TABLE OF CONTENTS

Summary of the PlanExecutive Summary4Continuing the Progress5A Section by Section Guide9Financial Overview10Rating Information14Service Level & Programme Changes16Committed Costs19Cost Increases due to Growth20New Operating Initiatives20New Capital Initiatives21Efficiency Gains22Deletions from the Capital Programme23Plans for Customer Service Activities27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Water Supply50
Continuing the Progress5A Section by Section Guide9Financial Overview10Rating Information14Service Level & Programme Changes19Changes from Draft to Final Plan16Committed Costs19Cost Increases due to Growth20New Operating Initiatives20New Capital Initiatives21Efficiency Gains22Deletions from the Capital Programme23Plans for Customer Service Activities27Car Parking26City Streets20Committy Services30Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Swerage46Waste Minimisation and Disposal48
A Section by Section Guide9Financial Overview10Rating Information14Service Level & Programme Changes16Committed Costs19Cost Increases due to Growth20New Operating Initiatives20New Capital Initiatives21Efficiency Gains22Deletions from the Capital Programme23Pars for Customer Service Activities26Car Parking25Car Parking26City Streets27Community Services30Economic Development and Employment32Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Financial Overview10Rating Information14Service Level & Programme ChangesChanges from Draft to Final Plan16Committed Costs19Cost Increases due to Growth20New Operating Initiatives20New Capital Initiatives21Efficiency Gains22Deletions from the Capital Programme23Pars for Customer Service Activities25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Rating Information14Service Level & Programme Changes16Changes from Draft to Final Plan16Committed Costs19Cost Increases due to Growth20New Operating Initiatives20New Operating Initiatives21Efficiency Gains21Deletions from the Capital Programme23Plans for Customer Service Activities25Car Parking26City Streets27Community Services30Environmental Policy and Services35Housing37Library and Information Services39Housing39Arks41Public Accountability43Severage44Waste Minimisation and Disposal48
Service Level & Programme ChangesChanges from Draft to Final Plan16Committed Costs19Cost Increases due to Growth20New Operating Initiatives21Efficiency Gains21Efficiency Gains22Deletions from the Capital Programme23Plans for Customer Service Activities25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Changes from Draft to Final Plan16Committed Costs19Cost Increases due to Growth20New Operating Initiatives20New Capital Initiatives21Efficiency Gains22Deletions from the Capital Programme23Plans for Customer Service ActivitiesArt Gallery25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Committed Costs19Cost Increases due to Growth20New Operating Initiatives20New Capital Initiatives21Efficiency Gains22Deletions from the Capital Programme23Plans for Customer Service ActivitiesZCommunity ServicesCar Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Cost Increases due to Growth20New Operating Initiatives20New Capital Initiatives21Efficiency Gains22Deletions from the Capital Programme23Plans for Customer Service ActivitiesTerration of Customer Service ActivitiesArt GalleryCar Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Waste Minimisation and Disposal48
New Operating Initiatives20New Capital Initiatives21Efficiency Gains22Deletions from the Capital Programme23Plans for Customer Service ActivitiesArt GalleryArt Gallery25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Waste Minimisation and Disposal48
New Capital Initiatives21Efficiency Gains22Deletions from the Capital Programme23Plans for Customer Service ActivitiesArt GalleryArt Gallery25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Efficiency Gains22Deletions from the Capital Programme23Plans for Customer Service Activities25Art Gallery25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Deletions from the Capital Programme23Plans for Customer Service Activities25Art Gallery25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Plans for Customer Service ActivitiesArt Gallery25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Art Gallery25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Art Gallery25Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Car Parking26City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Severage44Sport, Leisure and Events46Waste Minimisation and Disposal48
City Streets27Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Community Services30Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Economic Development and Employment32Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Environmental Policy and Services35Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Housing37Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Library and Information Services39Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Parks41Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Public Accountability43Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Sewerage44Sport, Leisure and Events46Waste Minimisation and Disposal48
Sport, Leisure and Events46Waste Minimisation and Disposal48
Waste Minimisation and Disposal48
-
water supply 50
Waterways and Wetlands 51
Plans for Corporate Service Providers
Internal Service Providers 52
Plans for Other Organisations and Grants
Canterbury Development Corporation Group 54
Canterbury Museum Trust Board 55
Riccarton Bush Trust Board 56
Grants to Community Organisations 57

