

11. **RICCARTON/WIGRAM FINANCE AND POLICY COMMITTEE
REPORT OF 3 MARCH 2003 MEETING**

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The purpose of this report is to submit, for information, the outcomes of the Finance and Policy Committee meeting held on Monday 3 March 2003.

The meeting was attended by Mike Mora (Chairperson), Paddy Austin, Helen Broughton, Peter Laloli, Lesley Keast, Ishwar Ganda, Neville Bennett and Bob Shearing.

1. 2003/04 ANNUAL PLAN PROCESS

The Committee was in receipt of a draft "Objectives and Performance Indicators 2003/04" for consideration; these were, in fact, the approved 2002/03 Objectives (being the Council's Community Policy Objectives).

A new objective was discussed; it related to the Board taking a "strategic" approach to its decision making processes and outcomes.

Members were in agreement with this new initiative being placed into the 2003/04 Objectives.

The Committee **resolved** to adopt the following Objectives and Performance Indicators for 2003/04:

1. To promote the Board and its activities in the local community	
OBJECTIVES	PERFORMANCE MEASURES
1.1 To inform the community of the Board's roles, and responsibilities, through consultation, facilitation, information sharing.	1.1.1 Promote the Board and its activities through City Scene, Community Liaison meetings, residents groups, annual plan and other consultation opportunities.
2. Supplement the capacities and resources of community groups or structures	
OBJECTIVES	PERFORMANCE MEASURES
2.1 Work with local communities and community organisations to increase the capacity of communities	2.1.1 Support community groups and organisations to increase their capacities through training, funding advice, evaluation, facilitation, and conflict resolution as based on priorities identified in planning process and policy principles
	2.1.2 Facilitate the transfer of skills between people, between groups within a community and between communities
	2.1.3 Network with community groups, cultural groups, government agencies, social service agencies, schools, institutions and other agencies
	2.1.4 Review the Council's level of support to and policy on Residents Associations ¹ 5
	2.1.5 Assess and adjust the level of support to community groups and networks based on the priorities identified in community plans
2.2 Operate Council community funding schemes in ways which maximise their value to the communities	2.2.1 Assess Council and Community Board community funding schemes to ensure coordination between schemes
	2.2.2 Develop funding guidelines for Council and Community Board funding to ensure effective, equitable, and transparent funding processes
	2.2.3 Align community funding schemes and funding criteria with Community Policy principles
	2.2.4 Effectively administer the various Council and Community Board community funding processes

¹ Including the recognition process, composition, reporting relationships and rights to be consulted and the support provide by Council.

	2.2.5 Facilitate and/or participate in inter-agency funding collaborations, for example Combined Funders Network
	2.2.6 Develop and implement training for staff and elected members on funding decision making and evaluation processes ²
	2.2.7 Participate in a pilot project on coordinated case management funding with Government and Philanthropic Trusts
	2.2.8 Implement the recommendations of the Local Government Good Practice Funding Guide
	2.2.9 Monitor and evaluate the performance of the grant schemes in order to determine their benefit to the community and Council
	2.2.10 Support community initiatives aimed at developing the skills needed for self evaluation of projects and programmes
3. Support Community Governance Processes	
OBJECTIVES	PERFORMANCE MEASURES
3.1 Develop and implement community planning processes	3.1.1 Develop guidelines to assist with the further development of community plans
	3.1.2 Continue to develop community plans for each Board area
	3.1.3 Develop structures and process which enable people/communities to engage in community planning process especially those from disadvantaged communities
	3.1.4 Participate in and facilitate inter-agency planning processes
	3.1.5 Integrate community plans with city-wide plans
	3.1.6 Monitoring and review planning processes to assess effectiveness and implications
3.2 Build coalitions with and between community groups and other agencies	3.2.1 Develop proposal of an agreement/compact between the voluntary/community sector, the Council and Central Government
	3.2.2 Participate in and facilitate inter-agency collaborations through community and inter-sector networks
	3.2.3 Develop partnerships with communities and community groups
	3.2.4 Develop relationships with Ngai Tahu and Taura Here groups
4. Ensure Council activities are responsive to communities	
OBJECTIVES	PERFORMANCE MEASURES
4.1 Ensure Council activities are based on community needs and capacities	4.1.1 Implement community needs analysis and community capacity mapping to provide specific information on the priorities of geographical communities and communities of interest, and the community skills, abilities and capacities
	4.1.2 Report the results of the Community Needs Analyses and the Community Capacity Mapping to Community Boards, Council Committees and Council Units so that these inform Council-wide decision making and service delivery
	4.1.3 Seek to develop Community Board objectives and strategies based on the information provided by the Social Indicators Project, and the Community Needs Analysis, Community Capacity Mapping and community consultation processes
	4.1.4 Develop Units' objectives and strategies responsive to issues identified through the Social Indicators Project, and the Community Needs Analysis, Community Capacity Mapping and community consultation processes
	4.1.5 Support and encourage people/communities to articulate their needs and priorities to Community Boards, Council Committees, and Council Units

