Project Ex CRU)			20,000	20,000
Activities Services			33,000	37,500
ALLOCATED COSTS				
Transfer from Allocated Holding A/C	(92.44)%	92.61%	1,232,488	1,288,137
Output Corporate Overhead			192,186	193,161
Financial Services - Accounts Receivable Direct Charge			152,755	171,682
Alloc O/Head - Dir Ops (Telephone Services)			0	84,020
Depreciation			500	500
TOTAL COSTS			1,678,429	1,894,501
REVENUE				
Rents MTP Housing (7%)			4,000	4,000
Housing Management Fees - General Housing			4,328	0
Housing Management Fees - EPH/Public Rental/Owner Occupied/Trust			1,035,166	1,148,694
TOTAL REVENUE			1,043,494	1,152,694
NET COST CITY HOUSING - TENANCY AND SUPPORT SERVICES			634,935	741,807

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY – HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - POLICY ADVICE & RESEARCH

Description

- Monitoring the housing needs of Christchurch citizens and recommending the role of the Council in meeting those needs. This monitoring programme shall reflect the Council's vision: *"To contribute to the community's social well-being by ensuring safe, accessible and affordable housing is available to people on low incomes including elderly persons and people with disabilities."*

Objectives for 2003/04	Performance Indicators
1. To undertake a satisfaction/quality of life survey of all tenants.	• Report results of tenant satisfaction/quality of life survey to Community Services by March 2004.
2. To research issues arising from the tenant survey.	• Report finding of survey issues research by June 2005.

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - POLICY ADVICE & RESEARCH			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Operating Costs			32,000	42,500
ALLOCATED COSTS				
Transfer from Allocated Holding A/C	(3.28)%	3.29%	43,757	45,733
TOTAL COSTS			75,757	88,233
REVENUE				
TOTAL REVENUE			0	0
NET COST CITY HOUSING - POLICY ADVICE & RESEARCH			75,757	88,233

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**HOUSING**

HOUSING FUNDS **Housing Development Fund**	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OPENING BALANCE (ESTIMATED)	(9,826,324)	(7,742,108)
APPROPRIATIONS		
City Housing - Elderly Persons Housing	(2,932,833)	(3,351,795)
City Housing - Public Rental	(36,071)	(36,694)
City Housing - Owner Occupier Housing	1,528	2,817
Interest	(515,882)	(425,816)
TOTAL REVENUE	(3,483,258)	(3,811,488)
FINANCE PROVIDED - TRANSFERS FROM HOUSING DEVELOPMENT FUND		
City Housing - Elderly Persons Housing Capital	2,048,300	2,007,300
City Housing - Tenancy and Support Services	638,635	754,507
City Housing - Policy Advice & Research	75,757	88,233
Additional Financing Provided 2002/2003	339,039	0
2001/2002 Capital Carried Forward Draw Down Less Amounts Reprogrammed To 03/04	2,465,742	0
TOTAL EXPENDITURE	5,567,473	2,850,040
CLOSING BALANCE (ESTIMATED)	(7,742,108)	(8,703,557)

RESPONSIBLE COMMITTE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description		**2003/2004**	**2004/2005**	**2005/2006**	**2006/2007**	**2007/2008**
RENEWALS & REPLACEMENTS						
Office Equipment						
Office Equipment		4,200	4,200		4,200	
Digital Cameras / Cell phones		9,000				
Elderly Persons Housing						
Carpet Replacement		819,000	819,000	819,000	819,000	819,000
Range Replacements		204,000	204,000	204,000	204,000	204,000
TOTAL RENEWALS & REPLACEMENTS		1,036,200	1,027,200	1,023,000	1,027,200	1,023,000
ASSET IMPROVEMENTS						132,400
Elderly Persons Housing and Public Rental						
Remodelling		349,000	349,000	349,000	349,000	349,000
New Partnership Initiative (Joint Partnerships with other social ho		300,000				
Garden Sheds x 11 (locations to be confirmed)		9,000	9,000	9,000	9,000	9,000
Off Street Parking (locations to be confirmed)		78,500	78,500	78,500	78,500	78,500
Landscape Improvements (locations to be confirmed)		35,700	35,700	35,700	35,700	35,700
Heaters and Extracts (location to be confirmed)		9,200	9,200	9,200	9,200	9,200
Washing Machine Taps		25,000	20,000	16,000	14,000	12,000
Security Upgrades		30,900	30,900			
TOTAL ASSET IMPROVEMENTS		837,300	532,300	497,400	495,400	625,800
NEW ASSETS						
Elderly Persons Housing & Public Rental						
Extension Residents Lounge - Unspecified		147,000	147,000	147,000	147,000	
TOTAL NEW ASSETS		147,000	147,000	147,000	147,000	0
TOTAL CAPITAL EXPENDITURE		2,020,500	1,706,500	1,667,400	1,669,600	1,648,800
Annual Plan 2002/2003	**2,052,500**	1,314,300	1,091,500	825,400	829,600	825,400

RESPONSIBLE COMMITTE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**PROPERTY - HOUSING**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	**YEAR 6**	**YEAR 7**	**YEAR 8**	**YEAR 9**	**YEAR 10**
RENEWALS & REPLACEMENTS					
Office Equipment	$4,200		$4,200		$4,200
Carpet Replacement	$819,000	$819,000	$819,000	$819,000	$819,000
Range Replacements	$204,000	$204,000	$204,000	$204,000	$204,000
	$1,027,200	$1,023,000	$1,027,200	$1,023,000	$1,027,200
ASSET IMPROVEMENTS					
Remodelling	$349,000	$349,000	$349,000	$349,000	$349,000
Upgrades/Enhancement Projects	$144,400	$144,400	$144,400	$144,400	$144,400
	$493,400	$493,400	$493,400	$493,400	$493,400
	1,520,600	1,516,400	1,520,600	1,516,400	1,520,600
Annual Plan 2002/2003	829,600	825,400	829,600	825,400	

RESPONSIBILITY COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**				
BUSINESS UNIT :	**PROPERTY - HOUSING**				
ACTIVITY:	**FEES SCHEDULE**				

Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue as a percentage of Total Cost	Notes
City Housing - Trust Properties						
Rentals (per week)	$90.00				Occupied by single tenants	
City Housing - Owner Occupier						
Service Fee	Various	$31,200		$31,200		
City Housing - E.P.H. & Public Rental						
(Per Week)						
Category 1	$45.00					
Category 2	$48.00					
Category 3	$52.00					
Category 4	$70.00					
Category 5 single	$74.00					
Category 5 double	$83.00					
Category 6 single	$78.00					
Category 6 double	$90.00					
		$9,369,600		$10,387,590		
City Housing - All Properties						
(Per Week)						
Bedsit			$53.5 to $75			
Studio			$57.50			
1 Bed			$74 to $100			
2 Bed			$108 to $135			
3 Bed			$120 to $170			
4 Bed			$180.00			
Garages			$10.00			
Washing Machines			$1.00			
Driers		$52,000	$0.50	$54,380		
TOTAL		**$9,452,800**		**$10,473,170**		

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT: **CITY HOUSING - ELDERLY PERSONS & PUBLIC RENTAL**

Description Provision of affordable housing for elderly persons within 2,127 units. Administer 13 public housing complexes providing 387 units

Benefits Safe affordable housing available to the elderly and public who have a proven need or who have difficulties with alternative accommodation.

Strategic Objectives A3,A5, B1,B5, F2,F5 ***CCC Policy*** Council Housing Policy, Older Persons Policy, Tenants Support Policy

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The following general benefits arise:
- Satisfaction among the community at large that good standard housing is available to the elderly
- Reduced demand on social services
- Positive impact of Council's housing operation on urban renewal.

The general benefit is assessed at 20%.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Tenants are the direct beneficiaries.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Surpluses are applied to Rates and included in the 'Operational Surplus'. They are transferred to the Housing Development Account for future Housing needs.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City. Surpluses from the City Housing Account are transferred to the Housing Development Reserve from the total Council operating surplus.

Direct Benefits

Direct benefits shall be funded by user charges, set to meeting operating costs with a margin to ensure all costs are met. The tenancies are managed in accordance with the Residential Tenancies Act and other statutory obligations.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - ELDERLY PERSONS & PUBLIC RENTAL

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	1,198,294	321,758	43,890	100,234		1,664,176	CapValAll
80.00% Direct Benefits	6,656,703	-	-	-	-		6,656,703	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	6,656,703	1,198,294	321,758	43,890	100,234	-	8,320,879	
Modifications								
Transfer User Costs to Rating	3,730,887	(2,686,435)	(721,344)	(98,396)	(224,712)		-	CapValAll
Non-Rateable	-	(95,375)	(25,610)	(3,493)	124,478		-	CapValGen
Total Modifications	3,730,887	(2,781,811)	(746,954)	(101,889)	(100,234)	-	-	
Total Costs and Modifications	10,387,590	(1,583,516)	(425,196)	(57,999)	-	-	8,320,879	
Funded By								
124.84% User Charges	10,387,590						10,387,590	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-24.84% Capital Value Rating	-	(1,583,516)	(425,196)	(57,999)	-	-	(2,066,711)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	10,387,590	(1,583,516)	(425,196)	(57,999)	-	-	8,320,879	

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT: **CITY HOUSING - PARTNERSHIP HOUSING (NON GST)**

Description Partnership with community or private groups who have shared goals, objectives, management and financial responsibilities in providing affordable housing for the public and some specific groups.

Benefits Safe affordable housing available to the elderly and public who have a proven need or who have difficulties with alternative accommodation.

Strategic Objectives A3,A5, B1,B5, F2,F5 ***CCC Policy*** Council Housing Policy, Older Persons Policy, Tenants Support Policy

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The following general benefits arise:
- Satisfaction among the community at large that good standard housing is available to the elderly
- Reduced demand on social services
- Positive impact of Council's housing operation on urban renewal.

The general benefit is assessed at 20%.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Tenants are the direct beneficiaries.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Surpluses are applied to Rates and included in the 'Operational Surplus'. They are transferred to the Housing Development Account for future Housing needs.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City. Surpluses from the City Housing Account are transferred to the Housing Development Reserve from the total Council operating surplus.

Direct Benefits

Direct benefits shall be funded by user charges, set to meeting operating costs with a margin to ensure all costs are met. The tenancies are managed in accordance with the Residential Tenancies Act and other statutory obligations.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - PARTNERSHIP HOUSING (NON GST)

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	3,289	883	120	275		4,567	CapValAll
80.00% Direct Benefits	18,269	-	-	-	-		18,269	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	18,269	3,289	883	120	275	-	22,836	
Modifications								
Transfer User Costs to Rating	36,111	(26,002)	(6,982)	(952)	(2,175)		-	CapValAll
Non-Rateable	-	(1,456)	(391)	(53)	1,900		-	CapValGen
Total Modifications	36,111	(27,458)	(7,373)	(1,006)	(275)	-	-	
Total Costs and Modifications	54,380	(24,169)	(6,490)	(885)	-	-	22,836	
Funded By								
238.13% User Charges	54,380						54,380	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-138.13% Capital Value Rating	-	(24,169)	(6,490)	(885)	-	-	(31,544)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	54,380	(24,169)	(6,490)	(885)	-	-	22,836	

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT: **CITY HOUSING - OWNER OCCUPIER**

Description Administration of 28 owner-occupier units for the elderly.

Benefits Safe affordable housing available to the elderly who have a proven need or who have difficulties with alternative accommodation. All maintenance and servicing costs are charged to the occupiers.

Strategic Objectives A3,A5, B1,B5, F2,F5 ***CCC Policy*** Council Housing Policy, Older Persons Policy, Tenants Support Policy

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The following general benefits arise:
- Satisfaction among the community at large that good standard housing is available to the elderly
- Reduced demand on social services
- Positive impact of Council's housing operation on urban renewal.

The general benefit is assessed at 20%.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Benefits accrue to the owners / occupiers.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Surpluses are applied to Rates and included in the 'Operational Surplus'. They are transferred to the Housing Development Account for future Housing needs.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City. Surpluses from the City Housing Account are transferred to the Housing Development Reserve from the total Council operating surplus.

Direct Benefits

Direct benefits shall be funded by user charges, set to meeting operating costs with a margin to ensure all costs are met.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - OWNER OCCUPIER

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	4,899	1,315	179	410		6,803	CapValAll
80.00% Direct Benefits	27,213	-	-	-	-		27,213	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	27,213	4,899	1,315	179	410	-	34,017	
Modifications								
Transfer User Costs to Rating	3,987	(2,871)	(771)	(105)	(240)		-	CapValAll
Non-Rateable	-	130	35	5	(170)		-	CapValGen
Total Modifications	3,987	(2,741)	(736)	(100)	(410)	-	-	
Total Costs and Modifications	31,200	2,158	580	79	-	-	34,017	
Funded By								
91.72% User Charges	31,200						31,200	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
8.28% Capital Value Rating	-	2,158	580	79	-	-	2,817	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	31,200	2,158	580	79	-	-	34,017	

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT: **CITY HOUSING - TENANCY AND SUPPORT SERVICES**

Description Providing tenancy and welfare services to the Council's housing clients.

Benefits The tenants of City Housing are provided with services necessary for the efficient management of the properties and welfare needs are addressed in addition to that provided by other welfare agencies of the city.

Strategic Objectives A3,A5, B1,B5, F2,F5 ***CCC Policy*** Council Housing Policy, Older Persons Policy, Tenants Support Policy

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

Assessed as none however the following general benefits are present:
- Satisfaction among the community at large that good standard housing is available to the elderly on low income and those with a housing need.
- Reduced demand on social services
- Positive impact of Council's housing operation on urban renewal.

Nature and Distribution of General Benefits

N/A

Direct Benefits (Section 112F(c))

Tenants are the direct beneficiaries.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary. Note: Costs shown as being transferred to rating for this function are subsequently recovered from surpluses on rents.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Overall rents shall be set to include provision for this function.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - TENANCY AND SUPPORT SERVICES

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	1,894,501	-	-	-	-		1,894,501	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	1,894,501	-	-	-	-	-	1,894,501	
Modifications								
Transfer User Costs to Rating	(741,807)	534,140	143,424	19,564	44,679		-	CapValAll
Non-Rateable	-	34,233	9,192	1,254	(44,679)		-	CapValGen
Total Modifications	(741,807)	568,373	152,616	20,818	-	-	-	
Total Costs and Modifications	1,152,694	568,373	152,616	20,818	-	-	1,894,501	
Funded By								
60.84% User Charges	1,152,694						1,152,694	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
39.16% Capital Value Rating	-	568,373	152,616	20,818	-	-	741,807	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	1,152,694	568,373	152,616	20,818	-	-	1,894,501	

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT: **CITY HOUSING - POLICY ADVICE & RESEARCH**

Description Monitoring housing needs of Christchurch citizens; determining the Council's role in meeting these needs by both providing housing and facilitating others to provide.

Benefits Housing accessibility is monitored against the capability of Council to supply or encourage others to supply accommodation.

Strategic Objectives A3,A5, B1,B5, F2,F5 ***CCC Policy*** Council Housing Policy, Older Persons Policy, Tenants Support Policy

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

There are no identifiable beneficiaries against whom costs could be assessed. All benefits are therefore taken as general

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates, as capital value best represents stakeholder interest in the City.

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**COMMUNITY & LEISURE COMMITTEE**
BUSINESS UNIT:	**HOUSING**
OUTPUT CLASS:	**HOUSING**

OUTPUT : CITY HOUSING - POLICY ADVICE & RESEARCH

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
100.00% General Benefits	-	63,532	17,059	2,327	5,314		88,233	CapValAll
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	63,532	17,059	2,327	5,314	-	88,233	
Modifications								
Transfer User Costs to Rating	-	-	-	-	-		-	0
Non-Rateable	-	4,072	1,093	149	(5,314)		-	CapValGen
Total Modifications	-	4,072	1,093	149	(5,314)	-	-	
Total Costs and Modifications	-	67,604	18,153	2,476	-	-	88,233	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	67,604	18,153	2,476	-	-	88,233	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	67,604	18,153	2,476	-	-	88,233	

8.9.0

PROPERTY - ASSET MANAGEMENT

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
RESPONSIBLE OFFICER:	**PROPERTY MANAGER**

Overall Objectives

To ensure that the Council's property assets are strategically managed in accordance with advanced asset management techniques and best practice for the current and future customers / stakeholders.

To provide and review the portfolio's asset management plans (AMP).

To maximise the utilisation of properties within the Asset Management portfolio.

To ensure those properties within the Asset Management portfolio are maintained to a high standard and are upgraded on a progressive basis in accordance with the Asset Management Plan(s).

To act as property manager for Council properties within the Asset Management portfolio, charging rents on a market basis to both internal and external tenants. The purpose for charging rents to the internal occupiers is to recognise an appropriate cost for the use of resources.

To ensure that the Council's statutory obligations in respect to compliance with the Building Act, Health and Safety in Employment Act and Fire Regulations, for properties within the Asset Management portfolio, are achieved.

To provide a co-ordination and project management role for the implementation of the Capital Works programme.

To ensure that the heritage buildings/restricted assets, contained within the Asset Management portfolio, are maintained to a standard that preserves the heritage values for the future citizens of Christchurch.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
RESPONSIBLE OFFICER:	**PROPERTY MANAGER**

Key Changes

Committed Costs (Operating)

- South City Library / Service Centre -Direct Operating costs ($63,000) less External Income($9,000) $54,000
- Robert McDougall Art Gallery – Lease to Museum (Net External Rental after direct Costs) ($130,000)
- Canterbury Public Library – Health and Safety issues associated with delaminating of the exterior wall tiles $150,000
- Leisure Portfolio Asset Management $71,000

Fee Changes

- Provision of Asset Management, Contract and Property Consultancy services to CCFL (for NCC operated properties) $19,000

Contributions towards the $10M Net Rates Savings Targets

- FMM / Structural Savings
  - Team restructuring ($121,734)
  - City Care contract ($45,000)
  - Rationalisation of specialist contracts ($91,000)
- The 2003/04 draft budget for Property – Asset Management is $193,637 less than the approved net direct cost projections. This represents the Unit contribution towards the $10M net rates savings target which was established by the Council on 16 July 2002. ($193,637)

Restructuring of Budgets

- As a result of the Property Unit Review (August 2002) the 'Facility manager' and 'Lease Management' roles have been transferred to other Units / Teams. The rationale for these changes being that the Property Asset Management Team (PAMT) should be only strategically focussed (long term planning) rather than operationally driven.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
RESPONSIBLE OFFICER:	**PROPERTY MANAGER**

- In conjunction with the above point, the implementation of the FMM contract with City Care resulted in two FTE positions within the Property Asset Management Team being disestablished.

- Budget provision for five dwellings have been identified as more appropriately being accounted for under the Commercial Property portfolio, to reflect the core ownership drivers as distinct from City Housing.

FROM **TO**

From - Property Housing			**To - Property Asset Management**		
	2002/03 $	**2003/04 $**		**2002/03 $**	**2003/04 $**
62 Grampian Street	2,585	2,647	62 Grampian Street	(2,585)	(2,647)
1 Blighs Road	863	1,300	1 Blighs Road	(863)	(1,300)
153 Main South Rd	(3,937)	(800)	153 Main South Rd	3,937	800
3 Annex Rd (demolished)	(20,398)	0	3 Annex Rd (demolished)	20,398	0
General Housing	(6,100)	(6,100)	General Housing	6,100	6,100
TOTAL (NET OF EXPENSES & INCOME)	($26,987)	($2,953)	**TOTAL** (NET OF EXPENSES & INCOME)	$26,987	$2,953

- With the decommissioning of the Templeton sewage treatment plant, the operational use of the Council's 115 hectare rural property at Maddisons Road has now ceased. The land is leased out until 31 December 2004. The operational expenses and rental revenue have been transferred to the Non-Operational Property budget while consideration of future options for the property is undertaken during the 2003/04 year.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
RESPONSIBLE OFFICER:	**PROPERTY MANAGER**

FROM **TO**

From - Property Asset Management			**To - Property Management**		
	2002/03 $	**2003/04 $**		**2002/03 $**	**2003/04 $**
Maddisons Road farm property	26,595	24,861	Maddisons Road farm property	(26,595)	(24,861)
TOTAL	$26,595	$24,861	**TOTAL**	($26,595)	($24,861)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**OUTPUT SUMMARY**

NET COST SUMMARY		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
COMMERCIAL PROPERTY			
Miscellaneous Properties	Page 8.9.5	187,742	81,512
Vacant Properties	Page 8.9.5	70,800	70,800
Endowment Farms	Page 8.9.6	(12,820)	(9,830)
Sockburn Testing Stations	Page 8.9.6	(54,508)	(52,008)
Tram Barn	Page 8.9.7	(46,110)	(55,753)
Clarence Street Tavern	Page 8.9.7	(59,783)	(57,802)
Parkroyal Carpark	Page 8.9.8	(176,000)	(176,000)
Cathedral Square Kiosks	Page 8.9.8	9,770	1,042
Sockburn Yard	Page 8.9.9	14,273	20,514
Riccarton Yard	Page 8.9.9	31,266	30,321
Wigram Shingle Pits	Page 8.9.10	(25,920)	(25,920)
Templeton Sewerage Farm	Page 8.9.10	(26,595)	3,200
Christchurch Pier	Page 8.9.11	245,184	239,576
		---	---
Balance C/Fwd	Page 8.9.2	157,299	69,652

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**OUTPUT SUMMARY**

NET COST SUMMARY (Continued)		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Balance B/Fwd	Page 8.9.1	157,299	69,652
SERVICE DELIVERY PROPERTY			
Civic Offices Tuam Street	Page 8.9.12	(890,731)	(1,069,133)
210 Tuam Street	Page 8.9.12	(17,722)	(26,710)
Cathedral Square Toilets	Page 8.9.13	(95,852)	(83,728)
Energy Showhome	Page 8.9.13	(8,870)	(9,874)
Works Depots	Page 8.9.14	(336,846)	(459,828)
Drainage Farms	Page 8.9.14	(198,380)	(198,720)
Libraries	Page 8.9.15	(804,169)	(1,098,229)
Car Parking Buildings	Page 8.9.16	(2,696,949)	(2,546,190)
Refuse Stations	Page 8.9.16	(618,934)	(740,167)
Recovered Materials Foundation	Page 8.9.17	(28,467)	29,055
Cathedral Junction Holding Costs (6 Months)	Page 8.9.17	(80,000)	0
Service Centres	Page 8.9.18	(527,097)	(531,679)
Community Centres	Page 8.9.18	(636,954)	(746,539)
OPERATIONAL HOUSING	Page 8.9.19	26,987	1,241
RESTRICTED PROPERTY			
Sign of the Takahe	Page 8.9.20	94,659	82,214
Scarborough Tea Rooms	Page 8.9.20	2,746	(6,475)
Sumner Tea Rooms	Page 8.9.21	(19,632)	(20,738)
Old Municipal Chambers	Page 8.9.21	42,990	60,843
Thomas Edmonds Restaurant	Page 8.9.22	16,465	5,632
Mona Vale Homestead	Page 8.9.23	6,762	(5,895)
Balance C/Fwd	Page 8.9.3	(6,612,695)	(7,295,266)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**OUTPUT SUMMARY**

NET COST SUMMARY (Continued)		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Balance B/Fwd	Page 8.9.2	(6,612,695)	(7,295,266)
RESTRICTED PROPERTY (CONTD.)			
Mona Vale Gatehouse	Page 8.9.23	(3,291)	(5,127)
Canterbury Provincial Chambers	Page 8.9.24	221,771	232,465
Chokebore Lodge	Page 8.9.24	(15,900)	(12,294)
Plunket Building - Oxford Tce	Page 8.9.25	(27,156)	(44,080)
Old Stone House - Cracroft	Page 8.9.25	(27,990)	(28,766)
Curators House Botanic Gardens	Page 8.9.26	(29,381)	(32,770)
Nurse Memorial Chapel	Page 8.9.26	(11,197)	(8,437)
Rose Historic Capel	Page 8.9.27	(41,325)	(54,331)
Halswell Quarry Managers House	Page 8.9.27	22,039	21,420
Avebury House	Page 8.9.28	15,434	(32,186)
Youth Hostel Association	Page 8.9.28	(40,110)	(40,080)
Robert Mcdougall Art Gallery	Page 8.9.29	0	(42,500)
Kapuatohe Historic Reserve	Page 8.9.29	0	20,110
		62,894	(26,575)
Property Management	Page 8.9.4	86,204	67,491
TOTAL NET COST		(6,463,596)	(7,254,351)
COST OF CAPITAL EMPLOYED		7,592,603	7,997,710
FIXED ASSETS		26,990,040	3,827,572
RESTRICTED ASSETS		0	0
TOTAL CAPITAL		26,990,040	3,827,572
FINANCING TRANSFERS		0	0

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
RESPONSIBLE OFFICER:	**PROPERTY MANAGER**

OUTPUTS

- **PROPERTY MANAGEMENT**
- **COMMERCIAL PROPERTIES**
- **SERVICE DELIVERY PROPERTIES**
- **RESTRICTED PROPERTIES**
- **CAPITAL OUTPUTS**

For text see pages 8.9.text.4.ii and 8.9.text.4.iii.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
RESPONSIBLE OFFICER:	**PROPERTY MANAGER**

OUTPUTS

- **PROPERTY MANAGEMENT**
- **COMMERCIAL PROPERTIES**
- **SERVICE DELIVERY PROPERTIES**
- **RESTRICTED PROPERTIES**
- **CAPITAL OUTPUTS**

Description

- The following three outputs have been grouped together within this description due to their similarity in respect to the property management function:

  Service Delivery Property (Internal Tenants - operational and community facilities)
  Commercial Property (External Tenants - LATEs and other non-Council use)
  Restricted Assets (Heritage Properties)

- To ensure that the Council's property assets are strategically managed in accordance with advanced asset management techniques and best practice for the current and future customers/stakeholders.

- Acting as property manager on a market rental basis for Council real estate used for its internal activities and to similarly manage property let to external tenants.

- Ensuring that properties within the Asset Management portfolio are maintained to a high standard and upgraded on a progressive basis in accordance with the Asset Management Plan.

- Ensuring that properties within the Asset Management portfolio comply with the relevant building codes/regulations.

- To administer and maintain the Council's heritage restricted assets and other non-market properties held for corporate reasons.

- To act as project manager for the implementation of the Capital Works programme.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
RESPONSIBLE OFFICER:	**PROPERTY MANAGER**

OUTPUTS (CONTD)

- **PROPERTY MANAGEMENT**
- **COMMERCIAL PROPERTIES**
- **SERVICE DELIVERY PROPERTIES**
- **RESTRICTED PROPERTIES**
- **CAPITAL OUTPUTS**

Objectives for 2003/04	Performance Indicators
1. Implement the planned maintenance programme.	• Complete the planned maintenance programme for the Property Asset Management portfolio within budget by 30 June 2004.
2. Project co- ordinate the Capital Works Programme.	• Performance in relation to the individual projects managed being completed to specification and budget, within the required time frames.
3. Develop the Asset Management Plans for component parts of the Property Asset Management portfolio.	• Commercial Asset Management Plans completed and reported to Council by 30 June 2004

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT: PROPERTY MANAGEMENT			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS:				
Staff Costs			552,960	418,444
Employee FTE'S	(9.00)	6.00		
Administration and Operating Costs			83,075	257,106
TOTAL DIRECT COSTS			636,035	675,550
ALLOCATED COSTS:				
Unit Overhead			51,999	57,630
Building Rent			24,000	24,768
Staff Corporate Overheads			12,593	13,508
Output Corporate Overheads			272,270	272,557
TOTAL ALLOCATED COSTS			360,861	368,464
TOTAL COSTS			996,896	1,044,014
REVENUE				
Overhead Recoveries			910,693	957,523
External Revenue			0	19,000
NET COST - PROPERTY MANAGEMENT			86,204	67,491

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : COMMERCIAL PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Miscellaneous Properties		
Operating Costs & Standing Charges	206,700	156,700
Maintenance Of Grounds & Buildings	(35,000)	(102,000)
Transfer from Suspense - Management Fee	1,800	2,000
Depreciation	1,000	0
Debt Servicing	37,242	48,812
TOTAL COSTS	211,742	105,512
REVENUE		
Internal Recoveries - Rentals	24,000	24,000
NET COST - MISCELLANEOUS PROPERTIES	187,742	81,512
Sub Output : Vacant Properties		
Rent	95,600	90,600
Debt Servicing		
TOTAL COSTS	95,600	90,600
EXTERNAL REVENUE	24,800	19,800
INTERNAL REVENUE	0	0
NET COST - ENDOWMENT FARMS	70,800	70,800

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : COMMERCIAL PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Endowment Farms		
Professional Fees	1,000	500
Transfer from Suspense - Management Fee	580	430
TOTAL COSTS	1,580	930
EXTERNAL REVENUE	14,400	10,760
NET COST - ENDOWMENT FARMS	(12,820)	(9,830)
Sub Output : Sockburn Testing Station		
Operating Costs & Standing Charges	1,492	1,912
Maintenance Of Grounds & Buildings	1,000	1,000
Transfer from Suspense - Management Fee	2,780	2,780
Depreciation	9,720	11,800
TOTAL COSTS	14,992	17,492
EXTERNAL REVENUE	69,500	69,500
NET COST - SOCKBURN TESTING STATION	(54,508)	(52,008)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : COMMERCIAL PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Tram Barn		
Operating Costs & Standing Charges	5,671	6,060
Maintenance Of Grounds & Buildings	7,000	6,500
Transfer from Suspense - Management Fee	3,750	4,272
Depreciation	31,069	34,215
TOTAL COSTS	47,490	51,047
INTERNAL RECOVERIES	93,600	96,000
EXTERNAL RECOVERIES	0	10,800
NET COST - TRAM BARN	(46,110)	(55,753)
Sub Output : Clarence Street Tavern		
Operating Costs & Standing Charges	1,442	1,855
Maintenance Of Grounds & Buildings	1,000	1,000
Transfer from Suspense - Management Fee	3,560	3,450
Depreciation	23,215	22,143
TOTAL COSTS	29,217	28,448
EXTERNAL REVENUE	89,000	86,250
NET COST - CLARENCE ST TAVERN	(59,783)	(57,802)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : COMMERCIAL PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Parkroyal Car Park		
Operating Costs & Standing Charges		
Maintenance Of Grounds & Buildings		
Transfer from Suspense - Management Fee	4,000	4,000
TOTAL COSTS	4,000	4,000
EXTERNAL REVENUE	180,000	180,000
NET COST - PARKROYAL CARPARK	(176,000)	(176,000)
Sub Output : Cathedral Square Kiosks (2)		
Operating Costs & Standing Charges	280	347
Maintenance Of Grounds & Buildings	3,000	1,000
Transfer from Suspense - Management Fee	1,312	912
Depreciation	37,978	31,583
TOTAL COSTS	42,570	33,842
EXTERNAL REVENUE	10,000	10,000
INTERNAL RECOVERY	22,800	22,800
NET COST - CATHEDRAL SQUARE KIOSKS (2)	9,770	1,042

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : COMMERCIAL PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Sockburn Yard		
Operating Costs & Standing Charges	10,225	10,366
Maintenance Of Grounds & Buildings	10,000	8,000
Transfer from Suspense - Management Fee	2,000	2,000
Depreciation	4,235	12,335
TOTAL COSTS	26,460	32,701
INTERNAL REVENUE	0	0
EXTERNAL REVENUE	12,187	12,187
NET COST - SOCKBURN YARD	14,273	20,514
Sub Output : Riccarton Yard		
Operating Costs & Standing Charges	90,676	90,889
Maintenance Of Grounds & Buildings	2,000	1,000
Transfer from Suspense - Management Fee	2,880	2,872
Depreciation	7,500	7,350
TOTAL COSTS	103,056	102,111
EXTERNAL REVENUE	71,790	71,790
INTERNAL RECOVERIES		
NET COST - RICCARTON YARD	31,266	30,321

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : COMMERCIAL PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Templeton Sewerage Farms		
Operating Costs & Standing Charges	3,481	0
Maintenance Of Grounds & Buildings	3,000	0
Transfer from Suspense - Management Fee	1,520	0
Depreciation	3,400	3,200
TOTAL COSTS	11,401	3,200
EXTERNAL REVENUE	22,000	0
INTERNAL RECOVERIES	15,996	0
NET COST - TEMPLETON SEWERAGE FARM	(26,595)	3,200
Sub Outputs : Wigram Shingle Pits		
Maintenance Of Grounds & Buildings		
Transfer from Suspense - Management Fee	1,080	1,080
TOTAL COSTS	1,080	1,080
INTERNAL RECOVERIES		
EXTERNAL REVENUE	27,000	27,000
NET COST - SHINGLE PITS	(25,920)	(25,920)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : COMMERCIAL PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Christchurch Pier		
Operating Costs	56,537	59,326
Transfer from Suspense - Management Fee	1,400	2,000
Depreciation	187,247	178,250
TOTAL COSTS	245,184	239,576
TOT REV - CHRISTCHURCH PIER	0	0
NET COST - CHRISTCHURCH PIER	245,184	239,576

