2.2.0

Orare Corporate Plan

BUDGET TABLES AND FINANCIAL MODEL

TABLE I RATEPAYERS CURRENT ACCOUNT

	2002/2003 BUDGET \$	2003/2004 BUDGET \$
NET EXPENDITURE		
Total Net Cost For Council Functions - See Table II	133,881,007	143,082,610
Infrastructural Assets - See Table II	60,886,360	59,277,913
Fixed Assets - See Table II	42,729,208	28,873,709
Restricted Assets - See Table II	7,221,491	6,034,953
Appropriations to Reserves - See Table VI	10,303,293	8,124,734
Corporate Financing Costs - See Table V	(47,521,798)	(55,588,196)
Loan to Jade Stadium Ltd	0	(
Loan / Investment in CCFL	0	24,000,000
Vested Assets (Provision For)	15,000,000	15,000,000
NET EXPENDITURE REQUIRING FUNDING	222,499,561	228,805,723
SOURCES OF FINANCE		
Jade Stadium Ltd Loan Repayment	(1,500,000)	(1,500,000)
Draw Down from Reserves - See Table VI	(10,039,447)	(6,350,438)
Loans Raised (New Works)	(1,505,000)	(24,850,000
Surplus Capital to Reserve for investment	(47,541,644)	(27,639,292
Penalties on Late Rating Payments	(1,400,000)	(1,400,000
Vested Assets Received	(15,000,000)	(15,000,000)
TOTAL CORPORATE FUNDING	(76,986,091)	(76,739,731)
TOTAL NET REQUIREMENT FROM RATES	145,513,470	152,065,993
GST ON RATES @ 12.5%	18,189,184	19,008,249
RATES REQUIREMENT	163,702,654	171,074,242
Plus Provision for increased revenue		
from capital value increase in 2002/2003	2,250,000	
	165,952,654	
PERCENTAGE CHANGE FOR 2003/2004	=	3.09%

TABLE II MASTER SUMMARY

GROSS ESTIMATED EXPENDITURE AND REVENUE 2003/2004

	(A) DIRECT COSTS La	(B) EXPENDITURE: OVERHEAD/ RENT/DEPN/ andfill A/Care Amortis.	(C) TOTAL COSTS	(D) EXTERNAL REVENUE	(E) REVENUE: INTERNAL O/HEADS/RENTS & CHARGES	(F) TOTAL REVENUE	(I) COST OF SERVICE	(J) INFRASTRUCTURAL RESTRICTED & FIXED ASSETS
A. FUNDED FROM RATES:								
Public Accountability	3,531,892	4,812,828	8,344,720 14,818,462	48,000,608	- ,	-25,000		
Corporate Revenues, Expenses & Grants Project Funding	9,865,867	4,952,595	14,818,402	-48,009,608		-49,376,414 0	-34,337,932	4,297,910
Unspecified Operating Provision	0	0	0	0		0	0	0
Unspecified Capital Carryforwards	0	0	0	0	0	0	0	-6,000,000
Unspecified Capital Provision	0	0	0	0	0	0	0	0
	13,397,759	9,765,423	23,163,182	-48,009,608	-1,391,806	-49,401,414	-26,238,232	-1,699,090
G:	<10.000	24.40=	< 12 < 0.1			642 604		1 000
City Managers Office	612,277	31,407	643,684	125.724	,	-643,684		1,000
Operations Section Corporate Office	6,925,504	548,893	7,474,397	-135,734		-5,354,960	, ,	′
Policy Section Corporate Office Finance Section Corporate Office	1,762,762 710,010	100,891 30,682	1,863,653 740,692	-0 -384,494	,	-333,070 -740,692	, ,	3,000 2,000
Human Resources Section Corporate Office	943,318	165,146	1,108,464	-364,494	,	-1,108,464		7,500
Business Projects Section Corporate Office	247,805	33,147	280,952	0	, ,	-1,108,404		2,500
Information & Planning Section Corporate (10,171,781	2,562,250	12,734,032	-273,000	,	-5,826,997		
Legal & Secretariat Section Corporate Offic	1,680,359	187,348	1,867,707	273,000		-1,867,707		4,500
Corporate Services	7,987,164	1,703,363	9,690,527	-1,115,559		-9,733,708		
_	31,040,980	5,363,128	36,404,108	-1,908,787		-25,890,234		
Financial Services	5,975,493	1,180,880	7,156,373	-656,067	-6,500,306	-7,156,373	0	25,000
	5,975,493	1,180,880	7,156,373	-656,067		-7,156,373	0	25,000

GROSS ESTIMATED EXPENDITURE AND REVENUE 2003/2004 (A) (B) (C) (D) EXPENDITURE:

	(A) DIRECT COSTS	(B) EXPENDITURE: OVERHEAD/ RENT/DEPN/	(C) TOTAL COSTS	(D) EXTERNAL REVENUE	(E) REVENUE: INTERNAL O/HEADS/RENTS	(F) TOTAL REVENUE	(I) COST OF SERVICE	(J) INFRASTRUCTURAL RESTRICTED & FIXED ASSETS
	L	andfill A/Care Amortis.			& CHARGES			
A. FUNDED FROM RATES:								
Community Relations	10,887,694	2,987,857	13,875,551	-1,226,432	-1,630,875	-2,857,307	11,018,244	,
	10,887,694	2,987,857	13,875,551	-1,226,432	-1,630,875	-2,857,307	11,018,244	162,500
City Solutions	8,396,570	763,515	9,160,085	-750,000	-8,490,085	-9,240,085	-80,000	65,000
Environmental Services	14,239,990	1,630,503	15,870,493	-8,356,945	-737,443	-9,094,388	6,776,105	29,100
Employment & Economic Devlopment	6,858,804	3,307,898	10,166,701	-142,000	-0	-142,000	10,024,701	430,000
Management Information Services	4,393,471	1,221,606	5,615,078	0	-5,615,078	-5,615,078	0	900,000
	33,888,835	6,923,522	40,812,357	-9,248,945	-14,842,605	-24,091,550	16,720,806	1,424,100
Libraries & Information Sevices	15,988,173	9,069,216	25,057,388	-1,953,764	-688,307	-2,642,071	22,415,317	4,936,500
Art Gallery	5,267,241	1,174,071	6,441,312	-964,700	-305,000	-1,269,700	5,171,612	386,801
Leisure	19,004,772	3,962,337	22,967,109	-8,489,134	-638,709	-9,127,843	13,839,267	1,954,000
Car Parking	6,561,812	4,213,029	10,774,841	-13,224,600	-366,800	-13,591,400	-2,816,559	774,400
Property Management	1,541,220	588,864	2,130,084	-336,085	-927,496	-1,263,581	866,503	-270,500
Housing Management	1,254,906	137,767	1,392,674	0	-1,392,674	-1,392,674	0	0
Property - Asset Management	6,077,529	5,178,422	11,255,951	-2,493,125	-16,146,117	-18,639,242	-7,383,291	6,217,572
	55,695,653	24,323,706	80,019,359	-27,461,408	-20,465,102	-47,926,510	32,092,849	13,998,773

