City Care Limited

Cost of Proposed Services

2002/03 BUDGET \$		2003/04 BUDGET \$
49,532,000	Revenue	54,517,000
45,552,000	Operating, Financing and Depreciation Costs	49,977,000
45,552,000	Total Expenditure	49,977,000
3,980,000	Net Profit before Taxation	4,540,000

Net Profit Before Taxation

Projected Net Profit before Taxation 2004/05	5,042,000
Projected Net Profit before Taxation 2005/06	5,300,000

Nature and Scope

The company provides construction, maintenance and mechanical services for Waste and Water, Parks and Waterways, Roading, Housing and other CCC owned facilities and assets. In addition the Company also provides a full range of construction and maintenance services to external customers.

Relationship to the Council

City Care Limited is a Local Authority Trading Enterprise, 100% owned by Christchurch City Holdings Ltd. The Council retains control over the activities of the Company through approval of the Company's Annual Statement of Corporate Intent.

For a list of the Company directors see page 215.

The Council's interest in this Company is in accordance with its Strategic Objective: F4 (see page 13).

Overall Service Objective

To operate a profitable, sustainable and innovative business which maintains a strong market presence in all areas of construction and maintenance of the infrastructural assets owned by the shareholder.

The Company will ensure that:

- It will continue to compete in Christchurch markets and aggressively target a significant share of work offered for tender by the shareholder where this offers outcomes of value to the shareholder.
- It will maximise the success of its business in terms of sustainable market share, growth into new markets and new market areas (in and beyond the Christchurch region).

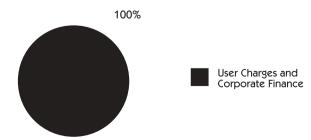
Objectives for 2003/04

1. To yield a projected return by way of dividend.

Performance Indicators

1. Projected dividend to shareholders of \$1,520,000.

Sources of Funding



2004 CCC Financial Plan