² For example, determining priorities and criteria, reading audited accounts, assessing applications and setting precedents

4.2 Ensure the integration of community development and community governance principles and processes in Council's policy development and implementation	4.2.1 Identify linkages between Social Wellbeing Policy and Community Policy and other policies and strategies, in particular Children's Strategy Open Spaces Policy Out of School Programme Policy Libraries and Information Policy Guidelines for Community Facilities Seeking Community Views Policy Older Person Policy and Action Plan Early Childhood Strategy Housing Policy Youth Strategy Recreation and Leisure Policy Management
	4.2.2 Strengthen and develop relationships between Council Units to ensure community development, advocacy and governance perspectives are incorporated into the implementation of other policies and strategies
	4.2.3 Assess the equity and social justice implications of proposals and activities
	4.2.4 Facilitate access to advice on community development and governance processes by all Council Committees and Units
4.3 Ensure effective information flows between the Council, Community Boards and Communities	4.3.1 Continue to support community and inter-agency networks as a way of dispersing information and discovering issues which need to be brought to the Council's attention
	4.3.2 Review the level of staff resource allocated to community and inter-agency networks
	4.3.3 Produce 'people friendly' resource information as per the priorities identified in community plans
	4.3.4 Strengthen processes which provide for effective internal information flows, particularly between Advocacy Teams and, between Advocacy Teams and other Council Units
	4.3.5 Facilitate the information processes between elected members, particularly Community Boards and, Community Services and Parks and Recreation Committees.
	4.4.1 Establish a cross Council Community Planning and Monitoring Team to co-ordinate community development and governance activities across Council
4.4 Monitor and review the impact of Council activities on communities	4.4.2 Identify which specific policies need to be adopted or amended to ensure community development and community governance practices are integrated in to Council activities.
	4.4.3 Establish monitoring and review process for key polices and activities to assess their positive or negative impact on communities
	4.4.4 Disengage from any effort that is likely to adversely affect disadvantaged segments of a community
5. Advocate on issues impacting on Christchurch communities	
OBJECTIVES	PERFORMANCE MEASURES
5.1 Monitor the impact of central government polices on communities	5.1.1 Use the National Social Indicators project to identify trends in the social environment
	5.1.2 Facilitate and undertake community research to identify issues and assess the impact of policies on the communities
5.2 Advocate to central government on issues impacting on local communities	5.2.1 Advocate to central government decision makers to ensure the diverse needs and capacities of geographical communities and communities of interest are taken into consideration in local and national decision-making
	5.2.2 Advocate to local, regional and national service providers to ensure appropriate service delivery

	5.2.3	Confront attitudes and practices of institutions which discriminate unfairly against segments of society
	5.2.4	Advocate to central government for a fair and equitable share of national resources
5.3 Facilitate community advocacy	5.3.1	Support and encourage communities to articulate their needs and priorities to local, central and regional governments, private sector agencies, service providers and other agencies
	5.3.2	Provide information and advice for community groups on social and economic issues, trends and policies
6. To ensure Board decisions are made for the betterment of the community		
6.1 To take a strategic approach to Board expenditure	6.1.1	To make robust decisions, with the agreed-best usage of Board resources for the community.

2. 2003/04 PROJECT AND DISCRETIONARY FUNDS ALLOCATIONS

From a full schedule of projects, accompanied by explanatory notes (and Matrix references) the Committee **resolved** to allocate its 2003/04 Project and Discretionary Funds, as follows:

Project	Amount \$
Children & Youth	
Riccarton Youth Worker Salary Support	20,000
Hornby Youth Worker-Programmes	20,000
Hornby Female Youth Worker	15,500
After School Programme	20,000
Sockburn Holiday Programme Extension	7,500
Holiday Programmes - Hornby/ Riccarton	19,000
Holiday Programmes	5,000
Holiday Programmes - Youth recreation	5,000
Teenage Rage Camps	5,000
Youth Initiatives Fund	35,000
General Community	
Neighbourhood Week Grants	3,600
Resident Group Fund	2,000
Community Development Fund Top-Up	10,000
Community Initiatives Fund	25,000
Community/Youth Awards/Youth Development Scheme	7,500
Community Events	14,000
Community Arts Project – Public Art Work	2,000
Specific Communities	
Broomfield/Hei Hei CD (Programme and Project)	12,500
CD Worker for Maori (Programme and Project)	12,500
Fiji Social Services Trust Rental Grant	7,900
Wycola Recreation/Health Project	35,000
Elder Persons Fund - recreation	10,000
Transport and Roothing Committee	15,000
Environment Committee	40,000
Discretionary	41,000
TOTAL	390,000

Chairperson's Recommendation: That the information be received.