TABLE II MASTER SUMMARY GROSS ESTIMATED EXPENDITURE AND REVENUE 2003/2004 (B) (C) (D) (E) (F) (I) (J) (A) **EXPENDITURE:** REVENUE: COST INFRASTRUCTURAL OVERHEAD/ TOTAL EXTERNAL INTERNAL OF RESTRICTED & DIRECT TOTAL COSTS FIXED ASSETS COSTS RENT/DEPN/ REVENUE O/HEADS/RENTS REVENUE SERVICE Landfill A/Care Amortis. & CHARGES A. FUNDED FROM RATES: City Water & Waste 41.849.045 20,503,342 62,352,387 -24,889,379 -5,552,625 -30,442,004 31.910.383 26,178,711 Parks & Wetlands 28,493,385 4,951,084 33,444,469 -2,271,569 -3,706,021 29,738,448 13,840,797 -1,434,452 27,195,267 52,625,169 -27,000 -15,298,931 37,326,238 City Streets 25,429,902 -15,271,931 37,757,544 95,772,332 52,649,693 148,422,025 -42,432,879 -7.014.077 -49.446.956 98.975.069 77,777,052 **TOTAL NET COST - RATING** -75,826,217 -206,770,343 143,082,610 246,658,745 103.194.208 349.852.953 -130.944.126 94,186,575 **ACCOUNTS** Depreciation Add back 61,721,949 **B. SEPARATELY FUNDED ACCOUNTS:** Dog Control 1,149,326 389,881 1,539,207 -1,468,131 -1,468,131 71,076 **EPH Housing** 6,912,929 1,134,524 8,047,453 -11.196.000 -11,196,000 -3,148,547 2,007,300 Public Rental Housing 5,150 22,836 -54,380 -54,380 -31,544 17,686 Trust Housing 33,309 8,252 41,561 -85,000 0 -85,000 -43,439 Owner /Occupier Housing 0 34,017 0 34,017 -31,200 -31,2002,817 Tenancy Services/Welfare/Policy Advice 199,500 1,783,537 1,983,037 -4,000 -1,249,094 -1,253,094 729,943 13,200 3,321,344 11,668,111 -1,249,094 -14,087,805 TOTAL NET COST - SEPARATELY 8,346,767 -12,838,711 -2,419,694 2,020,500 FUNDED ACCOUNTS GRAND TOTAL 255,005,512 106,515,552 361,521,064 -143,782,837 -77,075,311 -220,858,148 140,662,916 96,207,075

TABLE III CORPORATE EXPENSES AND REVENUES

	2002/2003 BUDGET	2003/2004 BUDGET
	\$	\$
UTPUT : COMMUNITY FACILITIES AND SERVICES		
Museum Trust Board Levy	2,955,834	3,321,034
Museum Trust Board ex-Gratia Payment	515,887	515,887
Museum Trust Board Building & Development Project Grant (*1)	1,532,500	820,500
Riccarton Bush Trust Levy	108,310	108,310
Riccarton Bush Trust Operating Grant	65,778	69,259
Riccarton Bush Trust Capital Grant	50,000	50,000
Subvention Payment (Travis Finance Ltd)	548,000	0
Interest Expense (re: Travis Finance Lid)	481,000	0
Interest Expense (re: Jade Stadium Funding)	3,076,800	2,916,650
Interest Expense (re: CCFL Equity/Loan)		810,000
Alloc O/Head - Corporate Overhead	290,500	308,723
UTPUT : CORPORATE DEVELOPMENT		
Professional Fees	340,000	240,000
Trading Activities Professional Advice	50,000	50,000
Organisational Development	270,000	170,000
Efficiency Reviews (*3)	170,000	100,176
Inflation Contingency	300,000	0
Project Contingencies	225,000	225,000
Energy Efficiency Projects	300,000	300,000
Capital Endowment Fund - Fund Management Expenses (*2)	0	75,000
Depreciation of Rates Capitalisation Costs	18,630	57,208
UTPUT : EMERGENCY SERVICES		
Civil Defence (includes CRC Levy)	764,517	751,201
Rural Fire Fighting	415,486	410,036
UTPUT : GRANTS TO COMMUNITY		
As per Schedule of Grants (Table IV)	3,206,844	3,319,478
OTAL CORPORATE EXPENSES	15,685,085	14,618,462

TABLE III CORPORATE EXPENSES AND REVENUES

		2002/2003 BUDGET \$	2003/2004 BUDGET \$
ΓΡUT : CORPORATE REVENUES			
Petroleum Tax		2,000,000	2,050,000
Dividends and Interest from CCHL		28,900,000	28,900,000
Dividends from CCHL (Special)		3,423,000	0
Interest on Investments		5,463,782	4,410,290
Interest on Investments - Capital Endowme	ent Fund	4,456,730	4,225,222
Interest on Special Funds & Trust Funds		1,382,966	1,507,545
Interest on Investments - Internal Financin	g (Housing)	602,876	569,556
Travis Finance Ltd	Interest	518,000	0
Jade Stadium Ltd	Interest	3,118,800	2,956,550
Christchurch City Facilities Ltd	Interest		810,000
Cash In Lieu of Reserves - Central		200,000	200,000
Cash In Lieu of Reserves - Suburban		2,750,000	2,750,000
Internal Rates on CCC Housing		550,887	797,250
ACC Corporate Recovery		400,000	0
TOTAL CORPORATE REVENUES		53,767,041	49,176,414
F BENEFIT TO RATEPAYERS	(To Table II)	(38,081,956)	(34,557,952)
RPORATE CAPITAL EXPENDITURE			
Lyttelton Boating Facilities - Access/Breal	twater provision	1,500,000	1,500,000
Capital Contingency Provision		2,000,000	2,000,000
Capital Financing Costs (Rates)		745,215	797,910
(*1) Partially funded from Interest on Capi	tal Endowment Fund - 2002/03 \$532,500, 2003/04	\$532,500	