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SERVICE DELIVERY PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Civic Offices Tuam Street		
Administration Costs	11,308	6,806
Operating Costs & Standing Charges	458,441	299,498
Maintenance Of Grounds & Buildings	473,000	364,000
Civic Offices - Structural Work	200,000	200,000
Corporate Admin Charge - Cleaning	309,086	0
Transfer from Suspense - Management Fee	114,480	70,520
Depreciation	534,512	340,723
TOTAL COSTS	2,100,827	1,281,547
REVENUE		
Internal Recoveries - Rentals	2,991,558	2,350,680
NET COST - CIVIC OFFICES TUAM STREET	(890,731)	(1,069,133)
Sub Output : 210 Tuam Street		
Operating Costs & Standing Charges	18,016	18,115
Maintenance Of Grounds & Buildings	16,000	19,500
Transfer from Suspense - Management Fee	3,080	3,216
Depreciation	21,982	12,859
TOTAL COSTS	59,078	53,690
INTERNAL RECOVERIES	76,800	80,400
NET COST - 210 TUAM STREET	(17,722)	(26,710)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SERVICE DELIVERY PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Cathedral Square Toilets		
Operating Costs & Standing Charges	11,388	11,448
Building Maintenance	17,000	28,000
Transfer from Suspense - Management Fee	6,960	6,624
Depreciation	42,800	35,800
TOTAL COSTS	78,148	81,872
INTERNAL RECOVERIES	174,000	165,600
NET COST - CATHEDRAL SQUARE TOILETS	(95,852)	(83,728)
Sub Outputs : Energy Showhome		
Operating Costs & Standing Charges	950	950
Maintenance Of Grounds & Buildings	3,000	2,000
Transfer from Suspense - Management Fee	580	576
Depreciation	1,000	1,000
TOTAL COSTS	5,530	4,526
INTERNAL RECOVERIES	14,400	14,400
NET COST - WORKS DEPOTS	(8,870)	(9,874)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SERVICE DELIVERY PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Outputs : Works Depots		
Operating Costs & Standing Charges	84,033	34,898
Maintenance Of Grounds & Buildings	26,000	15,000
Transfer from Suspense - Management Fee	25,520	27,330
Depreciation	212,492	146,251
TOTAL COSTS	348,045	223,479
EXTERNAL REVENUE	529,707	529,707
INTERNAL RECOVERIES	155,184	153,600
NET COST - WORKS DEPOTS	(336,846)	(459,828)
Sub Output : Drainage - Farms		
Transfer from Suspense - Management Fee	8,380	8,280
TOTAL COSTS	8,380	8,280
External Revenue		
Internal Recoveries	206,760	207,000
NET COST - DRAINAGE FARMS	(198,380)	(198,720)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SERVICE DELIVERY PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Libraries		
Operating Costs & Standing Charges	285,215	413,697
Maintenance Of Grounds & Buildings	252,300	259,190
Fire Service Contracts	6,200	8,950
Transfer from Suspense - Management Fee	108,968	133,202
Depreciation	1,203,208	1,366,792
TOTAL COSTS	1,855,891	2,181,831
INTERNAL RECOVERIES	2,601,600	3,212,600
EXTERNAL REVENUE	58,460	67,460
TOTAL REVENUE	2,660,060	3,280,060
NET COST - LIBRARIES	(804,169)	(1,098,229)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SERVICE DELIVERY PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Car Parking Buildings		
Operating Costs & Standing Charges	1,370,876	1,352,844
Maintenance Of Grounds & Buildings	245,600	224,100
Transfer from Suspense - Management Fee	195,922	196,512
Depreciation	401,177	586,642
Debt Servicing	0	6,520
TOTAL COSTS	2,213,575	2,366,618
EXTERNAL REVENUE	93,008	73,208
INTERNAL RECOVERIES	4,817,516	4,839,600
NET COST - CAR PARKING BUILDINGS	(2,696,949)	(2,546,190)
Sub Output : Refuse Stations		
Operating Costs & Standing Charges	86,757	105,234
Transfer from Suspense - Management Fee	38,052	43,260
Depreciation	217,757	192,839
TOTAL COSTS	342,566	341,333
EXTERNAL REVENUE	23,100	23,100
INTERNAL RECOVERIES	938,400	1,058,400
NET COST - REFUSE STATIONS	(618,934)	(740,167)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SERVICE DELIVERY PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Recovered Materials Foundation		
Operating Costs & Standing Charges	9,200	8,750
Transfer from Suspense - Management Fee	4,900	4,899
Depreciation	79,910	137,883
TOTAL COSTS	94,010	151,532
EXTERNAL REVENUE	122,477	122,477
INTERNAL RECOVERIES	0	0
NET COST - RECOVERED MATERIALS FOUNDATION	(28,467)	29,055
Sub Output : Cathedral Junction Holding Costs (6 Months)		
Operating Costs & Standing Charges	30,000	0
Transfer from Suspense - Management Fee	10,000	0
Depreciation	30,000	0
TOTAL COSTS	70,000	0
EXTERNAL REVENUE	150,000	0
NET COST - CATHEDRAL JUNCTION HOLDING COSTS (6 MONTHS ONLY)	(80,000)	0

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : SERVICE DELIVERY PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Service Centres		
Operating Costs & Standing Charges	141,582	84,509
Maintenance Of Grounds & Buildings	102,500	168,210
Transfer from Suspense - Management Fee	37,536	36,155
Depreciation	109,564	83,326
TOTAL COSTS	391,182	372,200
EXTERNAL REVENUE	0	0
INTERNAL RECOVERIES	918,279	903,879
NET COST - SERVICE CENTRES	(527,097)	(531,679)
Sub Output : Community Centres		
Operating Costs & Standing Charges	59,734	78,902
Maintenance Of Grounds & Buildings	381,700	539,800
Fire Service Contracts	20,400	13,800
Transfer from Suspense - Management Fee	64,555	78,208
Depreciation	436,818	497,953
TOTAL COSTS	963,207	1,208,663
EXTERNAL REVENUE	300,177	351,102
INTERNAL RECOVERIES	1,299,984	1,604,100
NET COST - COMMUNITY CENTRES	(636,954)	(746,539)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : OPERATIONAL HOUSING	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS		
Operating Costs & Standing Charges	14,906	5,870
Maintenance	24,200	12,000
ALLOCATED COSTS		
Internal Asset Management Fee	2,546	810
Depreciation	2,935	2,800
TOTAL COSTS	44,587	21,480
REVENUE		
Rents & Sundry Revenue	17,600	20,239
TOTAL REVENUE	17,600	20,239
NET COST GENERAL HOUSING	26,987	1,241

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Sign of the Takahe		
Operating Costs & Standing Charges	7,101	8,783
Maintenance Of Grounds & Buildings	110,000	100,500
Transfer from Suspense - Management Fee	3,192	3,600
Depreciation	34,366	29,331
TOTAL COSTS	154,659	142,214
EXTERNAL REVENUE	60,000	60,000
NET COST - SIGN OF THE TAKAHE	94,659	82,214
Sub Output : Scarborough Tea Rooms		
Operating Costs & Standing Charges	1,866	1,965
Maintenance Of Grounds & Buildings	10,000	5,000
Transfer from Suspense - Management Fee	580	760
Depreciation	4,800	4,800
TOTAL COSTS	17,246	12,525
EXTERNAL REVENUE	14,500	19,000
NET COST - SCARBOROUGH TEA ROOMS	2,746	(6,475)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Sumner Tea Rooms		
Operating Costs & Standing Charges	1,456	1,802
Maintenance Of Grounds & Buildings	1,000	500
Transfer from Suspense - Management Fee	912	960
TOTAL COSTS	3,368	3,262
EXTERNAL REVENUE	23,000	24,000
NET COST - SUMNER TEA ROOMS	(19,632)	(20,738)
Sub Output : Old Municipal Chambers		
Operating Costs & Standing Charges	34,639	51,423
Maintenance Of Grounds & Buildings	123,000	126,400
Transfer from Suspense - Management Fee	3,972	6,960
Depreciation	15,779	15,260
TOTAL COSTS	177,390	200,043
EXTERNAL REVENUE	0	0
INTERNAL REVENUE	134,400	139,200
NET COST - OLD MUNICIPAL CHAMBERS	42,990	60,843

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Thomas Edmonds Restaurant		
Operating Costs & Standing Charges	1,676	4,069
Maintenance Of Grounds & Buildings	25,000	11,000
Transfer from Suspense - Management Fee	600	1,140
Depreciation	4,189	4,423
TOTAL COSTS	31,465	20,632
EXTERNAL REVENUE	15,000	15,000
NET COST - THOS EDMONDS RESTAURANT	16,465	5,632

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Mona Vale Homestead		
Operating Costs & Standing Charges	8,548	9,795
Maintenance Of Grounds & Buildings	34,000	24,000
Transfer from Suspense - Management Fee	2,076	2,600
Depreciation	14,138	9,710
TOTAL COSTS	58,762	46,105
EXTERNAL REVENUE	52,000	52,000
NET COST - MONA VALE HOMESTEAD	6,762	(5,895)
Sub Output : Mona Vale Gatehouse		
Operating Costs & Standing Charges	3,639	3,500
Maintenance Of Grounds & Buildings	5,000	5,000
Transfer from Suspense - Management Fee	570	817
Depreciation	1,900	1,890
TOTAL COSTS	11,109	11,207
EXTERNAL REVENUE	14,400	16,333
NET COST - MONA VALE GATEHOUSE	(3,291)	(5,127)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Canterbury Provincial Chambers		
Operating Costs & Standing Charges	103,771	108,209
Maintenance Of Grounds & Buildings	170,000	184,000
Transfer from Suspense - Management Fee	10,000	13,629
Depreciation	74,040	62,917
TOTAL COSTS	357,811	368,755
INTERNAL REVENUE	7,800	7,800
EXTERNAL REVENUE	128,240	128,490
NET COST - CANTERBURY PROVINCIAL CHAMBERS	221,771	232,465
Sub Output : Chokebore Lodge (Museum)		
Operating Costs & Standing Charges	2,292	2,446
Maintenance Of Grounds & Buildings	5,000	2,500
Transfer from Suspense - Management Fee	1,008	960
Depreciation	1,000	1,000
TOTAL COSTS	9,300	6,906
INTERNAL RECOVERIES	25,200	19,200
NET COST - CHOKEBORE LODGE	(15,900)	(12,294)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Plunket Building - Oxford Terrace		
Operating Costs & Standing Charges		
Maintenance Of Grounds & Buildings	5,000	6,500
Transfer from Suspense - Management Fee	1,344	2,600
Depreciation	100	2,020
TOTAL COSTS	6,444	11,120
EXTERNAL REVENUE	12,000	12,000
INTERNAL RECOVERIES	21,600	43,200
NET COST - PLUNKET BUILDING	(27,156)	(44,080)
Sub Output : Old Stone House - Cracroft		
Operating Costs & Standing Charges	2,268	2,524
Maintenance Of Grounds & Buildings	5,000	4,000
Transfer from Suspense - Management Fee	1,728	2,160
Depreciation	6,214	5,750
TOTAL COSTS	15,210	14,434
INTERNAL RECOVERIES	43,200	43,200
NET COST - OLD STONE HOUSE - CRACROFT	(27,990)	(28,766)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Curators House Botanic Gardens		
Operating Costs & Standing Charges	14,419	9,730
Maintenance Of Grounds & Buildings	1,200	1,000
Transfer from Suspense - Management Fee	1,992	2,500
Depreciation	3,008	4,000
TOTAL COSTS	20,619	17,230
EXTERNAL RECOVERIES	50,000	50,000
NET COST - CURATORS HOUSE BOTANIC GARDENS	(29,381)	(32,770)
Sub Output : Nurses Memorial Chapel		
Operating Costs & Standing Charges	4,515	2,343
Maintenance Of Grounds & Buildings	20,000	20,000
Transfer from Suspense - Management Fee	1,488	1,620
TOTAL COSTS	26,003	23,963
INTERNAL RECOVERIES	37,200	32,400
NET COST - NURSES MEMORIAL CHAPEL	(11,197)	(8,437)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Rose Historic Chapel		
Operating Costs & Standing Charges	4,822	2,789
Maintenance Of Grounds & Buildings	10,000	10,000
Transfer from Suspense - Management Fee	2,544	3,780
Depreciation	4,909	4,700
TOTAL COSTS	22,275	21,269
INTERNAL RECOVERIES	63,600	75,600
NET COST - ROSE HISTORIC CHAPEL	(41,325)	(54,331)
Sub Output : Halswell Quarry Managers House		
Operating Costs & Standing Charges	2,719	2,020
Maintenance Of Grounds & Buildings	30,000	30,000
Transfer from Suspense - Management Fee	1,020	1,200
Depreciation	300	200
TOTAL COSTS	34,039	33,420
EXTERNAL RECOVERIES	12,000	12,000
NET COST - HALSWELL QUARRY MANAGERS HOUSE	22,039	21,420

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Avebury House		
Operating Costs & Standing Charges	1,984	1,854
Maintenance Of Grounds & Buildings	60,000	13,000
Transfer from Suspense - Management Fee	2,000	2,580
Depreciation	1,450	1,980
TOTAL COSTS	65,434	19,414
INTERNAL RECOVERIES	50,000	51,600
NET COST - AVEBURY HOUSE	15,434	(32,186)
Sub Output : Youth Hostel Association		
Operating Costs & Standing Charges	7,790	7,790
Transfer from Suspense - Management Fee	2,000	2,000
Depreciation	100	130
TOTAL COSTS	9,890	9,920
EXTERNAL REVENUE	50,000	50,000
NET COST - YOUTH HOSTEL ASSOCIATION	(40,110)	(40,080)

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY**

OUTPUT : RESTRICTED PROPERTIES	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Robert Mcdougall Art Gallery		
Operating Costs & Standing Charges	0	23,381
Maintenance Of Grounds & Buildings	0	36,450
Transfer from Suspense - Management Fee	0	9,991
Depreciation	0	87,500
TOTAL COSTS	0	157,322
EXTERNAL REVENUE	0	199,822
NET COST - ROBERT MCDOUGALL ART GALLERY	0	(42,500)
Sub Output : Kapuatohe Historic Reserve		
Operating Costs & Standing Charges	0	5,500
Maintenance Of Grounds & Buildings	0	5,500
Transfer from Suspense - Management Fee	0	1,210
Re-piling the main house (S/P)	0	20,000
TOTAL COSTS	0	32,210
EXTERNAL REVENUE	0	12,100
NET COST - KAPUATOHE HISTORIC RESERVE	0	20,110

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008
RENEWALS & REPLACEMENTS					
General					
Lichfield St Parking Building-Lift Gear/ Motor Upgrade	55,000				
Tuam St Creche - Toilet Area Refurbishment	20,000				
St Albans Educare Preschool Renewal (Reprogrammed 03/04)	340,000				
Contingencies	350,000	1,100,000	1,500,000	1,500,000	1,800,000
	765,000	1,100,000	1,500,000	1,500,000	1,800,000
Libraries					
Central Library - HVAC Control replacement	50,000				
	50,000	0	0	0	0
Office Buildings					
Air Conditioning - 210 Tuam St					
Window Replacement - Civic Offices (Reprogrammed 03/04)	0	0	2,416,500		
Civic Offices - Contingencies (Reprogrammed 03/04)	364,000				
Civic Offices - Screens	3,000	50,000	30,000		
Civic Office - Boiler Replacement		400,000			
	367,000	450,000	2,446,500	0	0
TOTAL RENEWALS & REPLACEMENTS	1,182,000	1,550,000	3,946,500	1,500,000	1,800,000

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

ASSET IMPROVEMENTS	**2003/2004**	**2004/2005**	**2005/2006**	**2006/2007**	**2007/2008**
General					936,000
	0	0	0	0	936,000
Libraries					
Upper Riccarton		510,000	2,645,000		
Upper Riccarton Library - Contributions (Dept of Education)			-550,000		
Parklands Library	70,000	440,000			
New South of The City Library	204,000				
	274,000	950,000	2,095,000	0	0
Office Buildings					
Contingencies	900,000	900,000	800,000	900,000	900,000
Civic Offices - Additional Office Accomodation		5,500,000	5,500,000		
Linwood Service Centre - Air Conditioning					
	900,000	6,400,000	6,300,000	900,000	900,000
Community Facilities (Requested by Community Bds)					
Community Facilities (Unspecified)	300,000	300,000		300,000	
North New Brighton War Memorial Hall - Seismic Upgrade	540,000				
	840,000	300,000	0	300,000	0
TOTAL ASSET IMPROVEMENTS	2,014,000	7,650,000	8,395,000	1,200,000	1,836,000

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

NEW ASSETS		**2003/2004**	**2004/2005**	**2005/2006**	**2006/2007**	**2007/2008**
General						
Cathedral Junction - Property Purchase (Reprogrammed 03/04)		0				
Museum Capital Expenditure (Old Art Gallery Site)			2,600,000			
Christchurch Art Gallery Building including carpark		838,572				
		838,572	2,600,000	0	0	0
Community Facilities						
Redcliffs/Sumner Childcare Facility (Reprogrammed 03/04)		293,000				
		293,000	0	0	0	0
Property Contributions						
General						
Christchurch Art Gallery Contributions		-500,000	-273,870			
Christchurch Art Gallery Contribution Expenses						
		-500,000	-273,870	0	0	0
TOTAL NEW ASSETS		631,572	2,326,130	0	0	0
TOTAL CAPITAL EXPENDITURE		**$3,827,572**	**$11,526,130**	**$12,341,500**	**$2,700,000**	**$3,636,000**
Annual Plan 2002/2003	**26,990,040**	4,220,629	10,789,130	9,555,000	2,136,000	2,208,000

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008
SUMMARY					
Renewals & Replacements	1,182,000	1,550,000	3,946,500	1,500,000	1,800,000
Asset Improvements	2,014,000	7,650,000	8,945,000	1,200,000	1,836,000
New Assets	1,131,572	2,600,000	0	0	0
Asset Sales / Contributions	-500,000	-273,870	-550,000	0	0
	$3,827,572	**$11,526,130**	**$12,341,500**	**$2,700,000**	**$3,636,000**
SUMMARY PER ACTIVITY					
General	1,103,572	3,426,130	1,500,000	1,500,000	2,736,000
Libraries	324,000	950,000	2,095,000	0	0
Office Buildings	1,267,000	6,850,000	8,746,500	900,000	900,000
Community Facilities	1,133,000	300,000	0	300,000	0
Office Equipment	0	0	0	0	0
TOTAL CAPITAL OUTPUTS	**$3,827,572**	**$11,526,130**	**$12,341,500**	**$2,700,000**	**$3,636,000**

	YEAR 6	YEAR 7	YEAR 8	YEAR 9	YEAR 10
UNSPECIFIED					
RENEWALS & REPLACEMENTS	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000
ASSET IMPROVEMENTS	900,000	900,000	900,000	900,000	900,000
NEW ASSETS	0	0	0	0	
	$2,700,000	**$2,700,000**	**$2,700,000**	**$2,700,000**	**$2,700,000**
Annual Plan 2002/2003	2,208,000	2,808,000	2,808,000	2,808,000	

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
ACTIVITY:	**FEES SCHEDULE**

Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue As a Percentage of Total Cost See Note 10	Notes
Endowment Farms		$14,400		$10,760		
Sockburn Testing Station		$69,500		$69,500		(3)
Brag Enterprises						
Sockburn Yard		$12,187		$12,187		
Riccarton Yard		$71,790		$71,790		(3)
Milton St Depot		$389,257		$389,257		
Cathedral Square Kiosk		$10,000		$10,000		(2)
Papanui Library		$5,460		$5,460		
Tram Barn				$10,800		
Wigram Shingle Pit		$27,000		$27,000		
Templeton Sewerage farm		$22,000		$0		
Ferrymead Land				$0		
Halswell Quarry Managers House		$12,000		$12,000		(6)
Parkhouse Refuse Station		$23,100		$23,100		(3)
- Recovered Material Foundation		$122,477		$122,477		
Carparking Buildings		$23,708				
Lichfield Street (1228)				$23,908		(3)
Tuam St		$7,300		$7,300		(3)
Bus Interchange		$67,000		$42,000		
Clarence Street Tavern		$89,000		$86,250		(3)
Hei Hei Community Centre		$2,310		$2,310		(3)
Park Royal Carpark		$180,000		$180,000		
Y.H.A. - Rolleston Ave		$50,000		$50,000		
Canterbury Provincial Chambers		$128,239		$128,490		
- Vacant		$7,800		$7,800		(6)
Sign of the Takahe		$60,000		$60,000		(1)
		$25,000 or 6% of GTO				

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**				
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**				
ACTIVITY:	**FEES SCHEDULE**				
Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue As a Percentage of Total Cost See Note 10	Notes
Scarborough Tearooms		$14,500		$19,000		
On The Beach Restaurant (1461)		$23,000		$24,000		
Thomas Edmonds		$15,000		$15,000		
Mona Vale		$52,000 or 7% of GTO		$52,000		(1)
Plunket Building		$12,000		$12,000		
Curators House Botanic Gardens		$50,000		$50,000		
Hillsborough Community Centre		$5,067		$5,067		
Pages Road Yard		$140,450		$140,450		
Restricted Asset Housing		$14,400		$16,333		
Pier Retail.		$53,000		$53,000		(3)
South City Library / Service Centre				$9,000		
Cathedral Junction Rentals (6 months)		$150,000		$0		
Creche Rentals						
New Brighton Creche		$16,800		$18,000		
Bishopdale Community Centre		$30,000		$30,000		
St Albans Creche		$15,600		$15,600		
Linwood Community Creche		$38,400		$40,800		
Hoon Hay Community Creche		$14,400		$16,800		
Springs Road Creche		$33,600		$33,600		
Woolston Creche		$36,000		$40,800		
Rainbow Creche		$26,400		$26,400		
Redwood Community Creche		$28,800		$28,800		
Sumner Redcliffs Creche				$38,925		
North Beach Community Creche		$26,400		$27,600		
Sydenham Creche		$26,400		$26,400		

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
ACTIVITY:	**FEES SCHEDULE**

Fees Description	2002/2003 Present Charge	2002/2003 Revenue from Present Charge	2003/2004 Proposed Charge	2003/2004 Projected Revenue From Proposed Charge	2003/2004 Projected Revenue As a Percentage of Total Cost See Note 10	Notes
Operational Housing		$17,600		$20,239		
Robert McDougall Art Gallery		$0		$199,822		
Kapuatohe Historic Reserve		$0		$12,100		
External Asset Management Service Provision				$19,000		
		---		---		
		$2,234,345		$2,343,125		

NOTES

1. Rental inclusive of outgoing recoveries.
2. NZ Police rental. Council have subsidised rental by $20,000 pa.
3. Rentals are set independently and are based on the commercial market. In a number of cases the rental shown is for only part of the property concerned.
6. Currently Vacant. - Will be finding tenant, prospects may vary with uncertain determined in the rental nominated.

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY - ASSET MANAGEMENT**

OUTPUT: **PROPERTY - ASSET MANAGEMENT**

Description Managing the Council's property assets used for operational and housing purposes.

Benefits The Councils property assets are managed efficiently to sustain and maximise value and reflect market occupancy costs on the users.

Strategic Objectives A3,A5, B1,B5, F2,F5 ***CCC Policy*** Investment Policy, Property Disposal Process

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

Benefits accrue to users and tenants of the service.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Direct benefits shall be funded by user charges set at market rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**PROPERTY & MAJOR PROJECTS COMMITTEE**
BUSINESS UNIT:	**PROPERTY - ASSET MANAGEMENT**
OUTPUT CLASS:	**PROPERTY - ASSET MANAGEMENT**

OUTPUT : PROPERTY - ASSET MANAGEMENT

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	11,203,556	-	-	-	-		11,203,556	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	11,203,556	-	-	-	-	-	11,203,556	
Modifications								
Transfer User Costs to Rating	7,254,351	(5,223,515)	(1,402,585)	(191,321)	(436,931)		-	CapValAll
Non-Rateable	-	(334,777)	(89,892)	(12,262)	436,931		-	CapValGen
Total Modifications	7,254,351	(5,558,292)	(1,492,477)	(203,583)	-	-	-	
Total Costs and Modifications	18,457,907	(5,558,292)	(1,492,477)	(203,583)	-	-	11,203,556	
Funded By								
164.75% User Charges	18,457,907						18,457,907	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-64.75% Capital Value Rating	-	(5,558,292)	(1,492,477)	(203,583)	-	-	(7,254,351)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	18,457,907	(5,558,292)	(1,492,477)	(203,583)	-	-	11,203,556	

9.2.0

CITY WATER & WASTE

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Overall Triple Bottom Line Objectives

- All of the Unit activities shall conform to the principles of The Natural Step

Serving the Community By

- Supplying water and disposing of waste in a manner that will achieve agreed and understood levels of service
- Complying with legislative requirements including those relating to public health
- Being a good employer by implementing best practice in human resources management through matters such as recruitment, remuneration, GVBV, EEO and training
- Inspiring community and business group ownership through partnerships, consultation and education on key issues
- Providing education to increase knowledge of key water and waste issues and to encourage behavioural change
- Maintaining cultural sensitivity recognising the special role of Tangata Whenua

Sustaining the Environment By

- Adopting an advocacy role outside our immediate community for survival of the planet
- Ensuring everything we do is based on sustainable best practices including conforming with the Natural Step principles
- Developing partnerships with Central Government to further the goals of waste minimisation
- Mimicking and restoring natural ecosystems

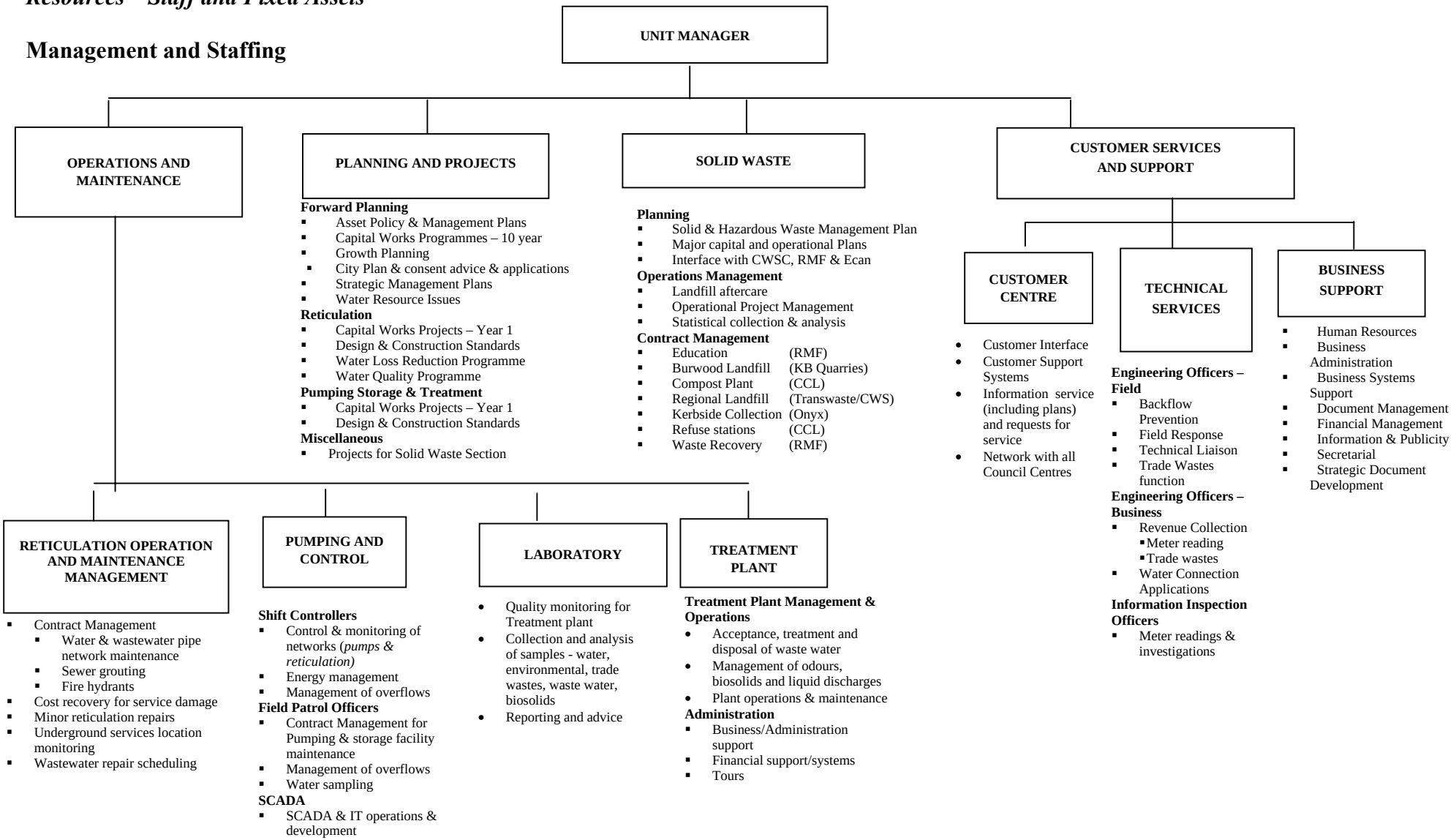
Providing Economic Value By

- Managing water and waste activities in accordance with sound accounting and financial practices
- Planning and operating activities on the basis of lowest total life costs
- Conducting regular reviews of our activities to ensure efficiency and cost effectiveness while maintaining levels of service

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Resources – Staff and Fixed Assets

Management and Staffing



RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Fixed Assets

Water

- 53 primary pumping stations (sites with wells that abstract water) plus 34 secondary pumping stations (many, but not all are located at reservoirs)
- 1,300km water mains
- 2,000km water submains
- 114,000 connections
- 7 principal bulk storage reservoirs plus 30 secondary reservoirs
- Instrumentation and Control System
- Total replacement value $312M, current depreciated value $191M at June 2002

Wastewater

- 85 sewer pumping stations
- 1,580km of sewer mains in public roads
- 1,191km of sewer laterals in public roads (117,674 connections)
- 22,105 manholes
- 1,600 flushtanks
- 2 treatment plants
- reticulation assets with replacement value of $582M, current depreciated value of $291M at June 2000

Solid Waste

`

- 3 refuse stations
- 1 compost manufacturing plant and collection centres located at the refuse stations
- 3 recycling centres located at the refuse stations
- 1 landfill

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Budget Summary

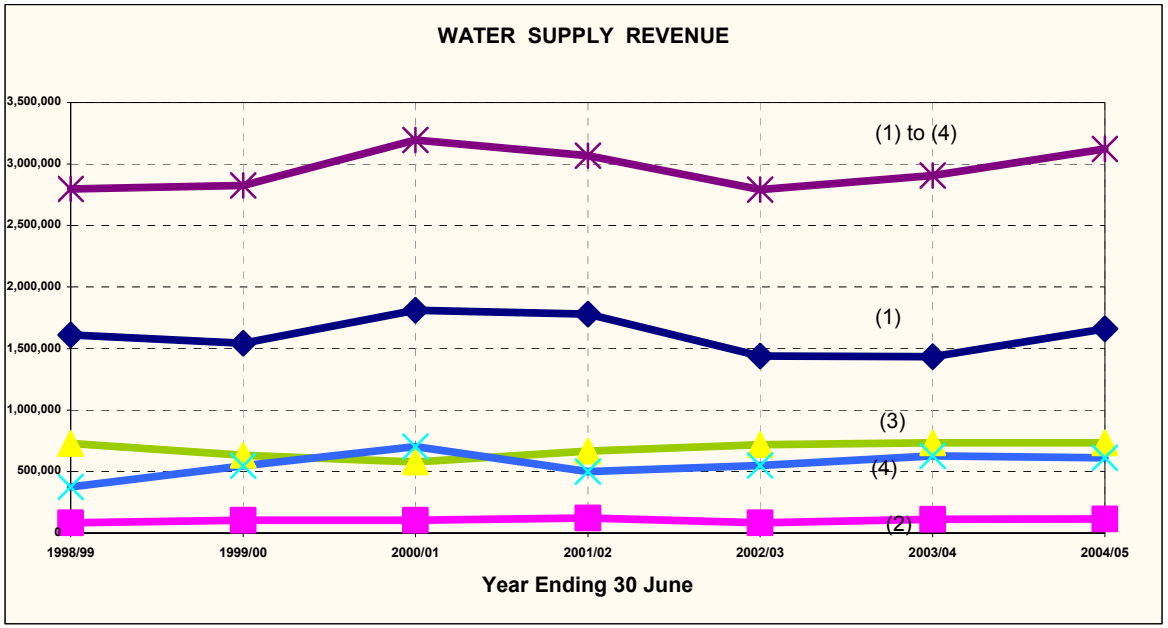
• Water Supply operational	gross cost $14.0M	revenue $3.2M	net cost (on rates) $10.8M
• Water Supply capital	cost $5.3M		
• Wastewater operational	gross cost $24.5M	revenue $4.2M	net cost (on rates) $20.3M
• Wastewater capital	cost $15.9M		
• Solid Waste operational	gross cost $23.4M	revenue $23.2M	net surplus $0.2M
• Solid Waste capital	cost $5.3M		

Future Projections

The Unit budget is based on future projections for costs and revenues. These in turn are based on best estimates of various key trends which are outlined below. If for some unforeseen reason (eg, an economic recession or upturn) trends vary from best estimates then the Unit end of year financial result will differ from budget either up or down.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Water Supply Revenue & Consumption Charge



Revenue

Year to 30 June		Water Billing Revenues (1)	Reticulation Contract Services (Landsdowne, etc) (2)	New Connection Fees (3)	Headworks Capacity Upgrade Fees (4)	Total Revenues (1) to (4)
1998/99	Actual	1,612,000	82,000	729,000	374,000	**2,797,000**
1999/00	Actual	1,542,000	105,000	632,000	546,000	**2,825,000**
2000/01	Actual	1,810,000	105,000	578,000	703,000	**3,196,000**
2001/02	Actual	1,779,000	123,000	665,000	500,000	**3,067,000**
2002/03	Budgeted	1,440,000	83,000	718,000	550,000	**2,791,000**
2003/04	Projected	1,433,000	113,000	734,000	627,000	**2,907,000**
2004/05	LTOP	1,660,000	115,000	735,000	612,000	**3,122,000**

Consumption Charge*

5-Year Average CuM	Expenditure Excluding GST $	Water Consumption Charge cents/CuM Including GST
51,000,000	11,991,000	**26.45**
49,200,000	13,251,000	**30.30**
49,616,000	12,767,000	**28.95**
49,300,000	13,187,000	**30.09**
49,000,000	13,753,000	**31.58**
49,000,000	14,114,000	**32.40**
49,000,000	14,370,000	**32.99**

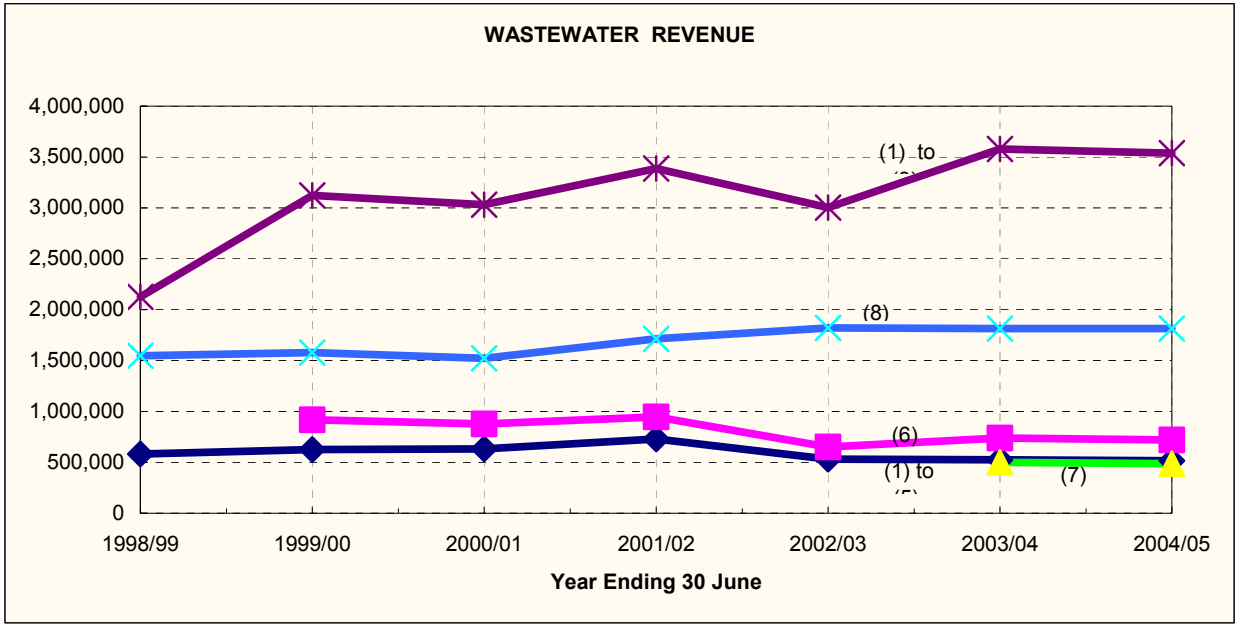
***Note:** Further financial analysis of water production cost is intended to occur in 2003 and this may result in the calculated cost increasing beyond the present schedule rate of 33 cents/CuM.