TABLE OF CONTENTS

Christchurch City Holdings Limited58Christchurch International Airport Limited59Southpower Limited60Lyttelton Port Company Limited61Christchurch Transport Limited62Selwyn Plantation Board Limited63Canroad Construction Ltd64Windsor Central Ltd64Canterbury Technology Park Joint Venture65Travis Group65Forward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeCommunity Board Funded ProjectsSchedule of Community Board Funded ProjectsStatement of Financial Performance90Statement of Financial Performance91Statement of Financial PerformanceStatement of Financial Position94Statement of Financial Position94Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glosary of Terms104Elected Members and Senior Management106Service Centre Locations107		
Christchurch International Airport Limited59Southpower Limited60Lyttelton Port Company Limited61Christchurch Transport Limited62Selwyn Plantation Board Limited63Canroad Construction Ltd64Windsor Central Ltd64Canterbury Technology Park Joint Venture65Travis Group65Forward Capital ProgrammeForward Capital ProgrammeFive Year (1998/99-2002/03) Capital Expenditure ProgrammeSchedule of Community Board Funded ProjectsSchedule of Community Board Funded ProjectsStatement of Accounting Policies and Policy Change StatementStatement of Financial Performance93Statement of Financial Profinance93Statement of Financial Position94Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Plans for Trading Activities	
Southpower Limited60Lyttelton Port Company Limited61Christchurch Transport Limited62Selwyn Plantation Board Limited63Canroad Construction Ltd64Windsor Central Ltd64Canterbury Technology Park Joint Venture65Travis Group65Forward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeSchedule of Community Board Funded ProjectsSchedule of Community Board Funded ProjectsSupporting InformationCorporate Expenses and RevenuesStatement of Accounting Policies and Policy Change StatementStatement of Financial Performance93Statement of Financial Position94Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107		
Lytelon Port Company Limited61Christchurch Transport Limited62Selwyn Plantation Board Limited63Canroad Construction Ltd64Windsor Central Ltd64Canterbury Technology Park Joint Venture65Travis Group65Forward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeCommunity Board Funded ProjectsSchedule of Community Board Funded ProjectsStatement of Accounting Policies and Policy Change Statement90Statement of Financial Performance93Statement of Financial Performance93Statement of Statement of Financial PerformanceStatement of Statement of Financial PerformanceStatement of Statement of Financial Position94Statement of Cashflows95Statement of Novements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management205Service Centre Locations207	Christchurch International Airport Limited	59
Christchurch Transport Limited62Selwyn Plantation Board Limited63Canroad Construction Ltd64Windsor Central Ltd64Canterbury Technology Park Joint Venture65Travis Group65Forward Capital ProgrammeFive Year (1998/99-2002/03) Capital Expenditure Programme66Community Board Funded ProjectsSchedule of Community Board Funded ProjectsSteneut of Community Board Funded ProjectsStatement of Financial Performance90Statement of Financial PerformanceStatement of Financial Policy Change Statement91Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Southpower Limited	60
Selwyn Plantation Board Limited63Canroad Construction Ltd64Windsor Central Ltd64Canterbury Technology Park Joint Venture65Travis Group65Forward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeForward Capital ProgrammeCommunity Board Funded ProjectsSchedule of Community Board Funded ProjectsSupporting InformationCorporate Expenses and Revenues90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Lyttelton Port Company Limited	61
Canoad Construction Ltd64Windsor Central Ltd64Canterbury Technology Park Joint Venture65Travis Group65Forward Capital ProgrammeForward Capital ProgrammeCommunity Board Funded ProjectsSubporting InformationSupporting InformationPolicies and Policy Change StatementStatement of Financial Performance93Statement of Financial Performance93Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations	Christchurch Transport Limited	62
Windsor Central Ltd64Canterbury Technology Park Joint Venture65Travis Group65Forward Capital Programme66Forward Capital Programme66Community Board Funded Projects86Supporting Information90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Financial Performance93Statement of Cashflows95Statement of Cashflows95Statement of Cashflows95Statement of Cashflows97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Selwyn Plantation Board Limited	63
Canterbury Technology Park Joint Venture65Travis Group65Forward Capital Programme66Forward Capital Programme66Community Board Funded Projects86Supporting Information90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Gashflows95Statement of Cashflows95Statement of Cashflows95Statement of Cashflows97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Canroad Construction Ltd	64
Travis Group65Forward Capital ProgrammeForward Capital ProgrammeFor Year (1998/99-2002/03) Capital Expenditure ProgrammeCommunity Board Funded ProjectsSchedule of Community Board Funded ProjectsStehedule of Community Board Funded ProjectsSupporting InformationCorporate Expenses and Revenues90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Financial Performance93Statement of Statement of Statement of Statement of Statement of Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Gossary of Terms106Struice Centre Locations	Windsor Central Ltd	64
Forward Capital ProgrammeFive Year (1998/99-2002/03) Capital Expenditure Programme66Community Board Funded Projects86Community Board Funded Projects86Supporting Information90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Financial Performance93Statement of Statement of Financial Position94Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Canterbury Technology Park Joint Venture	65
Five Year (1998/99-2002/03) Capital Expenditure Programme66Community Board Funded Projects86Schedule of Community Board Funded Projects86Supporting Information90Corporate Expenses and Revenues90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Financial Position94Statement of Cashflows95Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Travis Group	65
Community Board Funded Projects86Schedule of Community Board Funded Projects86Supporting Information90Corporate Expenses and Revenues90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Financial Position94Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Forward Capital Programme	
Schedule of Community Board Funded Projects86Supporting Information90Corporate Expenses and Revenues90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Financial Position94Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Five Year (1998/99-2002/03) Capital Expenditure Programme	66
Supporting InformationCorporate Expenses and Revenues90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Financial Position94Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Community Board Funded Projects	
Corporate Expenses and Revenues90Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Financial Position94Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Schedule of Community Board Funded Projects	86
Statement of Accounting Policies and Policy Change Statement91Statement of Financial Performance93Statement of Financial Position94Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Supporting Information	
Statement of Financial Performance93Statement of Financial Position94Statement of Cashflows95Statement of Cashflows96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Corporate Expenses and Revenues	90
Statement of Financial Position94Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Statement of Accounting Policies and Policy Change Statement	91
Statement of Cashflows95Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Statement of Financial Performance	93
Statement of Movements in Equity96Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Statement of Financial Position	94
Changes to Fees and Charges97Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Statement of Cashflows	95
Equal Employment Opportunity Management Plan for 1998/99103Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Statement of Movements in Equity	96
Glossary of Terms104Elected Members and Senior Management106Service Centre Locations107	Changes to Fees and Charges	97
Elected Members and Senior Management106Service Centre Locations107	Equal Employment Opportunity Management Plan for 1998/99	103
Elected Members and Senior Management106Service Centre Locations107	Glossary of Terms	104
Service Centre Locations 107	Elected Members and Senior Management	106
Index 108	Service Centre Locations	107
	Index	108