TABLE IV GRANTS TO COMMUNITY ORGANISATIONS

	2002/2003 BUDGET \$	2003/2004 BUDGET \$
OUTPUT : COMMUNITY SERVICES		
Community Development Fund	432,000	439,000
Floyd's Creative Workshop	10,000	10,000
Christchurch Safer Community Council	40,000	40,000
Odyssey House	14,000	14,000
Council of Social Services	20,000	20,000
Christchurch Citizens Advice Bureau	30,000	20,000
Combined Citizens Advice Bureaux	30,000	60,00
(1) Kingdom Resources Trust	30,000	30,000
Christchurch City Mission Walsh House	40,000	40,00
Christchurch East School	12,200	40,00
Volunteering Canterbury	15,000	15,00
Adult Reading Assistance Scheme	15,000	15,00
Newell House	15,000	20,00
Cholmondeley Children's Home	20,000	15,00
(2) Te Runanga O Nga Maata Waka	40,000	40,00
(3) Wai Ora Trust	30,000	30,00
(4) Rewi Alley Chinese School	34,100	34,00
Beneficiaries Advisory Service	17,000	18,00
Tennants Protection Association	10,000	15,00
Solo Women as Parents	10,000	10,00
Refugee and Migrant Centre	10,000	20,00
(5) Home Made Partnerships Trust (Supergrans)	25,000	25,00
Hohepa Canterbury	25,000	25,00
Womens Centre	10,000	12,50
Canterbury Neighbourhood Support	20,000	20,00
(6) Christchurch Asian Youth Trust	25,000	25,00
Restorative Justice Service	15,000	15,00
(7) Youthline Centre South Island	25,000	25,00
(8) Anglican Care Family and Community Div	25,000	15,00
(9) Christchurch Early Intervention TrustThe Champion Centre	40,000	40,00
Disabled Person Assembly ChCh and Districts	10,000	12,00
Family Help Trust	10,000	30,00
K2 Trust Christchurch		15,000
(10) Refugee Resetlement Support		10,00

TABLE IV GRANTS TO COMMUNITY ORGANISATIONS

	2002/2003 BUDGET \$	2003/2004 BUDGET \$
	Ψ	Ψ
(11) Te Whatu Manawa Maoritaga O Rehua Marae Trust		22,000
The Peace Foundation Disarmament & Security centre		15,000
(12) Therapeutic Arts trust		25,00
(12) Therapeutic This dast		
	1,039,300	1,216,500
OUTPUT: ECONOMIC DEVELOPMENT AND EMPLOYMENT		
Events Seeding Grants	160,000	160,000
Orana Park	150,000	175,00
Science Alive	225,000	200,00
Christchurch Christmas Parade Trust	40,000	40,00
(13) NZ Conservation Trust	20,000	15,00
Conference and Similar Events bridging	0	
Birdlands Sanctuary Trust	30,000	30,00
	625,000	620,00
OUTPUT : ARTS & HERITAGE		
Community Arts Council (Administrative Support)	6,500	7,50
Creative Communities	200,000	200,00
National Marae	65,000	65,00
Ferrymead Trust	155,000	155,00
Christchurch Symphony Orchestra	290,000	290,00
Canterbury Opera	62,000	62,00
Music Centre of Christchurch	45,000	45,00
Court Theatre	55,000	55,00
Christchurch City Choir	35,000	35,00
Orchestra Users Group	60,000	60,00
Tramway Historical Society Inc	10,000	10,00
Arts Centre	10,000	
Theatre Royal	55,000	45,00
Christchurch Civic Music Council	5,000	5,00
Christchurch Drama Centre	14,000	
Arts Centre Artist in Residence	10,000	15,00
Christchurch Operatic (Showbiz Christchurch)		25,00
	1,077,500	1,074,50

TABLE IV GRANTS TO COMMUNITY ORGANISATIONS

	2002/2003 BUDGET \$	2003/2004 BUDGET \$
	Ψ	Ψ
OUTPUT : RECREATION & SPORT		
Sport and Recreation New Zealand (SPARC) - Community Sports Fund	350,000	(
Canterbury Surf Life Saving Association	117,800	128,870
Ruapuna Development	40,000	45,000
(14) Canterbury Lawn Tennis Association	75,000	50,000
(15) Parafed Canterbury	18,000	15,000
Table Tennis Canterbury	26,500	(
(16) Sumner Lifeboat Institution	32,825	32,600
Crighton Cobbers	10,000	10,000
Canterbury Gymsports Incorporated	10,000	
	680,125	281,470
OUTPUT : ENVIRONMENT & PARKS		
Christchurch Beautifying Association	25,000	25,000
Orton Bradley Park	30,000	30,000
Summit Road Society	20,000	20,000
Port Hills Parks Trust Board	20,000	20,000
Canterbury Horticultural Society	3,000	6,000
	98,000	101,000
OUTPUT : CORPORATE SERVICES		
Management Reviews	15,000	15,000
Allocated Costs Leisure Unit	116,622	114,982
Allocated Overhead - Corporate Overhead	105,297	96,020
	236,919	226,00
TOTAL COST GRANTS	3,756,844	3,519,478

TABLE IV GRANTS TO COMMUNITY ORGANISATIONS 2002/2003 2003/2004 BUDGET BUDGET \$ \$ REVENUE Sport and Recreation New Zealand (SPARC) Subsidy 350,000 Creative Communities Funding 200,000 200,000 550,000 200,000 **NET COST GRANTS (To Table III)** 3,206,844 3,319,478 FINANCING TRANSFERS - TRANSFER TO SPECIAL FUNDS (FROM RATES) (9) Conferences & Similar Events Bridging Loan Fund 100,000 150,000 TOTAL FINANCING TRANSFERS 150,000 100,000 TOTAL NET COST INCLUDING FINANCING TRANSFERS 3,356,844 3,419,478

Notes:

The following future commitments have been made:

- (1) Kingdom Resources Trust 2003/04 \$30,000, Year one of a three year commitment.
- (2) Te Runanga O Nga Maata Waka 2003/04 \$40,000, year two of a three year commitment
- (3) Wai Ora Trust 2003/04 \$30,000, year two of a three year commitment
- (4) Rewi Alley Chinese School 2003/04 \$14,100, year three of a five year commitment to repay loan and interest and \$20,000 co-ordinators salary year one of a three year collision.
- (5) Home Made Partnerships 2003/04 \$25,000, year two of a three year commitment
- (6) Christchurch Asian Youth Trust 2003/04 \$25,000, year two of a three year commitment.
- (7) Youthline Central South Island 2003/04 \$25,000, year two of a three year commitment
- (8) Anglican Care Family and Community Division 2003/04 \$15,000, year one of a three year commitment
- (9) Christchurch Early Intervention Trust The Champion Centre 2003/04 \$40,000, year two of a three year commitment
- (10) Refugee Resettlement Support 2003/04 \$10,000, year one of a three year commitment.
- (11) Te Whatu Manawa Maoritaga O Rehua Marae Trust 2003/04 \$22,000 year one of a five year commitment to service a Council loan.
- (12) Therapeutic Arts Trust 2003/04 \$25,000, year one of a three year commitment.
- (13) NZ Conservation Trust 2003/04 \$15,000, 2004/05 \$10,000.
- (14) Canterbury Lawn Tennis Association 2003/04 \$50,000, 2004/05 \$40,000, 2005/06 \$30,000
- (15) Parafed Canterbury 2003/04 \$15,000, year two of a three year commitment.
- (16) Summer Lifeboat Institution 2003/04 \$7,600 ongoing inflation adjusted support for slipway maintenance insurance and power.