(3) This fee is for water meter, valve, toby box costs etc.

(4) This fee is for capital infrastructure recovery costs

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Wastewater Revenue



Year to 30 June		Energy Sales (1)	Tankered Waste & Airport (2)	Cross Boundary Recoveries (3)	Reticulation Recoveries (4)	Misc.-Laboratory, Scrap, Plans, etc (5)	Total Retic. & CWTP Revenues Etc (1) to (5)	CWTP Capacity Upgrade Fees (6)	Reticulation Capacity Upgrade Fees (7)	Trade Waste Revenue (8)	Total External Revenue (1) to (8)
1998/99	Actual	168,000	237,000	64,000	43,000	69,000	581,000			1,546,000	**2,127,000**
1999/00	Actual	240,000	213,000	98,000	49,000	25,000	625,000	919,000		1,578,000	**3,122,000**
2000/01	Actual	207,000	172,000	95,000	121,000	38,000	633,000	877,000		1,523,000	**3,033,000**
2001/02	Actual	208,000	181,000	105,000	176,000	58,000	728,000	945,000		1,715,000	**3,388,000**
2002/03	Budgeted	132,000	205,000	96,000	37,000	61,600	511,600	650,000		1,820,000	**3,001,600**
2003/04	Projected	150,000	170,000	105,000	37,000	64,000	526,000	738,000	500,000	1,815,000	**3,579,000**
2004/05	LTOP	150,000	170,000	100,000	37,000	58,000	515,000	721,000	488,000	1,815,000	**3,539,000**

Notes:

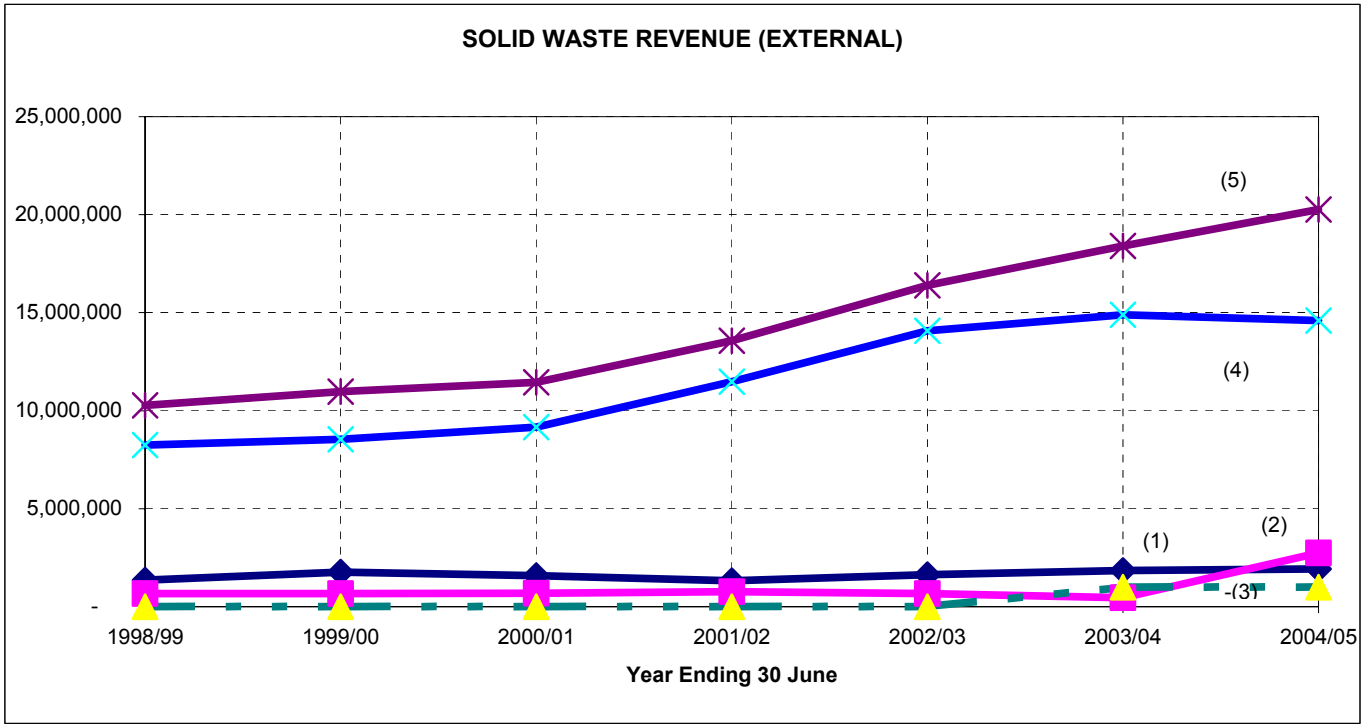
(3) Cross Boundary Recoveries = Prebbleton, Tai Tapu, Lincoln/Springston

(4) Reticulation Recoveries = Sewer Lateral Recoveries, Cost Sharing Contributions, Storm Water Inflow Recoveries.

(6) & (7) These fees are for capital infrastructure recovery costs

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Solid Waste Revenue

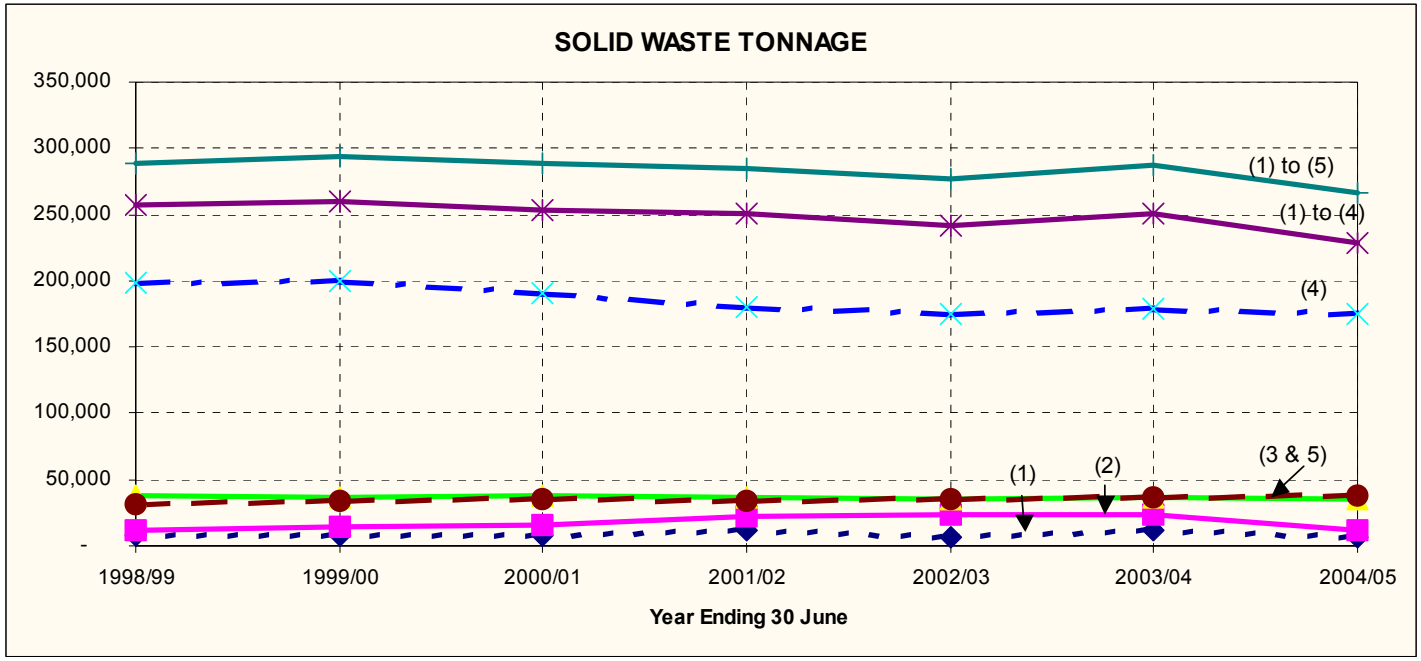


Total		Green Waste & Compost Sales (1)	Black Bag Sales (2)	Hardfill Operators Levy (3)	General Refuse (all other tipping fee revenue incl msc rvenue) (4)	Total (1) to (4)
1998/99	Actual	1,358,000	666,000		8,254,000	**10,278,000**
1999/00	Actual	1,757,000	674,000		8,537,000	**10,968,000**
2000/01	Actual	1,591,000	690,000		9,166,000	**11,447,000**
2001/02	Actual	1,319,000	770,000		11,483,000	**13,572,000**
2002/03	Budgeted	1,639,000	665,000		14,083,000	**16,387,000**
2003/04	Projected	1,842,000	465,000	1,000,000	14,896,000	**18,403,000**
2004/05	LTOP	1,928,000	2,743,000	1,000,000	14,600,000	**20,271,000**

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Solid Waste

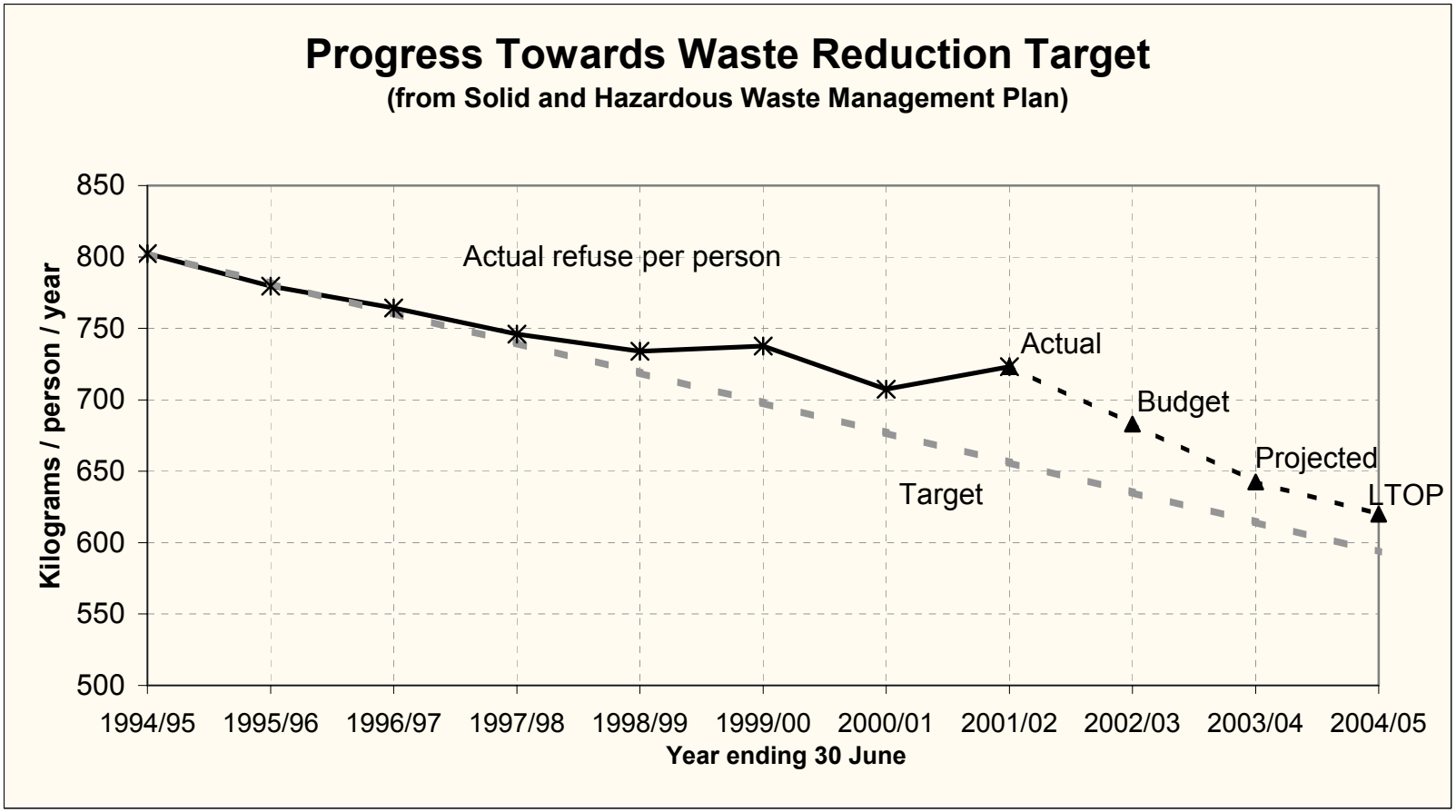
Refuse Tonnage



Total		Hardfill to landfill (1)	Other Councils (2)	Black bag collection (3)	General refuse and light vehicles (4)	Total refuse and hardfill (1) to (4)	Greenwaste (5)	Total (incl green) (1) to (5)
1998/99	Actual	8,000	12,000	38,000	199,000	**257,000**	31,500	288,500
1999/00	Actual	8,000	15,000	37,000	200,000	**260,000**	34,000	294,000
2000/01	Actual	8,000	16,000	38,000	191,000	**253,000**	35,500	288,500
2001/02	Actual	11,900	22,000	37,000	180,000	**250,900**	33,500	284,400
2002/03	Budgeted	7,000	23,500	35,000	175,000	**240,500**	35,500	276,000
2003/04	Projected	12,000	24,000	36,500	178,500	**251,000**	36,500	287,500
2004/05	LTOP	6,000	12,000	35,500	175,000	**228,500**	37,500	266,000

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Reduction Goals



This graph is based on the refuse quantities in the preceding tables and on population figures from Statistics New Zealand Christchurch Quarterly Review.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Solid Waste

A brief comment on each of the solid waste streams and the proposed charges for these streams follows:

		Proposed Charges (including GST)
General Refuse Following a two and a half year downward trend, general refuse tonnage has shown a recent increase. The 2003/04 figure has therefore been estimated at 3,500/*t* more than 2002/03.	Refuse: Hardfill:	97.00/*t* 35.80/*t*
Black Bag Collection Despite increasing recyclables tonnages, black bag tonnage has not decreased as much as expected. The 2003/04 estimate has been adjusted upwards slightly.	Refuse:	97.00/*t*
Other Councils This is expected to decline slightly as other Council's waste minimisation initiatives take effect. However with Hurunui now inputting to Burwood there is a slight increase.	Refuse:	33.90/*t*
Hardfill to Burwood The previously expected reduction from rising waste fees is not occurring and the 2003/04 estimate has been increased up to previous levels.	Hardfill:	35.80/*t*
Green Waste Since the downturn caused by the need to reject potentially spray contaminated green waste, tonnages have shown growth which has been reflected in the 2003/04 estimate.	Green waste (60% of refuse fee)	58.20/*t*
Treated Hazardous Waste Tonnages are included in the General Refuse.		119.50/*t*
Direct to Burwood Charges The Council recently resolved to allow some general refuse to go direct to Burwood under certain conditions and at a reduced tipping fee. This fee will be maintained until Burwood closes except for minor CPI adjustments.		65.00/*t*
Licensing Operators As resolved during the 2002/03 Annual Plan process, it is proposed to apply a Waste Minimisation Levy on hardfill being tipped at all cleanfills within Christchurch City boundaries. The objective is to produce more revenue to fund waste minimisation activities in the Council's drive towards its waste reduction goals. This item is conditional upon confirmation via the Solid & Hazardous Waste Management Plan process in 2003.		Various

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

REVENUE SENSITIVITY ANALYSIS

The calculation of revenue is not an exact science. It is based on many variables such as predicted population increase, subdivisional development, past trends and the like. In the past the Unit has tended to under predict revenue to avoid a bad end of year financial result. This is one of the key reasons the Unit has been underspent for the past two to three years.

Because it is impossible to precisely predict revenue, the budget is based on a 'most likely' scenario which is labelled 'realistic' in the table below. Also shown are 'optimistic' and 'pessimistic' revenue assessments. The point to note here is the final result is expected to lie in the band between upper bound 'optimistic' and lower bound 'pessimistic' figures and only actual history will reveal the final result.

	Pessimistic ($000's)	**Realistic (ie 2003/04 Budget)** ($000's)	**Optimistic** ($000's)
Water Supply			
Water Sales	1,400	1,478	1,600
New Connection Fees	550	681	700
Water Supply Capacity Upgrade Fee	550	580	700
Sub-Total Water Supply	2,500	2,739	3,000
Wastewater			
Trade Waste Charges	1,800	2,020	2,200
CWTP - Capacity Upgrade Fee	500	650	900
Reticulation Capacity Upgrade Fee	400	500	600
Sub-Total Wastewater	2,700	3,170	3,700
Solid Waste			
Cleanfill Waste Minimisation Levy	0	1,000	1,000
Wasterpays' Black Bag Sales	552	665	780
General Refuse Tonnage	13,150	13,578	14,000
Sub-Total Solid Waste	14,150	15,776	16,350
Total Revenue Sensitivity for Unit	**$18,902**	**$21,152**	**$22,480**

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Notes

Revenue for the Unit is made up of many streams - refer to the preceding tables and graphs. The sensitivity table above analyses only the significant revenue streams.

The Solid Waste revenue is based on the following tonnages of general refuse:

Pessimistic	168,500*t*
Realistic	173,500*t*
Optimistic	178,500*t*

The change in revenue/tonne of general refuse = number of tonnes x $84.80/tonne.

Note here that for Solid Waste 'optimistic' and 'pessimistic' refers to revenue not environmental waste minimisation targets.

KEY CHANGES OPERATIONAL

The summary table below schedules the main items contributing to the difference between the 2002/03 and 2003/04 operating budget.

It is to be appreciated that with each of the Water Supply, Wastewater and Solid Waste budgets being very large in their own right, it is impractical to itemise each and every change. For these reasons there are a large number of minor saving and committed cost increases that balance each other out that are not reported here.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Table of Committed Cost Differences between 2002/03 and 2003/04 Operational Budget

2002/03 vs 2003/04	**$000's**	**Note: ( ) = Cost Saving or External Revenue Increase**
Net Operating Plan City Water & Waste 2002/03	**28,182**	**(1) = Adjustment due to assessment of requirement for 2003/04 year versus previous year**
Key Controllable Changes in 2003/04 Operating Plan		
Total People and Training Cost Decreases	(33)	as scheduled below
Net Costs Savings/Revenue Increase Water Supply	(169)	as scheduled below
Net Cost Increases/Revenue Increase Wastewater	155	as scheduled below
Net Cost Savings/Revenue Increase Solid Waste	(2,345)	as scheduled below
Net Controllable Cost Savings/Revenue Increases	**(2,392)**	
Key Non-Controllable Changes in 2003/04 Operating Plan		
Corporate & Financial Services Unit Overhead Allocation	(45)	
Christchurch City Council Rental Space & Storage Charges	216	Primarily Parkhouse Rd Transfer Station
Christchurch City Council Debt Servicing Costs	73	
ACC Levy & Work Accident Costs	90	
MIS Charges	(51)	
Depreciation	6,285	Straight Line Depreciation Method instead of LRARA
Insurance	(67)	
People time allocation to Operating instead of Capital	(96)	Estimated increase in capital activity vs operational activity
Burwood Landfill	199	Change in Accounting Policy relating to Landfill Aftercare Provision (no effect on rates requirement)
Net Non-Controllable Cost Increases/Revenue Increases	**6,604**	
Net Operating Plan City Water & Waste 2003/04	**31,337**	

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Key Controllable Changes in 2003/04 Operating Plan		
People Related Costs		
People Costs	(15)	(1)
Staff Training	(18)	(1)
Total Cost Centre Increases	**(33)**	
Water Supply Direct Expenses		
Water Sales Revenue Increase	(20)	Anticipated revenue increase
Capital Works Revenue	(93)	New Connections & Development Contribution
Backflow Prevention Costs	(12)	(1)
Asset Management - Professional Fees	(66)	Meritec requirements now complete
Headworks - Diesel	50	(1)
Headworks - Electricity	(20)	(1)
Headworks - Direct Costs	22	(1)
Reticulation - Contract	35	City Care Contract
Reticulation - Revenue	(15)	Anticipated revenue increase
Reticulation - Maintenance	(9)	(1)
Water Infrastructure Rates	(25)	Could/should be regarded as 'non-controllable' as enforced
Other Direct Costs	(16)	(1)
Net Costs Savings/Revenue Increase Water Supply	**(169)**	
Wastewater Direct Expenses		
Trade Waste Revenue Decrease	16	(1)
Advanced Planning - Professional Fees	20	Shift of external professional resources from capital to operating
Asset Management - Professional Fees	50	Increased requirements as a result of the Meritec review
Asset Mgmt - Stormwater Infiltration Survey	(30)	Survey now completed
Asset Mgmt - GeoData Development	29	(1)
Pumping - Electricity	20	Based on indicated price increase
Pumping - Maintenance	53	Alarm System

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Pumping - City Care Contract	(153)	Contract adjustment
Reticulation - Sewer Lateral Repairs	15	Sewer lateral repairs increasing
Reticulation - CCTV Inspections	25	(1)
Reticulation - Sewer Overflow Monitoring & Stations	120	New sewer overflow monitoring consent requirement
Reticulation - GeoData Development	52	(1)
Wastewater Infrastructure Rates	55	Could/should be regarded as 'non-controllable' as enforced
Templeton Decommissioning	(90)	Now complete - budget no longer required
Laboratory Revenue	(8)	(1)
ChCh Treatment Plant Operations		
Cleaning	3	(1)
Polymer Sludge	50	Unanticipated extra polymer required
Resource Consent Monitoring	200	For new 5-year estuary consent
HotRot Operations	20	New activity
Imported Power	80	Based on indicated price increase
Diesel & Lube	20	(1)
Maintenance - Ponds, Grounds, Mechanical, Tanks, Clarifiers	127	(1)
Maintenance - Power Generators	19	(1)
Biosolids - Polymer Purchase (De-watering)	50	(1)
Capacity Upgrade Fees	(588)	New revenue stream from Reticulation Capacity Upgrade Fees plus increase in CWTP Capacity Upgrade Fees
Net Cost Increases/Revenue Increase Wastewater	**155**	
Solid Waste Direct Expenses		
Commercial Waste Reduction	(100)	Reduction in funding - Resource Efficiency Team
Resource Recovery Centre	(202)	Lease instead of Management Contract and reduction in Council funding
Kerbside Recycling Collection Contract	62	CPI & Tonnage growth
RMF Funding Reduction	(786)	Change in RMF Funding
City Composting Facility	(112)	Reduction in City Care Management Fee
Compost Sales & Tipping Revenue	(171)	Increase in tipping charges

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Black Bag Purchase	(827)	'Waster Pays' moves cost to Corporate Services
User Pays Black Bag Publicity Costs	320	Publicity programme to reduce illegal dumping & funding hardship/free bags
ONYX Black Bag Collection Contract	108	CPI and growth
Black Bag Sales	(533)	'Waster Pays' for May and June 2004
Black Bag Disposal Fees	451	Growth and increased tipping fee
Metro Refuse Station - Maintenance	4	(1)
Metro Refuse Station - City Care Management Fee	149	Contract increase
Metro Refuse Station – Tipping Fees	72	Less revenue as a result of Burwood direct entry
Parkhouse Refuse Station - Maintenance	(51)	Re-scheduled maintenance between Refuse Stations
Parkhouse Refuse Station - City Care Management Fee	19	Contract increase
Parkhouse Refuse Station - Tipping Fees	718	Less revenue as a result of Burwood direct entry
Styx Mill Refuse Station - City Care Management Fee	45	Contract increase
Styx Mill Refuse Station - Maintenance	73	Rescheduled maintenance
Styx Mill Refuse Station – Tipping Fees	(13)	(1)
Burwood - Blair Contract	300	Increase in machine time for cover placement and consent compliance
Burwood - Cover Material	210	Increase in cover material for previously delayed work and new resource consent
Burwood - Consent Monitoring	25	New consent conditions compliance costs
Burwood – Rehabilitation	55	Stage 1 recovering for gas control
Burwood - Gas Control	800	Stage 2 gas control system
Burwood - Maintenance	6	(1)
Burwood – Tipping fees	(1,263)	New revenue from direct entry and increased fee
Hazardous Waste Revenue Loss	120	Now included in general tipping revenue
Waste Fee Increase	(814)	Third fee increase in Kate Valley run-up plus tonnage increase
Waste Fee – Cleanfills	(1,000)	New revenue stream
Other Miscellaneous	(10)	(1)
Net Cost Savings/Revenue Increase Solid Waste	**(2,345)**	

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Key Changes

Committed Costs (Operating)

Water Supply (See previous table)

• Depreciation (now straight line method)	453,000
• Asset Management Professional Fees	(66,000)
• Headworks diesel	50,000

Wastewater (See previous table)

• City Care Pumping Maintenance Contract	(153,000)
• Templeton decommissioning contract	(90,000)
• Asset Management professional fees	70,000
• Sewer overflow and monitoring stations	120,000
• CWTP Resource Consent monitoring	200,000
• CWTP maintenance	146,000
• Power price increase	80,000
• Polymer costs	100,000
• Depreciation	5,837,000

Solid Waste (See previous table)

• Commercial waste reduction	(100,000)
• Resource Recovery Centre	(202,000)
• RMF funding	(786,000)
• City Care Refuse Contract	101,000
• Black bag purchase to corporate	(827,000)
• Black bag publicity, and enforcement and hardship costs	320,000
• Burwood Landfill Contract	300,000
• Burwood cover material	210,000
• Burwood gas control	800,000

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Committed Costs (Operating) approved by Council subsequent to the Council meeting of 16 July 2002

Water Supply
- Nil

Wastewater
- Nil

Solid Waste
- Reduction in revenue due to reduction in charges for direct loads to Burwood
  - For 2003/04 879,300
  - For 2004/05 (based on Kate Valley opening end of February 2005) 556,200

Increased Costs due to Increased Demand

Water Supply
- Water Supply pumping power costs expected to rise 3.7% 18,500

Wastewater
- Wastewater pumping costs expected to rise 3.7% 20,350

Solid Waste
- Refuse and Kerbside Recycling City growth 80,000

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New Operating Initiatives

Water Supply
- Nil

Wastewater
- Nil

Solid Waste
- Nil in the meantime, however substantial future operational and capital expenditure will be required over a period of years on various elements of a solid waste strategic plan that is to be considered by the Council around April 2003. Note here that this strategy will include some items already included in the budget such as waster pays refuse bags and a processing plant for putrescibles.

Fee Changes

Water Supply
- To recover full cost of the installation of standard new water connections. Increase from 370 to 425 including GST.

Wastewater
- Trade Waste charges under review

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Solid Waste

In its 2000/01 budget the Council adopted a strategy of increasing the general refuse fee from 52.44/*t* in 2000/01 to 90.40/*t* in 2003/04 over three successive years in the run up to the opening of the Kate Valley Landfill. This was to avoid a single massive increase in the 2003/04 year. When Kate Valley opens the Waste Minimisation Levy (WML) was to reduce from its current 12.00/*t* to 6.00/*t*. Note this excludes $2/*t* Business Development Fund Levy which is an extra charge for a fund which is administered by the Recovered Materials Foundation and used to assist recycling business ventures. Against this background two conflicting objectives exist. Firstly Transwaste Canterbury Limited needs to keep the total gate fee down to an economically viable upper threshold. Secondly the Council needs more revenue to fund current and future waste minimisation activities, ie the Council needs to maintain a WML & BDFL together of at least 12.00/*t*. Taking these two conflicting objectives into account, a strategy shown in the table below is proposed for the general refuse charge.

Table 1:

		2003/04	**2004/05**	**2005/06**	**2006/07**	**2007/08**	**2008/09**
1.	General Refuse Charge $/*t* total (excl GST)	86.22	88.22	88.22	88.22	90.22	90.22
2.	WML (included in line 1)	12.00	8.00	8.00	8.00	10.00	10.00
3.	BDFL (included in line 1)	2.00	2.00	2.00	2.00	2.00	2.00

In 2004/05 the 88.22/*t* would be made up as follows:

• Refuse Stations – Christchurch City Council	13.90
• Transport – Canterbury Waste Services	19.00
• Landfill – Canterbury Waste Services	45.32
• Waste Management Levy – Christchurch City Council	8.00
• Business Development Fund Levy	2.00
Total	**88.22**

Note that the advantages of this Table 1 proposal are:

(a) The initial 2004/05 gate charge is reduced below 90.00/*t* to 88.22/*t* ie to 99.25/*t* inclusive of GST which is below the commercial viability threshold - this should assist Transwaste.

(b) The WML & BDFL together are capped at 10.00/*t* for three years from 2004/05 to 2006/07 – this provides Transwaste with a measure of pricing stability for three successive years.

(c) The WML & BDFL together are increased from 10.00/*t* to 12.00/*t* in 2007/08 – this increases the Council's revenue base for funding waste minimisation activities.

(d) By the time the WML & BDFL together hit 12.00/*t* in 2007/08 there should/could be national landfill standards legislation in place which will reduce the risk to Transwaste of waste leakage over the border to substandard landfills.

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Contributions towards the $10M Net Rates Savings Targets

- The 2003/04 draft budget for the City Water and Waste Unit is $664,634 less than the approved net direct cost projections. This represents the Unit contribution towards the $10M net rates savings target which was established by the Council on 16 July 2002. ($664,634)

Water Supply

- Nil

Wastewater

- The introduction of the Trunk Sewer Upgrading Contributions on new development to recover the costs of increasing capacity for growth allowed for in the Capital Programme (500,000)

Solid Waste

- The net effect of the partial introduction of user pays refuse bags and waste minimisation fund (1) additional revenue in 2004/05 (1,948,000)
- The net effects of Budget Scrutiny and Audit Committee investigations
  - RMF contract negotiations held increases down -
  - Target Zero reduced funding (1) saving in 2004/05 (200,000)
- Advertising on refuse bags additional revenue in 2004/05 (50,000)

(1) Allowed for in the approved financial model projections.

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KEY CHANGES CAPITAL 10 YEAR

The table below schedules the changes included in the 10-year capital budget compared to 2002/03 Capital Programme (including inflation adjustment of 2%). The changes reflect:

- the Water Supply Asset Management Plan 2002 approved by the Council in April 2002 showing reduced capital spending from years 1 to 9 by 10.2 million
- refinement of the budget as a result of the Sewer Capacity Upgrading investigations reported to the Council in September 2002
- delaying of works to later years where appropriate to smooth expenditure and minimise carry forwards.

