

CHRISTCHURCH CITY HOLDINGS LIMITED

Cost of Service

2000/01 BUDGET		2001/02 BUDGET
\$ (47,614,000)	Revenue*	\$ (57,806,000)
8,181,000	Financing and Interest Costs	9,434,000
1,047,000	Other Costs	867,000
9,228,000	Total Expenditure	10,301,000
(38,386,000)	Net Profit before Taxation	(47,505,000)

Net Profit Before Taxation

Projected Net Profit Before Taxation 2002/03(\$31,240,000)
 Projected Net Profit Before Taxation 2003/04(\$29,933,000)

* Revenue is net of imputation credits.

Capital Expenditure

There are no major items of capital works/fixed assets scheduled.

Nature and Scope

This enterprise is a company established to group the Council's interest in its trading activities under one umbrella. The security provided by this ownership enables the Council to efficiently borrow in commercial markets.

The Company employs no staff directly but sub-contracts its total workload out, employing services as required.

The Company has an 'AA' credit rating from the international credit rating agency Standard and Poor's.

The Company's revenue is principally in the form of dividends and interest from its subsidiary companies. Its expenditure is largely debt servicing.

Relationship to the Council

Christchurch City Holdings Limited is a local authority trading enterprise, 100% owned by the Christchurch City Council. The Company was incorporated in May 1993. The Council retains control over the activities of the Company through approval of the Company's Annual Statement of Corporate Intent. The Council's interest in this Company is in accordance with its Strategic Objective F4 (as printed in the Strategic Statement).

This Company holds the Council's shareholding in Orion New Zealand Limited, Christchurch International Airport Limited, Lyttelton Port Company Limited and Red Bus Limited.

For a list of the Company directors see page 115.

The Council's interest in the Company is in accordance with its strategic objective: F4 (as printed in the Strategic Statement).

Overall Service Objective

1. To enable the efficient management of the trading activity investments and term liabilities of the Council.

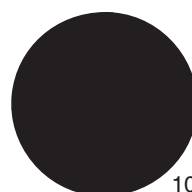
Objectives for 20001/02

2. Achieve projected financial performance.
3. Meet other objectives outlined in Statement of Service Performance.

Performance Indicators

- 2.1 Pay ordinary dividends to the Council totalling \$30.6M.
- 2.2 Complete planned capital repatriation from Orion gas sale proceeds.
3. Other objectives as outlined in the Statement of Service Performance for 2001/02 met.

Sources of Funding



■ Corporate Finance and Dividends



The Lyttelton Port Company facilities



Christchurch International Airport Company terminal facilities from the air