TABLE V CORPORATE FINANCING COSTS

	2002/2003 BUDGET \$	2003/2004 BUDGET \$
INTEREST ON LOANS		
Interest on Loans from Rates -Existing Debt	6,984,187	6,667,612
Interest on Loans Proposed Borrowings 2003/2004	75,444	833,930
Interest on Renewal Loans to Raise (Excluding JSL, CCFL & Travis) 2003/2004	(3,557,800)	(3,726,650)
Interest on Defeased Loans	12,546	6,840
Sinking Fund Withdrawal for Defeased Loans	(12,546)	(6,840)
Sub Total	3,501,831	3,774,892
Interest on Jade Stadium Borrowings	3,076,800	2,916,650
Interest on CCFL Borrowings		810,000
Interest on Travis Finance Ltd Borrowings	481,000	0
TOTAL LOAN SERVICING	7,059,631	7,501,542
LOAN PRINCIPAL MOVEMENTS		
Loans Repaid - Works Dev Loans	11,500,000	23,542,200
Loans Repaid - Defeased Loans	82,322	39,000
Renewal Loans Raised	0	(10,106,000)
Sinking Fund Instalments made	1,216,086	698,172
Sinking Fund Withdrawals - Renewals	(1,708,276)	(9,577,592)
Sinking Fund Withdrawals - Defeased Loans	(82,322)	(39,000)
Loan Repayment Reserve Contributions - CCC Debt	604,328	335,581
Loan Repayment Reserve Contributions - CCHL Debt	3,600,000	3,600,000
Debt Repayment Reserve - Renewal Loan Funding	(8,291,724)	(2,358,608)
TOTAL LOAN SERVICING	13,980,045	13,635,295
Add Back		
- Depreciation (Rating Activities Only)	(53,720,711)	(61,721,949)
- Debt Servicing (Rating Activities Only)	(3,501,831)	(3,774,892)
- Debt Servicing (JSL Loans)	(3,076,800)	(2,916,650)
- Debt Servicing (CCFL Loans)		(810,000)
- Debt Servicing (Travis Finance Ltd Loans)	(481,000)	0
- Landfill After Care Amortisation	(721,500)	(0)
	(61,501,843)	(69,223,491)
NET BENEFIT - CORPORATE FINANCING	(47,521,798)	(55,588,196)

TABLE	VIFIN	IANCING	TRANSFERS

	2002/2003 BUDGET \$	2003/2004 BUDGET \$
RATE FUNDED FINANCING TRANSFERS		
TRANSFERS FROM RESERVE AND OTHER FUNDS		
Cash In Lieu - CCC Parks	(4,427,319)	(3,320,244)
Historic Places Fund	(300,000)	C
Non Conforming Uses Fund	(150,000)	(150,000)
Emergency Capital Fund	0	(551,938)
Town Hall Education Fund	0	(
City Care Contingency		(1,153,774)
Northwest Stadium Fund		(12,519)
Endowment Land Reserve (Property)		(499,614)
History of CDB		(43,119
Road & Property Purchase Res.		(100,473)
Plant Renewal Fund	(1,428,128)	(
Restructuring Reserve	(170,000)	(100,176)
Water Supply Upgrading Reserve	(350,000)	(350,000)
Stirrat Bequest (Trust A/c - Art Gallery)	(14,000)	(14,000)
Kathleen Stuart Hutton (Trust A/c - Art Gallery)	0	(54,581)
Income Equalisation Fund	(3,200,000)	(
TOTAL TRANSFERS FROM RESERVES (To Table I)	(10,039,447)	(6,350,438)
TRANSFERS TO FUNDS		
Emergency Capital Fund	0	(
Capital Endowment Fund	3,253,230	1,572,808
Capital Endowment Fund (Civic & Community Unallocated)	142,000	40,724
Cash In Lieu - CCC Parks (Contributions)	2,950,000	2,950,000
Historic Places Fund	300,000	300,000
Non Conforming Uses Fund	150,000	150,000
Water Upgrading Reserve	550,000	627,000
Kilmore St Carpark Depreciation Reserve Fund	3,000	3,000
Dog Control Account (Rate Payer General Benefit)	0	123,137
Plant Renewal Fund	21,333	(
Plant Renewal Fund (Sale of Plant)	279,264	(
Burwood Landfill Stage 2C Aftercare Fund	721,500	738,000

	2002/2003 BUDGET \$	2003/2004 BUDGET \$
Accident Insurance Reserve Fund	400,000	C
Conferences & Similar Bridging Loan Fund	150,000	100,000
Jellie Park Upgrade Fund		12,519
Interest on Special Funds & Trust Funds (See Table VIII)	1,382,966	1,507,545
TOTAL TRANSFERS TO FUNDS (To Table I)	10,303,293	8,124,734
NET FINANCING TRANSFERS	263,846	1,774,295
ERATELY FUNDED FINANCING TRANSFERS		
TRANSFERS FROM RESERVE AND OTHER FUNDS		
Dog Control Account	51,218	(29,749)
Reg Adams Development Fund		(
Housing Development Fund	(2,758,492)	(2,749,943)
TOTAL TRANSFERS FROM RESERVES	(2,707,275)	(2,779,692)
TRANSFERS TO FUNDS		
Dog Control Account		(
Reg Adams Development Fund	49,893	51,691
Housing Development Fund	2,917,483	3,614,648
TOTAL TRANSFERS TO FUNDS	2,967,376	3,666,339
NET FINANCING TRANSFERS	260,101	886,647