Summary Table of Changes (from 2002/03) Included in 10-year Capital Budget

	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	Total
Water Supply	**Year 1**	**Year 2**	**Year 3**	**Year 4**	**Year 5**	**Year 6**	**Year 7**	**Year 8**	**Year 9**	**Changes**
Renewal and Replacement - Infrastructural										
Replacement Mains	-310,000	-292,000	-359,000	-65,000	-77,000	-44,000	-46,000	-74,000	-48,000	-1,315,000
Replacement Submains	-211,000	-211,000	-211,000	-211,000	-211,000	-461,000	-461,000	-461,000	-264,000	-2,702,000
Well Replacements	200,000	92,000	-16,000	92,000	-16,000	-19,000	-16,000	-16,000	92,000	393,000
May's Rd Pump Station Replacement		-223,000				150,000	150,000			77,000
Pump Replacements	135,000	135,000	170,000	135,000						575,000
Fuel Tank Replacements	18,000	18,000	18,000	18,000	18,000	18,000				108,000
Fitzgerald Pump station Replacement	-167,000									-167,000
Pipework Replacements								100,000	100,000	200,000
Control and Indication	324,000	239,000	84,000	119,000	125,000					891,000
Westmoreland 2 Reservoir Replacement		270,000	-214,200							55,800
Cashmere Reservoir Replacement			515,000	9,700	-545,700					-21,000
Other pump station and reservoir replacements identified through Asset Management Plan	74,000	144,000	27,000	-69,000	-171,000	-327,000	-339,000	-220,000	-288,000	-1,169,000
Asset Improvement - Infrastructural										
Energy efficiency measures	100,000	100,000								200,000
Miscellaneous Changes	-38,000	-22,000	41,000	26,000	-4,000	-4,000	-4,000	-4,000	-4,000	-13,000
New Assets - Infrastructural										
Reticulation	5,000	39,000	38,000	-145,000	352,000	-250,000	-253,000	235,000	-2,360,000	-2,339,000
Reservoirs and pumping facilities for growth	-229,000	-448,000	-347,000	85,000	-467,000	69,000	79,000	-461,000	-2,699,000	-4,418,000
Connection costs	99,000	123,000	109,000	-45,000	-133,000	-152,000	-171,000	-186,000	-200,000	-556,000
Annual difference (above 2% inflation adjustment) from 2002/03 Budget Water Supply		**-36,000**	**-145,200**	**-50,300**	**-1,129,700**	**-1,020,000**	**-1,061,000**	**-1,087,000**	**-5,671,000**	**-10,200,200**
Cumulative Difference Water Supply		**-36,000**	**-181,200**	**-231,500**	**-1,361,200**	**-2,381,200**	**-3,442,200**	**-4,529,200**	**-10,200,200**	

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	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	Total
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Changes
Wastewater										
Renewal and Replacement – Infrastructural										
Lifelines, Brickbarrel Renewals	-1,080,000	-500,000								-1,580,000
P/Stn Upgrades	-82,000	-62,000								-144,000
D Panel Replacement				39,000						39,000
North Gallery Rewire				-21,000				-11,000	-10,000	-42,000
Channel Wall Repairs		100,000	100,000							200,000
Renewal and Replacement – Fixed Assets										
Filter Bearing			-32,000				32,000			
Programmable Logic Controllers Replacement								42,000		42,000
National Engine Replacement	-636,000	-636,000	637,000	637,000						2,000
Sed Tank Mechanical Equipment		-194,000	194,000							
Brick Building Repairs	-16,000		16,000							
Kelly Lewis Pump – Replacement	-127,000	-130,000	127,000	130,000						
'A' Panel & Large Display Screen	-32,000	32,000								
Raw Sludge P/P Replacement	-159,000		159,000							
FGR Bearings / Overhaul								-108,000	108,000	
Other Plant Renewals										
Asset Improvement – Infrastructural										
Trunk Main Upgrading	-1,558,000	-238,000								-1,796,000
Randolph St (PS 11) pump station upgrade	1,196,000	2,000,000								3,196,000
Expansion of Christchurch Wastewater Treatment Plant	2,184,000	-1,020,000	-1,627,000							-463,000
Header Manifold - Modifications (Pump Station A)	50,000	230,000								280,000
Cover Sludge Lagoons/Replacement	1,085,000							-1,056,000		
Asset Improvement – Fixed Assets										
Trickling Filter – Cover Painting	-21,000	21,000								
New Assets - Infrastructural										
Lifelines Equipment	35,000									35,000
Minor Plant	-31,000									-31,000
Digesters	1,000,000	3,000,000	2,000,000						-2,856,000	3,144,000
New Assets - Fixed Assets										
Crane (Portable)							-43,000			-43,000
Annual difference (above 2% inflation adjustment, excluding ocean pipeline) from 2002/03 Budget Wastewater	**1,808,000**	**2,603,000**	**1,574,000**	**785,000**			**-11,000**	**-1,133,000**	**-2,758,000**	**2,868,000**
Cumulative Difference Wastewater (excl. Ocean Pipeline)	**1,808,000**	**4,411,000**	**5,985,000**	**6,770,000**	**6,770,000**	**6,770,000**	**6,759,000**	**5,626,000**	**2,868,000**	

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	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	Total
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Changes
Programme Changes for Ocean Outfall										
Aeration Blower Engine Room								-530,000		-530,000
Liquid waste - Stage 2b Investigation	-265,000	-265,000								-530,000
Waste Water Treatment Plant UV Sterilisation	-7,959,000	-7,959,000								-15,918,000
CWTP Pond Modifications - (Green Edge)	-51,000	-51,000	-7,220,000	-7,378,000	51,000	3,000,000	3,000,000	3,600,000		-5,629,000
Ocean Pipeline consent and investigations	600,000	600,000	400,000	400,000						2,000,000
Ocean Pipeline				20,000,000	25,000,000					45,000,000
Total Changes due to Ocean Pipeline	**-7,675,000**	**-7,675,000**	**-6,820,000**	**13,022,000**	**25,051,000**	**3,000,000**	**3,000,000**	**2,470,000**		**24,393,000**
Solid Waste (1)										
Refuse Station Modifications	-2,623,660	2,623,660								
Annual Difference Solid Waste	**-2,623,660**	**2,623,660**								
Cumulative Difference Solid Waste	**-2,623,660**	**0**								**0**
Total difference City Water and Waste (incl Ocean Pipeline)	**-8,490,660**	**-2,485,340**	**-5,391,200**	**13,756,700**	**23,921,300**	**1,980,000**	**1,928,000**	**250,000**	**-8,429,000**	**19,040,800**
Cumulative difference City Water and Waste (Inc Ocean Pipeline)	**-8,490,660**	**-10,975,000**	**-16,366,200**	**-2,609,500**	**21,311,800**	**23,291,800**	**27,219,800**	**27,469,800**	**19,040,800**	

(1) It is proposed that a 500,000 capital sum is included in 2003/04 years and onwards to be available to be bid for by the RMF on a triple bottom line business case basis as provided for in the Christchurch City Council / Recovered Materials Foundation contract. The first year (ie 2003/04) is compensated for by a 0.500M land purchase reduction adjacent to the refuse stations, not included in Draft Capital Works. This sum is not included in the table above.

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KEY CHANGES CAPITAL WORKS 2003/04

New Capital Initiatives and Matching Capital Substitutions

Water Supply

Fixed Asset Replacements
New Capital Initiative

- Meter reading hardware and software - The existing Itron Meter reading equipment is no longer supported and requires replacement 25,000
- Replacement and renewal of seal in Compost Plant area 15,800

Matching Substitution

- Water Supply Network Model – The current provision for $40,800 can be redirected to (1) replacement of Meter reading hardware and software, $25,000 and (2) Compost Plant sealing $15,800. The Water Supply Network modelling is no longer expected at this stage. -40,800

Wastewater

- Two new additional sludge digesters at CWTP, the need for which has become apparent due to significant problems with the existing four digesters during late 2002 caused by a combination of complex factors adding up to probable overloading (refer Tico Cohen report). There is a substitution of 2,800,000 already budgeted in 2011/12 for this item which should almost fund one of the two digesters. 6,000,000

Solid Waste

It is proposed that a 500,000 capital sum for technology and development projects is included in 2003/04 and subsequent years to be available to be bid for by the RMF on a triple bottom line business case basis as provided for in the Christchurch City Council/Recovered Materials Foundation service contract. This is an increase in the 104,000 currently budgeted of 396,000. In 2003/04 it can be offset by a reduction of 500,000 for strategic land purchase which is no longer required. There is no offsetting reduction in following years.

- Effect in 2003/04 = 500,000 extra – 500,000 land purchase – 104,000 existing -104,000
- Effect in subsequent years = 500,000 extra – 104 000 existing 396,000

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Capital Cost Increases > 2%

Water Supply

The Water Supply capital works programme was substantially modified through the Asset Management Plan approved by the Council in April 2002, resulting in significant increases and decreases in individual line items, but no change in Water Supply Capital Works overall, compared to the 2002/03 Capital works programme (after adjusting for 2% inflation increase).

• Replacement Mains	-310,000
• Replacement Submains	-211,000
• Replacement Wells	200,000
• Replacement pumps	135,000
• Replacement fuel tanks	18,000
• Fitzgerald Pump Station Replacement. The revised estimate based on more detailed design is less than the original estimate for this project	-167,000
• Control and indication. Medcon PLC controllers used in half the network require replacement over years 1 and 2 because they are at the end of their life and no longer supported	324,000
• Miscellaneous infrastructural asset improvements (identified in Capital Works Programme)	74,000
• Energy efficiency measures – Infrastructural Asset Improvements. This programme continues the system operations optimisation currently being used in the Ferrymead and Parklands Zones and is subject to a cost benefit analysis of this work	100,000
• Miscellaneous infrastructural asset improvements (identified in Capital Works Programme)	-38,000
• New Reticulation	5,000
• Reservoirs and pumping facilities for growth	-229,000
• Connection costs	99,000
Total effect of variations in costs	Nil

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Wastewater

• Pump Station Upgrades (Infrastructural renewal and replacement) – This item is reduced from 162,000 to 80,000 while detailed investigations are carried out as part of the asset management plan review	-82,000
• Trunk Sewer upgrading (Infrastructural Improvements) – Following the Sewer Capacity Investigation, the total for trunk sewer upgrading has been reduced from 4,076,000 by 1,558,000. Of this reduction, 1,196,000 balances the increased expenditure on pumping facilities at Randolph Street, 2003/04 as part of the same project (below). The balance (362,000) has been delayed until year 2 in the programme and included in the 2,000,000 allowed for the Randolph Street Pump Station. See "*Capital works delayed"* below.	-1,196,000
• Randolph Street (PS 11) upgrade has been increased from an original estimate of 1,000,000 for a smaller station to 4.2 million following more detailed knowledge of the required upgrade (funded from within the overall long term upgrading programme)	1,196,000
• Minor Plant (New Assets – Infrastructural) – This item has increased from 31,000 to 35,000 and renamed "Lifelines Equipment" for the 2003/04 year only, in order to provide independent pumping from deep galleries at the Treatment Plant to mitigate the effects of flooding	4,000
• Liquid Waste Stage 2b Investigation – This item has increased from $265,000 to $600,000 under New Infrastructural Assets for Ocean Pipeline Consent and investigations	335,000
Total effect of variations in costs	257,000

Solid Waste

- Nil

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Capital works delayed from 2002/03 or brought forward from subsequent years

Water Supply

- Nil

Wastewater

The following projects have been delayed until later years or brought forward in the capital works programme

• Lifelines, brick barrel renewals – This budget item relates to the Blenheim Rd section of the Brick Barrel Sewer which is being replaced as part of the Southern Relief Diversion (infrastructural improvements). This 1.08M in part balances the additional 2.0M required in year 2 for the Randolph Street Pump Station (a related project).	-1,080,000
• The proposed replacement of the National Engine at the CWTP (estimated 1.27M) has been delayed from years 1&2 to years 3&4	-636,000
• Brick building repairs (CWTP) delayed from year 1 to year 3	-16,000
• Replacement of Kelly Lewis pump at CWTP (estimated 257,000) delayed from years 1&2 to years 3&4	-127,000
• Delay replacement of "A" electrical Panel and display screen (CWTP) from year 1 to year 2	-32,000
• Delay replacement of raw sludge pump replacement (CWTP) from year 1 to year 3	-159,000
• Expansion of Christchurch Wastewater Treatment Plant – Bringing forward $2.1M allowed for in years 2&3 to year 1 will allow completion of this expansion project	2,184,000
• Delay painting of Trickling Filter Cover from year 1 to year 2	-21,000
• Trunk Sewer Upgrading – 362,000 delayed to year 2 where it contributes to the 2.0M required for the Randolph Street Pump Station upgrade as described above in "C*apital Cost Increases".*	-362,000
• Pump Station A at CWTP, Header Manifold, 50,000 from this project brought forward from year 2 to allow completion on schedule	50,000
• Covering of biosolid lagoons – 1.085M brought forward from year 8 to year 1 due to odours caused by changes in digester loading	1,085,000
• Wastewater Treatment Plan UV Sterilisation -7,959,000 deleted from year 2003/04	-7,959,000
• CWTP Pond Modifications – Green Edge – This project has been delayed to commence year 5 in the Capital programme	-51,000
	-7,124,000

Solid Waste

• Part of the expenditure for refuse station modifications shifted from 2003/04 to 2004/05	-2,623,660
Total effect on 2003/04 Budget due to changes in timing of Capital Works	-9,747,660

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

SCHEDULE OF CAPITAL 10-YEAR LINES THAT INCLUDE AN ITEM 0.5M OR GREATER

The purpose of this table is to provide an overview of the major capital items included in the Unit's 10-year budget. It also provides an explanation of the reason the 10-year budget roller coasts somewhat from year to year to year and will therefore be a useful tool if corporate capital smoothing is required.

Item	1 2003/04	2 2004/05	3 2005/06	4 2006/07	5 2007/08	6 2008/09	7 2009/10	8 2010/11	9 2011/12	10 2012/13	Totals
Water Supply											
Replacement Mains	1.247	1.247	1.425	1.425	1.425	1.782	1.782	1.782	2.138	2.138	
Replacement Submains	0.692	0.692	0.692	0.692	0.692						
Cashmere Reservoir Replacement			0.515	0.535							
New Mains Programme					0.726			0.626	0.626		
New Pump Station Northern Area						0.700	0.700			0.700	
New C/Ns (Schedule) – 13mm	0.572										
Unallocated						0.572	0.557	0.542	0.528	0.515	
Fitzgerald Pump Station	0.500										
Wastewater											
Sewer Renewal - City Wide	1.610	1.760	1.760	1.760	1.760	1.760	1.760	1.760	1.760	1.760	
Sewer Grouting Contract	0.662										
Lifelines, Brickbarrel Renewals		0.580	1.080	1.080							
Pre-aeration Tank Covers										0.600	
National Engine Replacement			0.637	0.637							
Belt Press Replacement							0.758				
Treatment Plant Equipment Various							2.032				
Allen Engine Replacement									1.632		
P/stn No. 11 Pressure Main Upgrading	2.300	1.200									
Fisher Ave to PS20 Trunk		1.400									
Northern Relief							0.800				
Grassmere storage							1.000	0.500			
Maidstone Storage									1.960		
Wigram Augmentation							0.720	1.780			
Riccarton Interceptor								0.800	1.125		
Southern relief improvement			3.138	3.084	3.084	3.084	0.500			3.084	
P/stn 11 Major Upgrade	2.200	2.000									
Belfast WWTP Upgrade					1.624	1.624					
Expansion of CWTP	4.250										
CWTP Pond Modifications - (Green Edge)						3.000	3.000	3.000			

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Item	1 2003/04	2 2004/05	3 2005/06	4 2006/07	5 2007/08	6 2008/09	7 2009/10	8 2010/11	9 2011/12	10 2012/13	Totals
Header Manifold - Modifications		0.500									
Cover Sludge Lagoons/Replacement	1.085										
5th & 6th Digester	1.000	3.000	2.000								
Third Sludge Thickening Machine								0.408			
Ocean Pipeline Consents & Investigations	0.600	0.600	0.400	0.400							
Ocean Pipeline				20.000	25.000						
Solid Waste											
Refuse Stations Modifications to accommodate new vehicles	1.118	3.531									
New Canterbury Regional Landfill	0.400										
Start up Invessel Compost Plant	2.894	2.894	0.500								
Closed Landfill Aftercare – Burwood Stages 2C, 2D		0.702	0.538								
RMF	0.500										
Total of Items Greater than 0.5m	**21.640**	**20.106**	**12.685**	**29.613**	**34.311**	**12.522**	**13.609**	**11.198**	**9.769**	**8.795**	**174.248**
Variances Year to Year		-1.534	-7.421	16.928	4.698	-21.789	1.087	-2.411	-1.429	-0.974	
Total City Water & Waste Budget	**26.358**	**25.611**	**17.776**	**34.863**	**39.894**	**16.858**	**18.929**	**17.191**	**15.458**	**13.805**	**226.743**
Variances Year to Year		-0.747	-7.835	17.087	5.031	-23..36	2.071	-1.738	-1.733	-1.653	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

SUMMARY OF OBJECTIVES AND PERFORMANCE INDICATORS THAT TRANSFER TO THE FINANCIAL PLAN AND PROGRAMME

In later text a series of objectives and indicators are listed for water, wastewater and solid waste. Those objectives and indicators that are considered to be key for the Unit are italicised and bold. It is these that will be shown in the Council's Annual Plan document for public consultation. To provide a handy overview of these key objectives and indicators and also provide a 'liftout' ready for installation into the Annual Plan, they are summarised in the table below.

Water Supply

Objectives for 2003/04			Performance Indicators		TBL Category
Customer Service	1.	***To provide the community with safe, convenient and efficient water supply services.***	1.1	***90% of customers are satisfied with the water quality taste.***	Social
			1.2	***Water supply service delivers value for money (Target: 90% customer satisfaction).***	Financial
			1.3	***Water supply cost per household (Target: $98 per household).***	Financial
			1.4	***Continuity of water supply to customers (Target: less than 12 occasions where unplanned reticulation shutdowns result in the loss of water supply for longer than 4 hours).***	
			1.5	***95% of reported leaks in the Council's reticulation are repaired as scheduled:*** ***A (major/urgent) Contractor on site within one hour of a leak being reported.*** ***B (medium magnitude leaks) Leak repaired within one working day.*** ***C (minor) Leak repaired within three working days.***	Environmental
Community Engagement	2.	***To develop and enhance partnerships with the community and with governing bodies to achieve desired outcomes.***	2.1	***Water used per person is progressively reduced taking into account climatic factors (Target: 430 litres per person per day, 5 year rolling average).***	Environmental
			2.2	***Public commitment to water conservation (Target: 70% of people take regular action to reduce the amount of water they use at home).***	Social
			2.3	***Business commitment to water conservation (Target: 70% of target businesses take regular action to reduce the amount of water they use).***	Social
Planning and Infrastructure Management	3.	***To sustainably manage the water supply infrastructure and resource.***	3.1	***Water supply infrastructure is designed and operated to obtain long term overall efficiency (Target: 3 kilowatt hours per cubic metre of water).***	Environmental
			3.2	***Unaccounted for water is minimised (e.g. leaks, fire fighting, flushing, illegal connections etc) (Target: 150 litres per day per connection by June 2006).***	Environmental
Compliance with Legislation	4.	***To comply or surpass legislative requirements and standards***	4.1	***Water supplied to the community will meet or surpass the NZ Drinking Water Standards (report by exception, water quality measurements).***	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Wastewater

Objectives for 2003/04			Performance Indicators		TBL Category
Customer Service	1.	***To provide the community with safe, convenient and efficient wastewater services.***	1.1	***The wastewater service delivers value for money (Target: 90% customer satisfaction).***	Social
			1.2	***Wastewater cost per household per year (Target: $126 per household).***	Financial
			1.3	***The risk to wildlife from the treatment plant discharge is minimised (Target: pollutants in discharge reduced by 75% BOD and 75% suspended solids.)***	Environmental
			1.4	***When a complaint is received that could potentially affect public health (e.g. sewer blockage) and for which the Council is responsible, a contractor is on site within one hour (Target: 100% response rate)***	Environmental Social
Community Engagement	2.	***To develop and enhance partnerships with the community and with governing bodies to achieve desired outcomes.***	2.1	***Wastewater treated per person per day is progressively reduced taking into account climatic factor including infiltration and trade wastes (Target: 435 litres per person per day, 5 year rolling average).***	Environmental
Planning and Infrastructure Management	3.	***To sustainably manage the wastewater infrastructure***	3.1	***Number of overflows directly entering the waterways or rivers as a result of failure of Council pumping equipment. (Target: nil).***	Environmental
			3.2	***Greenhouse gas emissions into the environment are minimised and electricity generation from biogas is maximised (Target: less than 1% of total gas produced is flared off).***	Environmental
Compliance with Legislation	4.	***To comply with or surpass legislative requirements and standards.***	4.1	***Discharge air and wastewater quality meets Resource Consent conditions with nil penalties or fines (report by exception water quality measurements).***	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**BUSINESS UNIT SUMMARY**

Solid Waste

Objectives for 2003/04			Performance Indicators		TBL category
Customer Service	1.	***To provide the community with safe, convenient and efficient waste management services.***	1.1	***90% of customers are satisfied with the green crate recycling service.***	Social
			1.2	***80% of customers are satisfied with the black bag service provided.***	Social
			1.3	***Waste collection service delivers value for money (Target: 70% satisfaction).***	Financial
			1.4	***Cost of waste management per household (Target: $126 per household).***	Financial
			1.5	***Incidence of reported illegal dumping excluding litter complaints. (Target: on average less than 2 occasions reported per week).***	Environmental
Community Engagement	2.	***To work with the community to reduce the waste generated in Christchurch through reduction at source, reuse, recycling and composting.***	2.1	***Amount of waste sent to landfill per person (Target: 650 kilograms per person per year for 2003/04).***	Environmental
			2.2	***Progress towards waste minimisation targets (Graph of total to landfill, greenwaste and kerbside recycling).***	Environmental
			2.3	***Amount kerbside recycled per household (Target: 2.4 kilograms per house / week for 2003/04).***	Environmental
			2.4	***Public commitment to waste minimisation (Target: 80% of people regularly take action to reduce the waste they produce).***	Social
			2.5	***Amount spent on waste minimisation activities per person (Target: $15 per person).***	Financial
Planning and Infrastructure	3.	***To ensure appropriate planning and community engagement is undertaken to adequately provide for the management of solid and hazardous waste.***	3.1	***Number of opportunities provided for public engagement in the planning process (Target: at least 4 per year).***	Social
Compliance with Legislation	4.	***To operate waste management facilities that comply with or surpass legislative requirements and standards.***	4.1	***Compliance with resource consent conditions as recorded by Environment Canterbury (Target: nil non-compliance, report by exception).***	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**BUSINESS UNIT SUMMARY**

NET COST SUMMARY		**2002/2003 BUDGET**	**2003/2004 BUDGET**
WATER SUPPLY		**$**	**$**
OPERATIONS REVENUE	Page 9.2.7	(830,138)	(1,064,978)
INFORMATION AND ADVICE	Page 9.2.8	604,395	705,185
PLANNING	Page 9.2.9	1,232,393	1,074,184
SUPPLY OF WATER	Page 9.2.11	10,984,207	11,480,351
CAPITAL WORKS REVENUE	Page 9.2.12	(1,268,000)	(1,361,250)
		10,722,857	10,833,492
WASTEWATER			
OPERATIONS REVENUE	Page 9.2.16	(1,688,433)	(2,229,610)
INFORMATION AND ADVICE	Page 9.2.17	147,710	178,883
PLANNING	Page 9.2.18	975,178	995,141
COLLECTION	Page 9.2.20	9,321,630	14,454,308
TREATMENT & DISPOSAL	Page 9.2.22	7,846,372	8,146,349
LABORATORY	Page 9.2.23	25,000	25,000
CAPITAL WORKS REVENUE	Page 9.2.24	(670,000)	(1,258,000)
		15,957,457	20,312,071
SOLID WASTE			
INFORMATION AND ADVICE	Page 9.2.33	290,385	268,651
PLANNING	Page 9.2.34	341,093	319,310
REDUCTION	Page 9.2.35	512,069	406,432
REUSE	Page 9.2.36	159,356	6,577
RECYCLING	Page 9.2.39	3,637,282	3,024,483
RESOURCE RECOVERY	Page 9.2.40	320,725	43,297
RESIDUE DISPOSAL	Page 9.2.46	5,396,490	7,123,491
WASTE MINIMISATION REVENUE	Page 9.2.47	(9,155,901)	(11,000,325)
		1,501,498	191,914
TOTAL NET COST		28,181,812	31,337,478
COST OF CAPITAL EMPLOYED		34,639,721	35,807,085
CAPITAL OUTPUTS			
INFRASTRUCTURAL ASSETS		20,970,401	20,675,006
FIXED ASSETS		1,860,352	5,844,980
		22,830,753	26,519,987

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**BUSINESS UNIT SUMMARY**

OUTPUT CLASS EXPENDITURE		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
WATER SUPPLY			
OPERATIONS REVENUE	Page 9.2.7	819,862	605,022
INFORMATION AND ADVICE	Page 9.2.8	604,395	705,185
PLANNING	Page 9.2.9	1,232,393	1,074,184
SUPPLY OF WATER	Page 9.2.11	11,097,207	11,608,351
CAPITAL WORKS REVENUE	Page 9.2.12	0	0
		13,753,857	13,992,742
WASTEWATER			
OPERATIONS REVENUE	Page 9.2.16	347,567	290,390
INFORMATION AND ADVICE	Page 9.2.17	167,710	198,883
PLANNING	Page 9.2.18	975,178	995,141
COLLECTION	Page 9.2.20	9,368,630	14,501,308
TREATMENT & DISPOSAL	Page 9.2.22	8,063,972	8,367,349
LABORATORY	Page 9.2.23	149,627	157,448
CAPITAL WORKS REVENUE	Page 9.2.24	0	0
		19,072,684	24,510,519
SOLID WASTE			
INFORMATION AND ADVICE	Page 9.2.33	290,385	268,651
PLANNING	Page 9.2.34	341,093	319,310
REDUCTION	Page 9.2.35	512,169	406,432
REUSE	Page 9.2.36	159,356	6,577
RECYCLING	Page 9.2.39	4,118,782	3,782,083
RESOURCE RECOVERY	Page 9.2.40	2,008,178	1,799,902
RESIDUE DISPOSAL	Page 9.2.46	14,307,145	16,747,286
WASTE MINIMISATION REVENUE	Page 9.2.47	0	100,000
		21,737,107	23,430,239
TOTAL COST		54,563,648	61,933,501

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**BUSINESS UNIT SUMMARY**

OUTPUT CLASS REVENUE		**2002/2003 BUDGET**	**2003/2004 BUDGET**
WATER SUPPLY		**$**	**$**
OPERATIONS REVENUE	Page 9.2.7	1,650,000	1,670,000
INFORMATION AND ADVICE	Page 9.2.8	0	0
PLANNING	Page 9.2.9	0	0
SUPPLY OF WATER	Page 9.2.11	113,000	128,000
CAPITAL WORKS REVENUE	Page 9.2.12	1,268,000	1,361,250
		3,031,000	3,159,250
WASTEWATER			
OPERATIONS REVENUE	Page 9.2.16	2,036,000	2,520,000
INFORMATION AND ADVICE	Page 9.2.17	20,000	20,000
PLANNING	Page 9.2.18	0	0
COLLECTION	Page 9.2.20	47,000	47,000
TREATMENT & DISPOSAL	Page 9.2.22	217,600	221,000
LABORATORY	Page 9.2.23	124,627	132,448
CAPITAL WORKS REVENUE	Page 9.2.24	670,000	1,258,000
		3,115,227	4,198,448
SOLID WASTE			
INFORMATION AND ADVICE	Page 9.2.33	0	0
PLANNING	Page 9.2.34	0	0
REDUCTION	Page 9.2.35	100	0
REUSE	Page 9.2.36	0	0
RECYCLING	Page 9.2.39	481,500	757,600
RESOURCE RECOVERY	Page 9.2.40	1,687,453	1,756,605
RESIDUE DISPOSAL	Page 9.2.46	8,910,655	9,623,795
WASTE MINIMISATION REVENUE	Page 9.2.47	9,155,901	11,100,325
		20,235,609	23,238,325
TOTAL REVENUE		26,381,836	30,596,023
NET COST		28,181,812	31,337,478

Note: The provision in the 2003/2004 budget for the transfer to the Burwood Landfill Stage 2C Aftercare special fund is $763,500 (refer above).

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**WATER SUPPLY – OUTPUT SUMMARY**

OVERALL WATER SUPPLY

Description

- The objectives in this section are those that are valid for the overall water supply activity that do not relate substantially to individual output classes.

Objectives for 2003/04	Performance Indicators	TBL Category
1. ***To provide the community with safe, convenient and efficient water supply services.***	• 90% of customers are satisfied with the water supply service.	Social
	• ***90% of customers are satisfied with the water quality / taste.***	Environmental
	• ***Water supply service delivers value for money (Target: 90% customer satisfaction).***	Financial
	• ***Water supply cost per household (Target: $98 per household).***	Financial
2. ***To develop and enhance partnerships with the community and with governing bodies to achieve desired outcomes.***	• ***Water used per person is progressively reduced taking into account climatic factors including infiltration and trade wastes. (Target: 430 litres per person per day, 5 year rolling average).***	Environmental
	• Opportunities for engagement in the planning process (Target: 2 opportunities provided for engagement per year).	Social
	• ***Public commitment to water conservation (Target: 70% of people take regular action to reduce the amount of water they use at home).***	Social
	• ***Business commitment to water conservation (Target: 70% of target businesses take regular action to reduce the amount of water they use).***	Social
3. ***To sustainably manage the water supply infrastructure and resource.***	• ***Water supply infrastructure is designed and operated to obtain long term overall efficiency (Target: 3 kilowatt hours per cubic metre of water).***	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OUTPUT SUMMARY**

NET COST SUMMARY - WATER SUPPLY		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OPERATIONS REVENUE - WATER SUPPLY			
Water Billing And Monitoring	Page 9.2.7	-830,138	-1,064,978
		-830,138	-1,064,978
INFORMATION AND ADVICE - WATER SUPPLY			
Information And Advice	Page 9.2.8	604,395	705,185
		604,395	705,185
PLANNING - WATER SUPPLY			
Planning	Page 9.2.9	1,232,393	1,074,184
		1,232,393	1,074,184
SUPPLY OF WATER - WATER SUPPLY			
Headworks	Page 9.2.10	4,942,915	4,691,449
Reticulation	Page 9.2.11	6,041,291	6,788,902
		10,984,207	11,480,351
CAPITAL WORKS REVENUE - WATER SUPPLY			
Capital Works Revenue	Page 9.2.12	-1,268,000	-1,361,250
		-1,268,000	-1,361,250
NET COST		10,722,857	10,833,492

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OUTPUT SUMMARY**

OUTPUT CLASS EXPENDITURE - WATER SUPPLY		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OPERATIONS REVENUE - WATER SUPPLY			
Water Billing And Monitoring	Page 9.2.7	819,862	605,022
		819,862	605,022
INFORMATION AND ADVICE - WATER SUPPLY			
Information And Advice	Page 9.2.8	604,395	705,185
		604,395	705,185
PLANNING - WATER SUPPLY			
Planning	Page 9.2.9	1,232,393	1,074,184
		1,232,393	1,074,184
SUPPLY OF WATER - WATER SUPPLY			
Headworks	Page 9.2.10	4,942,915	4,691,449
Reticulation	Page 9.2.11	6,154,291	6,916,902
		11,097,207	11,608,351
CAPITAL WORKS REVENUE - WATER SUPPLY			
Capital Works Revenue	Page 9.2.12		
		0	0
TOTAL EXPENDITURE - WATER SUPPLY		13,753,857	13,992,742

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OUTPUT SUMMARY**

OUTPUT CLASS RECOVERIES AND REVENUES - WATER SUPPLY		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OPERATIONS REVENUE - WATER SUPPLY			
Water Billing And Monitoring	Page 9.2.7	1,650,000	1,670,000
		1,650,000	1,670,000
INFORMATION AND ADVICE - WATER SUPPLY			
Information And Advice	Page 9.2.8	0	0
		0	0
PLANNING - WATER SUPPLY			
Planning	Page 9.2.9		
		0	0
SUPPLY OF WATER - WATER SUPPLY			
Headworks	Page 9.2.10	0	0
Reticulation	Page 9.2.11	113,000	128,000
		113,000	128,000
CAPITAL WORKS REVENUE - WATER SUPPLY			
Capital Works Revenue	Page 9.2.12	1,268,000	1,361,250
		1,268,000	1,361,250
TOTAL RECOVERIES AND REVENUE - WATER SUPPLY		3,031,000	3,159,250
TOTAL NET EXPENDITURE - WATER SUPPLY		10,722,857	10,833,492

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**OPERATIONS REVENUE – WATER SUPPLY**

OUTPUT : WATER BILLING & MONITORING

Description

- All connections drawing water from the water supply system are fitted with meters. Council policy is not to charge domestic customers for water by volume, but it does charge non-residential properties by volume, when consumption exceeds a (calculated) water allowance based on the ratable value of the property. Also Council policy is to read domestic meters in order to identify high water users and to work with these owners/occupiers to assist them to reduce consumption where reasonable.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To regularly read water meters and collect revenue owing (non-residential) to the Council.	• That all meters are read annually and high water users have their meter read three times in accordance with the schedule. • That all water volume based revenue due, in accordance with Council policy, is identified and collected.	Financial Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OPERATIONS REVENUE - WATER SUPPLY**

OUTPUT : WATER BILLING AND MONITORING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Data Processing			7,000	4,672
			7,000	4,672
ALLOCATED COSTS				
Alloc O/head - Financial Services			355,137	308,374
Transfer from Allocated Holding Accounts	(5.37)%	3.39%	437,988	276,266
Alloc O/Head - Output Corporate Overheads Cost Centre			19,737	15,710
TOTAL ALLOCATED COSTS			812,862	600,350
TOTAL COSTS			819,862	605,022
REVENUE				
External Revenue			1,440,000	1,433,000
Internal Recoveries			210,000	237,000
TOTAL REVENUE - SALE OF WATER			1,650,000	1,670,000
TOTAL NET COST - WATER BILLING AND MONITORING			-830,138	-1,064,978
TOTAL NET COST OPERATIONS REVENUE - WATER SUPPLY			-830,138	-1,064,978

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**INFORMATION & ADVICE – WATER SUPPLY**

OUTPUT : INFORMATION & ADVICE

For text see page 9.2.text.8.ii and 9.2.text.8.iii.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**INFORMATION & ADVICE – WATER SUPPLY**

OUTPUT : INFORMATION & ADVICE (CONTD)

