

## TABLE OF CONTENTS

### Summary of the Plan

Executive Summary	4
Continuing the Progress	5
A Section by Section Guide	9
Financial Overview	10
Rating Information	14

### Service Level & Programme Changes

Changes from Draft to Final Plan	16
Committed Costs	19
Cost Increases due to Growth	20
New Operating Initiatives	20
New Capital Initiatives	21
Efficiency Gains	22
Deletions from the Capital Programme	23

### Plans for Customer Service Activities

Art Gallery	25
Car Parking	26
City Streets	27
Community Services	30
Economic Development and Employment	32
Environmental Policy and Services	35
Housing	37
Library and Information Services	39
Parks	41
Public Accountability	43
Sewerage	44
Sport, Leisure and Events	46
Waste Minimisation and Disposal	48
Water Supply	50
Waterways and Wetlands	51

### Plans for Corporate Service Providers

Internal Service Providers	52
----------------------------	----

### Plans for Other Organisations and Grants

Canterbury Development Corporation Group	54
Canterbury Museum Trust Board	55
Riccarton Bush Trust Board	56
Grants to Community Organisations	57

## TABLE OF CONTENTS

### Plans for Trading Activities

Christchurch City Holdings Limited	58
Christchurch International Airport Limited	59
Southpower Limited	60
Lyttelton Port Company Limited	61
Christchurch Transport Limited	62
Selwyn Plantation Board Limited	63
Canroad Construction Ltd	64
Windsor Central Ltd	64
Canterbury Technology Park Joint Venture	65
Travis Group	65

### Forward Capital Programme

Five Year (1998/99-2002/03) Capital Expenditure Programme	66
---	----

### Community Board Funded Projects

Schedule of Community Board Funded Projects	86
---	----

### Supporting Information

Corporate Expenses and Revenues	90
Statement of Accounting Policies and Policy Change Statement	91
Statement of Financial Performance	93
Statement of Financial Position	94
Statement of Cashflows	95
Statement of Movements in Equity	96
Changes to Fees and Charges	97
Equal Employment Opportunity Management Plan for 1998/99	103
Glossary of Terms	104
Elected Members and Senior Management	106
Service Centre Locations	107
Index	108