	TABL	LE VII PUBLIC DEBT SU	MMARY 2003/2004			
			RATE FINANCED \$	DEFEASED LOANS \$	SEPARATELY FUNDED \$	TOTAL \$
EWEEDNAL DEBT LIABILITIES			J.	J.	Ų	J
EXTERNAL DEBT LIABILITIES Balance Outstanding - 1 July 2003:						
Existing Council Loans	1 July 2003	maturities 1 - 18 years	83,422,200	135,820	1,614,643	85,172,663
2001/2002 Capital Expenditure C/Fwd - Balance to raise	2002/2003	maturities 1 - 16 years	0	133,620	1,014,043	65,172,005
2001/2002 Capital Expellulture C/I wa - Balance to faise	2002/2003					
Dina Damawin as 2002/2004.			83,422,200	135,820	1,614,643	85,172,663
Plus Borrowings 2003/2004: New Borrowing Required (refer Financial Model)	2003/2004	maturities 5 - 7 years	24,850,000			24,850,000
Renewal Loans	2003/2004	maturities 3 - 7 years	10,106,000		590,000	10,696,000
	2003/2004			125.020		
Total Loans before Repayments			118,378,200	135,820	2,204,643	120,718,663
Less Repayments during 2003/2004:						
Loan Repayments			23,542,200	39,000	844,594	24,425,794
Estimated Total Council Loans - 30 June 2004			94,836,000	96,820	1,360,049	96,292,869
GROSS PUBLIC DEBT ESTIMATED - 30 JUNE 2004			94,836,000	96,820	1,360,049	96,292,869
GROSS PUBLIC DEBT ESTIMATED - 1 JULY 2003			83,422,200	135,820	1,614,643	85,172,663
INCREASE (DECREASE) - 2003/2004			11,413,800	(39,000)	(254,594)	11,120,200
	DED A MATERIES		11,413,000	(32,000)	(234,374)	11,120,200
MATURITY PROFILE INCLUDING CURRENT YEAR Maturities During 2003/2004	<u>REPAYMENTS</u>					
Works Development loans			3,000,000	39,000	710,000	3,749,00
Capital Funding loans			19,042,200	37,000	710,000	19,042,20
Jade Stadium Development loan			1,500,000			1,500,00
Housing table loans			,,		134,594	134,59
Total Ma	turing 2003/2004		23,542,200	39,000	844,594	24,425,79
	turing 2004/2005		37,000,000	75,000	300,737	37,375,73
	turing 2005/2006		0	21,820	115,196	137,01
	turing 2006/2007		20,000,000	0	88,342	20,088,34
	turing Later		2,880,000	0	265,774	3,145,77
Total Council Loans (Estimated 1 July 2003)			83,422,200	135,820	1,614,643	85,172,66
2001/2002 Capital Expenditure C/Fwd - Balance to raise		Total Maturing Later	0	,	-,,	,,
Proposed 2003/2004 Renewal Loan Borrowings		Total Maturing Later	10,106,000	0	590,000	10,696,00
Proposed 2003/2004 New Works Borrowings		Total Maturing Later	24,850,000	0	0	24,850,00
Less Maturities 2003/2004			-23,542,200	-39,000	-844,594	-24,425,79
Total Council Loans (Estimated 30 June 2004)			94,836,000	96,820	1,360,049	96,292,86
TOTAL MATURITIES DURING 2003/2004			23,542,200	39,000	844,594	24,425,79
FINANCED BY:			_			
Renewal Loans to Raise			10,106,000		590,000	10,696,00
Debt Repayment Reserve Drawings			2,358,608		,	2,358,60
Loan Repayment Reserve Drawings			0			, ,
Sinking Funds Withdrawn			9,577,592	39,000	120,000	9,736,59
Table Loans Principal from Housing Funds				,	134,594	134,59
Repayments by Borrowers	Jade Stadium L	td	1,500,000		•	1,500,00
Corporate Financing			0			, ,

		RATE FINANCED \$	DEFEASED LOANS \$	SEPARATELY FUNDED \$	TOTAL \$
ESTIMATED SERVICING COSTS ON COUNC	TIL LOANS DURING 2003/2004				
Interest Expense from Rates:					
Existing Council Loans (1 July 2003)	Stock Loans (incl Jade Stadium loan)	6,667,612	6,840		6,674,452
C/Fwd Capex 2001/2002 - Balance to raise	Stock Loans 6.75%	0	,		, ,
Proposed Renewal Loan Borrowings	Stock Loans 6.75%	0			(
Proposed New Works Borrowings	Stock Loans	833,930			833,93
Total Interest - Rates Funded Loans		7,501,542	6,840	0	7,508,383
Interest Expense from Separate Funds:					
BIPP Loan	Stock Loans			47,357	47,35
Housing Loans	Table Loans			45,271	45,27
Total Interest - Seperate Loans				92,628	92,62
Total Interest Expense All Loans	2003/2004	7,501,542	6,840	92,628	7,601,01
Less CCC Interest Recovery from Jade Stadium Ltd	(Refer Corporate Revenues)	-2,916,650			-2,916,65
Less CCC Interest Recovery from CCFL (Refer Corp	porate Revenues)	-810,000			-810,00
Less Other Interest Recoveries (External BIPP users	, Defeased loans)		-6,840	-47,357	-54,19
Total Interest Recoveries		-3,726,650	-6,840	-47,357	-3,780,84
NET INTEREST EXPENSE TO COUNCIL 2003	7/2004 (To Table V)	3,774,892	0	45,271	3,820,163
Contributions to Loan Principal Repayment Prov	visions				
Sinking Fund Instalments	ISAVIIS	698,172		27,655	725,82
Loan Repayment Reserve Instalments	for CCC existing debt	335,581		27,003	335,58
Loan Repayment Reserve Instalments	for CCHL debt	3,600,000			3,600,00
Total Loan Principal Repayment Provisions		4,633,753	0	27,655	4,661,40
NET LOAN SERVICING COSTS TO COUNCIL	2003/2004	8,408,645		72,926	8,481,57

			RATE FINANCED \$	DEFEASED LOANS \$	SEPARATELY FUNDED \$	TOTAL \$
RESERVE FUNDS AVAILABLE for FUTURE LOA	N REDEMPTIONS					
Debt Repayment Reserve						
Balance Debt Repayment Reserve	1 July 2003	Estimate	52,494,330			52,494,33
Repayments from Housing Development Fund	2003/2004		510,706			510,70
Drawings - Renewal Loan Funding	2003/2004		-2,358,608			-2,358,60
Orawings - Capex Funding & Other Movements	2003/2004	For CCC Capex	-27,639,292			-27,639,29
Estimated Balance Debt Repayment Reserve 30 Jun	e 2004		23,007,136			23,007,13
oan Repayment Reserve						
Balance Loan Repayment Reserve	1 July 2003	Estimate	1,849,589			1,849,5
Contribution to Loan Repayment Reserve	2003/2004	for CCC existing debt	335,581			335,5
Contribution to Loan Repayment Reserve	2003/2004	for CCHL debt	3,600,000			3,600,0
Earnings Accruing to Loan Repayment Reserve	2003/2004	5.50%	106,342			106,34
Drawings from Loan Repayment Reserve	2003/2004		0			
Estimated Balance Loan Repayment Reserve 30 Jun	ne 2004		5,891,511			5,891,51
Sinking Funds						
Balance Sinking Funds	1 July 2003	Estimate	12,183,598	1,624,167	92,803	13,900,50
Contribution to Sinking Funds	2003/2004		698,172	0	27,655	725,82
Earnings Accruing to Sinking Funds	2003/2004		680,540	84,546	5,484	770,5
Drawings from Sinking Funds	2003/2004	Principal	-9,577,592	-39,000	-120,000	-9,736,59
Orawings from Sinking Funds	2003/2004	Interest		-6,840		-6,84
Estimated Balance Sinking Funds 30 June 2004			3,984,718	1,662,873	5,942	5,653,53
TERM PUBLIC DEBT ESTIMATED 30 JUNE 2004			61,952,635	1.566.052	1,354,107	61,740,6
TERM PUBLIC DEBT ESTIMATED 30 JUNE 2004				-1,566,053		
			16,894,684	-1,488,347	1,521,840	16,928,17
NET INCREASE (DECREASE) 2003/2004			45,057,952	-77,706	-167,733	44,812,5