Description

- An extensive range information is maintained and supplied to the public and other Council staff. The Customer Centre Network handles the majority of these requests, but resolving non-routine requests often involves follow up by specialist staff. Effort is expended to raise awareness to achieve social, environmental and economic goals related to the Unit's activities. This outcome also includes democratic processes and consultation, which involves the provision of information to elected members, committee reporting, preparing and reporting on the Annual Plan, and consultation with stakeholders and partners.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To provide elected members with timely and innovative reporting and responses that are customer focused whilst providing clear policy elaboration.	• Negative responses from elected members to staff reports (Target: nil serous negative responses).	Social
2. To respond to requests for printed information (eg brochures, plans) and advice in an efficient, friendly and helpful manner.	• That 99% of all requests for available printed information are actioned within four working hours.	Social
3. To respond to enquiries in an efficient, friendly and helpful manner, including arranging Council action where appropriate or providing customer advice when Council action is not required.	• That enquires are responded to within one working day. If further action is required, investigations are commenced within three working days. • That reactive maintenance matters made known to the Council are recorded and dispatched to contractors within 15 minutes of receiving initial report (Target: 98% dispatched within 15 minutes).	Social Environmental Social

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**INFORMATION & ADVICE – WATER SUPPLY**

OUTPUT : INFORMATION & ADVICE (CONTD)

Objectives for 2003/04	Performance Indicators	TBL Category
4. To increase the current resolution of requests for information by the Customer Information Centre to meet current corporate standards.	• The Customer Centre resolves 80% of requests for information or service at first point of contact.	Social
	• That 95% of calls to the Customer Centre are answered.	Social
	• That 80% of all calls are answered with 20 seconds.	Social
	• That 95% of electronic requests for information are acknowledged immediately.	Social
5. To strengthen relationships between the Customer Information Centre staff, unit specialists, and the community, as well as streamlining processes.	• That partnership agreements between the Customer Centre and Unit teams are met.	Social
	• The Customer Centre participates in a monthly customer research programme to determine customer needs and satisfaction with the service, and implements customer driven changes to the service within current resources.	Social
	• Processes identified by customer research, or by performance failures of the partnership agreements are reviewed and updated.	Social

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE - WATER SUPPLY**

OUTPUT : INFORMATION AND ADVICE			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Education Programme			165,000	165,000
Statutory Compliance (Bylaws)			92,000	80,000
			257,000	245,000
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(4.05)%	5.46%	330,689	444,616
Alloc O/Head - Output Corporate Overheads Cost Centre			16,707	15,569
TOTAL ALLOCATED COSTS			347,395	460,185
TOTAL COSTS			604,395	705,185
REVENUE				
External Revenue				
Internal Recoveries				
TOTAL REVENUE			0	0
TOTAL NET COST - INFORMATION AND ADVICE			604,395	705,185
TOTAL NET COST INFORMATION AND ADVICE - WATER SUPPLY			604,395	705,185

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**PLANNING – WATER SUPPLY**

OUTPUT : PLANNING

Description

- This includes a broad range of activities aimed at ensuring the sustainable management of the City's water supply system while balancing the demand for water against physical and environmental constraints. Advanced Planning encompasses input into the City Plan, and Regional Plans, Growth and Demand Management Planning, as well as design standards. Asset Management encompasses Capital Expenditure Planning, Operational and Maintenance Planning, Information Systems, Condition Assessment, Water Quality Assurance, and Water Loss Reduction work.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To ensure the sustainable management and appropriate planning of the water supply assets and water resource.	• Maintain an Asset Management Plan and a Strategic Management Plan in accordance with national standards. • That the necessary actions are taken to enable work set out in the Asset Management Plan to proceed on schedule. • That 95% of subdivision and resource consents requiring water supply input (infrastructure to be vested to the Council) are processed within 10 working days of receipt.	Social Financial Financial
2. To reasonably reduce water loss from pipework and to reduce demand on the underground water source.	• ***Unaccounted for water is minimised (eg leaks, fire fighting, flushing, illegal connections etc) (Target: 150 litres per day per connection by June 2006).***	Environmental
3. To confirm that the water delivered to the community is potable and that the water sources are secure.	• ***Water supplied to the community will meet or surpass the NZ Drinking Water Standards (report by exception, water quality measurements).*** • That the underground aquifers from which Christchurch draws its water are reconfirmed as secure to the satisfaction of the Ministry of Health.	Social Environmental Social Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING - WATER SUPPLY**

OUTPUT : PLANNING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Advanced Planning			108,000	88,000
Consents Internal			36,448	29,861
Asset Management - Professional Fees			152,000	132,000
Water loss reduction			120,000	140,000
Secure Groundwater			75,000	40,000
Water Supply Bench Marking			9,000	9,000
Other Costs			179,137	143,246
			679,585	582,107
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(6.51)%	5.66%	531,004	460,330
Alloc O/Head - Output Corporate Overheads Cost Centre			21,804	31,747
TOTAL ALLOCATED COSTS			552,808	492,077
TOTAL COSTS			1,232,393	1,074,184
REVENUE				
TOTAL NET COST - PLANNING			1,232,393	1,074,184
TOTAL NET COST PLANNING - WATER SUPPLY			1,232,393	1,074,184

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SUPPLY OF WATER – WATER SUPPLY**

OUTPUT : HEADWORKS

Description

- The primary focus of this is to operate and maintain the water supply pumping, storage facilities so as to balance the supply of water into the reticulation network with total customer demand, while maintaining reliability, quality and other levels of service.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To ensure supply of suitable potable water into the reticulation is reliably and continuously matched at all times with total customer demand.	• Number of unplanned headworks shutdowns resulting in loss of supply to customers for longer than four hours (Target: nil). • Number of unplanned headworks shutdowns resulting in loss of supply to customers of less than four hours (Target: less than 5 per year). • Number of planned shutdowns which result of loss of supply to customers (Target: less than 5 per year). • That maintenance work set out in the Asset Management Plan and other documents is undertaken. • Unsatisfactory water quality incidents resulting from substandard maintenance and operating practices (Target: nil).	Social Social Social Financial Social
2. To ensure headworks facilities are operated within the conditions set out in required consents.	• That all monitoring and reporting required by consents for the operation of the facilities is complied with, with no penalties or fines.	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SUPPLY OF WATER - WATER SUPPLY**

OUTPUT : HEADWORKS			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Control & Operations			1,926,500	1,943,500
Maintenance			1,029,717	921,067
Insurance			109,221	53,323
			3,065,438	2,917,890
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(8.33)%	8.35%	679,551	679,213
Alloc O/Head - Output Corporate Overheads Cost Centre			124,347	127,331
Depreciation			958,760	800,000
Asset Write offs Due To Replacement			100,000	150,000
Debt Servicing			14,819	17,015
TOTAL ALLOCATED COSTS			1,877,477	1,773,559
TOTAL COSTS			4,942,915	4,691,449
EXTERNAL REVENUE				
INTERNAL RECOVERIES				
TOTAL REVENUE			0	0
TOTAL NET COST - HEADWORKS			4,942,915	4,691,449

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SUPPLY OF WATER – WATER SUPPLY**

OUTPUT : RETICULATION

Description

- The primary focus is to operate and maintain the water supply pipe distribution system so that all customers receive potable water reliably and continuously.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To ensure a reliable continuous supply of potable water is available to all customers at all times.	• ***Continuity of water supply to customers (Target: less than 12 occasions where unplanned reticulation shutdowns result in the loss of water supply for longer than 4 hours).***	Social
	• ***95% of reported leaks in the Council's reticulation are repaired as scheduled:*** ***A (major/urgent) Contractor on site within one hour of leak being reported.*** ***B (medium magnitude leaks) Leak repaired within one working day.*** ***C (minor) Leak repaired within three working days.***	Environmental Social
	• That maintenance work as set out in the Asset Management Plan and other documents is undertaken.	Financial
	Unsatisfactory water quality incidents resulting from substandard maintenance and operating practices (Target: nil).	Social
2. To ensure that pipework damaged by third parties is repaired promptly and that cost of repairs is recovered.	• That all repairs to pipework damaged by third parties are commenced within one hour.	Social
	• That all reasonable endeavors are made to identify those responsible for the damage and to recoup the full cost of repair from them (Contract Management Reports).	Financial
3. To protect the public water supply from the risk of backflow contamination.	• That all new connections are fitted with backflow prevention devices. (Target: 100% achieved).	Environmental
	• That all existing industrial connections, identified by inspection as needing backflow prevention devices, comply within one month of notification.	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SUPPLY OF WATER - WATER SUPPLY**

OUTPUT : RETICULATION			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Contract Services			70,000	105,000
Maintenance			1,510,000	1,510,000
Rates - Water Infrastructure			658,078	632,800
TOTAL DIRECT COSTS			2,238,078	2,247,800
ALLOCATED COSTS				
Plan Update - Geodata Charges			9,344	0
Transfer from Allocated Holding Accounts	(3.13)%	5.42%	255,186	441,129
Alloc O/Head - Output Corporate Overheads Cost Centre			173,892	157,764
Depreciation			3,138,500	3,500,000
Asset Write off Due to Replacement			300,000	500,000
Debt Servicing			39,291	70,209
			3,916,213	4,669,102
TOTAL COSTS - RETICULATION			6,154,291	6,916,902
REVENUE				
External Revenue			83,000	113,000
Internal Recoveries			30,000	15,000
			113,000	128,000
TOTAL NET COST - RETICULATION			6,041,291	6,788,902
TOTAL NET COST SUPPLY OF WATER - WATER SUPPLY			10,984,207	11,480,351

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL WORKS REVENUE – WATER SUPPLY**

OUTPUT : CAPITAL WORKS REVENUE

Description

- The focus for this is to identify and collect all revenue that is reasonably and legitimately owed to the Council to assist it to install and expand the water supply infrastructure. For accounting reasons this revenue must be accounted for as Operational Revenue and not directly offset against the Capital Expenditure for which the revenue is collected.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To process and collect all fees, charges and contributions due to the Council.	• That all fees, charges and contributions (upgrading and cost share) due to the Council are collected (Target: 100% fee recovery).	Financial
2. To correctly process applications for new water supply connections and have the connection installed in a timely manner.	• That 99% of all valid applications received for new water supply connections are processed and forwarded to the installation contractor within three working days.	Social
	• That 99% of all new water connections are installed within 15 working days of receipt of a valid application.	Social

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL WORKS REVENUE - WATER SUPPLY**

OUTPUT : CAPITAL WORKS REVENUE	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
EXTERNAL REVENUE		
Cost Share	95,000	40,000
New Connections	620,000	691,250
Headworks Capacilty Upgrade Fee (Note: Transferred to Special Fund)	550,000	627,000
Miscellaneous Revenue	3,000	3,000
TOTAL EXTERNAL REVENUE	1,268,000	1,361,250
TOTAL REVENUE	1,268,000	1,361,250
TOTAL NET COST - CAPITAL WORKS REVENUE	-1,268,000	-1,361,250
TOTAL NET COST CAPITAL WORKS REVENUE - WATER SUPPLY	-1,268,000	-1,361,250

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**WASTEWATER SUMMARY**

SUMMARY - WASTEWATER

OVERALL WASTEWATER

Description

- The objectives in this section are those that are valid for the overall wastewater activity that do not relate substantially to individual output classes.

Objectives for 2003/04	Performance Indicators	TBL Category
1. ***To provide the community with safe, convenient and efficient wastewater services.***	• 90% of customers are satisfied with the wastewater service.	Social
	• ***The wastewater service delivers value for money (Target: 90% customer satisfaction).***	Financial
	• ***Wastewater cost per household per year (Target: $126 per household).***	Financial
2. ***To develop and enhance partnerships with the community and with governing bodies to achieve desired outcomes.***	• ***Wastewater treated per person per day is progressively reduced taking into account climatic factors (Target: 435 litres per person per day, 5 year rolling average).***	Environmental
	• Business commitment to reducing wastewater volumes while improving quality (Target: 60% of target businesses take regular action to reduce the amount or improve the quality of the wastewater they generate).	Environmental
3. To comply with or surpass legislative requirements and standards.	• All activities comply with the relevant legislation (report exceptions).	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**WASTEWATER SUMMARY**

SUMMARY - WASTEWATER		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OUTPUT CLASS NET COST			
OPERATIONS REVENUE - WASTEWATER			
Tradewaste	Page 9.2.16	(1,688,433)	(2,229,610)
INFORMATION AND ADVICE - WASTEWATER			
Information And Advice	Page 9.2.17	147,710	178,883
PLANNING - WASTEWATER			
Planning	Page 9.2.18	975,178	995,141
COLLECTION - WASTEWATER			
Pumping	Page 9.2.19	2,640,461	2,599,328
Reticulation	Page 9.2.20	6,681,169	11,854,980
		9,321,630	14,454,308
TREATMENT & DISPOSAL - WASTEWATER			
Belfast Operations & Maintenance	Page 9.2.21	81,068	99,958
Templeton Operations & Maintenance	Page 9.2.21	124,227	34,847
Christchurch Waste Water Treatment Plant	Page 9.2.22	7,641,077	8,011,545
		7,846,372	8,146,349
LABORATORY - WASTEWATER			
Laboratory Services	Page 9.2.23	25,000	25,000
CAPITAL WORKS REVENUE - WASTEWATER			
Capital Works Revenue	Page 9.2.24	(670,000)	(1,258,000)
NET RESULT - WASTEWATER		15,957,457	20,312,071

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**WASTEWATER SUMMARY**

SUMMARY - WASTEWATER		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OUTPUT CLASS EXPENDITURE			
OPERATIONS REVENUE - WASTEWATER			
Tradewaste	Page 9.2.16	347,567	290,390
INFORMATION AND ADVICE - WASTEWATER			
Information And Advice	Page 9.2.17	167,710	198,883
PLANNING - WASTEWATER			
Planning	Page 9.2.18	975,178	995,141
COLLECTION - WASTEWATER			
Pumping	Page 9.2.19	2,640,461	2,599,328
Reticulation	Page 9.2.20	6,728,169	11,901,980
		9,368,630	14,501,308
TREATMENT & DISPOSAL - WASTEWATER			
Belfast Operations & Maintenance	Page 9.2.21	81,068	99,958
Templeton Operations & Maintenance	Page 9.2.21	124,227	34,847
Christchurch Waste Water Treatment Plant	Page 9.2.22	7,858,677	8,232,545
		8,063,972	8,367,349
LABORATORY - WASTEWATER			
Laboratory Services	Page 9.2.23	149,627	157,448
CAPITAL WORKS REVENUE - WASTEWATER			
Capital Works Revenue	Page 9.2.24	0	0
TOTAL EXPENDITURE - WASTEWATER		19,072,684	24,510,519

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**WASTEWATER SUMMARY**

SUMMARY WASTEWATER		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OUTPUT CLASS REVENUE			
OPERATIONS REVENUE - WASTEWATER			
Tradewaste	Page 9.2.16	2,036,000	2,520,000
INFORMATION AND ADVICE - WASTEWATER			
Information And Advice	Page 9.2.17	20,000	20,000
PLANNING - WASTEWATER			
Planning	Page 9.2.18	0	0
COLLECTION - WASTEWATER			
Pumping	Page 9.2.19	0	0
Reticulation	Page 9.2.20	47,000	47,000
		47,000	47,000
TREATMENT & DISPOSAL - WASTEWATER			
Belfast Operations & Maintenance	Page 9.2.21		
Templeton Operations & Maintenance	Page 9.2.21		
Christchurch Waste Water Treatment Plant	Page 9.2.22	217,600	221,000
		217,600	221,000
LABORATORY - WASTEWATER			
Laboratory Services	Page 9.2.23	124,627	132,448
CAPITAL WORKS REVENUE - WASTEWATER			
Capital Works Revenue	Page 9.2.24	670,000	1,258,000
TOTAL REVENUE - WASTEWATER		3,115,227	4,198,448
NET RESULT - WASTEWATER		15,957,457	20,312,071

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OPERATIONS REVENUE – WASTEWATER**

OUTPUT : TRADEWASTE

Description

- Identified wastewater connections with discharges containing non-standard constituents that impose additional loading on the treatment of wastewater are regularly monitored. The producers of these effluents are charged additional fees calculated to enable the Council to recover the additional reasonable costs imposed on the system by these customers.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To regularly identify and monitor properties discharging trade waste. Collect, analyse, and process the data required for planning purposes, targeting improving discharge quality and reducing volumes, and to collect revenue owing.	• That all trade waste discharges are monitored in accordance with the schedule.	Financial
	• That all trade waste based revenue due, in accordance with Council policy, is identified and collected (Target: 100% revenue recovery).	Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OPERATIONS REVENUE - WASTEWATER**

OUTPUT : TRADEWASTE	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS		
TOTAL DIRECT COSTS	0	0
ALLOCATED COSTS		
Transfer from Allocated Holding Accounts	341,562	281,437
Alloc O/Head - Output Corporate Overheads Cost Centre	6,005	8,953
TOTAL ALLOCATED COSTS	347,567	290,390
TOTAL COSTS : TRADEWASTE	347,567	290,390
REVENUE		
External Revenue	2,036,000	2,520,000
Internal Revenue	0	0
TOTAL REVENUE : TRADEWASTE	2,036,000	2,520,000
NET RESULT : TRADEWASTE	(1,688,433)	(2,229,610)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE – WASTEWATER**

OUTPUT : INFORMATION AND ADVICE

For text see page 9.2.text.8.ii.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE - WASTEWATER**

OUTPUT : INFORMATION AND ADVICE			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Education Programme			20,000	20,000
TOTAL DIRECT COSTS			20,000	20,000
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(1.76)%	2.14%	143,566	174,563
Alloc O/Head - Output Corporate Overheads Cost Centre			4,144	4,320
TOTAL ALLOCATED COSTS			147,710	178,883
TOTAL COSTS : INFORMATION AND ADVICE			167,710	198,883
REVENUE				
External Revenue			20,000	20,000
Internal Revenue				
TOTAL REVENUE : INFORMATION AND ADVICE			20,000	20,000
NET RESULT : INFORMATION AND ADVICE			147,710	178,883

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING – WASTEWATER**

OUTPUT : PLANNING

Description

- This includes a broad range of activities aimed at ensuring sustainable management of the City's wastewater system. Advanced Planning encompasses input into the City Plan, Regional Plans, Growth and Demand Management Planning, as well as design standards. Asset Management encompasses Capital Expenditure Planning, Operational and Maintenance Planning, Information Systems, condition assessment, and water inflow reduction work.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To ensure the sustainable management of the wastewater assets.	• Maintain an Asset Management Plan and Strategic Management Plan in accordance with national standards. • That work as set out in the Improvement Plan of the Asset Management Plan is proceeded with on schedule.	Social Financial Financial
2. To ensure appropriate planning is undertaken to adequately provide the wastewater needs for new development.	• That the necessary actions are taken to enable the design and construction of works outlined in capex programmes to occur on schedule. • That 95% of subdivision and resource consents requiring wastewater input (infrastructure to be vested to the Council) are processed within 10 working days of receipt.	Social Environmental Financial Social

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING - WASTEWATER**

OUTPUT : PLANNING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Advanced Planning			73,000	93,000
Asset Management			426,812	425,179
TOTAL DIRECT COSTS			499,812	518,179
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(5.49)%	5.29%	447,974	430,341
Alloc O/Head - Output Corporate Overheads Cost Centre			5,892	25,121
Investigation - City Solutions Charges			6,500	6,500
Property Unit Advice			15,000	15,000
TOTAL ALLOCATED COSTS			475,366	476,962
TOTAL COSTS : PLANNING			975,178	995,141
REVENUE				
External Revenue				
Internal Revenue				
TOTAL REVENUE : PLANNING			0	0
NET RESULT : PLANNING			975,178	995,141

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**COLLECTION – WASTEWATER**

OUTPUT : PUMPING

Description

- The primary focus of this is to operate and maintain the wastewater pumping facilities so as to ensure the efficient transportation of wastewater to the Treatment Plants.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To ensure wastewater is suitably transported to the Treatment Plants.	• Number of unplanned shutdowns resulting in overflows (Target: nil). • Number of planned shutdowns per annum result in overflows (Target: nil). • That maintenance work as set out in the Asset Management Plan and other documents is undertaken.	Environmental Environmental Social Financial
2. To ensure pumping facilities are operated within the conditions set out in required consents.	• That all monitoring and reporting required by consents for the operation of the facilities is complied with.	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**COLLECTION - WASTEWATER**

OUTPUT : PUMPING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Control & Operations			551,200	571,550
Maintenance			1,130,000	1,006,130
Depreciation & Finance Charges			18,110	20,000
TOTAL DIRECT COSTS			1,699,310	1,597,680
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(5.00)%	5.04%	408,461	409,831
Alloc O/Head - Output Corporate Overheads Cost Centre			66,107	68,019
Depreciation			413,340	470,000
Asset Write offs Due To Replacement			50,000	50,000
Debt Servicing			3,243	3,798
TOTAL ALLOCATED COSTS			941,151	1,001,648
TOTAL COSTS : PUMPING			2,640,461	2,599,328
REVENUE				
External Revenue				
Internal Revenue				
TOTAL REVENUE : PUMPING			0	0
NET RESULT : PUMPING			2,640,461	2,599,328

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**COLLECTION – WASTEWATER**

OUTPUT : RETICULATION

Description

- The primary focus of this is to operate and maintain the wastewater network system so that all customers receive a wastewater service to the required standards.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To ensure a reliable and continuous sewer service is available to all customers at all times.	• ***When a complaint is received that could potentially affect public health (eg sewer blockage) and for which the Council is responsible, a contractor is on site within one hour (Target: 100% response rate).***	Environmental Social
	• Number of reticulation blockages attended to (compared with five year rolling average).	Social
	• Number of incidents of unsatisfactory odours from collection system (comparison with three year rolling average).	Social
	• ***Number of overflows directly entering the waterways or rivers as a result of failure of Council pumping equipment (Target: nil).***	Environmental
	• That maintenance work as set out in the Asset Management Plan and other documents is undertaken.	Financial
2. To ensure that pipework damaged by third parties is repaired promptly and that cost of repairs is recovered.	• That all repairs to pipework damaged by third parties are commenced within one hour.	Social
	• That all reasonable endeavors are made to identify those responsible for the damage and to recoup the full cost of repair from them (Target: 90% cost recovery).	Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**COLLECTION - WASTEWATER**

OUTPUT : RETICULATION			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Contract Services			1,000	1,000
Reactive Maintenance			616,000	631,000
Planned Maintenance			775,220	920,220
Finance Charges			134,388	121,341
Rates - Wastewater Infrastructure			1,367,538	1,422,765
TOTAL DIRECT COSTS			2,894,146	3,096,326
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(3.52)%	2.50%	286,928	203,210
Alloc O/Head - Output Corporate Overheads Cost Centre			174,031	172,547
Depreciation			2,490,800	7,860,000
Asset Write offs Due To Replacement			650,000	400,000
Debt Servicing			73,775	109,618
Geodata Internal Charges			143,989	46,279
Subdivision Supervision (City Solutions Charge)			14,500	14,000
TOTAL ALLOCATED COSTS			3,834,023	8,805,654
TOTAL COSTS : RETICULATION			6,728,169	11,901,980
REVENUE				
External Revenue			17,000	17,000
Internal Revenue			30,000	30,000
TOTAL REVENUE : RETICULATION			47,000	47,000
NET RESULT : RETICULATION			6,681,169	11,854,980
NET RESULT - COLLECTION - WASTEWATER			9,321,630	14,454,308

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT AND DISPOSAL – WASTEWATER**

OUTPUTS

- **BELFAST OPERATIONS AND MAINTENANCE**
- **TEMPLETON OPERATIONS AND MAINTENANCE**
- **CHRISTCHURCH WASTEWATER TREATMENT PLANT**
- **CAPITAL WORKS REVENUE**

Description

- One very substantial Wastewater Treatment Plant (Bromley), and one smaller plant (Belfast), receive and treat all wastewater before it is released to the environment. The purpose of this output is to ensure that the treatment occurs to the required standards.

Objectives for 2003/04	Performance Indicators	TBL Category
1. That discharges from the wastewater treatment plant are at acceptable environmental levels and meet the required consent conditions.	• ***The risk to wildlife from the treatment plant discharge is minimised (Target: pollutants in discharge reduced by 75% BOD and 75% suspended solids.***	Environmental
	• ***Discharge air and wastewater quality meets resource consent conditions with nil penalties or fines (report by exception).***	Environmental
2. To ensure the Treatment Plant is operated in an efficient manner.	• That maintenance work as set out in the Asset Management Plan and other documents is undertaken.	Social Financial
	• ***Greenhouse gas emissions into the environment are minimised and electricity generation from biogas is maximised (Target: less than 1% of total gas produced is flared off).***	Environmental
3. To foster good relationships with neighbours of the Christchurch Wastewater Treatment Plant.	• Community engagement plan for Wastewater Treatment Plant is implemented.	Social
4. To collect all infrastructures contributions owed to the Council as a result of private development.	• That all contributions (upgrading and cost share) due to the Council in accordance to its policy are identified and collected on schedule.	Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT & DISPOSAL - WASTEWATER**

OUTPUT : BELFAST OPERATIONS & MAINTENANCE			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Plant Site and Grounds Maintenance			46,500	46,500
TOTAL DIRECT COSTS			46,500	46,500
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.41)%	0.63%	33,128	51,369
Alloc O/Head - Output Corporate Overheads Cost Centre			1,440	2,088
TOTAL ALLOCATED COSTS			34,568	53,458
NET RESULT : BELFAST OPERATIONS & MAINTENANCE			81,068	99,958

OUTPUT : TEMPLETON OPERATIONS & MAINTENANCE				
DIRECT COSTS				
Plant DeCommission			100,000	10,000
TOTAL DIRECT COSTS			100,000	10,000
ALLOCATED COSTS				
Rent (Property Unit)			15,996	15,996
Transfer from Allocated Holding Accounts	(0.07)%	0.07%	5,365	5,650
Alloc O/Head - Output Corporate Overheads Cost Centre			2,866	3,200
TOTAL ALLOCATED COSTS			24,227	24,847
NET RESULT : TEMPLETON OPERATIONS & MAINTENANCE			124,227	34,847

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT AND DISPOSAL – WASTEWATER**

OUTPUTS

- **BELFAST OPERATIONS AND MAINTENANCE**
- **TEMPLETON OPERATIONS AND MAINTENANCE**
- **CHRISTCHURCH WASTEWATER TREATMENT PLANT**
- **CAPITAL WORKS REVENUE**

For text see page 9.2.text.21.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT & DISPOSAL - WASTEWATER**

OUTPUT : CHRISTCHURCH WASTE WATER TREATMENT PLANT			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Operations			531,000	918,700
Biosolids Preparation			221,000	270,000
Biosolids Application & Reuse			779,713	780,000
Maintenance			441,026	584,950
Biosolids Maintenance			27,000	31,000
Maintenance - Energy Equip			98,300	117,300
Output Overheads			26,000	71,000
TOTAL DIRECT COSTS			2,124,039	2,772,950
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(30.45)%	29.95%	2,485,771	2,437,717
Alloc O/Head - Output Corporate Overheads Cost Centre			189,476	202,442
Rent			144,540	144,000
Depreciation			2,808,750	2,646,000
Asset Write offs Due To Replacement			90,000	10,000
Debt Servicing			16,101	19,436
TOTAL ALLOCATED COSTS			5,734,638	5,459,595
TOTAL COSTS : CHRISTCHURCH WASTE WATER TREATMENT PLANT			7,858,677	8,232,545
REVENUE				
External Revenue			217,600	221,000
Internal Revenue			0	0
TOTAL REVENUE : CHRISTCHURCH WASTE WATER TREATMENT PLANT			217,600	221,000
NET RESULT : CHRISTCHURCH WASTE WATER TREATMENT PLANT			7,641,077	8,011,545
NET RESULT - TREATMENT & DISPOSAL - WASTEWATER			7,846,372	8,146,349

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**LABORATORY – WASTEWATER**

OUTPUT : LABORATORY SERVICES

Description

- The focus for this is to undertake a range of scientific testing and monitoring tasks, primarily to support the Christchurch Wastewater Treatment Plant operations, but also for a number of other Council activities such as water supply quality testing, river water monitoring and discharge consent monitoring.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To provide scientific support services to the wastewater treatment plants and other Council activities.	• Information and advice required is supplied in a timely and appropriate manner (Target: nil serious complaints).	Environmental Social Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**LABORATORY - WASTEWATER**

OUTPUT : LABORATORY SERVICES			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Administration Costs			25,000	25,000
TOTAL DIRECT COSTS			25,000	25,000
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(1.51)%	1.61%	122,894	130,748
Alloc O/Head - Output Corporate Overheads Cost Centre			1,733	1,700
TOTAL ALLOCATED COSTS			124,627	132,448
TOTAL COSTS : LABORATORY SERVICES			149,627	157,448
REVENUE				
External Revenue			41,008	43,581
Internal Recoveries			83,619	88,867
TOTAL REVENUE : LABORATORY SERVICES			124,627	132,448
NET RESULT : LABORATORY SERVICES			25,000	25,000

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL WORKS REVENUE – WASTEWATER**

OUTPUT : CAPITAL WORKS REVENUE

For text see page 9.2.text.21.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL WORKS REVENUE - WASTEWATER**

OUTPUT : CAPITAL WORKS REVENUE	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
REVENUE		
External Revenue		
- CWTP Capacity Upgrade Fee (1200 new connections @ $540 each)	650,000	738,000
- Cost Sharing Contributions	20,000	20,000
- Reticulation Capacity Upgrade Fee	0	500,000
Internal Revenue		
TOTAL REVENUE : CAPITAL WORKS REVENUE	670,000	1,258,000
NET RESULT : CAPITAL WORKS REVENUE	(670,000)	(1,258,000)
NET RESULT - WASTEWATER	15,957,457	20,312,071

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

SOLID WASTE SUMMARY

OVERALL SOLID WASTE

Description

- The objectives in this section are those that are valid for the overall solid waste management activity and that do not align within an individual output class.

Objectives for 2003/04	Performance Indicators	TBL category
1. ***To provide the community with safe, convenient and efficient waste management services.***	• ***90% of customers are satisfied with the green crate recycling service.***	Social
	• ***80% of customers are satisfied with the black bag service provided***	Social
	• ***Waste collection service delivers value for money (Target: 70% satisfaction).***	Financial
	• ***Cost of waste management per household (Target: $126 per household).***	Financial
	• ***Incidence of reported illegal dumping excluding litter complaints. (Target: on average less than two occasions reported per week).***	Environmental
2. ***To work with the community to reduce the waste generated in Christchurch through reduction at source, reuse, recycling and composting.***	• ***Amount of waste sent to landfill per person (Target: 650 kilograms per person per year).***	Environmental
	• ***Progress towards waste minimisation targets (Results in graph form – total to landfill, greenwaste and kerbside recycling).***	Environmental
	• ***Public commitment to waste minimisation (Target: 80% of people regularly take action to reduce the waste they produce).***	Social
	• ***Amount spent on waste minimisation activities per person (Target: $15 per person).***	Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

NET COST SUMMARY - SOLID WASTE		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
INFORMATION AND ADVICE			
INFORMATION AND ADVICE	Page 9.2.33	290,385	268,651
		290,385	268,651
PLANNING			
ADVANCED PLANNING	Page 9.2.34	341,093	319,310
		341,093	319,310
WASTE REDUCTION			
COMMERCIAL WASTE REDUCTION	Page 9.2.35	512,069	406,432
		512,069	406,432
REUSE			
RESOURCE REUSE CENTRES	Page 9.2.36	159,356	6,577
		159,356	6,577
RECYCLING			
RECYCLING			
Kerbside Recycling Development	Page 9.2.37	2,785,530	2,919,745
Waste Sorting Operations	Page 9.2.38	0	0
RMF	Page 9.2.39	851,752	104,738
		3,637,282	3,024,483

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

OVERALL SOLID WASTE (CONTD)

Objectives for 2003/04	Performance Indicators	TBL category
3. ***To operate waste management facilities that comply with or surpass legislative requirements and standards.***	• ***Compliance with resource consent conditions as recorded by Environment Canterbury (Target: nil non-compliance, report by exception).***	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

NET COST SUMMARY - SOLID WASTE		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
RESOURCE RECOVERY			
COMPOST	Page 9.2.40	320,725	43,297
		320,725	43,297
RESIDUE DISPOSAL			
COLLECTION OPERATIONS	Page 9.2.41	5,401,787	5,596,162
TRANSFER OPERATIONS			
Metro Place	Page 9.2.42	(278,119)	36,751
Parkhouse Road	Page 9.2.43	(49,423)	769,471
Styx Mill	Page 9.2.44	123,099	258,093
DISPOSAL			
Burwood - Non-Hazardous	Page 9.2.45	29,549	234,709
Hazardous Waste Operations	Page 9.2.46	169,597	228,305
		5,396,490	7,123,491
WASTE MINIMISATION FEE			
WASTE MINIMISATION LEVY AND KATE VALLEY EQUALISATIC	Page 9.2.47	(9,155,901)	(11,000,325)
		(9,155,901)	(11,000,325)
TOTAL NET COST SOLID WASTE		1,501,498	191,914

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

SOLID WASTE SUMMARY		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
OUTPUT CLASS EXPENDITURE			
INFORMATION AND ADVICE			
INFORMATION AND ADVICE	Page 9.2.33	290,385	268,651
		290,385	268,651
PLANNING			
ADVANCED PLANNING	Page 9.2.34	341,093	319,310
		341,093	319,310
WASTE REDUCTION			
COMMERCIAL WASTE REDUCTION	Page 9.2.35	512,169	406,432
		512,169	406,432
REUSE			
RESOURCE REUSE CENTRES	Page 9.2.36	159,356	6,577
		159,356	6,577
RECYCLING			
RECYCLING			
Kerbside Recycling Development	Page 9.2.37	2,786,030	2,919,845
Waste Sorting Operations	Page 9.2.38	0	0
RMF	Page 9.2.39	1,332,752	862,238
		4,118,782	3,782,083

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

EXPENDITURE SUMMARY SOLID WASTE		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
RESOURCE RECOVERY			
COMPOST	Page 9.2.40	2,008,178	1,799,902
		2,008,178	1,799,902
RESIDUE DISPOSAL			
COLLECTION OPERATIONS	Page 9.2.41	6,066,837	6,261,162
TRANSFER OPERATIONS			
Metro Place	Page 9.2.42	1,496,086	1,802,743
Parkhouse Road	Page 9.2.43	2,480,050	2,606,306
Styx Mill	Page 9.2.44	1,263,154	1,462,671
DISPOSAL			
Burwood - Non-Hazardous	Page 9.2.45	2,711,421	4,386,099
Hazardous Waste Operations	Page 9.2.46	289,597	228,305
		14,307,145	16,747,286
WASTE MINIMISATION FEE			
WASTE MINIMISATION LEVY AND KATE VALLEY EQUALISATIC	Page 9.2.47	0	100,000
		0	100,000
TOTAL EXPENDITURE SOLID WASTE		21,737,107	23,430,239

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

SOLID WASTE SUMMARY **OUTPUT CLASS REVENUE**		**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
WASTE REDUCTION			
COMMERCIAL WASTE REDUCTION	Page 9.2.35	100	0
		100	0
REUSE			
RESOURCE REUSE CENTRES	Page 9.2.36	0	0
		0	0
RECYCLING			
RECYCLING			
Kerbside Recycling Development	Page 9.2.37	500	100
Waste Sorting Operations	Page 9.2.38	0	0
RMF	Page 9.2.39	481,000	757,500
		481,500	757,600
RESOURCE RECOVERY			
COMPOST	Page 9.2.40	1,687,453	1,756,605
		1,687,453	1,756,605

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

REVENUE SUMMARY SOLID WASTE		**Notes**	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
RESIDUE DISPOSAL				
COLLECTION OPERATIONS	Page 9.2.41		665,050	665,000
TRANSFER OPERATIONS				
Metro Place	Page 9.2.42		1,774,205	1,765,992
Parkhouse Road	Page 9.2.43		2,529,473	1,836,835
Styx Mill	Page 9.2.44		1,140,055	1,204,578
DISPOSAL				
Burwood - Non-Hazardous	Page 9.2.45	**(1)**	2,681,872	4,151,390
Hazardous Waste Operations	Page 9.2.46		120,000	0
			8,910,655	9,623,795

For Notes see page Page 9.2.31

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

REVENUE SUMMARY SOLID WASTE		**Notes**	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
WASTE MINIMISATION FEE				
WASTE MINIMISATION TIPPING FEE REVENUE	Page 9.2.47	**(2)**	9,155,901	11,100,325
			9,155,901	11,100,325
TOTAL REVENUE SOLID WASTE			20,235,609	23,238,325
TOTAL NET COST SOLID WASTE			1,501,498	191,914

(1) Burwood Landfill Stage 2C Aftercare Special Fund

The Council has a $16.5m financial liability for closed landfill aftercare. This is shown in the Councils financial plan and programme document but not in City Water & Waste budget other than the amounts noted as Landfill Aftercare expenditure in the Capital Programme as resolved by the Council in 26 April 1999 budget meeting.