Notes:

Note 1: The Council's borrowing policy (5.2) provides for a minimum of 3% of combined Council and Christchurch City Holdings external debt (excluding table loans) shall be repaid annually by either (5.1):

- Sinking fund instalments, Annual contributions to a loan repayment reserve, Repayments from revenue or other sources.
- Note 2: Jade Stadium Ltd will repay the stadium redevelopment loan by annual instalments for three years (\$1.5M in 2003, 2004, 2005) and then on a table loan basis for 14 years.
- Note 3: Housing rent account and Housing Development Fund will repay housing principal by semi-annual instalment table loans.
- Note 4: No corporate financing is required for loan redemptions during 2003/2004.
- Note 5. Total loans repayable from housing funds including internal financing to June 2004 is estimated at \$8,680,075

	PROJECTED		REVENUE	int rota	Ι	EXPENDITURE	1	I
	OPENING	CONTRIBUTIO		int rate 5.50%	TOTAL	PURCHASES	1	PROJECTED
FUND ACCOUNT	BALANCE		APPROPRIATION		REVENUE	APPROPRIA	TION	
FUND ACCOUNT					KEVENUE	APPKOPKIA	HON	
	1/7/2003		1	INTEREST				30/6/2004
SPECIAL FUNDS - GENERAL								
Capital Endowment Fund	78,640,406		1,572,808		1,572,808			80,213,214
Capital Endowment Fund (Civic & Community Unalloca	142,000		40,724		40,724			182,724
Emergency Capital Fund Note 1	5,262,500			289,438	289,438	551,	938	5,000,000
Income Equalisation Fund	18,800,000				0		0	18,800,000
Community Loans Fund Note 1	1,851,353			101,824	101,824			1,953,177
Conferences & Similar Bridging Loan Fund Note 1	400,000		100,000		100,000			500,000
Waimairi Community Award Fund	65,119			0	0			65,119
Restructuring (ex PC Sales) Fund	100,176				0	100,	176	0
Bertlesman Prize	30,144			1,658	1,658			31,801
City Managers Bertelsmann Fund	70,336							70,336
City Care Contingency	2,153,774					1,153,	774	1,000,000
Canterbury Womens Heritage Project	1,858			0	0			1,858
Dog Control Account	-199,933	123,137			123,137	29,	749	-106,546
Accident Insurance Reserve Fund Note 2	1,467,911		0	80,735	80,735			1,548,646
TOTAL - GENERAL SPECIAL FUNDS	108,785,643	123,137	1,713,532	473,655	2,310,324	0 1,835,	637	109,260,329
INFORMATION DIRECTORATE - PLANNING								
Historic Places Trust Fund Note 1	465,501		300,000	25,603	325,603		0	791,104
Non Conforming Uses Fund	849,977		150,000	46,749	196,749	150,	000	896,726
TOTAL - PLANNING	1,315,478	0	450,000	72,351	522,351	0 150,	000	1,687,830
RECREATION & PROMOTION								
Project 2000 (Linwood)	0			0	0			0
Year 2000 Project (All S/C)	0			0	0			0
TOTAL - RECREATION & PROMOTION	0	0	0	0	0	0	0	0
Note 1 : Part of these funds are curently on loan and I	ot reflected by	cash in the ba	nk					
Note 2 : Building up Accident Insurance Reserve Fun-	d by \$400,000 j	pa to \$1.6M ove	er the 4 years 2000	0/2001 to 200	04/05			

FUND ACCOUNT	OPE BAL	ECTED ENING ANCE /2003	CONTRIBUTI	REVENU ONS APPROPI	RIATIONS	int rate 5.50% S NTEREST	TOTAL REVENUE	PURCHASES	NDITURE PROPRIATION	PROJECTED BALANCE 30/6/2004
PARKING General Kilmore St Carpark Depn Reserve		26,668 19,885		3	3,000	0 0	0 3,000		0	26,668 22,885
TOTAL - PARKING		46,553	() 3	3,000	0	3,000	0	0	49,553
LIBRARIES Library Book Purchase Fund	: 	178,362				0	0		0	178,362
TOTAL - LIBRARY		178,362	()	0	0	0	0	0	178,362
CORPORATE SERVICES										
Plant Renewal Fund	·	125,141			0	0	0		0	125,141
TOTAL - CORPORATE SERVICES		125,141	()	0	0	0	0	0	125,141
TOWN HALL Town Hall Education Fund		35,957				0	0			35,957
TOTAL - TOWN HALL		35,957	()	0	0	0	0	0	35,957
CIVIC FACILITIES Sports Stadium Fund Jellie Park Upgrade Fund Northwest Stadium Fund	PCC	0 51,615 12,519		12	2,519	0 2,839 0	0 15,358 0		12,519	0 66,973 0
TOTAL - CIVIC FACILITIES		64,134	() 12	2,519	2,839	15,358	0	12,519	66,973

FUND ACCOUNT	PROJECTED OPENING BALANCE 1/7/2003	CONTRIBUTIO	APPROPRIATIO	int rate 5.50% NS INTEREST	TOTAL REVENUE	<i>PURCHASES</i>	NDITURE S PPROPRIATION	PROJECTED BALANCE 30/6/2004
PROPERTY Reg Adams Development Fund Housing Development Fund Endowment Land Reserve (Property)	603,246 7,477,901 499,614		51,691 3,614,648	33,179 411,285 0	84,870 4,025,933 0		2,749,943 499,614	688,115 8,753,891 0
TOTAL - PROPERTY	8,580,762	0	3,666,339	444,463	4,110,802	0	3,249,557	9,442,007
ROADING Road & Property Purchase Res.	100,473			0	0		100,473	0
TOTAL - ROADING	100,473	0	0	0	0	0	100,473	0
PARKS AND CASH IN LIEU OF RESERVES Suburbs Central	1,811,337 1,469,043	2,750,000 200,000		99,624 80,797	2,849,624 280,797		3,207,571 112,673	1,453,390 1,637,167
TOTAL - PARKS AND CASH IN LIEU	3,280,380	2,950,000	0	180,421	3,130,421	0	3,320,244	3,090,557
CITY WATER & WASTE Water Supply Upgrading Reserve History of CDB Burwood Landfill Stage 2C Aftercare Fund Businesscare - Commercial Waste Minimisation	2,258,609 43,119 3,256,543 72,920		627,000 738,000 0	124,223 0 179,110 4,011	751,223 0 917,110 4,011		350,000 43,119 0	2,659,832 0 4,173,653 76,931
TOTAL - CITY WATER & WASTE	5,631,191	0	1,365,000	307,344	1,672,344	0	393,119	6,910,416
TOTAL SPECIAL FUNDS	128,144,073	3,073,137	7,210,391	1,481,073	11,764,600	0	9,061,549	130,847,124