(2) Kate Valley Equalisation Fund

The tipping fee has been 'being increased' annually since 2001/03, so as to smooth the increase required for the new landfill.
The final increase in the ramping up occurs in 2003/04. These increases have generated additional funds which are being utilised for waste minimisation projects both operating and capital in nature.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SOLID WASTE SUMMARY**

SPECIAL FUND TRANSFERS - SOLID WASTE **Burwood Landfill Aftercare Stage 2C Special Fund**	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
APPROPRIATIONS (TRANSFERS TO)		
Burwood Landfill After Care Reserve	(721,500)	(763,500)
TOTAL REVENUE	(721,500)	(763,500)
FINANCE PROVIDED (TRANSFERS FROM)		
Burwood Landfill After Care Reserve	0	0
TOTAL EXPENDITURE	0	0
TOTAL NET TRANSFERS BURWOOD LANDFILL AFTERCARE STAGE 2C SPECIAL FUND	(721,500)	(763,500)

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE – SOLID WASTE**

OUTPUT : INFORMATION AND ADVICE

For text see page 9.2.text.8.ii.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE - SOLID WASTE**

OUTPUT : INFORMATION AND ADVICE			**2002/2003 BUDGET**	**2003/2004 BUDGET**
DIRECT COSTS				
General Promotion			20,000	20,000
			20,000	20,000
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(3.31)%	2.96%	270,385	241,170
Alloc O/Head - Output Corporate Overheads Cost Centre			0	7,480
			270,385	248,651
TOTAL COST			290,385	268,651
REVENUE				
TOTAL NET COST INFORMATION AND ADVICE			290,385	268,651
TOTAL NET COST INFORMATION AND ADVICE			290,385	268,651

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING – SOLID WASTE**

OUTPUT : ADVANCED PLANNING

Description

- This output encompasses the development and maintenance of strategies, policy and plans related to the management of solid and hazardous waste including:

  - The maintenance of an overarching Solid and Hazardous Waste Management Plan Parts 1 and 2, promoting source reduction, reuse, recycling, resource recovery and environmentally safe residue disposal.
  - Developing annual action plans to achieve objectives in the Waste Management Plan.
  - Conducting waste composition analyses regularly to measure progress.
  - Involvement with City and Regional plans or programmes as required.
  - Advocacy on waste planning and management as required.

Objectives for 2003/04	Performance Indicators	TBL Category
1. ***To ensure appropriate planning and community engagement is undertaken to adequately provide for the management of solid and hazardous waste.***	• ***Number of opportunities provided for public engagement in the planning process (Target: at least 4 per year).*** • Part 1 of the Solid and Hazardous Waste Management Plan is reviewed every 3-5 years. • Part 2 of the Solid and Hazardous Waste Management Plan is reviewed annually.	Social Social Environmental Financial
2. To provide direction to and coordinate solid waste communication initiatives carried out by the Council.	• To finalise and start implementing a comprehensive Solid Waste Management Communication Strategy.	Social

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING - SOLID WASTE**

OUTPUT : ADVANCED PLANNING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Operating Costs			100,000	100,000
Host Support Fund (Hurunui)			30,000	30,000
Regional Waste Minimisation Initiative			50,000	50,000
TOTAL DIRECT COSTS			180,000	180,000
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(1.85)%	1.62%	151,385	131,811
Alloc O/Head - Output Corporate Overheads Cost Centre			9,708	7,499
TOTAL ALLOCATED COSTS			161,093	139,310
TOTAL NET COST ADVANCED PLANNING			341,093	319,310
TOTAL NET COST PLANNING			341,093	319,310

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**REDUCTION – SOLID WASTE**

OUTPUT : COMMERCIAL WASTE REDUCTION

Description

- The Target Zero programme works to reduce the environmental impacts of businesses through resource, energy and process efficiency, waste minimisation, and environmental management and risk reduction. Target Zero is an ongoing programme that includes waste reduction demonstrations, the provision of information and support to encourage businesses to reduce waste, and the development of networks that support this programme and distribute information.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To help target businesses become more sustainable.	• Total number of businesses that have been actively engaged in the Target Zero programme (Target: -300 businesses).	Social
	• The reduction of waste produced and energy consumed by businesses actively engaged in the Target Zero programme (Average tonnes of refuse and megawatt hours of electricity reduced per year by target business sectors).	Environmental
	• The progress achieved against sustainability criteria by all the businesses actively engaged in the Target Zero programme (Target: a combined improvement in sustainability score of greater than 450).	Social Environmental
	• Proportion of Target Zero income from non-Council sources (Target: 15%).	Financial
2. To advocate policy, legislation, requirements and controls that improves the environmental performance of business.	• Target Zero involvement in advocacy events and projects (Narrative).	Social Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**REDUCTION - SOLID WASTE**

OUTPUT : COMMERCIAL WASTE REDUCTION			**2002/2003 BUDGET**	**2003/2004 BUDGET**
DIRECT COSTS				
Business Community			293,000	45,000
Evaluation, Planning, & Reporting			74,000	20,000
Industry Sector			98,000	160,000
Commercial Sector			20,000	80,000
Education, Health, & Municipal			0	80,000
			485,000	385,000
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.16)%	0.10%	12,712	8,238
Alloc O/Head - Output Corporate Overheads Cost Centre			14,457	13,194
			27,169	21,432
TOTAL COST			512,169	406,432
REVENUE				
External Revenue			100	0
TOTAL NET COMMERCIAL WASTE REDUCTION			512,069	406,432

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**REUSE – SOLID WASTE**

OUTPUT : RESOURCE REUSE CENTRES

Description

- Recycling centres for dropping off any household items/materials that can be reused are provided at Parkhouse Road, Metro Place and Styx Mill Road. Materials are then resold at a separate facility at Pages Road (The Supershed). The recycling centres are operated in conjunction with the refuse stations to allow diversion of reusable items/materials from the waste stream arriving at the refuse stations. The Recovered Materials Foundation manages both the recycling centres and selling facility.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To uplift, sort, pack and transport to Supershed for sale, recyclable and reusable materials from domestic vehicles.	• Tonnage of material taken to the Supershed. • Gross sales at the Supershed • Tonnage of reject material returned to refuse stations	Environmental Financial Environmental
2. The Supershed offers a shopping experience that gives value for money, and creates a completely new appreciation of reuse by the public.	• 80% of Supershed customers are satisfied with its value for money and service.	Social Environmental
3. To create local employment opportunities through increasing value added products and processes.	• Number of employees at the Supershed.	Social

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**REUSE - SOLID WASTE**

OUTPUT : RESOURCE REUSE CENTRES			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Management by RMF (Net Cost)			152,651	0
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.03)%	0.03%	2,311	2,471
Alloc O/Head - Output Corporate Overheads Cost Centre			4,393	4,105
TOTAL COSTS			159,356	6,577
REVENUE				
External Revenue			0	0
TOTAL NET COST RESOURCE REUSE CENTRES			159,356	6,577
TOTAL NET COST RESOURCE REUSE CENTRES			159,356	6,577

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RECYCLING – SOLID WASTE**

OUTPUT : RECYCLING (KERBSIDE, WASTE SORTING AND RMF)

Description – Kerbside Recycling Collection:

- Recycling operations including a kerbside recycling collection service for the domestic sector (including residents in the Central Business District), recycling centres at the three refuse stations (managed by the Recovered Materials Foundation) and funding and support of the Recovered Materials Foundation.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To deliver sorted uncontaminated kerbside recyclable materials to the Recovered Materials Foundation.	• The number of quality related complaints made by the Recovered Materials Foundation on receiving kerbside recycled materials (Target: less than 12). • ***Amount kerbside recycled per household (Target: 2.4 kilograms per house / week).***	Financial Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RECYCLING - SOLID WASTE**

OUTPUT : RECYCLING (KERBSIDE, WASTE SORTING AND RMF)			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Kerbside Recycling Collection				
DIRECT COSTS				
Contract Operations (Net cost)			2,524,249	2,543,924
Promotion and Instruction			85,000	125,000
Replacement and Extra Bins			33,000	30,000
TOTAL DIRECT COSTS			2,642,249	2,698,924
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.42)%	1.42%	34,668	115,335
Alloc O/Head - Output Corporate Overheads Cost Centre			109,112	105,586
			143,781	220,921
TOTAL COSTS RECYCLING COLLECTION			2,786,030	2,919,845
REVENUE				
External Revenue			500	100
TOTAL NET COST KERBSIDE RECYCLING COLLECTION			2,785,530	2,919,745

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RECYCLING – SOLID WASTE**

OUTPUT : RECYCLING (KERBSIDE, WASTE SORTING AND RMF) (CONTD)

Sub Output : Waste Sorting Operations

Potential waste sorting ventures at Refuse Operations.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RECYCLING - SOLID WASTE**

OUTPUT : RECYCLING (KERBSIDE, WASTE SORTING AND RMF)			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Waste Sorting Operations				
DIRECT COSTS				
			0	0
			0	0
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.00)%	0.00%	0	0
			0	0
TOTAL COST WASTE SORTING OPERATIONS			0	0
REVENUE				
External Revenue			0	0
TOTAL NET COST WASTE SORTING OPERATIONS			0	0

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RECYCLING – SOLID WASTE**

OUTPUT : RECYCLING (KERBSIDE, WASTE SORTING AND RMF) (CONTD)

Description - Recovered Materials Foundation (RMF)

- The Recovered Materials Foundation accepts delivery of recyclable materials collected from the kerbside and either sells them into the market place or adds value, in which instance employment opportunities are created, in partnership with industry. The funding provided by the Council is the net operating cost for this operation. Site Operations include material processing costs and expected sales revenue. Consultants and industry liaison includes international linkage costs. The Materials Equalisation and Retained Reserve is as per the operating contract between the Council and Recovered Materials Foundation.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To accept delivery of, process, and market the materials from the Council Kerbside Recycling Scheme.	• Total gross sales for the year.	Financial
	• Tonnage of materials sold.	Environmental
2. To increase utilisation of the waste exchange service.	• Number of successful contacts made through waste exchange service.	Social
	• Number of material types accepted by the waste exchange service.	Environmental
3. To create local employment opportunities through development of new markets and processes.	• Number of people employed in Recovered Materials Foundation related activities.	Social

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RECYCLING - SOLID WASTE**

OUTPUT : RECYCLING (KERBSIDE, WASTE SORTING AND RMF)			**2002/2003 BUDGET**	**2003/2004 BUDGET**
Sub Output : Recovered Materials Foundation (RMF)				
DIRECT COSTS				
RMF Operating			847,900	335,000
Business Development Fund			481,000	519,000
			1,328,900	854,000
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.05)%	0.10%	3,852	8,238
TOTAL DIRECT COSTS			1,332,752	862,238
REVENUE				
External Revenue			411,000	686,500
Internal Revenue			70,000	71,000
TOTAL NET COST RMF			851,752	104,738
TOTAL NET COST RECYCLING			3,637,282	3,024,483

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESOURCE RECOVERY – SOLID WASTE**

OUTPUT : COMPOSTING

Description

- This output includes the operation of the composting facility at Metro Place and the organic collection facilities as Parkhouse Road and Styx Mill road. Education, promotion and research of composting techniques and equipment are also undertaken.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To achieve or surpass the organics reduction targets contained in the Solid and Hazardous Waste Management Plan.	• Tonnage of organic matter received at the refuse stations for composting (Target: 38,000 tonnes).	Environmental
2. To increase public participation in composting.	• 60% of households regularly compost at home. • Number of schools and groups participating in Council run composting education programmes (Target: 150 per year).	Social Social
3. To manage the Compost Plant in accordance with management plans and resource consents.	• Number of complaints received by Environment Canterbury about the Compost Plant (Target: nil complaints resulting in a breach of consent conditions). • Spray residue in the compost product is minimised (Target: less than 0.02 mg/kg dry weight). • Yield of the Compost Plant (Target: 0.9m^3 unscreened compost/tonne of garden organic).	Environmental Environmental Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESOURCE RECOVERY - SOLID WASTE**

OUTPUT : COMPOSTING			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Operating Costs			1,705,310	1,555,110
			1,705,310	1,555,110
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(2.43)%	1.50%	198,231	122,489
Alloc O/Head - Output Corporate Overheads Cost Centre			49,762	50,503
Alloc O/head - Rent			49,200	66,000
Depreciation			5,500	5,800
Debt Servicing			175	0
TOTAL ALLOCATED COSTS			302,868	244,792
TOTAL COSTS			2,008,178	1,799,902
REVENUE				
External Revenue			1,639,753	1,740,741
Internal Recoveries			47,700	15,864
TOTAL REVENUE			1,687,453	1,756,605
TOTAL NET COST COMPOSTING			320,725	43,297
TOTAL NET COST RESOURCE RECOVERY			320,725	43,297

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL – SOLID WASTE**

OUTPUT : COLLECTION OPERATIONS

Description

- A collection service of residual refuse from the City's households and businesses is provided by way of the weekly black bag.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To manage the refuse collection contract to ensure operations are in accordance with current operational and management plans.	• Achievement of full compliance with refuse collection contract key performance indicators (Report by exception).	Social Financial Environmental
2. Supplies of black bags are readily available to residents.	• Public satisfaction with the availability of black bags (Target: 80% satisfaction).	Social

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT : COLLECTION OPERATIONS			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS				
Collection			2,200,602	2,308,730
Bag Purchase			910,000	362,250
Bag Deliveries			100,000	100,000
Publicity (Including Waster Pays Advertising Programme - $200k)			24,000	164,000
Disposal			2,644,445	3,095,754
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.54)%	0.91%	43,913	74,144
Alloc O/Head - Output Corporate Overheads Cost Centre			143,877	156,284
TOTAL COSTS			6,066,837	6,261,162
REVENUE				
External Revenue			665,050	665,000
TOTAL NET COST EXCESS DOMESTIC			5,401,787	5,596,162

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL – SOLID WASTE**

OUTPUT : TRANSFER OPERATIONS

Description

- Public utilities for the acceptance and transfer for disposal of residual refuse are provided at the Parkhouse Road, Metro Place, and Styx Mill Road Refuse Stations. These utilities are operated in conjunction with on-site recycling centres and a green waste composting facility (Metro Place). The recycling centres and composting facility extract reusable/recyclable material and green waste from the City's waste stream. A further service is provided at the refuse stations for the acceptance of household hazardous waste for reuse, recycling, or disposal.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To manage the City Care contract to ensure that the refuse stations are operated in accordance with current operational and management plans.	• Achievement of full compliance with City Care contract key performance indicators. (Report by exception)	Social Financial Environmental
2. Refuse stations are planned, developed and operated to maximise the recovery of resources from the waste stream.	• Tonnage of material recovered at the refuse stations (excluding RMF recovered materials).	Environmental
3. Plan for changes to refuse stations required by the forthcoming regional landfill.	• Refuse station alterations are on schedule.	Financial
4. To minimise the household hazardous waste going to landfill untreated.	• Tonnage by class of household hazardous waste being collected at the drop-off centres.	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT : TRANSFER OPERATIONS			**2002/2003 BUDGET**	**2003/2004 BUDGET**
Sub Output : Metro Place			**$**	**$**
DIRECT COSTS				
Administration Costs			60,330	54,830
Plant Costs			15,000	20,000
Maintenance Grounds and Building			98,748	94,590
City Care - Fixed Fee			146,880	489,984
City Care - Variable Fee			146,484	65,534
City Care - Refuse Transfer			361,914	214,670
City Care - Rubble Transfer			19,629	18,370
City Care - Contingency & CPI			0	16,200
Hardfill			10,200	10,200
Landfill Charges			375,293	526,560
			1,234,478	1,510,938
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.19)%	0.17%	15,408	14,005
Allocated Overhead - Rent			229,200	238,800
Depreciation			17,000	39,000
			261,608	291,805
TOTAL COSTS			1,496,086	1,802,743
REVENUE				
External Revenue			1,453,374	1,406,862
Internal Recoveries			320,831	359,130
TOTAL REVENUE			1,774,205	1,765,992
TOTAL NET COST METRO PLACE			(278,119)	36,751

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT : TRANSFER OPERATIONS			**2002/2003 BUDGET**	**2003/2004 BUDGET**
Sub Output : Parkhouse Rd			**$**	**$**
DIRECT COSTS				
Administration Costs			56,235	56,260
Plant Costs			25,000	25,000
Maintenance Grounds and Building			131,370	81,755
Hardfill			12,000	10,000
City Care - Fixed Fee			335,376	711,140
City Care - Variable Fee			162,469	83,888
City Care - Refuse Transfer			633,494	305,538
City Care - Rubble Transfer			7,160	6,680
City Care - Contingency & CPI			0	23,000
Landfill Charges			542,796	561,120
			1,905,900	1,864,381
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.17)%	0.17%	13,867	14,005
Alloc O/Head - Output Corporate Overheads Cost Centre			113,049	109,420
Allocated Overhead - Rent			399,600	570,000
Depreciation			47,634	48,500
			574,150	741,925
TOTAL COSTS			2,480,050	2,606,306
REVENUE				
External Revenue			2,091,976	1,355,857
Internal Recoveries			437,497	480,978
TOTAL REVENUE			2,529,473	1,836,835
TOTAL NET COST PARKHOUSE ROAD			(49,423)	769,471

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT : TRANSFER OPERATIONS			**2002/2003 BUDGET**	**2003/2004 BUDGET**
Sub Output : Styx Mill			**$**	**$**
DIRECT COSTS				
Operating Costs			683,607	741,646
Maintenance Grounds and Building			59,180	104,000
Hardfill			7,800	7,800
Landfill Charges			239,804	357,120
			990,391	1,210,566
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(0.17)%	0.17%	13,867	14,005
Allocated Overhead - Rent			166,800	183,600
Asset Write off - Compactor			22,000	0
Depreciation			69,816	54,500
Debt Servicing			280	0
			272,763	252,105
TOTAL COSTS			1,263,154	1,462,671
REVENUE				
External Revenue			906,723	938,437
Internal Recoveries			233,332	266,141
TOTAL REVENUE			1,140,055	1,204,578
TOTAL NET COST STYX MILL ROAD			123,099	258,093

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL – SOLID WASTE**

OUTPUT : DISPOSAL

Description

- A landfill is operated at Burwood for the disposal of residual refuse from Christchurch, Ashburton District, Waimakariri District, parts of Selwyn District, Hurunui and Banks Peninsula. Special/hazardous wastes are also accepted, and administered through the 'Manifest' system, which assures appropriate treatment and tracking of these wastes. A new regional landfill is programmed to open in 2005 when Burwood will close. Council owned closed landfills are monitored under the Closed Landfill Management Strategy.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To operate Burwood Landfill in accordance with all consents and bylaws.	• Consent and bylaw violations recorded for Burwood by Environment Canterbury (Target: nil).	Environmental
2. To manage hazardous waste entering the landfill through the manifest system.	• Hazardous waste type and quantity entering the landfill (Graph of tonnes by type of hazardous waste).	Environmental

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT : DISPOSAL			**2002/2003 BUDGET**	**2003/2004 BUDGET**
Sub Output : Burwood - Landfill			**$**	**$**
DIRECT COSTS				
Operating Costs (includes Burwood Stage 1, 2A, 2B aftercare, refer below)			1,837,031	3,233,234
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(1.23)%	1.87%	100,153	152,407
Landfill Aftercare Amortisation (Burwood Stage 2C)			721,500	937,376
Alloc O/Head - Output Corporate Overheads Cost Centre			46,086	48,582
Depreciation			6,000	14,500
Debt Servicing			651	0
			874,390	1,152,865
TOTAL COST			2,711,421	4,386,099
REVENUE				
External Revenue			624,258	1,911,025
External Revenue - Landfill Aftercare Fee (for Stage 2C)			616,500	657,000
External Revenue - Other Local Authorities			149,055	0
Internal Recoveries (Transfer Stations)			1,187,059	1,476,865
Internal Revenue - Landfill Aftercare Fee (for Stage 2C)			105,000	106,500
TOTAL REVENUE BURWOOD - LANDFILL			2,681,872	4,151,390
TOTAL NET COST BURWOOD - LANDFILL			29,549	234,709
FINANCING TRANSFER				
Appropriation to Burwood Landfill Stage 2C Aftercare Special Fund			721,500	763,500

Note: The provision in the 2003/2004 budget for the transfer to the Burwood Landfill Stage 2C Aftercare special fund is $763,500 (refer above). In addition the Council has a financial liability for aftercare of the closed stages of Burwood (ie. Stage 1, 2A, 2B) and other smaller closed City landfills (of which there are around 50). For 2003/04 the amount budgeted for aftercare is $1,855,000 for Burwood Stages 1, 2A, 2B, and for all other closed landfills - refer the Capital programme. When Burwood Landfill Stage 2C is finally closed the financial liability will be progressively reduced by any subsequent aftercare expenditure.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL – SOLID WASTE**

OUTPUT : DISPOSAL

For text see page 9.2.text.45.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT : DISPOSAL			**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
Sub Output : Hazardous Waste Operation				
DIRECT COSTS				
Direct Operating Costs			197,000	197,000
ALLOCATED COSTS				
Transfer from Allocated Holding Accounts	(1.13)%	0.38%	92,597	31,305
TOTAL COST			289,597	228,305
REVENUE				
External Revenue			120,000	0
TOTAL NET COSTS HAZARDOUS WASTE OPERATION			169,597	228,305
TOTAL NET COST RESIDUE DISPOSAL			5,396,490	7,123,491

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**WASTE MINIMISATION FEE – SOLID WASTE**

OUTPUT : WASTE MINIMISATION LEVY AND KATE VALLEY EQUALISATION FEE REVENUE

Description

- The tipping fees for disposal of refuse at the Council's Refuse Station and Landfill include a sum designated as a Waste Minimisation Fee. This revenue stream provides funds for the Council's waste minimisation activities such as commercial waste minimisation, Resource Reuse Centres, the Recovered Materials Foundation, compost operations and the kerbside recyclables collection.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To receive the 'Waste Minimisation Fee' for each tonne of refuse accepted, at the rate fixed during the Annual Plan process.	• Receipt of amounts budgeted.	Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**WASTE MINIMISATION REVENUE - SOLID WASTE**

OUTPUT : WASTE MINIMISATION LEVY AND KATE VALLEY EQUALISATION FEE REV	**2002/2003 BUDGET $**	**2003/2004 BUDGET $**
DIRECT COSTS		
Waste Minimisation Levy - Cleanfill Audit	0	100,000
	0	100,000
ALLOCATED COSTS		
	0	0
TOTAL COSTS	0	100,000
REVENUE		
External Revenue	7,703,401	9,405,200
Internal Revenue	1,452,500	1,695,125
TOTAL REVENUE	9,155,901	11,100,325
TOTAL NET COST WASTE MINIMISATION LEVY AND KATE VALLEY EQUALISATION FEE R	(9,155,901)	(11,000,325)
TOTAL NET COST SOLID WASTE	1,501,498	191,914

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

OUTPUTS

- **RENEWALS AND REPLACEMENTS**
- **ASSET IMPROVEMENTS**
- **NEW ASSETS**

Description Water Supply

- The City's water system comprises 1,300km of mains (plus approx 2,000km of small supply pipe), 53 primary and 34 secondary pumping stations, as well as seven (7) bulk storage, and 30 local reservoirs. The system must be maintained and extended as Christchurch grows. The current depreciated value of assets is $191M (replacement cost $312M). In addition, sufficient fire hydrants must be provided to reasonably protect the community.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To maintain the overall performance of the water supply system by undertaking a programme of Renewals and Replacements, Improvements and Extensions as set out in the Council's Asset Management Plan.	• The capital works programme as outlined in the Asset Management Plan is implemented to ensure the overall water supply infrastructure will continue to perform, and to meet city growth and development. Specifically completion within budget by 30 June 2003 of: (a) the replacement of 7km of watermain (2000/01=7km) (b) the replacement of 20km of submain (2000/01=20km) (c) the new mains installation programme (d) the general headworks Capex programme including: (i) renewal of Riccarton Pump Station (ii) completion of new Styx Mill Pump Station	Social Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

OUTPUTS

- **RENEWALS AND REPLACEMENTS**
- **ASSET IMPROVEMENTS**
- **NEW ASSETS**

Description Wastewater

- The City's wastewater system comprises, 1,580km of mains (plus approximately 1,180km of privately owned laterals), 85 pumping stations, and two treatment plants. The system must be maintained and extended as Christchurch grows. The current depreciated value of assets is $291M (replacement cost $582M).

Objectives for 2003/04	Performance Indicators	TBL Category
1. To maintain the overall performance of the wastewater system by undertaking a programme of renewals and replacements, improvements and extensions as set out in the Council's Asset Management Plan.	The capital works programme as outlined in the Asset Management Plan is implemented to ensure the overall wastewater infrastructure will continue to perform, and to meet growth and development. Specifically completion within budget by 30 June 2003 of: (a) Stage 1 of Halswell area trunk main upgrade (b) Stage 1 of Bromley Treatment Plant upgrade (c) Annual reticulation renewal programme (d) On schedule to complete No.11 Pump Station upgrade by 30 June 2004 (e) Installation of No.11 Pump Station rising main by 30 June 2004.	Social Financial

Description Solid Waste

- The City's refuse disposal is handled through three refuse stations, three recycling collection stations, one landfill and one compost manufacturing plant with collection centres at each of the refuse stations.

Objectives for 2003/04	Performance Indicators	TBL Category
1. To co-operate with Canterbury Waste Services to meet the programmed opening date of the new regional landfill.	Completion within budget by 30 June 2004 of planned capital expenditure for new regional landfill.	Financial
2. To commence construction of the pilot plant for processing of mixed organic material.	Projected capital expenditure on new mixed organic materials plant spent within budget.	Financial

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	2003/2004 Year 1	2004/2005 Year 2	2005/2006 Year 3	2006/2007 Year 4	2007/2008 Year 5	2008/2009 Year 6	2009/2010 Year 7	2010/2011 Year 8	2011/2012 Year 9	2012/2013 Year 10
RENEWAL AND REPLACEMENT										
Infrastructural Assets										
Water Supply										
Reticulation										
Project Management Mains - City Solutions, Geodata & CW&W	92,717	156,000	178,000	178,000	178,000	222,000	222,000	222,000	267,000	267,000
Replacement Mains	1,247,000	1,247,000	1,425,000	1,425,000	1,425,000	1,782,000	1,782,000	1,782,000	2,138,000	2,138,000
Project Management Sub-Mains - City Solutions, Geodata & CW	10,402	59,000	59,000	59,000	59,000	40,000	40,000	40,000	40,000	20,000
Replacement Submains	692,000	692,000	692,000	692,000	692,000	461,000	461,000	461,000	461,000	230,000
Replacement Meters	151,000	151,000	151,000	151,000	151,000	151,000	151,000	151,000	151,000	151,000
Sub Total	2,193,119	2,305,000	2,505,000	2,505,000	2,505,000	2,656,000	2,656,000	2,656,000	3,057,000	2,806,000
Note: above estimates include engineering & Geodata Services										
Headworks										
Replacement Wells	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Pump Replacements	135,000	135,000	170,000	135,000	170,000	135,000	170,000	135,000	170,000	135,000
Fuel Tanks	18,000	18,000	18,000	18,000	18,000	18,000				
Fitzgerald P/S (Reprogrammed 03/04)	510,000									
Building Replacements						150,000	150,000			150,000
Pipework Replacements								100,000	100,000	
Primary Switchboard	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Secondary Switchboard		10,000		10,000		10,000		10,000		10,000
Sarters and variable speed	95,000	95,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Grassmere Switchboard										
Metering	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Diesel Replacements		130,000			130,000			130,000		
Westmoreland 2 Reservoir Replacement		270,000								
Cashmere Reservoir Replacement			515,000	535,000						
Huntsbury Joint Replacement					100,000					
Control & Indication	360,000	320,000	120,000	155,000	125,000	155,000	120,000	80,000	120,000	80,000
Other Renewals / Replacements					100,000	50,000	50,000	100,000	100,000	100,000
Geodata Services	4,100									
Project Management	51,395	67,000	61,000	63,000	51,000	44,000	44,000	47,000	44,000	43,000
Sub Total	1,428,495	1,300,000	1,189,000	1,221,000	999,000	867,000	839,000	907,000	839,000	823,000
TOTAL - WATER SUPPLY	3,621,614	3,605,000	3,694,000	3,726,000	3,504,000	3,523,000	3,495,000	3,563,000	3,896,000	3,629,000

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	**2003/2004**	**2004/2005**	**2005/2006**	**2006/2007**	**2007/2008**	**2008/2009**	**2009/2010**	**2010/2011**	**2011/2012**	**2012/2013**
	Year 1	**Year 2**	**Year 3**	**Year 4**	**Year 5**	**Year 6**	**Year 7**	**Year 8**	**Year 9**	**Year 10**
Wastewater										
Reticulation										
Project Management	41,608	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000
Ex City Solutions - Contract Supervision	19,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Ex City Solutions - Data Collection	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000
Sewer Renewal - City Wide	1,610,000	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000
Flow Monitoring										
Sewer Grouting Contract	662,000									
Lifelines, Brickbarrel Renewals		580,000	1,080,000	1,080,000						
Pumping										
Project Management	20,804	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
P/stn Wiring & Switchgear Renewal	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
P/Stn Upgrades	80,000	100,000	162,000	162,000	162,000	162,000	162,000	162,000	162,000	162,000
Treatment										
Project Management		15,300	15,300	15,300	15,300	15,300	15,300	15,300	15,300	
Channel Control Gates Replacement					76,500				102,000	
D Panel Replacement				120,000					102,000	
Estuary Front Stabilisation		55,000					53,040			
North Gallery Rewire										10,000
Sludge Pipe Replacement		5,500		5,500		5,508	5,500		5,500	
Water pipe replacement	4,300		4,300		4,300			106,000		
Dall Flow Measurement Meters	56,000							54,000		
Density Meters (2)	56,000									80,000
Chanel Wall Repairs		100,000	100,000							
Pre-aeration Tank Covers										600,000
Unallocated							108,000	108,000	108,000	120,000
TOTAL - WASTEWATER	2,626,712	2,773,800	3,279,600	3,300,800	2,176,100	2,100,808	2,261,840	2,363,300	2,412,800	2,890,000
TOTAL INFRASTRUCTURAL ASSETS	6,248,326	6,378,800	6,973,600	7,026,800	5,680,100	5,623,808	5,756,840	5,926,300	6,308,800	6,519,000

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	2003/2004 Year 1	2004/2005 Year 2	2005/2006 Year 3	2006/2007 Year 4	2007/2008 Year 5	2008/2009 Year 6	2009/2010 Year 7	2010/2011 Year 8	2011/2012 Year 9	2012/2013 Year 10
Fixed Assets										
Water Supply										
Meter Reading Hardware & Software										
Wastewater										
Pumping										
P/s control systems	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000
P/Stn Alarm Systems	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
Scada System						204,000	292,000	292,000		
Treatment Works										
Air Conditioner Replacements		12,852			13,000			13,000		13,000
Boundary Fence					10,700					
Portable Pumps		12,852			13,000			13,000		
Workshop Equipment					32,600		10,700			
Filter Bearing		31,500					32,000		62,200	
Channel Covers							21,400			
Electrical Test Equipment			10,700					10,700		
Air Compressor									52,000	
Circuit breaker					54,000				52,000	
Programmable Logic Controllers Replacement								200,000		
National Engine Replacement			636,500	636,500						
Portable Gas Detector Replacement		6,500			6,500			6,500		
Airdryer		6,500			6,500			6,500		
Portable Pumps - Lagoons		13,000					13,000			
Sludge Circ P/P Replacement	106,000								102,000	100,000
Sed Tank Mechanical Equipment			194,000		216,000			216,000		80,000
Brick Building Repairs			15,900							
Upgrade gas control system									51,000	
Kelly Lewis Pump - Replacement			127,300	129,500				273,360		
"A' Panel & Large Display Screen		32,100								
Raw Sludge P/P Replacement			159,000							200,000
Belt Press Replacement							758,000			
Pre-Aeration Blower Replacement							195,000			
BioSolids Auger							92,000			
FGR Bearings / Overhaul							108,000		108,000	108,000

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	**2003/2004**	**2004/2005**	**2005/2006**	**2006/2007**	**2007/2008**	**2008/2009**	**2009/2010**	**2010/2011**	**2011/2012**	**2012/2013**
	Year 1	**Year 2**	**Year 3**	**Year 4**	**Year 5**	**Year 6**	**Year 7**	**Year 8**	**Year 9**	**Year 10**
Clarifiers Scrapers							108,000			
Contact Tanks							216,000			
Sludge Thickening							108,000			
Soil Filter Relay							108,000			
Han Shin Gas Compressor							108,000	106,000		
Gas Compressor H. P.							108,000			
Air-compressor Replacements							53,000			
Circ Pump Replacements							107,000			
Gas Central Monitor							53,000			
U.V. Sterilisation							108,000			
Software (In Touch)							6,600			
Electrical Upgrades							33,000	33,700		100,000
Engine Gas Blowers							162,000			
Areation Pipeline to Contact Tanks							216,000			
Flow Measurement							65,000			100,000
Bio-Solids Feedpump							19,000			
Potable Diesel Pump							58,000			
CommunicationNetwork Upgrade								53,000	51,000	
Security Camera Upgrade								53,000	20,400	
Aeration Blower Engine Room										
Allen Engine Central System								106,000	204,000	
Allen Engine Replacement									1,632,000	
Other Plant Renewals	51,000	51,000	51,000	153,000	255,000	255,000	255,000	255,000	255,000	255,000
Trade Waste										
Isco Auto Sampler Replacement	8,700									

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	**2003/2004 Year 1**	**2004/2005 Year 2**	**2005/2006 Year 3**	**2006/2007 Year 4**	**2007/2008 Year 5**	**2008/2009 Year 6**	**2009/2010 Year 7**	**2010/2011 Year 8**	**2011/2012 Year 9**	**2012/2013 Year 10**
Laboratory										
Airconditioner Replacements										
Atomic Absorbtion Spectrophotometer										
ICP (Inductively Coupled Plasma)	150,000									
Gas Chromotograph HP5700 &HP5890			40,800	40,800						
Graphite Furnace AA					170,000					
Buchi Distiller										30,000
Kjeldahl Digester			45,900				30,000			
Microscope										
Laboratory Testing & Measuring Equipment	35,700	35,000	20,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Solid Waste										
Minor Replacements	10,000	10,000	10,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Seal in Compost Plant	15,800									
Support										
Equipment & Computer Software	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
TOTAL FIXED ASSETS	501,200	335,304	1,435,100	1,158,800	976,300	658,000	3,642,700	1,836,760	2,788,600	1,185,000
TOTAL RENEWALS & REPLACEMENTS	6,749,526	6,714,104	8,408,700	8,185,600	6,656,400	6,281,808	9,399,540	7,763,060	9,097,400	7,704,000

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	2003/2004 Year 1	2004/2005 Year 2	2005/2006 Year 3	2006/2007 Year 4	2007/2008 Year 5	2008/2009 Year 6	2009/2010 Year 7	2010/2011 Year 8	2011/2012 Year 9	2012/2013 Year 10
ASSET IMPROVEMENTS										
Infrastructural Assets										
Water Supply										
Minor Improvements	30,000	30,000	30,000	30,000	30,000					
Control & Indication	30,000	30,000	30,000	30,000	30,000					
Life Lines Mitigating Measure	50,000	62,000	50,000	11,000	80,000					
Noise Control (diesel running)	18,000	18,000	18,000	18,000	18,000					
Other Improvements	30,000	18,000	30,000	69,000						
Energy Efficiency Measures	100,000	100,000								
Security	60,000	60,000	60,000	60,000	60,000					
Control System Improvement		30,000	30,000	30,000	30,000					
Project Management	51,135	51,000	51,000	51,000	51,000					
Unallocated						209,000	209,000	209,000	209,000	209,000
TOTAL - WATER SUPPLY	369,135	399,000	299,000	299,000	299,000	209,000	209,000	209,000	209,000	209,000

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	2003/2004 Year 1	2004/2005 Year 2	2005/2006 Year 3	2006/2007 Year 4	2007/2008 Year 5	2008/2009 Year 6	2009/2010 Year 7	2010/2011 Year 8	2011/2012 Year 9	2012/2013 Year 10
Wastewater										
Reticulation										
Project Management	33,486	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200
Contract Supervision (Ex City Solutions)	5,500	5,508	5,508	5,508	5,508	5,508	5,508	5,508	12,240	12,240
Data Collection (Ex City Solutions)	13,500	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,260	13,260
P/stn No. 11 Pressure Main Upgrading	2,300,000	1,200,000								
Lifelines - Ferry Road & Pages Road Bridge Inv. (Rep	116,700									
Fisher Ave to PS20 Trunk	100,000	1,400,000								
Northern Relief							800,000			
Grassmere storage							1,000,000	500,000		
Maidstone Storage									1,960,000	
Wigram Augmentation							720,000	1,780,000		
Riccarton Interceptor								800,000	1,125,000	
Southern relief improvement	200,000	300,000	3,137,520	3,084,480	3,084,480	3,084,480	500,000			3,084,480
Major Trunk Expansion (Inc. SW Sector Expansion										
Unallocated				52,020	52,020	52,020	52,020	52,020	52,020	52,020
Pumping										
Project Management - Alloc O/Head - Cost Centre	20,804									
P/stn Paperlerss Recorders										
P/stn 11 Major Upgrade (Reprogrammed 03/04)	2,200,000	2,000,000								
Treatment Works										
Belfast WWTP Upgrade					1,623,840	1,623,840				
Pump Station B									51,000	51,000
Project Management - Alloc O/Head - Cost Centre	87,400									
Expansion of Christchurch Wastewater Treatment Plar	4,250,000									
Waste Water Treatment Plant UV Sterilisation										
CWTP Pond Modifications - (Green Edge)				51,000	51,000	3,000,000	3,000,000	3,000,000		
Header Manifold - Modifications	50,000	500,000								
Cover Sludge Lagoons/Replacement	1,085,000									
Liquid - Stage 2b Investigation										
Filter Pump Switchgear								106,000	106,000	
Motor Distribution Centre (Above Ground)							445,000			150,000
TOTAL - WASTEWATER	10,462,390	5,480,274	3,217,794	3,267,774	4,891,614	7,840,614	6,597,294	6,318,294	3,380,720	3,424,200
TOTAL INFRASTRUCTURAL	10,831,526	5,879,274	3,516,794	3,566,774	5,190,614	8,049,614	6,806,294	6,527,294	3,589,720	3,633,200

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	2003/2004 Year 1	2004/2005 Year 2	2005/2006 Year 3	2006/2007 Year 4	2007/2008 Year 5	2008/2009 Year 6	2009/2010 Year 7	2010/2011 Year 8	2011/2012 Year 9	2012/2013 Year 10
Fixed Assets										
Water Supply										
Wastewater										
Pumping										
Treatment Works										
Software (Scada)	5,400							10,600		
Trickling Filter - Cover Painting		21,400					54,000			
Trade Waste										
Laboratory										
Solid Waste										
Resource Recovery Centres Upgrade (RMF Managed)	10,600									
Refuse Stations Modifications to accommodate new vehicle	1,117,700	3,530,848								
Project Management	20,804	17,900								
Minor Improvements	20,400	20,400	20,400	51,000	51,000	51,000	51,000	51,000	51,000	51,000
Support										
Equipment & Computer Software	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
TOTAL FIXED ASSETS	1,199,904	3,615,548	45,400	76,000	76,000	76,000	130,000	86,600	76,000	76,000
TOTAL ASSET IMPROVEMENTS	12,031,430	9,494,822	3,562,194	3,642,774	5,266,614	8,125,614	6,936,294	6,613,894	3,665,720	3,709,200

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	2003/2004 Year 1	2004/2005 Year 2	2005/2006 Year 3	2006/2007 Year 4	2007/2008 Year 5	2008/2009 Year 6	2009/2010 Year 7	2010/2011 Year 8	2011/2012 Year 9	2012/2013 Year 10
NEW ASSETS										
Infrastructural Assets										
Water Supply										
Reticulation										
Submains	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000
Additional infrastructure required for developments	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000
New Mains Programme	309,151	326,000	326,000	226,000	726,000	126,000	126,000	626,000	626,000	126,000
Mt Pleasant New Mains										
Ellesmere Trunk Main										
Unallocated										
Sub Total	383,151	400,000	400,000	300,000	800,000	200,000	200,000	700,000	700,000	200,000
Note: figures include Geodata Services and Project Management										
Headworks										
Standby Diesels										
Land Purchase for Pump Station				200,000				200,000		
Bottle Lake Pump Station										
New wells for growth		200,000	200,000		200,000				200,000	
Mt Pleasant New Reservoir & Pumps	132,000									
New secondary station (growth)				200,000						
Ellesmere Pump Station										
West Zone Reservoir										
Other Works - growth and development										
New Pump Station Northern Area						700,000	700,000			700,000
New reservoirs (growth)				270,000						
contribution to developer provided headwoRks	200,000								100,000	
Project Management-Design & Supervision	31,025	16,000	16,000	54,000	16,000	56,000	56,000	16,000	24,000	56,000
Unallocated										
Sub Total	363,025	216,000	216,000	724,000	216,000	756,000	756,000	216,000	324,000	756,000
New Assets (Recoverable)										
New C/Ns (Schedule) - 13mm	385,000	374,000	363,000	351,000	338,000					
New C/Ns (Schedule) - 19mm										
Invoiced Connections	100,000	100,000	100,000	100,000	100,000					
Rural Restricted C/ns	5,000	5,000	5,000	5,000	5,000					
Mains	4,000	4,000	4,000	4,000	4,000					

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	**2003/2004**	**2004/2005**	**2005/2006**	**2006/2007**	**2007/2008**	**2008/2009**	**2009/2010**	**2010/2011**	**2011/2012**	**2012/2013**
	Year 1	**Year 2**	**Year 3**	**Year 4**	**Year 5**	**Year 6**	**Year 7**	**Year 8**	**Year 9**	**Year 10**
Submains	1,000	1,000	1,000	1,000	1,000					
Geodata Services	11,535	42,000	42,000	42,000	42,000					
New Connection Administration - Geodata	58,880	76,500	76,500	76,500	76,500					
Unallocated		114,000	111,000	108,000	106,000	572,000	557,000	542,000	528,000	513,000
Sub Total	565,415	716,500	702,500	687,500	672,500	572,000	557,000	542,000	528,000	513,000
TOTAL - WATER SUPPLY	1,311,591	1,332,500	1,318,500	1,711,500	1,688,500	1,528,000	1,513,000	1,458,000	1,552,000	1,469,000
Wastewater										
Reticulation										
Project Management	20,804	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Contract Supervision (Ex City Solutions)	110,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Data Collection (Ex City Solutions)	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
McSaveneys Road										
Chaneys Rural Industrial Zone		106,000	297,000							
Islington										
Reticulation Odour Control	51,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
New Mains Programme	108,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000
Subdivisions Sewer Cost Share Contributions	53,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Pumping										
Treatment Works										
Project Management - Alloc O/Head - Cost Centre	114,159									
Composting Rag & Grit	185,600									
Lifelines equipment	35,000									
Sludge Dewatering - 2nd press									100,000	
5th & 6th Digester	1,000,000	3,000,000	2,000,000							
Minor Plant		30,000	30,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000
Lifelines Equipment										
Ocean Pipeline consent and investigations	600,000	600,000	400,000	400,000						
Ocean Pipeline				20,000,000	25,000,000					
UV Sterilisation										
TOTAL - WASTEWATER	2,283,563	4,052,000	3,043,000	20,769,000	25,369,000	369,000	369,000	369,000	469,000	369,000
TOTAL INFRASTRUCTURAL ASSETS	3,595,154	5,384,500	4,361,500	22,480,500	27,057,500	1,897,000	1,882,000	1,827,000	2,021,000	1,838,000

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description	2003/2004 Year 1	2004/2005 Year 2	2005/2006 Year 3	2006/2007 Year 4	2007/2008 Year 5	2008/2009 Year 6	2009/2010 Year 7	2010/2011 Year 8	2011/2012 Year 9	2012/2013 Year 10
Fixed Assets										
Water Supply										
Water Supply - Network Model (Project Management)					40,000				40,000	
Water Supply - Network Model (PAMs Interaction)										
Wastewater										
Pumping										
Treatment Works										
Biosolids Feed Pump								25,500		
Waukesha Cylinder Head							16,700			
Emergency Pump							20,800			
Pond Data Collection							62,600			
Crane (Portable)							41,700			
Third Sludge Thickening Machine								408,000		
Thickened Sludge Transfer Pump									80,000	
Unallocated				30,000	30,000	30,000	30,000	30,000	30,000	30,000
Trade Waste										
Flow Recording Data Logger		15,600					15,600			
Isco sampling Machine (Additional)										
Trade Waste Samplers				30,000						
Laboratory										
Solid Waste										
New Canterbury Regional Landfill	400,000									
Closed Landfills Aftercare	176,476	176,476	176,476	176,476	176,476	176,476	176,476	176,476	176,476	176,476
Closed Landfill Aftercare - Burwood (Stages 2C, 2D,		702,500	537,500	87,500	437,500	57,500	57,500	57,500	57,500	57,500
Recovered Materials Foundation (RMF)	604,000									
Kerbside Recycling (Bins for population growth - note	13,900	13,900	13,900	13,900	13,900	13,900	13,900	13,900	13,900	13,500
New Initiatives (eg MRF)	30,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Start up Invessel Compost Plant	2,893,500	2,893,500	500,000							
Strategic Land Purchase Reserve										
Project Management - Invessel Compost Plant										
Support										
Equipment & Computer Software	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000
TOTAL FIXED ASSETS	4,143,876	4,077,976	1,503,876	613,876	973,876	553,876	711,276	987,376	673,876	553,476
TOTAL NEW ASSETS	**7,739,031**	**9,462,476**	**5,865,376**	**23,094,376**	**28,031,376**	**2,450,876**	**2,593,276**	**2,814,376**	**2,694,876**	**2,391,476**

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL OUTPUTS**

Description		**2003/2004**	**2004/2005**	**2005/2006**	**2006/2007**	**2007/2008**	**2008/2009**	**2009/2010**	**2010/2011**	**2011/2012**	**2012/2013**
		Year 1	**Year 2**	**Year 3**	**Year 4**	**Year 5**	**Year 6**	**Year 7**	**Year 8**	**Year 9**	**Year 10**
SUMMARY											
RENEWALS & REPLACEMENTS		6,749,526	6,714,104	8,408,700	8,185,600	6,656,400	6,281,808	9,399,540	7,763,060	9,097,400	7,704,000
ASSET IMPROVEMENTS		12,031,430	9,494,822	3,562,194	3,642,774	5,266,614	8,125,614	6,936,294	6,613,894	3,665,720	3,709,200
NEW ASSETS		7,739,031	9,462,476	5,865,376	23,094,376	28,031,376	2,450,876	2,593,276	2,814,376	2,694,876	2,391,476
TOTAL CITY WATER & WASTE		26,519,987	25,671,402	17,836,270	34,922,750	39,954,390	16,858,298	18,929,110	17,191,330	15,457,996	13,804,676
Annual Plan 2002/2003	22,830,753	31,479,605	26,953,206	22,016,906	20,584,986	14,999,586	14,532,686	16,572,885	16,526,985	23,326,946	
Annual Plan 2002/2003 Plus 2%		32,109,198	27,492,270	22,457,244	20,996,686	15,299,578	14,823,340	16,904,342	16,857,524	23,793,485	
Variance		*-5,589,211*	*-1,820,867*	*-4,620,973*	*13,926,065*	*24,654,813*	*2,034,959*	*2,024,768*	*333,806*	*-8,335,488*	
Cumulative Variance		*-5,589,211*	*-7,410,078*	*-12,031,052*	*1,895,013*	*26,549,826*	*28,584,785*	*30,609,553*	*30,943,359*	*22,607,871*	
SUMMARY - INFRASTRUCTURAL ASSETS / FIXED ASSETS											
Water Supply											
RENEWALS & REPLACEMENTS		3,621,614	3,605,000	3,694,000	3,726,000	3,504,000	3,523,000	3,495,000	3,563,000	3,896,000	3,629,000
ASSET IMPROVEMENTS		369,135	399,000	299,000	299,000	299,000	209,000	209,000	209,000	209,000	209,000
NEW ASSETS		1,311,591	1,332,500	1,318,500	1,711,500	1,688,500	1,528,000	1,513,000	1,458,000	1,552,000	1,469,000
Total - Water Supply		5,302,341	5,336,500	5,311,500	5,736,500	5,491,500	5,260,000	5,217,000	5,230,000	5,657,000	5,307,000
Wastewater											
RENEWALS & REPLACEMENTS		2,626,712	2,773,800	3,279,600	3,300,800	2,176,100	2,100,808	2,261,840	2,363,300	2,412,800	2,890,000
ASSET IMPROVEMENTS		10,462,390	5,480,274	3,217,794	3,267,774	4,891,614	7,840,614	6,597,294	6,318,294	3,380,720	3,424,200
NEW ASSETS		2,283,563	4,052,000	3,043,000	20,769,000	25,369,000	369,000	369,000	369,000	469,000	369,000
Total - Wastewater		15,372,665	12,306,074	9,540,394	27,337,574	32,436,714	10,310,422	9,228,134	9,050,594	6,262,520	6,683,200
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TOTAL INFRASTRUCTURAL ASSETS		20,675,006	17,642,574	14,851,894	33,074,074	37,928,214	15,570,422	14,445,134	14,280,594	11,919,520	11,990,200
TOTAL FIXED ASSETS		5,844,980	8,028,828	2,984,376	1,848,676	2,026,176	1,287,876	4,483,976	2,910,736	3,538,476	1,814,476
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TOTAL CITY WATER & WASTE		26,519,987	25,671,402	17,836,270	34,922,750	39,954,390	16,858,298	18,929,110	17,191,330	15,457,996	13,804,676

RESPONSIBLE COMMITTEE:		SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE				
BUSINESS UNIT:		CITY WATER AND WASTE				
ACTIVITY:		FEES SCHEDULE				
Fees Description	2002/2003 Present Charge (Inc. GST)	2002/2003 Ext Revenue From Present Charge (Excl GST)	2003/2004 Proposed Charge (Incl GST)	2003/2004 Projected Ext Revenue From Proposed Charge (Excl GST)	2003/2004 Projected Ext Revenue as a percentage of Total Cost	Notes
WATER SUPPLY						
Water Applications						
Water Supply Connection Fees & charges - standard domestic	$370	$500,000	$425	$577,000	100.00%	
Commercial & Industrial Connection - Administration & Engineering fees	$67.50 per conn	$10,000	$67.50 per conn	$10,000	100.00%	
Supply Of Water						
Rural Restricted Water Supply - see note (1)	$65 per Unit/annum	$6,000	$65 per Unit/annum	$6,000	100.00%	
Water Consumption Charges (Charges as an excess targeted rate under section 19 of the Local Government (Rating) Act 2002 to other than private residential consumers.)	Pre-paid allowance based on one cubic metre for every 27c of water rate levied. With a minimum of 255 Cu/M		Pre-paid allowance based on one cubic metre for every 27c of water rate levied. With a minimum of 255 Cu/M		100.00%	
	Water used above allowance charged at 33c per Cu/M	$1,372,000	Water used above allowance charged at 33c per Cu/M	$1,422,000		
	Consumers not paying a water rate 33c /Cu/M Flat		Consumers not paying a water rate 33c /Cu/M Flat			
Supply of Bulk Water ex Fire Hydrant	$70/hr	$5,000	$70/hr	$5,000	100.00%	
Non Metered Fire Fighting Connection	$100/pa.	$45,000	$100/pa.	$0	100.00%	
(Charged as a uniform targeted rate - Water Supply Fire Connection)		($45,000 now rate revenue)				
RECOVERABLE EXPENDITURE						
New Sub-Mains/Connections - Cost Share		$98,000		$43,000		
Damage Recoveries		$48,000		$83,000		
Miscellaneous		$5,000		$5,000		
Headworks Capacity Upgrade Fee	$562.50 Per new lot or additional dwelling unit	$550,000	$562.50 Per new lot or additional dwelling unit	$627,000		
Landsdowne Scheme	$0.60 per Cu/M	$42,000	$0.60 per Cu/M	$25,000	100.00%	
Commercial/Industrial Connections		$110,000		$104,250		
TOTAL WATER SUPPLY - See note (2)		**$2,791,000**		**$2,907,250**		

RESPONSIBLE COMMITTEE:		SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE				
BUSINESS UNIT:		CITY WATER AND WASTE				
ACTIVITY:		FEES SCHEDULE				
Fees Description	2002/2003 Present Charge (Inc. GST)	2002/2003 Ext Revenue From Present Charge (Excl GST)	2003/2004 Proposed Charge (Incl GST)	2003/2004 Projected Ext Revenue From Proposed Charge (Excl GST)	2003/2004 Projected Ext Revenue as a percentage of Total Cost	Notes
WASTEWATER						
Trade Wastes						
Annual Charges - for flow rate up to $5m^3$/ day	Varies from $135.00 p.a. to $397.13 p.a.		Varies from $135.00 p.a. to $397.13 p.a.			
Quarterly Charges - for flow rate over $5m^3$/ day		$1,800,000		$2,300,000		
Volume	$0.36113/m3		$0.40399/m3			
Suspended Solids	$0.21431/kg		$0.28384/kg		100.00%	
BOD	$0.17910/kg		$0.21082/kg			
Tanker Registrations					100.00%	
	$18.00/m3	$85,000	$18.00/m3	$70,000	100.00%	
Application Fees	actual costs	$10,000	actual costs	$5,000	100.00%	
Trade Waste Discharge Analysis	actual costs	$10,000	actual costs	$10,000	100.00%	
Other Charges						
Sale of Energy	Varies according to tarriff	$132,000	Varies according to tarriff	$150,000	100.00%	
Miscellaneous Sales (Scrap etc)	varies	$5,600	varies	$6,000	N/A	
Sewer Lateral Recoveries		$10,000		$10,000	100.00%	
Acceptance of Airport Sewage		$120,000		$100,000	100.00%	
Acceptance of Selwyn District Sewage		$96,000		$105,000		
CWTP Capacity Upgrade Fee	$607.50 per connection	$650,000	$607.50 per new lot or new additional dwelling unit	$738,000	100.00%	
Cost Sharing Contributions		$20,000		$20,000	100.00%	
Reticulation Capacity Upgrade Fee			$477.00 per new lot or new additional dwelling unit	$500,000	100.00%	
Laboratory Services	Varies	$41,008	Varies	$43,581	100.00%	
Hire of Equipment		$0		$0	100.00%	
Stormwater Inflow Recoveries		$2,000		$2,000		
Geodata - Sale of Plans	$10.00/ A4 sheet	$20,000	$10.00/ A4 sheet	$20,000	100.00%	
TOTAL WASTEWATER		**$3,001,608**		**$4,079,581**		

RESPONSIBLE COMMITTEE:		SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE				
BUSINESS UNIT:		CITY WATER AND WASTE				
ACTIVITY:		FEES SCHEDULE				
Fees Description	2002/2003 Present Charge (Inc. GST)	2002/2003 Ext Revenue From Present Charge (Excl GST)	2003/2004 Proposed Charge (Incl GST)	2003/2004 Projected Ext Revenue From Proposed Charge (Excl GST)	2003/2004 Projected Ext Revenue as a percentage of Total Cost	Notes
SOLID WASTE						
Refuse Bag & Other Charges						
Plastic Bags	$1.00	$665,050	$1.00	$665,000	100.00%	
Trailer Nets and Other	varies	$3,000	varies	$3,000		
Resource Resue Centres				$0	100.00%	
Refuse Stations						
General Refuse - See note (3)						
All vehicles(both private & commercial) charged by weight at the same rate and classified as "General Refuse"						
General Refuse (Refuse Stations and Landfill)	$87.50/tonne	$11,356,782	$97.00/tonne	$9,668,932	100.00%	
Private vehicles -Rubble (charged by weight)	$35.80/tonne	$159,109	$35.80/tonne	$159,109	100.00%	
All vehicles minimum charge	$5.00/load		$5.00/load			
Landfill Direct						
Hardfill	$35.80/tonne	$222,753	$35.80/tonne	$413,684	100.00%	
General Refuse	$87.50/tonne	$1,052,484	$97.00/tonne	$1,272,228		
Special and Treated Hazardous Waste (01/02 included in General Waste) s	$110.00/tonne	$573,999	$119.50/tonne	$334,446		
Large loads direct to Burwood			$65.00/tonne	$2,888,907		
All vehicles minimum charge	$5.00/load		$5.00/load			
Regional (Waimakariri DC)	$33.90/tonne	$391,726	$33.90/tonne	$391,726	100.00%	
Regional (Ashburton DC)	$33.90/tonne	$195,863	$33.90/tonne	$195,863	100.00%	
Regional (Banks Peninsula DC)	$33.90/tonne	$15,066	$33.90/tonne	$15,066		
Regional (Hurunui DC)	$33.90/tonne	$60,266	$33.90/tonne	$54,221		
Regional (Selwyn DC)	$33.90/tonne	$45,199	$33.90/tonne	$45,199		
Clean Fills						
Waste Minimisation Levy - Clean Fills			$3.00/tonne	$680,000	100.00%	
All vehicles Minimum Charge	$5.00/load		$5.00/load			

RESPONSIBLE COMMITTEE:	SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE
BUSINESS UNIT:	CITY WATER AND WASTE
ACTIVITY:	FEES SCHEDULE

Fees Description	2002/2003 Present Charge (Inc. GST)	2002/2003 Ext Revenue From Present Charge (Excl GST)	2003/2004 Proposed Charge (Incl GST)	2003/2004 Projected Ext Revenue From Proposed Charge (Excl GST)	2003/2004 Projected Ext Revenue as a percentage of Total Cost	Notes
Green Waste - See note (4)						
Organic Waste	$52.50/tonne		$58.20/tonne			
Minimum Charge - cars/station wagons	$3.00/load		$3.00/load			
- all other vehicles (including trailers)	$4.00/load		$4.00/load			
Mixed Load green / refuse (more than 50% green)	$71.50/tonne	$1,589,293	$79/tonne	$1,730,241		
Mixed Load green / rubble (more than 50% green)	$55.00/tonne		$62.50/tonne			
Minimum charge (mixed load)	$5.00/load		$5.00/load			
Compost Sales		$50,000		$10,000	75.60%	
Recycling						
Commercial Waste Reduction		$100		$0		
Domestic Composting		$500		$500		
Kerbside Recycling Crate Sales	$8.50/crate	$500	$8.50/crate	$100	100.00%	
RMF % return on Kerbside Recyclables		$0		$238,500		
TOTAL SOLID WASTE		**$16,381,690**		**$18,766,722**		
TOTAL CITY WATER & WASTE		**$22,174,298**		**$25,753,553**		

Note (1) A unit is an amount of water flowing through a restrictor that allows a flow of up to 1 cubic metre per day.

Note (2) Excludes internal revenue from water sales to Parks & Waterways and City Streets units.

Note (3) In 2000 the Council resolved to increase the general refuse rate in 3 equal steps over the years 2001/02, 2002/03 and 2003/04 up to the level required when the new Canterbury Regional Landfill opens. The 2002/03 general refuse rate is the third of these three steps. At the same time that the Council resolved to increase the refuse fees it also resolved to fix the greenwaste rate at 60% of the general refuse rate to strike a balance between the need to offer an incentive to the public to recycle greenwaste and the need to (partially) cover the greenwaste processing cost.

Note (4) All greenwaste vehicles (both private & Commercial) now charged by weight at the same rate and classified as "Organic Waste" (rate = 60% of refuse).

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT AND UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
ACTIVITY:	**FUNDING POLICY**

For Funding Policy see page 9.2.funding.text.7.

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OPERATIONS REVENUE - WATER SUPPLY**

OUTPUT: **WATER BILLING AND MONITORING**

Description Reading water meters for both conservation and billing the non private residential consumers

Benefits The whole water supply system benefits from monitoring and conservation measures and the billing process charges the commercial users to ensure efficient use of water.

Strategic Objectives A3, C1, C4, C5, E1, E3, G1, G2 ***CCC Policy*** Water charges to commercial / residential properties

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The general benefit arises from the monitoring of the whole system to ensure efficiency and conservation.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Water Rate

Direct Benefits (Section 112F(c))

These accrue from the services to the billing function and therefore to user charges

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Water Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Water Rates by Capital Value, likewise any contribution from surpluses are credited to Water Rates

Direct Benefits

Direct Benefits shall be funded from user charges

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OPERATIONS REVENUE - WATER SUPPLY**

OUTPUT : WATER BILLING AND MONITORING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	90,696	21,854	1,097	7,357		121,004	CapValWater
80.00% Direct Benefits	484,018	-	-	-	-		484,018	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	484,018	90,696	21,854	1,097	7,357	-	605,022	
Modifications								
Transfer User Costs to Rating	1,185,982	(888,930)	(214,196)	(10,748)	(72,108)		-	CapValWater
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	1,185,982	(888,930)	(214,196)	(10,748)	(72,108)	-	-	
Total Costs and Modifications	1,670,000	(798,234)	(192,342)	(9,652)	(64,751)	-	605,022	
Funded By								
276.02% User Charges	1,670,000						1,670,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-176.02% Capital Value Rating	-	(798,234)	(192,342)	(9,652)	(64,751)	-	(1,064,978)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	1,670,000	(798,234)	(192,342)	(9,652)	(64,751)	-	605,022	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE - WATER SUPPLY**

OUTPUT: **INFORMATION AND ADVICE**

Description Provide information about the water system to elected members and the public both on a planned and as requested basis. To process applications and implement Bylaws.

Benefits The whole water supply system benefits from responding to requests for information and developing the awareness of potable water issues.

Strategic Objectives A3, C1, C4, C5 ***CCC Policy*** City Plan, Seeking Community views

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The general benefit arises from increased sensible use of the potable water system and conservation.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Water Rate

Direct Benefits (Section 112F(c))

These accrue from the services to the consumers of water.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Water Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Water Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and Water rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE - WATER SUPPLY**

OUTPUT : INFORMATION AND ADVICE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
80.00% General Benefits	-	422,846	101,889	5,113	34,300		564,148	CapValWater
20.00% Direct Benefits	141,037	-	-	-	-		141,037	TableC
0.00% Negative Effects	-	-	-	-	-		-	TableC
Total Costs	141,037	422,846	101,889	5,113	34,300	-	705,185	
Modifications								
Transfer User Costs to Rating	(141,037)	105,712	25,472	1,278	8,575		-	CapValWater
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(141,037)	105,712	25,472	1,278	8,575	-	-	
Total Costs and Modifications	-	528,558	127,361	6,391	42,875	-	705,185	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	528,558	127,361	6,391	42,875	-	705,185	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	528,558	127,361	6,391	42,875	-	705,185	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING - WATER SUPPLY**

OUTPUT: **PLANNING**

Description Planning for the long-term sustainable management of the water supply system and translation of these plans into asset management plans.

Benefits This output provides an assurance to Council and the community that the water supply function is being managed & funded for the long term projections and use.

Strategic Objectives A3, C1, C4, C5, ***CCC Policy*** City Plan, Seeking Community views, Water Supply Asset Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The general benefit accrue to the future water consumers and the community.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Water Rate

Direct Benefits (Section 112F(c))

These accrue from the services to the consumers of water.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Water Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Water Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and Water rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING - WATER SUPPLY**

OUTPUT : PLANNING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
80.00% General Benefits	-	644,107	155,203	7,788	52,249		859,347	CapValWater
20.00% Direct Benefits	214,837	-	-	-	-		214,837	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	214,837	644,107	155,203	7,788	52,249	-	1,074,184	
Modifications								
Transfer User Costs to Rating	(214,837)	161,027	38,801	1,947	13,062		-	CapValWater
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(214,837)	161,027	38,801	1,947	13,062	-	-	
Total Costs and Modifications	-	805,134	194,004	9,735	65,311	-	1,074,184	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	805,134	194,004	9,735	65,311	-	1,074,184	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	805,134	194,004	9,735	65,311	-	1,074,184	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SUPPLY OF WATER - WATER SUPPLY**

OUTPUT: **HEADWORKS**

Description Potable water is abstracted from the underground aquifers and delivered to the reticulation through weels, pump stations and reservoirs.

Benefits Plentiful potable water for domestic and commercial users.