	PROJECTED		int rate		EXPENDITURE	
	OPENING	CONTRIBUTIONS	5.50%	TOTAL	PURCHASES	PROJECTED
FUND ACCOUNT	BALANCE	APPROPRIATIONS		REVENUE	<i>APPROPRIATION</i>	
	1/7/2003	IN	TEREST			30/6/2004
TRUSTS AND BEQUESTS						
General						
W J Walter Bequest	594		33	33		626
Parklands Tennis Club	9,502		523	523		10,025
Yaldhurst Hall Crawford Memorial	5,566		306	306		5,872
Alice Holmes Bequest Cont	44,042		2,422	2,422		46,464
Martin Welsh Bequest	1,931		106	106		2,038
Library	ŕ					
Fendalton Library Bequest	1,602					1,602
Library Endowment Fund (ex MLSTS)	505,603					505,603
Art Gallery						·
Molly Morpeth Canady Trust	584		32	32	0	616
Olive Stirrat Bequest	103,768		5,707	5,707	14,000	95,476
Kathleen Stuart Hutton	57,448		3,160	3,160	54,581	6,026
Parks Trusts & Bequests						
Davis Estate - Cemeteries	8,206		451	451		8,658
Rutherford St Cemetery - Cemeteries	24,813		1,365	1,365		26,177
19th Battalion Bequest	8,513		468	468		8,981
Skellerup Bequest - Domains	1,768		97	97		1,865
C S Thomas Trust - Mona Vale (Iris)	19,191		1,056	1,056		20,247
Sign Of Kiwi Restoration Fund	2,189		120	120		2,310
Fretwell Waimairi Cemetery Trust	612		34	34		645
Williams Waimairi Cemetery Trust	574		32	32		605
W A Sutton Bequest	248		14	14		262
Woolston Park Amateur Swimming	27,728		1,525	1,525		29,253
Housing Trusts & Bequests						
Hollander Trust	164,038		9,022	9,022		173,061
TOTAL - TRUSTS AND BEQUESTS	988,520	0 0	26,472	26,472	0 68,581	946,411

TABLE IX FINANCIAL PLANNING MODEL FOR 2003/2004 AND FUTURE YEARS

	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013
CITY COUNCIL OPERATING ACCOUNT										
Ordinary Operating Expenditure	214,089,509	223,548,311	230,086,139	231,356,096	232,992,682	233,031,707	234,313,706	236,352,779	237,661,321	239,128,902
Depreciation	62,854,702	63,503,513	63,865,425	63,874,605	64,329,158	65,119,426	65,069,734	65,322,274	65,899,489	66,364,160
Provision for Inflation	0	2,234,326	4,671,346	7,289,547	9,971,751	12,747,020	15,606,174	18,551,614	21,601,344	24,742,064
Interest Expense	7,508,383	8,708,020	10,147,859	12,386,035	15,069,304	17,433,097	18,404,715	19,794,021	21,355,502	22,376,118
Total Operating Expenditure	284,452,593	297,994,169	308,770,769	314,906,284	322,362,895	328,331,250	333,394,330	340,020,689	346,517,657	352,611,244
Ordinary revenues	-102,373,229	-103,931,628	-103,847,422	-104,535,435	-104,201,014	-102,820,995	-102,647,865	-102,417,894	-102,226,680	-101,791,005
Interest and Dividends from CCHL	-28,900,000	-29,800,000	-30,200,000	-31,000,000	-32,000,000	-32,700,000	-33,500,000	-34,470,000	-35,320,000	-36,273,447
Interest Received	-14,786,519	-14,186,538	-13,639,543	-13,803,959	-14,106,583	-14,538,490	-14,680,827	-15,238,014	-15,833,256	-16,176,055
Rates	-152,065,993	-160,756,932	-167,816,881	-174,793,461	-186,225,303	-197,390,170	-206,006,064	-214,769,142	-223,528,032	-231,532,103
Deficit/Surplus(-)	-13,673,148	-10,680,928	-6,733,077	-9,226,572	-14,170,006	-19,118,405	-23,440,426	-26,874,361	-30,390,311	-33,161,364
Percentage Rate Increase	3.09%	4.34%	3.11%	2.93%	5.33%	4.87%	3.32%	3.25%	3.12%	2.66%
CITY COUNCIL CAPITAL ACCOUNT										
Gross Capital Expenditure	98,917,525	112,965,503	101,506,449	101,394,589	112,317,416	87,615,189	89,519,087	92,687,403	89,324,689	93,119,799
Provision for Debt Repayment	4,633,753	4,256,167	4,896,799	5,878,555	7,003,616	8,409,822	9,091,850	9,672,020	10,490,652	11,170,952
Provision for Inflation	4,055,755	2,181,539	3,761,108	6,025,973	8,966,708	8,940,456	11,082,321	13,529,072	15,044,620	17,841,756
CCFL Equity/Loan Investment	24.000.000	2,101,559	0,701,100	0,023,773	0,700,700	0,540,450	0	0	0	0
Total Capital Costs	127,551,278	119,403,210	110,164,356	113,299,118	128,287,740	104,965,466	109,693,258	115,888,495	114,859,961	122,132,507
Funded by:	127,551,270	117,103,210	110,101,550	113,277,110	120,207,710	101,705,100	107,075,250	115,000,175	111,037,701	122,132,307
Depreciation + Surplus(deficit)on operations	-67,647,786	-65,418,802	-61,527,316	-63,708,488	-68,603,286	-73,779,572	-77,516,539	-80,601,316	-84,045,748	-86,537,900
Capital Repayment/Sale of Assets in Total	-2,190,449	-4,254,670	-9,379,699	-4,582,412	-5,306,882	-3,589,834	-8,699,353	-3,877,804	-4,035,731	-9,205,412
Funded from Debt Repayment Reserve	-27,639,292	-23,007,136	0,577,079	0	0,500,602	0,505,051	0,077,555	0	0	0,200,112
Reserves etc	-4,703,750	-4,234,333	-5,962,125	-7,486,211	-7,484,043	-4,811,794	-4,088,364	-4,071,639	-4,051,806	-4,029,650
External Funding for Capital Projects	-520,000	-1,133,870	-570,000	-20,000	-20,000	-50,000	-50,000	-50,000	-50,000	-50,000
Council Borrowing required/Surplus(-)	24,850,000	21,354,399	32,725,216	37,502,007	46,873,528	22,734,266	19,339,001	27,287,735	22,676,676	22,309,545