Strategic Objectives A3, C1,C4, C5, E1, E3, G1, G2 ***CCC Policy***

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

These arise from the contributions a potable water supply makes to public health and reliability makes to fighting fires.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Water Rate

Direct Benefits (Section 112F(c))

These accrue from the services to the consumers of water.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Water Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Water Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and Water rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SUPPLY OF WATER - WATER SUPPLY**

OUTPUT : HEADWORKS

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	703,277	169,461	8,504	57,048		938,290	CapValWater
80.00% Direct Benefits	3,753,160	-	-	-	-		3,753,160	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	3,753,160	703,277	169,461	8,504	57,048	-	4,691,449	
Modifications								
Transfer User Costs to Rating	(3,753,160)	2,813,108	677,844	34,015	228,193		-	CapValWater
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(3,753,160)	2,813,108	677,844	34,015	228,193	-	-	
Total Costs and Modifications	-	3,516,385	847,305	42,518	285,242	-	4,691,449	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	3,516,385	847,305	42,518	285,242	-	4,691,449	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	3,516,385	847,305	42,518	285,242	-	4,691,449	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SUPPLY OF WATER - WATER SUPPLY**

OUTPUT: **RETICULATION**

Description Potable water is delivered to private property through the reticulation system.

Benefits Property owners enjoy a plentiful potable water supply

Strategic Objectives A3, C1,C4, C5, E1, E3, G1, G2 ***CCC Policy*** Water supply - Urban Water Area

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

These arise from the contributions a potable water supply makes to public health and reliability makes to fighting fires.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Water Rate

Direct Benefits (Section 112F(c))

These accrue from the services to the consumers of water.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Water Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Water Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and Water rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**SUPPLY OF WATER - WATER SUPPLY**

OUTPUT : RETICULATION

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	1,036,886	249,847	12,537	84,110		1,383,380	CapValWater
80.00% Direct Benefits	5,533,521	-	-	-	-		5,533,521	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	5,533,521	1,036,886	249,847	12,537	84,110	-	6,916,902	
Modifications								
Transfer User Costs to Rating	(5,405,521)	4,051,603	976,271	48,990	328,657		-	CapValWater
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(5,405,521)	4,051,603	976,271	48,990	328,657	-	-	
Total Costs and Modifications	128,000	5,088,489	1,226,118	61,527	412,767	-	6,916,902	
Funded By								
1.85% User Charges	128,000						128,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
98.15% Capital Value Rating	-	5,088,489	1,226,118	61,527	412,767	-	6,788,902	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	128,000	5,088,489	1,226,118	61,527	412,767	-	6,916,902	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL WORKS REVENUE - WATER SUPPLY**

OUTPUT: **CAPITAL WORKS REVENUE**

Description Revenues from connection charges and developers contributions are credited to revenue and could be matched to capital expenditure

Benefits The revenue is separately identified so that the gross costs to operate the water system is disclosed.

Strategic Objectives A3, C1, C4, C5, E1, E3, G1, G2 ***CCC Policy*** City Plan, Seeking Community views, Urban water supply area.

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

These are the benefits of the whole system, both Headworks and reticulation

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Water Rate

Direct Benefits (Section 112F(c))

These accrue from the services to the consumers of water.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Water Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Water Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and Water rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL WORKS REVENUE - WATER SUPPLY**

OUTPUT : CAPITAL WORKS REVENUE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	CapValWater
0.00% Direct Benefits	-	-	-	-	-		-	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	-	-	-	-	-	-	
Modifications								
Transfer User Costs to Rating	1,361,250	(1,020,298)	(245,850)	(12,337)	(82,764)		-	CapValWater
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	1,361,250	(1,020,298)	(245,850)	(12,337)	(82,764)	-	-	
Total Costs and Modifications	1,361,250	(1,020,298)	(245,850)	(12,337)	(82,764)	-	-	
Funded By								
0.00% User Charges	1,361,250						1,361,250	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
0.00% Capital Value Rating	-	(1,020,298)	(245,850)	(12,337)	(82,764)	-	(1,361,250)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	1,361,250	(1,020,298)	(245,850)	(12,337)	(82,764)	-	-	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OPERATIONS REVENUE - WASTEWATER**

OUTPUT: **TRADEWASTE**

Description Metering and charging for Industrial liquid waste.

Benefits User pays for those who use the service for extraordinary discharge

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Tradewaste Charges

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

None. All benefits accrue to identifiable users.

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

Direct benefits accrue to those trade establishments connected to the system.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

It is Council policy to moderate the level of direct charging. Costs not collected from users shall be allocated to ratepaying sectors on the basis of capital value.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Most costs are funded by direct users. The balance shall be funded by capital value rating on properties liable for the sewerage rate.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**OPERATIONS REVENUE - WASTEWATER**

OUTPUT : TRADEWASTE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	290,390	-	-	-	-		290,390	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	290,390	-	-	-	-	-	290,390	
Modifications								
Transfer User Costs to Rating	2,229,610	(1,658,518)	(420,459)	(11,474)	(139,160)		-	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	2,229,610	(1,658,518)	(420,459)	(11,474)	(139,160)	-	-	
Total Costs and Modifications	2,520,000	(1,658,518)	(420,459)	(11,474)	(139,160)	-	290,390	
Funded By								
867.80% User Charges	2,520,000						2,520,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
-767.80% Capital Value Rating	-	(1,658,518)	(420,459)	(11,474)	(139,160)	-	(2,229,610)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	2,520,000	(1,658,518)	(420,459)	(11,474)	(139,160)	-	290,390	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE - WASTEWATER**

OUTPUT: **INFORMATION AND ADVICE**

Description Provide information about the wastewater system to elected members and the public both on a planned and as requested basis. To process applications and implement Bylaws.

Benefits The whole wastewater system benefits from responding to requests for information and developing the awareness of issues.

Strategic Objectives A3, C1, C4, C5, ***CCC Policy*** City Plan, Seeking Community views

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The general benefit arises from increased sensible use of the wastewater system and conservation.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the wastewater Rate

Direct Benefits (Section 112F(c))

These accrue from the services to the users of the wastewater system.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the WasteWater Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from WasteWater Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and Wastewater rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE - WASTEWATER**

OUTPUT : INFORMATION AND ADVICE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
80.00% General Benefits	-	114,565	30,762	4,196	9,583		159,106	CapValAll
20.00% Direct Benefits	39,777	-	-	-	-		39,777	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	39,777	114,565	30,762	4,196	9,583	-	198,883	
Modifications								
Transfer User Costs to Rating	(19,777)	14,711	3,729	102	1,234		-	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(19,777)	14,711	3,729	102	1,234	-	-	
Total Costs and Modifications	20,000	129,276	34,492	4,298	10,817	-	198,883	
Funded By								
10.06% User Charges	20,000						20,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
89.94% Capital Value Rating	-	129,276	34,492	4,298	10,817	-	178,883	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	20,000	129,276	34,492	4,298	10,817	-	198,883	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING - WASTEWATER**

OUTPUT: **PLANNING**

Description Planning for the long-term sustainable management of the waste water system and translation of these plans into asset management plans.

Benefits This output provides an assurance to Council and the community that the water supply function is being managed & funded for the long term projections and use.

Strategic Objectives A3, C1, C4, C5, ***CCC Policy*** City Plan, Seeking Community views, Wastewater Asset Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The general benefit accrue to the future users of the WasteWater system.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Wastewater Rate

Direct Benefits (Section 112F(c))

These accrue from the services to the users of the wastewater service.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the wastewater Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Wastewater Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and Wastewater rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING - WASTEWATER**

OUTPUT : PLANNING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
80.00% General Benefits	-	592,197	150,131	4,097	49,689		796,113	CapValSewer
20.00% Direct Benefits	199,028	-	-	-	-		199,028	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	199,028	592,197	150,131	4,097	49,689	-	995,141	
Modifications								
Transfer User Costs to Rating	(199,028)	148,049	37,533	1,024	12,422		-	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(199,028)	148,049	37,533	1,024	12,422	-	-	
Total Costs and Modifications	-	740,246	187,663	5,121	62,111	-	995,141	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	740,246	187,663	5,121	62,111	-	995,141	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	740,246	187,663	5,121	62,111	-	995,141	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**COLLECTION - WASTEWATER**

OUTPUT: **PUMPING**

Description Wastewater is collected and on pumped to the treatment plant

Benefits The wastewater system is supplemented with an efficient pumping system.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Asset Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

These arise from the contributions a wastewater supply makes to public health.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Wastewater Rate

Direct Benefits (Section 112F(c))

These accrue from the services provided to the users of the wastewater service.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the wastewater Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from wastewater Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and wastewater rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**COLLECTION - WASTEWATER**

OUTPUT : PUMPING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	386,707	98,036	2,675	32,447		519,866	CapValSewer
80.00% Direct Benefits	2,079,463	-	-	-	-		2,079,463	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	2,079,463	386,707	98,036	2,675	32,447	-	2,599,328	
Modifications								
Transfer User Costs to Rating	(2,079,463)	1,546,829	392,144	10,701	129,788		-	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(2,079,463)	1,546,829	392,144	10,701	129,788	-	-	
Total Costs and Modifications	-	1,933,537	490,180	13,376	162,235	-	2,599,328	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	1,933,537	490,180	13,376	162,235	-	2,599,328	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	1,933,537	490,180	13,376	162,235	-	2,599,328	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**COLLECTION - WASTEWATER**

OUTPUT: **RETICULATION**

Description Wastewater is removed from private property by the reticulation system.

Benefits Connected properties are provided with a liquid waste disposal system which complies with legal & health standards.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1

CCC Policy Asset Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

These arise from the contributions a wastewater disposal system makes to public health .

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Wastewater Rate

Direct Benefits (Section 112F(c))

Direct benefits accrue to those connected to the system

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Wastewater Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Wastewater Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and wastewater rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**COLLECTION - WASTEWATER**

OUTPUT : RETICULATION

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	1,770,682	448,894	12,250	148,571		2,380,396	CapValSewer
80.00% Direct Benefits	9,521,584	-	-	-	-		9,521,584	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	9,521,584	1,770,682	448,894	12,250	148,571	-	11,901,980	
Modifications								
Transfer User Costs to Rating	(9,474,584)	7,047,765	1,786,712	48,757	591,350		-	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(9,474,584)	7,047,765	1,786,712	48,757	591,350	-	-	
Total Costs and Modifications	47,000	8,818,447	2,235,605	61,006	739,921	-	11,901,980	
Funded By								
0.39% User Charges	47,000						47,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
99.61% Capital Value Rating	-	8,818,447	2,235,605	61,006	739,921	-	11,854,980	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	47,000	8,818,447	2,235,605	61,006	739,921	-	11,901,980	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT & DISPOSAL - WASTEWATER**

OUTPUT: **BELFAST OPERATIONS & MAINTENANCE**

Description Operation of the Belfast treatment plant. Wastewater is treated to an acceptable environmental quality and then discharged.

Benefits Users of the service and the community are provided with a environmentally safe service.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Asset Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

These arise from the contributions a wastewater disposal system makes to public health and protecting the environment.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Wastewater Rate

Direct Benefits (Section 112F(c))

Direct benefits accrue to those connected to the system.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Wastewater Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Wastewater Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and wastewater rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT & DISPOSAL - WASTEWATER**

OUTPUT : BELFAST OPERATIONS & MAINTENANCE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	14,871	3,770	103	1,248		19,992	CapValSewer
80.00% Direct Benefits	79,966	-	-	-	-		79,966	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	79,966	14,871	3,770	103	1,248	-	99,958	
Modifications								
Transfer User Costs to Rating	(79,966)	59,484	15,080	412	4,991		-	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(79,966)	59,484	15,080	412	4,991	-	-	
Total Costs and Modifications	-	74,355	18,850	514	6,239	-	99,958	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	74,355	18,850	514	6,239	-	99,958	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	74,355	18,850	514	6,239	-	99,958	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT & DISPOSAL - WASTEWATER**

OUTPUT: **TEMPLETON OPERATIONS & MAINTENANCE**

Description Operation of the Templeton treatment plant.. Wastewater is treated to an acceptable environmental quality and then discharged.

Benefits Users of the service and the community are provided with a environmentally safe service.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Asset Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

These arise from the contributions a wastewater disposal system makes to public health and protecting the environment.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Wastewater Rate

Direct Benefits (Section 112F(c))

Direct benefits accrue to those connected to the system.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Wastewater Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Wastewater Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and wastewater rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT & DISPOSAL - WASTEWATER**

OUTPUT : TEMPLETON OPERATIONS & MAINTENANCE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	5,184	1,314	36	435		6,969	CapValSewer
80.00% Direct Benefits	27,877	-	-	-	-		27,877	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	27,877	5,184	1,314	36	435	-	34,847	
Modifications								
Transfer User Costs to Rating	(27,877)	20,737	5,257	143	1,740		(0)	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(27,877)	20,737	5,257	143	1,740	-	(0)	
Total Costs and Modifications	-	25,921	6,571	179	2,175	-	34,847	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	25,921	6,571	179	2,175	-	34,847	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	25,921	6,571	179	2,175	-	34,847	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT & DISPOSAL - WASTEWATER**

OUTPUT: **CHRISTCHURCH WASTE WATER TREATMENT PLANT**

Description Operation of the Bromley treatment plant. Wastewater is treated to an acceptable environmental quality and then discharged.

Benefits Users of the service and the community are provided with a environmentally safe service.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Asset Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

These arise from the contributions a wastewater disposal system makes to public health and protecting the environment.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Wastewater Rate

Direct Benefits (Section 112F(c))

Direct benefits accrue to those connected to the system.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Wastewater Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Wastewater Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and wastewater rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**TREATMENT & DISPOSAL - WASTEWATER**

OUTPUT : CHRISTCHURCH WASTE WATER TREATMENT PLANT

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	1,224,772	310,498	8,473	102,766		1,646,509	CapValSewer
80.00% Direct Benefits	6,586,036	-	-	-	-		6,586,036	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	6,586,036	1,224,772	310,498	8,473	102,766	-	8,232,545	
Modifications								
Transfer User Costs to Rating	(6,365,036)	4,734,696	1,200,315	32,755	397,270		(0)	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	(6,365,036)	4,734,696	1,200,315	32,755	397,270	-	(0)	
Total Costs and Modifications	221,000	5,959,469	1,510,813	41,228	500,036	-	8,232,545	
Funded By								
2.68% User Charges	221,000						221,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
97.32% Capital Value Rating	-	5,959,469	1,510,813	41,228	500,036	-	8,011,545	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	221,000	5,959,469	1,510,813	41,228	500,036	-	8,232,545	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**LABORATORY - WASTEWATER**

OUTPUT: **LABORATORY SERVICES**

Description Undertakes analysis of waste water and other samples

Benefits Helps to ensure treatment plant is operating to required standards.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy***

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

These arise from the contributions a wastewater disposal system makes to public health and protecting the environment.

Nature and Distribution of General Benefits

These accrue to those who are within the serviced area and are therefore liable to the Wastewater Rate

Direct Benefits (Section 112F(c))

Direct benefits accrue to those connected to the system

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Allocated to those who pay the Wastewater Rate by Capital Value as they are the stakeholders of this function.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General Benefits shall be funded from Wastewater Rates by Capital Value

Direct Benefits

Direct Benefits shall be funded from user charges and wastewater rates.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**LABORATORY - WASTEWATER**

OUTPUT : LABORATORY SERVICES

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	23,424	5,938	162	1,965		31,490	CapValSewer
80.00% Direct Benefits	125,958	-	-	-	-		125,958	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	125,958	23,424	5,938	162	1,965	-	157,448	
Modifications								
Transfer User Costs to Rating	6,490	(4,827)	(1,224)	(33)	(405)		0	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	6,490	(4,827)	(1,224)	(33)	(405)	-	0	
Total Costs and Modifications	132,448	18,597	4,714	129	1,560	-	157,448	
Funded By								
84.12% User Charges	132,448						132,448	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
15.88% Capital Value Rating	-	18,597	4,714	129	1,560	-	25,000	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	132,448	18,597	4,714	129	1,560	-	157,448	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL WORKS REVENUE - WASTEWATER**

OUTPUT: **CAPITAL WORKS REVENUE**

Description This is revenue earned from developers from 'connection fees' charged. The purpose is to ensure adequate system capacity to cater for present and future urban growth.

Benefits Developers are charged their fair share of future costs as a result of introducing more connections.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Asset Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City as reflected by those who pay general rates.

Direct Benefits (Section 112F(c))

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

The accounting standards require that all revenues including those matched to capital expenditure shall be treated as income. The 'benefits' are therefore 'funded' by capital value rating on properties liable for General rates, as capital value best represents stakeholder interest.

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**CAPITAL WORKS REVENUE - WASTEWATER**

OUTPUT : CAPITAL WORKS REVENUE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	CapValSewer
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	-	-	-	-	-	-	
Modifications								
Transfer User Costs to Rating	1,258,000	(935,776)	(237,233)	(6,474)	(78,517)		-	CapValSewer
Non-Rateable	-	-	-	-	-		-	0
Total Modifications	1,258,000	(935,776)	(237,233)	(6,474)	(78,517)	-	-	
Total Costs and Modifications	1,258,000	(935,776)	(237,233)	(6,474)	(78,517)	-	-	
Funded By								
0.00% User Charges	1,258,000						1,258,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
0.00% Capital Value Rating	-	(935,776)	(237,233)	(6,474)	(78,517)	-	(1,258,000)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	1,258,000	(935,776)	(237,233)	(6,474)	(78,517)	-	-	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE - SOLID WASTE**

OUTPUT: **INFORMATION AND ADVICE**

Description Provide information and advice to the public and the organisation about Solid Waste collection and disposal including recycling promotion.

Benefits The serviced community is provided with advice on solid waste matters and the public generally are advised on waste minimisation issues.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Seeking Community Views Policy

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

Council has a statutory obligation to provide solid waste services and as such the community requires information both on the services supplied and waste minimisation issues. These are seen as general benefits.

Nature and Distribution of General Benefits

General benefits accrue to all ratepayers.

Direct Benefits (Section 112F(c))

Waste collection services are a direct benefit to serviced properties.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

It is council policy to fund the net cost of the solid waste function from capital value rating. The information and advice is but one component.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by capital value rating on properties liable for general rates as capital value best represents stakeholder interest in the city.

Direct Benefits

Most of the requests are by telephone and/or require but a brief response. Charging is not practical. Direct benefits shall therefore be funded by capital value rates on properties liable for the General Rate.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**INFORMATION AND ADVICE - SOLID WASTE**

OUTPUT : INFORMATION AND ADVICE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
80.00% General Benefits	-	154,754	41,554	5,668	12,945		214,920	CapValAll
20.00% Direct Benefits	53,730	-	-	-	-		53,730	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	53,730	154,754	41,554	5,668	12,945	-	268,651	
Modifications								
Transfer User Costs to Rating	(53,730)	38,689	10,388	1,417	3,236		-	CapValAll
Non-Rateable	-	12,398	3,329	454	(16,181)		-	CapValGen
Total Modifications	(53,730)	51,086	13,717	1,871	(12,945)	-	-	
Total Costs and Modifications	-	205,840	55,271	7,539	-	-	268,651	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	205,840	55,271	7,539	-	-	268,651	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	205,840	55,271	7,539	-	-	268,651	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING - SOLID WASTE**

OUTPUT: **ADVANCED PLANNING**

Description Development of long term strategies, including planning for future land fill sites and maintenance of a waste management plan.

Benefits Provides for future planning for solid waste management to meet the city's' ongoing needs.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Solid Waste Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

Such planning is of general benefit to the whole City. The entire benefit is assessed as general.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

These shall be funded by capital value rating on properties liable for the general rate as capital value best represents stakeholder interest.

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**PLANNING - SOLID WASTE**

OUTPUT : ADVANCED PLANNING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
100.00% General Benefits	-	229,920	61,737	8,421	19,232		319,310	CapValAll
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	229,920	61,737	8,421	19,232	-	319,310	
Modifications								
Transfer User Costs to Rating	-	-	-	-	-		-	0
Non-Rateable	-	14,736	3,957	540	(19,232)		-	CapValGen
Total Modifications	-	14,736	3,957	540	(19,232)	-	-	
Total Costs and Modifications	-	244,656	65,693	8,961	-	-	319,310	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	244,656	65,693	8,961	-	-	319,310	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	244,656	65,693	8,961	-	-	319,310	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**REDUCTION - SOLID WASTE**

OUTPUT: **COMMERCIAL WASTE REDUCTION**

Description Working with the commercial sector to reduce amounts of solid waste dumped.

Benefits Reduced waste to landfill and more efficient use of waste stream from participating businesses with more sustainable use of resources.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Solid Waste Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The amenity of the City is enhanced, and the ultimate costs of land fill to all users decreased by the reduction of volumes in the waste stream. The net general benefit is assessed at 50%.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Direct benefits accrue to businesses which participate in the programme.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Charging commercial premises would be a dis-incentive to participate in the programme. Funds for the programme come from the Waste Minimisation Levy payable on all refuse.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Costs of direct benefits are to ratepaying sectors on the basis of capital value.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**REDUCTION - SOLID WASTE**

OUTPUT : COMMERCIAL WASTE REDUCTION

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
50.00% General Benefits	-	146,326	39,291	5,359	12,240		203,216	CapValAll
50.00% Direct Benefits	203,216	-	-	-	-		203,216	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	203,216	146,326	39,291	5,359	12,240	-	406,432	
Modifications								
Transfer User Costs to Rating	(203,216)	146,326	39,291	5,359	12,240		-	CapValAll
Non-Rateable	-	18,756	5,036	687	(24,479)		-	CapValGen
Total Modifications	(203,216)	165,082	44,327	6,046	(12,240)	-	-	
Total Costs and Modifications	-	311,409	83,617	11,406	-	-	406,432	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	311,409	83,617	11,406	-	-	406,432	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	311,409	83,617	11,406	-	-	406,432	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**REUSE - SOLID WASTE**

OUTPUT: **RESOURCE REUSE CENTRES**

Description Providing support to the Recovered Materials Foundation to manage the recovery of resources from the rubbish stream at the transfer stations. This is the net cost of RMF.

Benefits Reduced waste to landfill and more sustainable use of resources.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Solid Waste Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The cost of the service is considered to be general benefit, in that the city as a whole benefits from a reduced rubbish stream.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

These shall be funded by capital value rating on properties liable for the general rate as capital value best represents stakeholder interest.

Direct Benefits

These shall be funded by sales of materials.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**REUSE - SOLID WASTE**

OUTPUT : RESOURCE REUSE CENTRES

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
100.00% General Benefits	-	4,735	1,272	173	396		6,577	CapValAll
0.00% Direct Benefits	-	-	-	-	-		-	0
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	-	4,735	1,272	173	396	-	6,577	
Modifications								
Transfer User Costs to Rating	-	-	-	-	-		-	CapValAll
Non-Rateable	-	303	81	11	(396)		-	CapValGen
Total Modifications	-	303	81	11	(396)	-	-	
Total Costs and Modifications	-	5,039	1,353	185	-	-	6,577	
Funded By								
0.00% User Charges	-						-	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
100.00% Capital Value Rating	-	5,039	1,353	185	-	-	6,577	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	-	5,039	1,353	185	-	-	6,577	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RECYCLING - SOLID WASTE**

OUTPUT: **RECYCLING**

Description Kerbside recycling service and includes collection and delivery of materials to the Recovered Materials Foundation (RMF) , and processing ,sale of goods, research and development of local markets carried out by the RMF.

Benefits Reduced waste to landfill and more sustainable use of resources. Provides some employment.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Solid Waste Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

General benefits accrue to the community by minimising the waste stream, and directing that which can be extracted to alternative uses. Direct benefits accrue to those who deposit rubbish at the transfer station as contained in other outputs. The balance of the cost of the service is considered to be general benefit, in that the city as a whole benefits from a reduced rubbish stream.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Direct benefits accrue to those who purchase materials from the waste stream.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

These shall be funded by the waste minimisation levy payable on all refuse received. At Councils refuse stations. Any residual is funded by capital value rating on properties liable for the general rate as capital value best represents stakeholder interest.

Direct Benefits

These shall be funded by sales of materials.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RECYCLING - SOLID WASTE**

OUTPUT : RECYCLING

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
50.00% General Benefits	-	1,361,650	365,621	49,873	113,898		1,891,042	CapValAll
50.00% Direct Benefits	1,891,042	-	-	-	-		1,891,042	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	1,891,042	1,361,650	365,621	49,873	113,898	-	3,782,083	
Modifications								
Transfer User Costs to Rating	(1,133,442)	816,138	219,144	29,893	68,267		-	CapValAll
Non-Rateable	-	139,575	37,478	5,112	(182,165)		-	CapValGen
Total Modifications	(1,133,442)	955,713	256,622	35,005	(113,898)	-	-	
Total Costs and Modifications	757,600	2,317,362	622,243	84,878	-	-	3,782,083	
Funded By								
20.03% User Charges	757,600						757,600	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
79.97% Capital Value Rating	-	2,317,362	622,243	84,878	-	-	3,024,483	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	757,600	2,317,362	622,243	84,878	-	-	3,782,083	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESOURCE RECOVERY - SOLID WASTE**

OUTPUT: **COMPOST**

Description Operating the composting plant and sell the resulting compost. This is the net cost after the dumping fee.

Benefits Reusable green waste is separated from the main waste stream thus reducing waste to landfill and allowing value to be added so that it can be resold as a valuable garden product. This is a sustainable use of resources.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Solid Waste Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

General benefit accrues to the community through reduced demand on the land fill.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Direct benefits accrue to the purchasers of the compost.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded in part by surplus of user charges over direct benefits, by the waste minimisation levy charged on all refuse dumped, and any residual by capital value rating on properties liable for the general rate.

Direct Benefits

The service shall be priced considering market conditions and Council's objectives in reducing the waste stream.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESOURCE RECOVERY - SOLID WASTE**

OUTPUT : COMPOST

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
50.00% General Benefits	-	648,012	174,000	23,735	54,204		899,951	CapValAll
50.00% Direct Benefits	899,951	-	-	-	-		899,951	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	899,951	648,012	174,000	23,735	54,204	-	1,799,902	
Modifications								
Transfer User Costs to Rating	856,654	(616,836)	(165,629)	(22,593)	(51,596)		-	CapValAll
Non-Rateable	-	1,998	537	73	(2,608)		-	CapValGen
Total Modifications	856,654	(614,838)	(165,092)	(22,520)	(54,204)	-	-	
Total Costs and Modifications	1,756,605	33,174	8,908	1,215	-	-	1,799,902	
Funded By								
97.59% User Charges	1,756,605						1,756,605	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
2.41% Capital Value Rating	-	33,174	8,908	1,215	-	-	43,297	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	1,756,605	33,174	8,908	1,215	-	-	1,799,902	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT: **COLLECTION OPERATIONS**

Description Collecting household and commercial refuse, managed so as not to compromise waste minimisation objectives.

Benefits Benefits accrue to the individuals who have their refuse collected and to the whole community from the improvement in environmental health.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Solid Waste Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

It is considered that the wider community receives a public health benefit, along with the benefits of dissuading burning rubbish, burying privately and the like. This has been allocated to the ratepaying sectors on the basis of their usage of the service.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Direct benefit accrues to those who have their rubbish collected.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

The Council believes it is interest of the community for rubbish to be collected regardless of ability to pay, whether payments for contract services are up to date, etc. For this reason, the costs of the direct benefit for a basic level of service are allocated to ratepaying sectors on the basis of the number of properties as a surrogate for likely usage.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

These shall be funded by capital value rating on properties liable for the general rate as capital value best represents stakeholder interest.

Direct Benefits

The costs of direct benefits for the basic service shall be recovered from a uniform charge on properties liable for the general rate. Costs of direct benefits above the basic shall be funded by the users through the purchase of rubbish bags beyond those provided by the Council.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT : COLLECTION OPERATIONS

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
20.00% General Benefits	-	901,673	242,111	33,025	75,422		1,252,232	CapValAll
80.00% Direct Benefits	2,504,465	2,208,938	252,951	42,576	-		5,008,929	TableGC32
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	2,504,465	3,110,611	495,062	75,601	75,422	-	6,261,162	
Modifications								
Transfer User Costs to Rating	(1,839,465)	1,656,213	135,548	23,258	24,445		0	NrProps
Non-Rateable	-	76,518	20,546	2,803	(99,867)		-	CapValGen
Total Modifications	(1,839,465)	1,732,731	156,095	26,061	(75,422)	-	0	
Total Costs and Modifications	665,000	4,843,342	651,157	101,662	-	-	6,261,162	
Funded By								
10.62% User Charges	665,000						665,000	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
89.38% Capital Value Rating	-	4,843,342	651,157	101,662	-	-	5,596,162	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	665,000	4,843,342	651,157	101,662	-	-	6,261,162	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT: **TRANSFER OPERATIONS**

Description Operation of the transfer stations

Benefits Supplies a safe and environmentally sound disposal of solid waste at 3 locations convenient to the public.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Solid Waste Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

Direct benefits accrue to the users of the stations.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Transfer stations shall be fully self-funding with a small surplus.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT : TRANSFER OPERATIONS

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	5,871,720	-	-	-	-		5,871,720	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	5,871,720	-	-	-	-	-	5,871,720	
Modifications								
Transfer User Costs to Rating	(1,064,315)	766,363	205,779	28,069	64,104		-	CapValAll
Non-Rateable	-	49,116	13,188	1,799	(64,104)		-	CapValGen
Total Modifications	(1,064,315)	815,479	218,967	29,868	-	-	-	
Total Costs and Modifications	4,807,405	815,479	218,967	29,868	-	-	5,871,720	
Funded By								
81.87% User Charges	4,807,405						4,807,405	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
18.13% Capital Value Rating	-	815,479	218,967	29,868	-	-	1,064,315	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	4,807,405	815,479	218,967	29,868	-	-	5,871,720	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT: **DISPOSAL**

Description Burwood land fill, land fill aftercare, hazardous waste management.

Benefits Provides a centralised controlled safe disposal of the city's' solid waste.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1

CCC Policy Solid Waste Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

The allocation is based on budgeted figures:
Burwood 90% direct / 10% general,
Aftercare 10% general, Hazardous 10% general. The net general benefit is assessed as 28%.

Nature and Distribution of General Benefits

General benefits are considered to accrue in the same proportion as stakeholders' interests in the City.

Direct Benefits (Section 112F(c))

Direct benefits accrue to the users of the Burwood land fill.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

None necessary.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

General benefits shall be funded by the surplus from user charges.

Direct Benefits

Users shall fund all direct benefits, plus the general benefits, plus sufficient to cover an increasing share of the costs of the waste minimisation programme.

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**RESIDUE DISPOSAL - SOLID WASTE**

OUTPUT : DISPOSAL

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
28.00% General Benefits	-	930,332	249,807	34,075	77,819		1,292,033	CapValAll
72.00% Direct Benefits	3,322,371	-	-	-	-		3,322,371	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	3,322,371	930,332	249,807	34,075	77,819	-	4,614,404	
Modifications								
Transfer User Costs to Rating	829,019	(596,938)	(160,286)	(21,864)	(49,932)		(0)	CapValAll
Non-Rateable	-	21,367	5,737	783	(27,887)		-	CapValGen
Total Modifications	829,019	(575,570)	(154,548)	(21,081)	(77,819)	-	(0)	
Total Costs and Modifications	4,151,390	354,762	95,258	12,994	-	-	4,614,404	
Funded By								
89.97% User Charges	4,151,390						4,151,390	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
10.03% Capital Value Rating	-	354,762	95,258	12,994	-	-	463,014	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	4,151,390	354,762	95,258	12,994	-	-	4,614,404	

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**WASTE MINIMISATION REVENUE - SOLID WASTE**

OUTPUT: **WASTE MINIMISATION LEVY AND KATE VALLEY EQUALISATION FEE REVENUE**

Description The tipping fees for disposal of refuse at the Councilís Refuse Station and Landfill include a sum designated as a Waste Minimisation Fee.

Benefits An accurate record is kept of the funds received from the Waste Minimisation Fee.

Strategic Objectives A3, B2, C1, C3, C4, D3, E1, E3, G1 ***CCC Policy*** Solid Waste Management Plan

Allocation of Costs of Benefits Pursuant to Section 122E(1)(a)

General Benefits (Section 112F(b))

Nature and Distribution of General Benefits

Direct Benefits (Section 112F(c))

The fee is levied on users however the purpose is to provide funds for the whole benefit of the waste collection and disposal process. The targeted outcome is sustainable waste management, and as such could be argued as General Benefits.

Control Negative Effects (Section 112F(d))

Modifications Pursuant to Section 12

Transfer user revenue based on capital value rating on properties liable for the general rate as capital value best represents stakeholder interest.

Funding of Expenditure Needs Pursuant to Section 122E(1)(c)

General Benefits

Direct Benefits

Control Negative Effects

RESPONSIBLE COMMITTEE:	**SUSTAINABLE TRANSPORT & UTILITIES COMMITTEE**
BUSINESS UNIT:	**CITY WATER AND WASTE**
OUTPUT CLASS:	**WASTE MINIMISATION REVENUE - SOLID WASTE**

OUTPUT : WASTE MINIMISATION LEVY AND KATE VALLEY EQUALISATION FEE REVENUE

	Customer	*Residential*	*Commercial*	*Rural*	*Institutions*	*Grants*	*Total*	*Method*
Costs and Modifications								
Costs								
0.00% General Benefits	-	-	-	-	-		-	0
100.00% Direct Benefits	100,000	-	-	-	-		100,000	TableC
0.00% Negative Effects	-	-	-	-	-		-	0
Total Costs	100,000	-	-	-	-	-	100,000	
Modifications								
Transfer User Costs to Rating	11,000,325	(7,920,814)	(2,126,846)	(290,114)	(662,551)		-	CapValAll
Non-Rateable	-	(507,647)	(136,310)	(18,594)	662,551		-	CapValGen
Total Modifications	11,000,325	(8,428,461)	(2,263,156)	(308,708)	-	-	-	
Total Costs and Modifications	11,100,325	(8,428,461)	(2,263,156)	(308,708)	-	-	100,000	
Funded By								
11100.33% User Charges	11,100,325						11,100,325	
0.00% Grants and Subsidies		-	-	-	-		-	0
0.00% Net Corporate Revenues		-	-	-	-		-	0
- Capital Value Rating	-	(8,428,461)	(2,263,156)	(308,708)	-	-	(11,000,325)	
0.00% Uniform Annual Charge		-	-	-			-	
Total Funded By	11,100,325	(8,428,461)	(2,263,156)	(308,708)	-	-	100,000	