	TABLI	E IX FINANO	CIAL PLANN	NING MODE	L FOR 2003/2	2004 AND FU	TURE YEAF	RS		
	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013
CITY COUNCIL BALANCE SHEET ITEM	18									
Gross Debt	96,292,869	117,346,531	149,956,551	187,370,216	234,184,643	256,880,449	276,159,735	303,432,347	326,095,665	348,391,851
less Sinking Funds & Debt Repayment Resei	-34,552,179	-16,345,724	-22,114,124	-29,113,555	-37,623,014	-48,006,699	-59,643,515	-72,500,526	-86,883,305	-102,737,437
Term Debt	61,740,690	101,000,807	127,842,427	158,256,662	196,561,630	208,873,749	216,516,220	230,931,821	239,212,359	245,654,414
less Reserve Funds	-131,916,672	-135,243,048	-136,951,974	-137,231,006	-137,607,454	-137,950,175	-138,978,168	-139,982,007	-140,961,524	-141,915,717
Nett Debt	-70,175,982	-34,242,240	-9,109,547	21,025,655	58,954,176	70,923,575	77,538,052	90,949,814	98,250,835	103,738,697
Total Assets	4,024,352,536	4,073,241,395	4,106,803,821	4,147,425,938	4,200,860,303	4,230,630,513	4,264,534,794	4,303,782,692	4,340,620,109	4,383,600,474
Realisable Assets	1,946,570,843	1,950,182,961	1,953,501,142	1,956,525,386	1,959,255,693	1,961,692,063	1,963,834,496	1,965,682,992	1,967,237,550	1,968,498,172
CHRISTCHURCH CITY HOLDINGS LTD										
INCOME STATEMENT										
Dividends Received	34,214,482	34,433,765	34,699,132	35,502,349	36,275,416	37,145,724	38,031,352	38,932,665	39,850,038	40,783,853
Interest and Other Income	8,756,954	10,387,184	13,165,351	15,291,684	16,663,187	17,547,007	18,378,561	19,718,733	21,532,306	23,096,471
Total revenue	42,971,436	44,820,949	47,864,483	50,794,033	52,938,602	54,692,731	56,409,913	58,651,398	61,382,344	63,880,324
Interest on Debt	-12,092,839	-13,382,743	-16,334,266	-18,570,335	-19,617,035	-20,681,892	-21,613,896	-22,820,760	-24,621,804	-26,141,040
Underwriting and Other costs	-979,044	-769,442	-791,740	-809,340	-844,551	-859,352	-874,948	-912,493	-933,502	-949,170
Net profit	29,899,553	30,668,765	30,738,478	31,414,357	32,477,017	33,151,487	33,921,069	34,918,145	35,827,037	36,790,114
less dividends to CCC	-28,900,000	-29,800,000	-30,200,000	-31,000,000	-32,000,000	-32,700,000	-33,500,000	-34,470,000	-35,320,000	-36,273,447
Retained Earnings/Debt repayment	999,553	868,765	538,478	414,357	477,017	451,487	421,069	448,145	507,037	516,668
BALANCE SHEET										
Shareholders Funds	722,806,966	723,675,731	724,214,209	724,628,566	725,105,583	725,557,070	725,978,138	726,426,284	726,933,321	727,449,989
Current Liabilities	3,252,000	3,252,000	3,252,000	3,252,000	3,252,000	3,252,000	3,252,000	3,252,000	3,252,000	3,252,000
Term Liabilities	171,436,000	205,254,000	244,390,000	267,164,000	281,252,000	293,245,000	307,141,000	326,769,000	357,170,000	368,970,000
Total SHF & Liabilities	897,494,966	932,181,731	971,856,209	995,044,566	1,009,609,583	1,022,054,070	1,036,371,138	1,056,447,284	1,087,355,321	1,099,671,989
Current Assets	64,529,966	99,216,731	138,891,209	162,079,566	176,644,583	189,089,070	208,406,138	228,482,284	259,390,321	276,706,989
Investment in Trading Enterprises	832,965,000	832,965,000	832,965,000	832,965,000	832,965,000	832,965,000	827,965,000	827,965,000	827,965,000	822,965,000
Total Assets	897,494,966	932,181,731	971,856,209	995,044,566	1,009,609,583	1,022,054,070	1,036,371,138	1,056,447,284	1,087,355,321	1,099,671,989
=										

268,207,662

306,512,630

318,824,749

326,467,220

340,882,821

349,163,359

355,605,414

Consolidated Debt of CCC & CCHL

171,538,690

210,849,807

237,742,427

TABLE IX FINANCIAL PLANNING MODEL FOR 2003/2004 AND FUTURE YEARS

	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013			
KEY FINANCIAL RATIOS RELATING TO CCC & CCHL													
Term Debt/Total Assets TermDebt/Realisable Assets Net Interest cost/Operating Revenue Nett Debt/Funds Flow from Operations	4.26% 8.81% -0.63% 0.52	5.18% 10.81% -0.13% 1.02	5.79% 12.17% 0.47% 1.44	6.47% 13.71% 1.04% 1.81	7.30% 15.64% 1.56% 2.17	7.54% 16.25% 2.04% 2.17	7.66% 16.62% 2.22% 2.14	7.92% 17.34% 2.33% 2.20	8.04% 17.75% 2.47% 2.18	8.11% 18.06% 2.55% 2.16			
Note: Term debt is net of sinking funds & res Nett Debt is after deduction of all acct Funds Flow from Operations is the op	umulated cash reserv	ves											
KEY ASSETS/ LIABILITIES OF CCC & C	CCHL												
Gross Debt Less Sinking Funds & Debt Repayment Rese_ Term Debt	206,090,869 -34,552,179 171,538,690	227,195,531 -16,345,724 210,849,807	259,856,551 -22,114,124 237,742,427	297,321,216 -29,113,555 268,207,662	344,135,643 -37,623,014 306,512,630	366,831,449 -48,006,699 318,824,749	386,110,735 -59,643,515 326,467,220	413,383,347 -72,500,526 340,882,821	436,046,665 -86,883,305 349,163,359	458,342,851 -102,737,437 355,605,414			
Less Reserve Funds Net Debt	-131,916,672 39,622,018	-135,243,048 75,606,760	-136,951,974 100,790,453	-137,231,006 130,976,655	-137,607,454 168,905,176	-137,950,175 180,874,575	-138,978,168 187,489,052	-139,982,007 200,900,814	-140,961,524 208,201,835	-141,915,717 213,689,697			
TOTAL ASSETS	4,024,352,536	4,073,241,395	4,106,803,821	4,147,425,938	4,200,860,303	4,230,630,513	4,264,534,794	4,303,782,692	4,340,620,109	4,383,600,474			

1,956,525,386

1,959,255,693

1,961,692,063

1,963,834,496

1,965,682,992

1,967,237,550

1,968,498,172

REALISABLE ASSETS

1,946,570,843

1,950,182,961

1,953,501,142